

FEDERAL COMMUNICATIONS COMMISSION

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Place: Washington, D.C.

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Before the
FEDERAL COMMUNICATIONS COMMISSION
Washington, D.C. 20554

In re:)
)
FCC EN BANC)
LOCAL BROADCAST OWNERSHIP)
)

Commission Meeting Room
TWC-305
The Portals
445 Twelfth Street, S.W.
Washington, D.C.

Friday,
February 12, 1999

The hearing commenced, pursuant to Notice, at
9:20 a.m., before the Commissioners of the United States
Federal Communications Commission, William E. Kennard,
Chairman, presiding.

APPEARANCES:

On Behalf of the FCC:

WILLIAM E. KENNARD, CHAIRMAN
MICHAEL K. POWELL, COMMISSIONER
SUSAN NESS, COMMISSIONER

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HAROLD FURCHGOTT-ROTH, COMMISSIONER
GLORIA TRISTANI, COMMISSIONER

Panel Members:

BILL BAKER
WNET-TV, Channel 13, New York

APPEARANCES (Continued):

Panel Members (Continued):

GREG SIDAK
American Enterprise Institute

OWEN FISS
Professor, Yale

KENT MIKKELSEN
Economist Inc.

DEAN ALGER
Public Affairs Consultant

VICTOR MILLER
Bears Stearns

LAWRENCE K. GROSSMAN
Chairman, Connecticut Board Public Programming
Strategic Planning Committee

JEFF MARCUS
President/CEO, Chancellor Media

ALAN FRANK
Post Newsweek

ROYCE YUDKOFF
Managing Partner, Abry Partners

STEVIE WONDER (MORRIS)
Owner, KLJH

KAREN SLADE

MIKE McCARTHY
Executive Vice President/General Counsel
Belo Corporation

ANDY SCHWARTZMAN
MAP

1 cable, DBS, and other video competitors, broadcast television continues to serve as the
2 primary source of news and information for most Americans today. It's a vital component
3 of our society, one that has a profound effect on the vibrancy of public debate in our
4 society and fundamentally the success of our democracy.

5 We also recognize that much is changing in the marketplace. The world is
6 going digital. Cable network programming has gained in popularity and is growing. The
7 internet has burst on the scene, presenting Americans with a whole array of new
8 information news.

9 And as we approach this changing landscape, it is important that this
10 Commission keep up with changes in the marketplace, but never losing sight of the
11 foundations of diversity, a basic tenet of our national policy, as the Supreme Court has
12 written. We must have the widest possible dissemination of information from diverse
13 sources. The Supreme Court has said that this is essential to the welfare of the public.

14 So, finding the appropriate balance between competition and diversity is
15 always difficult. And I believe that considering these rules will be among the most
16 important and difficult public policy decisions that this Commission makes.

17 They force us to answer some very fundamental questions, like: how do
18 we preserve diversity and localism while ensuring that broadcasters have flexibility to
19 compete and to move into the digital age; how do we make sure that all Americans have
20 opportunities to participate in this marketplace, particularly small businesses, minority
21 companies, companies owned by women.

1 But at the end of the day, what is at stake here is the preservation of a
2 robust system of free over-the-air broadcasting in which all Americans have opportunities
3 to participate, not only as viewers and listeners, but also as entrepreneurs and participants.

4 Well, we have assembled a -- a very distinguished group of panelists with
5 diverse points of view to shed light on these topics. I will ask first the Commissioners -- I
6 will invite them to give a brief opening statement and then we'll go to our panelists. After
7 that, we'll have some brief period for discussion and question and answer among the
8 Commissioners and the panelists.

9 The first panel here is composed of representatives from academia and
10 Wall Street, as well as some other people who have informed views on these topics. We
11 will then have a second panel of speakers who will represent the broadcast industry and
12 also representatives from public interest organizations who have been following these
13 issues for many years.

14 The only thing I ask is that the panelists be brief. We have a very tight
15 schedule and a lot of people to hear from. So we're going to ask that each panelist limit
16 yourself to five minutes to present your views.

17 And we have a very able timekeeper here, our secretary, Magalie Salas.
18 She is going to give you notice at the one minute mark. And I will apologize in advance if
19 I very rudely interrupt you in mid-sentence. But I'm afraid that that's the only way we're
20 going to get through this on time today.

21 So without further ado, I will ask Commissioner Ness if she has any

1 opening comments.

2 COMMISSIONER NESS: Thank you, Mr. Chairman. But I can't imagine
3 that you have a rude bone in your body.

4 I'm very pleased that we're holding this en banc today. It's a discussion
5 that's long overdue. Structurally you commented, Mr. Chairman, about diversity and
6 competition as being the basic tenets of our broadcast system.

7 Structurally, our system of broadcast ownership was founded on two other
8 concepts, private ownership and localism. Broadcasters are stewards of the airwaves.
9 They receive highly coveted licenses to use a portion of the radio spectrum for free in
10 exchange for serving the public. And they've served us well.

11 And we license local stations, not national networks, again, to ensure that
12 our communities are well served. The vast majority of Americans get their news and
13 information from broadcast stations - be it received over the air or via cable. Free over-
14 the-air broadcast is a service that's ubiquitous, that can be received anytime, anyplace,
15 without going through a gatekeeper or being tethered.

16 Free over-the-air broadcast, when ownership is widely held, is a vital
17 underpinning of our democratic society. As the Chairman noted, the Supreme Court
18 opined that the First Amendment itself rests on the assumption that the widest possible
19 dissemination of information from diverse and antagonistic sources is essential to the
20 welfare of the public. So I have always been a strong supporter of the concepts of free
21 over-the-air broadcasting, where it's been widely held.

1 Now, the ownership proceedings that have prompted this hearing were
2 underway when I first joined the FCC in 1994. And there have been enormous changes in
3 the media landscape since that time. We're getting our operations here underway.

4 There was the Telecommunications Act of 1996, which set the stage for
5 significant consolidation of ownership, especially in radio. And instead of just three
6 television networks when I joined the Commission, we now have seven.

7

8 There is now significant presence of DBS, which was just being launched a few
9 years ago. There is continued growth of cable and cable networks.

10 We have eliminated the financial interest in syndication and prime-time access rules
11 since that time.

12 And digital television, which was once a dream, has now been launched,
13 with every television licensee being loaned a second six-megahertz channel to effectuate a
14 smooth transition to digital and with great flexibility to provide new and exciting services
15 for the consumer with new revenue streams.

16 And then there is the explosive growth of the internet which, among other
17 things, permits people to receive broadcast programming from around the globe.

18 What is the impact of all of these changes on the delivery of free over-the-
19 air television to the American consumer? How do they affect government's role? What
20 are the public policy goals we're trying to achieve? And how are these goals changed, if at
21 all, in light of the other developments that I just mentioned?

1 Today's hearing gives us an opportunity to explore these important
2 questions. And I look forward with great enthusiasm to the ensuing discussion. Thank
3 you, Mr. Chairman.

4 CHAIRMAN KENNARD: Thank you, Commissioner. Commissioner
5 Powell.

6 COMMISSIONER POWELL: Mr. Chairman, I'll reserve my comments to
7 the questioning in the interest of time.

8 CHAIRMAN KENNARD: Thank you. Commissioner Furchgott-Roth.

9 COMMISSIONER FURCHGOTT-ROTH: Thank you, Mr. Chairman. I
10 would like to thank you for holding this hearing. I would like to welcome our guests who
11 have taken a great deal of time out of their busy days both to come here and to prepare
12 their testimony. And I think all of us look forward to speedy action on resolving these
13 issues and ultimately the repeal or the relaxation of our ownership rules.

14 I think that's the clear intent of Congress, as demonstrated in a letter that
15 we received yesterday, which I would request, Mr. Chairman, can be entered into the
16 record. The economic basis for the continuation of many of these rules is quite dubious.
17 The information and entertainment markets in this country are -- have become just a
18 continuum of differentiated product markets.

19 There have been an explosion of sources, as Commissioner Ness has -- has
20 just described. Our own video competition report issued just a couple of months ago
21 describes enormous expansion of sources of multi-channel video programming, which is

1 only one small facet of both the video industry and the information and entertainment
2 industry.

3 Antitrust concerns are real, but they are addressed by other federal
4 agencies. And I think we are left with a puzzling question which is why we continue to
5 apply a much more stringent and punishing set of rules to one segment of this
6 differentiated product market and -- and not to others.

7 I look forward to the comments from the panelists today. And I'm sure
8 we're all going to learn a lot. Thank you.

9 CHAIRMAN KENNARD: Thank you, Commissioner. Commissioner
10 Tristani.

11 COMMISSIONER TRISTANI: Thank you, Mr. Chairman. I want to
12 mention three concerns that I hope the panelists will address this morning. These don't
13 deal with the nuts and bolts of our local ownership rules or the grandfathering issues that
14 have been in the press, but with the underlying basis for our rules.

15 It's these fundamental issues that will determine what kind of local
16 ownership rules are necessary. First, is broadcasting just another business like making
17 widgets or toasters, or is it still more than a business? That is, is there still something
18 special about broadcasting that warrants special treatment by the Government, whether it's
19 special benefits like must-carry or special restrictions like the ownership rules we're
20 discussing today?

21 I've always believed that free over-the-air broadcasting is special and that it

1 plays a unique and important role in our society, that warrants special treatment. I would
2 like to hear from both sides of that issue, from those who agree and from those who
3 believe that the explosion of new media, like the internet and cable, means that whatever
4 unique role broadcasting used to play is over and that the era of special treatment, both
5 good and bad, ought to end.

6 My second question is, what is it about free broadcasting that we should
7 preserve? Is it whatever entertainment advertisers are willing to pay for or is it something
8 more than that? The benefit we are trying to preserve will shape the kind of ownership
9 rules that make sense.

10 In my mind, the primary benefit worth preserving is the flow of diverse
11 viewpoints on the issues of public importance. There is nothing more crucial to
12 democracy than a full and fair debate of the issues. And broadcasting is still the place
13 most people go to become informed.

14 This goal requires more separately owned stations in town than, for
15 instance, if we all were concerned about was -- all that we were concerned about was
16 making sure that people had access to local weather and emergency information. Again, I
17 would like to hear from those who agree and from those who believe that our ownership
18 rules ought to be tailored to a different goal.

19 Third, I would like to hear about the effect of consolidation on the
20 broadcasting business. Are bigger broadcasters able to do a better job of informing the
21 public or does consolidation simply lead to homogenized viewpoints and a bottom-line

1 mentality that degrades the product?

2 I look at the rampant consolidation in the radio business over the past few
3 years with its outsourcing of news, national play lists, and distant owners, and frankly I'm
4 concerned. I'm even more concerned that radio consolidation is not nearly over. I hear
5 rumblings about the possibility of one company controlling over 900 radio stations. And I
6 fear for the public interest.

7 I wouldn't want to see television broadcasting head down that road. Some
8 public goods may not be valued on Wall Street, but they are priceless on Main Street. I
9 look forward to your comments.

10 CHAIRMAN KENNARD: Thank you, Commissioner. We'll begin with
11 our first panelist, Mr. Baker from WNET-TV. And I'll ask Mr. Baker and all the panelists
12 to give a brief introduction of themselves and their affiliation. Thank you.

13 MR. BAKER: Thank you very much, Mr. Chairman and Commissioners.
14 I'm Bill Baker. I'm president of WNET-TV, although I'm an author of the book -- co-
15 author of the book Down the Tube, and a HAM radio operator, W1BKR, former -- and
16 former president of Westinghouse Television and chairman of Westinghouse's cable
17 programming businesses.

18 I'm going to read quickly and -- and if I get cutoff, my entire remarks I've
19 made available. So I'm going to try to maybe do a digested version.

20 This is an issue of profound importance. Indeed, it goes right to the heart
21 of our way of life. Democracy by definition depends on the free and uninhibited

1 expression of a range of ideas, opinions, and voices.

2 Since most Americans still get most of their news and information via free
3 over-the-air television, it's imperative to the health and welfare of the American people
4 that we maintain an unfettered marketplace of ideas in that medium. Accordingly, when
5 we -- when conditions conspire to interfere with or impede such expression, our
6 democratic system is notably weakened.

7 Since its earliest days, American broadcasting has had to balance its
8 dependence on the profit motive with its obligations to the public interest standard to
9 which Congress has never wavered. These two forces have been locked in a dynamic tug
10 of war that has driven the development of radio and television and thrust it into the center
11 of American life.

12 In my thirty years plus in broadcasting, I have had the privilege of heading
13 up a major commercial television group and presiding over one of America's foremost
14 public television stations. Through that professional experience and in researching the
15 book Down the Tube, I've come to respect a healthy mix of marketplace incentives and
16 regulation in the public interest.

17 But today I fear that you are about to let private interests tip the scales too
18 far in their favor. All around us, we see evidence that when corporate balance sheets
19 come to dominate a media concern, the shareholders garner the profits at the expense of
20 viewers looking for substance.

21 A recent survey commissioned by the Benton Foundation and the Project

1 on Media Ownership discovered that 80 percent of all those polled were in favor of more
2 educational programming for children and more local programming. Yet as we all know,
3 it took Congress and the FCC to mandate that broadcasters provide just three hours of
4 educational programming for children per week.

5 Unregulated, programmers found no incentive to provide families with
6 even a meager ration of educational fare. As for local programming, broadcasters
7 supporting the modification and/or the elimination of cross-ownership and duopoly rules
8 propose that cost savings they will enjoy from operating co-located facilities in a single
9 market will allow them to compete more effectively. But at what cost?

10 Two apparently competing news programs emanating from a single
11 newsroom at two different stations certainly do not reflect the vigorous marketplace of
12 ideas from the diverse and antagonistic sources that the Supreme Court deemed essential
13 to the public welfare.

14 Moreover, there is no assurance that a single owner of multiple outlets
15 counter-programming itself will actually provide more meaningful service to viewers
16 outside the mainstream demographic sectors, especially in cases where corporate owners'
17 ties to the communities are minimal and local management's measure of success is the
18 short-term bottom line.

19 Consolidation in radio has not resulted in any diversity that I can discern.
20 Moreover, with the general easing of ownership limitations and the lifting of the three-year
21 anti-trafficking rule, the Commission has allowed radio stations to be turned into little

1 more than commodities whose sky-rocketing market values must of necessity restrict the
2 possibility of ownership to a select few.

3 Arguing that consolidation will not harm the marketplace of ideas, industry
4 leaders insist that stations will serve the public, no matter who owns them. But can we
5 seriously suggest that Fox Broadcasting Service is not influenced by the views of Rupert
6 Murdoch? Is there anyone among us who would assert that the combined CBS-
7 Westinghouse view of serving the public interest is the same as the distinct and
8 competitive views of those companies when they were run by those two old adversaries,
9 Bill Bailey and Don McGannon?

10 As an industry veteran who has been head of a multi-group conglomerate,
11 take it from me: ownership matters. Yes, the economy has changed and broadcasting
12 must endure increased competition from cable and other new media. That does not justify
13 every scheme for reducing competition within the medium.

14 We must remember that broadcasters have a special position in our society.
15 As trustees of a prized national resource, they hold an obligation to look beyond the
16 bottom line. To aim for the bottom line is to aim too low.

17 We -- were commercial broadcasters in financial peril, perhaps their
18 arguments would be more convincing. And my comments would take on a different tone.
19 But the fact is that broadcasting remains a highly lucrative business.

20 Unfortunately, it's local diversity that could suffer. In my home town of
21 Cleveland, Ohio, where only two of the 20 assigned radio stations were not locally owned

1 when I was living there, those owners were active community leaders. Today there is only
2 one such owner. Moreover, 14 of the stations are owned by three companies with
3 minimal local ties.

4 CHAIRMAN KENNARD: Excuse me, Mr. Baker. Please wrap up.

5 MR. BAKER: Okay. Before you act, I urge you to put the issue on the
6 public docket and air them fully. In Down the Tube, we discuss the many unintended
7 consequences of past FCC deregulation. Be sure that the decisions you make today will
8 not become infamous chapters in a book yet to be written.

9 Whatever has been said by influential Congress members, however the
10 definition of public interest may change over time, Congress has not removed the standard
11 from the Communications Act. And this Commission must define its substance. Today,
12 the developing history of American broadcasting has its spotlight on each one of you.
13 Consider what you do and what you undo.

14 CHAIRMAN KENNARD: Thank you, Mr. Baker. Thank you very much.
15 Mr. Sidak.

16 MR. SIDAK: I'm Greg Sidak. I'm a scholar at the American Enterprise
17 Institute here in Washington. For more than a decade, I've advocated in articles and
18 books and testimony that the Commission eliminate its various broadcast ownership rules
19 and instead rely on antitrust principles to oversee mergers and other transactions in this
20 market.

21 I think that the tool of antitrust enforcement is a more subtle and finely

1 calibrated policy instrument for addressing both competition in the marketplace for
2 advertising -- which is what broadcasters sell -- and also competition in the marketplace of
3 ideas.

4 I think the good news is that both on the question of diversity of
5 viewpoints and economic competition in the mass media, there -- there is a healthy stake
6 today. And that raises a question then of what benefit the ownership rules create on top
7 of that already existing healthy state of competition and diversity of viewpoints.

8 My view is -- is that they probably produce no benefit on the margin. And
9 at the same time, they may produce some significant costs. And in my view, those costs
10 therefore likely exceed the benefits, which I believe to be nonexistent.

11 What are the costs? Well, I think they are of three kinds. One is the
12 prevention of the achievement of economies of scale or scope in the structuring of
13 broadcast businesses. And that is a loss of economic efficiency, which ultimately is not
14 passed along to consumers.

15 Another byproduct of that, however, speaks directly to the diversity
16 question. So I think a second cost is that if the efficient structure of the broadcasting
17 industry is truncated and if broadcasters do not attain the scale and scope that they
18 otherwise would in the absence of the rules, they may be denied the opportunity to operate
19 at the minimum size that is necessary to support investment in origination of local
20 programming.

21 So that -- that could actually be a cost of the current regime that -- that

1 would be counterproductive from the perspective of enhancing diversity of viewpoints.

2 The third kind of cost is something that is a little more complicated to
3 describe, I think, in any detail. And I believe that, for the record, there was submitted
4 comments that I filed last year on behalf of the Newspaper Association of America, in
5 which I elaborate on a theory of -- of how the prohibition on cross-ownership may
6 actually inhibit freedom of speech by broadcasters by denying them the achievement of
7 economies of scale and scope.

8 Essentially, this is a situation where the degree of asset specificity that a
9 broadcaster has to make in its station becomes subject to regulatory risk. And without
10 going into the great details of this - it's described at length in my -- in my testimony last
11 year.

12 It's my belief that there may actually be a content result of structural
13 regulation. And this harkens back to a concern that I had when I was at the Commission
14 more than ten years ago. At the time, one cross-ownership case was in the D.C. Circuit.
15 That involved newspaper TV, not broadcasting. But the D.C. Circuit in that case made
16 the point that even ostensibly structural rules can have content results that are antithetical
17 to freedom of speech.

18 So, just to conclude, I believe that the benefits of the rules are -- are
19 negligible or nonexistent. The costs are non-trivial, including cost to diversity and
20 freedom of expression.

21 CHAIRMAN KENNARD: Thank you, Mr. Sidak. Our next witness is

1 Professor Owen Fiss from the fine institution of Yale Law School. And I would note from
2 the record that my wife still talks about how much she enjoyed your injunctions class,
3 Professor Fiss.

4 PROFESSOR FISS: In the 1992 Cable Act, Congress imposed an
5 obligation on cable operators to carry programs of over-the-air broadcasters. Congress
6 feared that without this must-carry obligation, the operators would not carry these
7 programs. This would further weaken the broadcast industry and result in a situation in
8 which many homes in the United States would have no television at all.

9 Now, like the rules that are specifically before you today, the duopoly and
10 cross-ownership rules, the must-carry regulations impose burdens and costs on the
11 operators. Specifically, the freedom of operators to choose their mix of programs was
12 restrained and the interest of the potential programmers and their viewers was constrained
13 as well. And these interferences had both a First Amendment and an economic
14 significance.

15 Yet in the 1997 decision in Turner Broadcasting, the Supreme Court
16 upheld those regulations. As the Court saw it in that case, the issue was not whether or
17 not the interest of these media organizations was to be burdened. Almost every regulation
18 of a media entity creates burdens. And they have a First Amendment effect.

19 The question was whether or not those burdens could be justified by the overriding
20 purposes served by the legislation.

21 Now, in Turner Broadcasting, the Supreme Court sustained these must-

1 carry regulations on the idea that absent this regulation, we stood in a situation where the
2 40 percent of American homes that were not served by cable would be without any
3 television at all, and that this purpose was sufficient to justify the intervention of Congress.

4 Now, there was a crucial distinction in the majority opinions. And I think
5 it's important to underscore this distinction as a way of casting light on the issues that are
6 before you.

7 One faction of the majority was represented by Justice Kennedy. And he
8 analyzed this problem largely in antitrust terms. Noting the vertical integration between
9 cable operators and cable programmers, he feared that the cable operators would engage
10 in predatory practices and as a result of these predatory practices, destroy the
11 broadcasting industry.

12 Now, in contrast to Justice Kennedy, Justice Breyer, also essential for the
13 majority in Turner Broadcasting, disavowed any reliance on antitrust. For him -- for him,
14 the crucial vector of analysis was the First Amendment. He, too, assumed that the
15 decision of the programmers to drop broadcasting may have an extraordinarily unfortunate
16 consequence for these homes in America that depended on free over-the-air broadcasting.

17 But he was prepared to assume that that decision might be based purely on
18 economic considerations, specifically the maximizing of profits. And yet he insisted that
19 even if the decision is based purely on economic, rational grounds, that there was an
20 important purpose to be served by the regulation, and that this purpose was the
21 furtherance of -- of diversity, as has been repeated several times - the widest possible

1 dissemination of information from diverse and antagonistic sources.

2 The issue --

3 CHAIRMAN KENNARD: Professor Fiss, please sum up.

4 PROFESSOR FISS: I will. The issue -- the issue in that case was not
5 simply one of -- if I could evoke the image of the Commissioner's statement -- the issue in
6 that case was not simply one of balancing efficiency and diversity. I believe that the issue
7 in that case was one of setting priorities.

8 The Chairman said that diversity is a bedrock principle. But I think what
9 Turner Broadcasting teaches is that it is a bedrock principle that ultimately rests on the
10 Constitution. Efficiency is a means of achieving that bedrock principle. But it is only a
11 means. It should never, I think, govern the end, which is freedom.

12 CHAIRMAN KENNARD: Thank you, Professor. Mr. Mikkelsen.

13 MR. MIKKELSEN: I am Kent Mikkelsen with Economist Incorporated
14 here in Washington, D.C. I am pleased to have an opportunity to present an economist's
15 perspective on the station ownership issues before the Commission today.

16 There is a general presumption among economists and in society as a
17 whole that the self-interested actions of individuals and firms in a free market will lead to
18 socially desirable outcomes. There are a few recognized exceptions to this presumption.

19 One such exception is in the area of competition. Economic theory teaches
20 that competing firms have an incentive to combine together, thereby reducing competition
21 and raising their profits at the expense of consumers. The antitrust laws are designed to

1 prevent such concentration from occurring.

2 They are justified by the clear potential for what we call the market failure.
3 The antitrust agencies have developed regularly widely-accepted procedures for
4 determining whether or not a particular merger or joint ownership is likely to reduce
5 competition significantly.

6 Note that the agencies do not attempt to maximize the number of
7 competitors. Mergers and joint ownership can yield benefits to consumers and also are an
8 aspect of economic freedom. For these reasons, only mergers that are judged likely to
9 have a significant impact on competition should be opposed.

10 Competition analysis is best done on a case-by-case basis. However, I
11 would like to share some general conclusions which I think would be verified by case-by-
12 case analysis.

13 First, suppose that the TV duopoly rule were relaxed. Assume that TV
14 stations do not compete significantly with other media and so form a separate market in
15 each broadcast area. There are about ninety DMAs served by four or fewer commercial
16 TV stations where there may be little scope for joint ownership. However, there are over
17 40 DMAs with eight or more commercial stations in which some joint ownership of TV
18 stations could probably be permitted without raising competitive concerns.

19 To take another case, suppose that TV stations and radio stations are
20 considered to be in the same market. In this case, cross-ownership of TV stations and
21 radio stations could raise competitive concerns in some markets. But there is no

1 justification for an arbitrary cap on the number of cross-owned stations. Considerable
2 cross-ownership could occur without raising significant antitrust -- or competitive
3 concerns.

4 A case-by-case analysis could show that joint ownership should be
5 permitted in some instances even if the concentration level on its face would indicate a
6 possible competitive problem. For instance, if a station is dark or for some reason does
7 not contribute significantly to competition, joint ownership is probably not anti-
8 competitive.

9 Joint ownership or operation can also enable stations to offer superior
10 services that would not be economical for either station to offer by itself. Such gains may
11 outweigh competitive concerns.

12 By the standards of competition analysis, the TV duopoly and radio-TV
13 cross-ownership restrictions now in place are not needed to preserve competition. I
14 believe the Commission should relax these restrictions and preserve competition through
15 antitrust analysis in cooperation with the Department of Justice.

16 Competition and diversity are offered as the two bases for the
17 Commission's ownership rules. I find it instructive to contrast the two. First, competition
18 policy is justified by a clearly identified market failure. I don't know that anyone has
19 shown that there was a corresponding market failure that leads to insufficient level of
20 diversity.

21 Second, unlike with competition, there appears to be no sound theoretical

1 basis for linking deconcentrated station ownership to diversity. Counting voices seems to
2 imply that persons or groups without a broadcast station don't have a voice. Clearly there
3 are numerous groups in society that find many ways of persuasively expressing their views
4 without owning a broadcast station.

5 Even if we knew how to increase diversity through ownership rules, it
6 would be a mistake in my view to take what I call an absolutist approach to diversity.
7 Following an absolutist approach, if diversity is good, then a policy that leads to more
8 diversity must be preferred to any policy that yields less diversity.

9 Such an approach is not the basis for sound decisionmaking. If I may offer
10 a comparison, we all value safety. And limiting highway speeds to 25 miles per hour
11 would likely increase safety. But we don't adopt such a speed limit because the cost in
12 inefficiency and loss of personal freedom is judged to be too high.

13 Similar balancing is needed in the pursuit of diversity or any other social goal.

14 In conclusion, competition in broadcasting can be preserved using antitrust
15 standards without the need for one-size-fits-all restrictions like the duopoly and one-to-a-
16 market rules. If, in selected markets, ownership concentration were allowed to rise to
17 somewhat higher levels consistent with competition standards, I see no reason to think
18 that the associated amount of diversity provided by broadcast stations and other sources
19 would be insufficient.

20 No separate ownership standard based on diversity is warranted.

21 CHAIRMAN KENNARD: Thank you very much. Mr. Alger.

1 MR. ALGER: Yes. I'm a -- trained as a political scientist. I'm author of a
2 book called Mega Media, that tries to deal with these broader patterns, and a public affairs
3 consultant.

4 In my written comments, I noted conceptual foundations of the First
5 Amendment and the public trust responsibilities of the media. We also need to be aware
6 of broad patterns in the media which have broad national and local consequences. One
7 broad pattern in media and society that is vital to keep in mind is the striking trend in
8 public opinion on the media, and its implications. Details in my written statement and
9 more so in my book.

10 I urge the Commission to be very aware of that state of public mind, its
11 connection with the aggregate media concentration trend, and the impact on news and
12 public affairs material, and ultimately the implications for democracy, as the Columbia
13 Law School dean discussed.

14 On the role and purpose of the free over-the-air broadcasting system-and
15 along with how to evaluate any genuine substitutes provided by cable TV and other
16 outlets, democratic theory and judicial opinion make clear that the most important element
17 of the prime mass communication system, TV -- broadcast TV, is provision of ample news
18 and public affairs coverage, and exchanges of ideas of a truly diverse nature.

19 Most crucial is genuine, independent, investigative journalism. That's the
20 central mechanism in this society to hold government and other officials accountable. And
21 for local TV and radio, local and state news and opinion are the central and most

1 important concern.

2 I see little of such significant local news material in any TV mode outside
3 traditional VHF stations. So for the most important First Amendment element of
4 calculating total separate voices or sources in a local media market, I see little justification
5 for claiming there are many other full voices on cable, et cetera, and little justification for
6 further loosening ownership rules.

7 Now, the further notices-the Commission suggests that the broadcast
8 industry is in difficult financial conditions, and hence stations in a given market might need
9 the help of common ownership for economic efficiencies. And there are claims that such
10 group ownership will provide significantly enhanced programmatic offerings, including
11 new or enhanced news and public affairs material.

12 These are used as justifications for further loosening the ownership rules to
13 allow duopolies of various sorts, et cetera. And with enhanced offerings, plus a claim
14 about editorializing and autonomy in group-owned stations, it is suggested that group
15 ownership wouldn't really reduce the separate voices. Well, I see several sorts of evidence
16 that raise doubts about those claims.

17 First -- and forgive my frankness on a few of these points -- from the
18 conglomerates owning the networks and their local stations to various other group
19 owners, in my book, I report much evidence that group owners especially and increasingly
20 treat their commitment to -- treat their broadcast stations as commodities and have less
21 and less commitment to serious news and public affairs coverage. I have many

1 testimonials on this from the top ranks on down to field, reporters-among other evidence.

2 Second, and contradicting the talk of broadcast stations' problematic
3 economics, are the profit margins of most TV stations. At least for anything resembling a
4 decent size market, TV station profit margins range from 20 percent up to Cap. City's
5 ABC's 55 percent. These are profit margins that frankly would make the average
6 industrial manager drool uncontrollably.

7 And it is goop and conglomerate owners who are putting the greatest
8 pressure on their stations to meet higher and higher profit levels. For example, CBS, that
9 now owns WCCO-TV in my home territory of Minneapolis, demands that CCO raise its
10 profit level from a healthy, very healthy 27 percent up to 40 percent. Where is that money
11 coming from? That resource squeeze must come out of the primary, locally produced
12 programming local news. And those resources are sent out of the community to a distant
13 corporate headquarters.

14 Third, the huge media-buying binge has resulted in substantial -- or huge
15 debt incurred by many group owners. That puts a further squeeze on station resources.

16 Fourth, and most troubling, as I abundantly document and talk, chapter six in Mega
17 Media, content analysis shows a -- an increasing deterioration in the amount of
18 government and public affairs news, especially state and local news, and the quality of
19 news in general.

20 And again, pressures for cheapening the news are especially great in group
21 and conglomerate owners, with certain exceptions like A.H. Belo.

1 Fourth, I worry about the loss of a sense of stewardship for the public trust
2 in the station, a sense of the -- a loss of the sense of news operation as central to the
3 identity of the media organization, especially in the case of industrial media
4 conglomerates, and increasingly, a loss of an independent -- excuse me, an intimate
5 understanding of and profound commitment to the local community. Senator Dorgan has
6 spoken about that.

7 CHAIRMAN KENNARD: I'll ask you to wrap up, Mr. Alger.

8 MR. ALGER: Okay. Just one moment here. Further, the frenzy of buying
9 and empire building has bid prices of TV, radio stations up into the stratosphere. This has
10 worsened debt levels. Increasingly, this bids out of the market small business, which I
11 document in the book. And importantly, that includes minorities, as broadcasting and
12 cable has related in October.

13 I would love to be able to talk about some other things, including the
14 concentration effect on ads, and the more complete view of media group and
15 conglomerate control of media across the board, across media types, as well as
16 conglomerate effects on competition in local areas. Thank you.

17 CHAIRMAN KENNARD: Thank you. Mr. Miller.

18 MR. MILLER: Good morning. I'm an equity analyst for Bear Stearns and
19 I've been so since June of 1996. And I cover the broadcast TV and radio business.
20 Before that, I was a commercial banker with the Chase Manhattan Bank for eight years in
21 the media and telecommunications group.

1 Before stating our position on local ownership rules, I would like to
2 discuss the current operating and financial environment for television broadcasters. To
3 argue the sense of the operating environment confronting local television broadcasters, I
4 would like to state some basic facts to set the stage.

5 In 1980, there were three broadcast networks; now there are seven. In
6 1980, there were 734 commercial television stations on the air and now there are 1,197.
7 In 1980, there were ten major pay and basic cable networks; now there are over 60. In
8 1980, the average home had ten viewing options available to it. In 1980, that number
9 increased to over 50.

10 Clearly, the video distribution business has become progressively more
11 competitive during the last twenty years. And we believe the main beneficiary of these
12 changes has been the viewer. There are more than -- there are 60 percent more television
13 stations on the air in local markets and 400 percent more viewing options on a national
14 level. There is no shortage of distinct points of view.

15 In 1998, we wrote a broadcast TV piece called, "Seize and Control Their
16 Destiny", in which we identified four operating challenges confronting the television
17 business. First, the video competition is creating fragmenting viewership, which is
18 adversely impacting the average station's profitability.

19 Second, local stations must contend with cable networks which enjoy a
20 dual advertising subscription revenue stream, national reach, and content and distribution
21 benefits of being owned by larger entertainment companies. It is being progressively --

1 becoming progressively more difficult for a single-channel local market broadcaster to
2 compete for advertising, programming, viewers, and talent against these larger, multi-
3 channel operators.

4 Third, local stations are facing strained network affiliate relations.
5 Networks, in an effort to become more profitable, would like to re-purpose programming
6 and may look to reduce the 400 to 600 million in network compensations they currently
7 pay affiliates.

8 Fourth, growth in national advertising, which accounts for up to 50 percent
9 of a local station's revenue stream is -- is anemic, driven by intense volume and
10 competition from existing and emerging media.

11 It is obvious that local, free, over-the-air broadcast TV business is
12 becoming progressively more difficult. We believe in order to survive in this environment-
13 we believe an operator should have a) a broad distribution base, b) the ability to deliver
14 large audiences, c) geographic affiliation and revenue diversity among its properties, and
15 d) multi-media presence in markets if possible.

16 It may come as no surprise that the factors I've cited require scale and that
17 90 companies have exited the TV business since 1991 because they lacked it. Obviously,
18 prospects are bleaker for unaffiliated stations and newer, undeveloped entrants.

19 In terms of the financial markets, capital is the lifeblood of any business. In
20 order to have scale, industry consolidators must have acquisition capacity, which in turn
21 means they must have debt capacity, a valuable stock currency, or both. However,

1 consolidators of television have actually paid a price relative to consolidators of other
2 media, in general.

3 In fact, since the passage of the Telecommunications Act of '96, the S&P,
4 our Bear Stearns cable and radio stock indexes have outpaced the stock -- the TV stock
5 index by 18 percent, 102 percent, and 207 percent, respectively. TV companies'
6 significant underperformance reflects the cautious view of the market of this business.

7 As an equity analyst, I meet with and talk to hundreds of portfolio
8 managers and analysts and mutual funds who actively purchase broadcast stocks and who
9 each influence the investment of billions of dollars.

10 In general, I believe that portfolio managers and analysts are agnostics.
11 They are willing to own the securities of any company, broadcast or not, that exhibits
12 predictable and sustainable cash flow and avoid those that do not.

13 In this context, I believe that any action the Commission takes to improve
14 the prospects of over-the-air television will reduce risks that confront the increased
15 sustainability of cash flow and increased capital flow to the industry. We support
16 relaxation of local ownership rules because we believe that it simultaneously creates a
17 stronger TV business and more viewership choices.

18 First, we support the grandfathering of existing television local marketing
19 agreements and support the development of future LMAs. We believe LMAs encourage
20 more viewership choices because a stronger player can subsidize the launch, operating
21 losses, and development of another station that would arguably lack the financial capacity

1 to do so in a market that is probably too small to support the new station.

2 With economic support, LMA stations have been able to add new voices to
3 the market, add higher quality programming, add news programming, and become a viable
4 affiliate for the emerging networks. Eighty percent of all LMAs support the new WB and
5 UPN networks.

6 Second, we believe the Commission should expand the duopoly concept to
7 permit out-of-market DMA duopoly in general. We believe television markets and
8 economies contained within a particular DMA are distinct.

9 Third, we think the Commission should consider duopoly. Large markets
10 typically have the most viewership choices and have the most undeveloped stations. In
11 smaller markets, we see no reason to permit duopolies which put a station on the air or to
12 strengthen the position of weaker players.

13 Regarding the one-to-a-market rule, we take guidance provided by the
14 Department of Justice in its conclusion that radio and television are not substitutes from an
15 advertiser's point of view. If radio is a distinct marketplace in its own right, then the one-
16 to-a-market rule is moot in terms of economic competition.

17 Lastly --

18 CHAIRMAN KENNARD: Please wrap up, Mr. Miller.

19 MR. MILLER: Yes, sure.

20 CHAIRMAN KENNARD: Thank you.

21 MR. MILLER: Lastly, we encourage the FCC not to force divestitures of

1 properties as part of a ruling on LMAs and the one-to-a-market rule. We believe this
2 would cause a sell-off in the stocks of these companies affected and could impact access
3 to capital. Thank you.

4 CHAIRMAN KENNARD: Thank you very much. Mr. Grossman.

5 MR. GROSSMAN: Thank you, Mr. Chairman. The material that I
6 received from the Commission described this panel's members as academics, legal
7 scholars, economists, political scientists, and Wall Street observers. And in the interest of
8 full disclosure, I should warn you that I am none of the above.

9 Far from being a legal scholar, I am in fact a law school drop-out, which
10 may perhaps give me more credibility. I don't know.

11 Some time ago, I did serve -- occupy the Frank Stanton First Amendment
12 Chair at the Kennedy School of Government. I was a senior fellow at Columbia. But no
13 academic at either of those institutions considered me an academic. I was more likely an -
14 - something of an outside practitioner or a Philistine.

15 I have, however, spent most of my working life in television, starting in
16 advertising at CBS and NBC, and then at my own company, and then running NBC news
17 and PBS. Currently, I serve on the board of Connecticut Public Broadcasting.

18 And for my sins, probably because I recently wrote a book called The
19 Electronic Republic, I serve as chairman of the Connecticut Board Strategic Planning
20 Committee, preparing for the digital era no mean piece of planning to go through.

21 But my role here this morning then is to offer you my own general

1 perspective based only on my own diverse professional experience. And let me say right
2 up front that in my view, you would be making a serious mistake and acting against the
3 public interest if you decided this time to eliminate the TV station duopoly rule or the one-
4 to-a-market rule.

5 Using ownership restrictions as proposed will serve only to weaken local
6 television service. The ongoing changes in the mass media have not yet made it necessary
7 to relax your ownership rules and risk reshaping the entire television industry for the
8 worse.

9 If anything, new digital technology, such as data casting, internet access
10 through the TV screen, and the prospects of multiplexing television stations appear to give
11 local TV broadcasters even more opportunities to make money rather than less.

12 And reducing diversity of station ownership is certainly not advisable as
13 long as your bedrock policy, as you enunciated it, Mr. Chairman, continues to be to
14 encourage diversity of programming news sources and viewpoints.

15 Obviously, diversity of ownership by itself is no guarantee of producing a
16 diversity of viewpoints. Nor does it guarantee the existence of diverse and antagonistic
17 sources of information that, according to the Supreme Court, undergird the First
18 Amendment.

19 But a policy that diminishes diversity of ownership will certainly
20 guarantee that future differing viewpoints will make it [sic] to the airwaves. And such a
21 policy will guarantee the diminution of diverse sources of local news. It will guarantee the

1 homogenizing of, antagonistic sources of ideas, and will help destroy localism.

2 And I urge you to conduct a careful study of radio, as Commissioner
3 Tristani pointed out, to see the effect on local service that easing radio's local ownership
4 rules has produced. In radio, what was once basically a locally owned media business is
5 now virtually a national oligopoly.

6 Radio now offers less local service than in the past, in part because easing
7 radio's ownership rules has brought about a predominance of distance, absentee owners
8 more interested in financial results than in broadcast service.

9 The result is a sharp decline in local radio news gathering and local radio
10 news reporting, and less attention paid to coverage of local issues.

11 Radio has experienced a huge rise in formulaic talk and music formats imposed by
12 distant owners with little regard for individual community needs and interests.

13 And it's important to note that this sharp deterioration in radio's local
14 service was not caused by economic hardship. Radio is now the most profitable of all the
15 mass media, in many ways the dialing of Wall Street, in part because its programming and
16 operating costs are so cheap.

17 The economies of scale that companies achieve by buying and operating
18 scores of radio stations most often do not benefit the public, but go to increased profits
19 and cash flow, and repay the debts incurred from radio station purchases.

20 The typical first step of a company that buys radio and television stations is
21 to slash its newly acquired station's operating costs in an effort to improve the company's

1 profit margins. And the biggest cost centers invariably targeted for budget cuts are local
2 news reporting and local news gathering.

3 I write an occasional column for the Columbia Journalism Review called
4 "In the Public Interest." And last fall, I wrote about the sad decline of radio news. Every
5 radio news director I interviewed deplored the deterioration of local coverage and the
6 disappearance of radio news reporting. And they blame it on companies' rush to require
7 stations to cut costs.

8 As one said, "Radio today gives the appearance of having a multiplicity of
9 news voices, but in reality what is coming out of these many thousands of radio channels
10 is the product of a very few media owners."

11 Another complaint, that radio's multi-station owners are turning the
12 stations under their control into a commodity rather than a service.

13 And you should also study, I suggest, what happened in TV markets where
14 public-spirited, quality local broadcasters have sold their stations to larger, distant
15 companies, a trend that will accelerate --

16 CHAIRMAN KENNARD: Mr. Grossman, if you will wrap it up, please.

17 MR. GROSSMAN: -- rapidly if you relax local ownership. Seattle, Maine
18 -- Portland, Maine, Sacramento all fit that bill. And finally, as you know, digital
19 technology will enable a single TV station to expand into four or five stations in the same
20 market, compounding the local multiple ownership problem. So I urge you to hold off
21 until it's demonstrated to be necessary to change these rules. Thank you.

1 CHAIRMAN KENNARD: Thank you very much, Mr. Grossman. And
2 thank you all for those presentations. They were very, very well done. We'll have about a
3 half hour now of questions and answers from the bench.

4 Because we don't have a lot of time for this, I'm going to ask my colleagues
5 to just jump in, when the spirit moves them, with questions so that we can keep this going
6 and hopefully have a lively discussion. And I'll start out with a couple of questions that I
7 had.

8 First of all, clearly we have some pretty divergent views on this panel of
9 how we should be evaluating this marketplace and the extent to which consolidation either
10 promotes diversity or undermines diversity. And my colleagues and I really have to be
11 able to come up with a framework for evaluating whether consolidation is going to
12 enhance diversity or undermine it.

13 One of the things that I've learned in this job is that in talking to not only
14 members of your industry, but really all of the industries that come before the FCC, is that
15 there is -- there is often sort of a consistent theme in competitive markets today. And that
16 is--companies come in and they ask that we deregulate their particular industry and
17 regulate everybody else. And we're seeing a little bit of that in -- in this debate.

18 But oftentimes, when companies come before us and ask for regulatory
19 relief or changes in our rules, they paint some fairly dire predictions about the costs of
20 regulation, regulatory risks, the -- predictions about the demise of whole industries if we
21 don't give them some regulatory risk. And we've heard that in this particular proceeding.

1 And, Mr. Miller, as someone who obviously studies the marketplace
2 closely, you in fact made some of these predictions in your testimony-that if we don't
3 adopt fairly significant deregulation, then the broadcast industry will suffer in the future.

4 I find that difficult though to reconcile with some of the analysis that I've
5 seen of the broadcast industry today, television in particular. It's a very healthy business.
6 And the statistics that I've seen recently show that television stations are trading at 14
7 times cash flow; that there is a -- there has been a 20 percent increase in television ad
8 revenue, 1997; a 15 percent compounded increase in annual revenues in television versus
9 12.5 percent in the communications sector overall.

10 So clearly people are anticipating in the future that the television
11 marketplace will be quite profitable, and is profitable today.

12 I don't dispute that there are certainly stations that are underperforming and
13 that are in trouble-some of them, in fact, failing. And that's why we have been focusing
14 attention in this proceeding on failing stations, and how do you deal with -- with those.

15 But what my question for the group of panelists is -- and I'll start with you,
16 Mr. Miller. How do you reconcile your concern about the growth or future of the
17 television industry with what we see today as a very, very successful and profitable
18 industry?

19 MR. MILLER: No, I don't dispute the fact that we do have an industry
20 that is healthy. But I think we have to take a forward view of the reality of the
21 marketplace. Now, the statistics that you've quoted, for example, on the growth and the

1 revenue in the business, I -- I don't see any level approaching 20 percent in our business.

2 For example, we've just gone through reporting cycle, and the average
3 broadcaster, driven mostly by political advertising, had maybe three to four percent
4 revenue growth on the top line. Without that political revenue, they would have actually
5 recorded negative growth in the revenue line.

6 And while it's true that you're saying that -- that television stations are
7 trading as high as 14.5 times, on -- in the normal course of events, they're not trading that
8 high.

9 And in fact, we are seeing multiples, especially in the smaller markets, start
10 to compress. And in fact, the recent Hersht Argyle transaction with Pulitzer -- they
11 reconstituted the deal so that ultimately Hersht Argyle paid a lower multiple for a deal that
12 they had just struck months ago.

13 So -- but really the focus of my comments were what do you do -- can you
14 have -- can you have new entrants -- is that good for the business, new entrants, and --
15 and also encourage diversity? And my point is that there are certain television markets
16 where, if you look back even a year or two years ago--that could not support, because of
17 the size of the advertising pie in that market, new entrants into the marketplace, even
18 though there were signals available to be built out.

19 And my major points have been that in larger markets and some of these
20 smaller markets, there are signals that are dying to become an active member of an affiliate
21 group, like a WB or a UPN. You wouldn't have those networks without LMAs is my --

1 was really my point.

2 I was looking at more what the reality is for the smaller players and how
3 they become viable in this world, and is it a bad thing for a strong player to help these
4 smaller players along? So we have a slightly different view of what -- what the revenue
5 looks like, the multiples look like. And perhaps, you know, my comments were really
6 more towards the weaker players in the market and how you build them into being viable
7 entrants.

8 CHAIRMAN KENNARD: So it sounds like your -- what you're
9 suggesting is that we should focus our attention on the smaller, underperforming stations
10 that perhaps could not survive unless they were able to team up with a stronger player in
11 the marketplace, as opposed to broader-scale, de-regulatory relief across the board.

12 MR. MILLER: Well, that's my view -- that's what my points were on
13 duopoly. And for local marketing agreements, I had mentioned the fact that bringing new
14 entrants into the marketplace, new -- new entrants and new voices into the marketplace,
15 which is the major concern that you mentioned in your -- your opening statement. That
16 was really the thrust of your -- your opening remarks. And I tried to answer those. That
17 is one thing.

18 I think in general, the reality is that as the business progresses, that more
19 widespread duopoly and more widespread ownership relief will be needed.

20 CHAIRMAN KENNARD: Thank you. Anyone else like to address that
21 question? Mr. Baker.

1 MR. BAKER: Yes. First, one of the things I didn't say is that I -- I am
2 speaking for myself and not necessarily on behalf of my institution.

3 CHAIRMAN KENNARD: So am I.

4 (Laughter.)

5 MR. BAKER: And I always -- I always used to think it would -- it would
6 be fun to be an FCC commissioner. But I realize how tough all of this is. And I sit here
7 and listen to this and I make a presentation on one side. And I listen to the other side and
8 I see how rational and -- and logical it is. And I think, you know, "Gee, there are some
9 very good points here." And it all comes down -- and I'm sure they are accurate, but in
10 the micro sense.

11 And we have to look at the -- your job, too, is to look at the macro, to
12 look at the broad picture. And one of my great -- and it is also unclear, it really is unclear,
13 based on even just this simple testimony, what really is correct. And that's why I suggest
14 we have to be very careful.

15 We have to go slow because if a wrong decision is made now -- and that's
16 one of the things that we've kept finding in our research -- that a lot of bad decisions were
17 made inadvertently. They were -- they were made -- but they were still made.

18 And once a bad -- a wrong decision is made, it's almost -- it's impossible to
19 undo it. And there is a terrible damage that is done to the broader society as a whole. So
20 my -- my vote is to go slow and be very careful. And this kind of discussion is very
21 valuable.

1 CHAIRMAN KENNARD: Thank you. Mr. Grossman.

2 MR. GROSSMAN: Just very quickly. I think in dealing with small
3 stations and underutilized frequencies, obviously waivers and special exceptions can be
4 made. But I think, as Bill Baker pointed out, to recast the whole industry, in effect, for
5 these exceptions to what is, I think, a very good rule-at this point at least, there is no need
6 for it economically. Station prices are at an all-time high. And I think you run great risks
7 in doing so.

8 CHAIRMAN KENNARD: Thank you. Any other questions from the
9 bench?

10 COMMISSIONER NESS: Following up on that discussion, I believe
11 Dean Alger testified that the cash flow multiples of many of these stations are in the forties
12 and fifties percentile. With consolidation --

13 MR. ALGER: Profit margin or the -- I'm sorry. Do you mean the profit
14 margin or the multiples?

15 COMMISSIONER NESS: The cash flow -- I'm sorry, the cash flow
16 percentage, your profit margin -- cash flow margin, if you will. We've seen those
17 multiples remaining -not only remaining fairly stable, but also increasing over the last
18 couple of years. And we also have seen an enormous consolidation. We talked a little bit
19 about radio, but also expansion and consolidation within television.

20 Can anyone comment, particularly Mr. Miller, as to whether you have seen
21 in the deals that you have looked at, that as a result of these consolidations, that a greater

1 percentage of revenues was dedicated toward public service programming, or did it go to
2 pay off debt service?

3 I know you have a background as a commercial lender. And I'm delighted
4 to see a commercial lender making good.

5 (Laughter.)

6 MR. MILLER: Thank you. Actually, way back when, we worked on a
7 transaction involving some radio stations in Washington, way back when I was a Chase
8 Senior at American. The -- the -- the question asked really is have we seen any of the --
9 any of this kind of -- the prosperity of the industry transform itself?

10 Well, I think we've seen that in two ways. First of all, the television
11 business is, relative to a lot of other media, more regulated in terms of having mandatory
12 children's programming -- three hours of that, having also dedicated a lot of time for
13 public service announcements and community -- obviously, they're the link to the
14 community.

15 And the way I look at it is that in the top fifty markets, the ABC, CBS, and
16 NBC affiliates spend over \$1.2 billion, just in news product alone. And what you're seeing
17 is the local stations are actually saying, "We want more news programming."

18 They're putting more -- you know, you're seeing two, three hours for the
19 typical station is now expanded to four or five hours of local news. And I think that that
20 is a subtle way of saying that we're recommitting ourselves to the local marketplace with
21 the prosperity of the business.

1 COMMISSIONER NESS: But isn't it also true that local news is
2 extremely profitable for the local stations? That's why at least the first and second stations
3 in the market-that drives about a third of their cash flow.

4 Is it not -- are you suggesting that all of the savings or a substantial portion
5 of the savings that comes through these acquisitions are being dedicated to children's
6 television, educational television? If that's so, I would love to see the statistics on that. I
7 would be a big fan of that. Are you suggesting that a lot of that savings is going into
8 airing the public service announcements?

9 MR. MILLER: No, all I'm saying is that when you look at mandatory --
10 there's going to be a rating system -- there's mandatory children's programming. They run
11 public service announcements. There is more dedication to the local market and localism-
12 there's a big discussion of localism.

13 COMMISSIONER NESS: But in each of these things have they -- has --
14 has all of that increased?

15 MR. MILLER: I believe that localism, especially in terms of local news --
16 providing local news and providing local content for the local community has increased.
17 Yes, I do believe that. I've seen that -- I've seen that myself.

18 COMMISSIONER NESS: Does anyone else want to comment on the
19 topic?

20 CHAIRMAN KENNARD: Mr. Baker.

21 COMMISSIONER NESS: Okay, Mr. Baker.

1 MR. BAKER: Yes. We -- we also have to be careful how we define some
2 of these things. And I know the Commission can't get involved in content specifically, but
3 we talk about local news. Sometimes local news becomes info-tainment. You know, the
4 lead story in the newscast is the true -- the true facts behind the movie of the week kind of
5 thing.

6 And so I -- and yes, there may be some public service announcements, but
7 they are no longer mandated as far as I know. And they are also very often at two o'clock
8 in the morning. So -- so we have to look at the specifics when we start having that kind of
9 discussion.

10 MR. GROSSMAN: I think there is hard data that you can find and I think
11 it's important that you do that in studying, as I suggest, what has happened with the radio
12 changes. Take a look and see whether news staffs, news reporters, news budgets have
13 increased or decreased after large purchases. Same with television stations.

14 And if the radio news directors that I've interviewed are to be believed, in
15 every case where that has happened, the staff level, the news, the budget for news
16 reporting and news gathering has been cut.

17 MR. MILLER: And I would say that that's just the exact opposite of the
18 television business. We've seen the local broadcasters actually increasing their news
19 expenses dramatically.

20 COMMISSIONER TRISTANI: Do you have any statistics to --

21 MR. MILLER: Sure.

1 COMMISSIONER TRISTANI: -- show us that --

2 MR. MILLER: Yes.

3 COMMISSIONER TRISTANI: -- that you could give us? And I mean
4 specific as to station by station?

5 MR. GROSSMAN: After they've been purchased.

6 MR. MILLER: Absolutely.

7 COMMISSIONER TRISTANI: Particularly the news stations that are
8 being rescued or the dormant stations because one of the things I've anecdotally heard is
9 that, you know, some group comes and rescues a station that's dark, or what have you.
10 And one of the first things they say is, "We're not going to be able to do local news." I
11 don't know.

12 MR. MILLER: Yes. I mean, there is -- there was an extensive study done
13 by the Association of Local Television that actually looks after all the 63 local marketing
14 agreements that were done in the top hundred markets. And there are a number of cases -
15 -

16 COMMISSIONER TRISTANI: No, but I want -- I want -- I'm talking
17 about a comprehensive not just some segments of the industry. But you're saying,
18 "Categorically, I can tell you, Commissioners, that television stations are giving us more
19 local news, not less." And I --

20 MR. MILLER: Well, I think there's more --

21 COMMISSIONER TRISTANI: -- I find that hard to believe.

1 MR. MILLER: -- there are more hours being put on the air and there is
2 more money like the -- companies like I think you mentioned the A.H. Belo and Hersht
3 Argyle and companies like this have realized that local news is the most important
4 differentiating point that they have and are spending more money and more resources to
5 try to deliver that differentiating factor to their local -- local audiences.

6 COMMISSIONER TRISTANI: Dr. Alger, could you address that?

7 MR. ALGER: Yes. Yes, what I've heard about A.H. Belo is -- is that they
8 have realized something that I wish other group organizations would realize, that quality
9 local news pays. But that's not the general pattern. In Mega Media, I have abundant
10 testimony from the top ranks on down, saying quite the opposite.

11 Second of all, Mr. Miller mentions the -- more local news now. That didn't
12 happen now, that didn't happen in the current environment. That happened quite some
13 years ago that they expanded to those news hours.

14 And anecdotal evidence as well. You look at various stations--such as I did
15 in just looking at the television schedule in Minneapolis--the WB network affiliate has in
16 the traditional ten o'clock midwest late news slot--it has the Jerry Springer sleaze-a-thon
17 rather than news shows. And I just have seen such abundant testimony that -- that I
18 would have to disagree with my good friend here.

19 MR. SIDAK: Commissioner?

20 COMMISSIONER TRISTANI: Yes?

21 MR. SIDAK: The one study that I'm aware of that speaks to the question

1 of the diversity of radio programming is one by Thomas Hazlett and David Sosa that was
2 published in volume 26 of the Journal of Legal Studies called, "Was the Fairness Doctrine
3 a Chilling Effect: Evidence from the Post-deregulation Radio Market."

4 And Dr. Hazlett and his co author -- Hazlett, of course, was a former chief
5 economist at the FCC -- found a substantial increase from 1987 to 1995 in the diversity of
6 radio formats. That's at least one attempt to try to globally, systematically measure the
7 change in program diversity.

8 Now, you may quibble with the methodology. And I'm sure that there are
9 other ways to approach it. But that's at least one -- one study that I would suggest you
10 look at.

11 COMMISSIONER TRISTANI: Professor Fiss?

12 PROFESSOR FISS: I have no statistics. I don't even have anecdotes. But
13 I would offer two cautionary comments. One -- and this maybe just reflects, or is another
14 way of casting Mr. Baker's comment -- I think when you look at these statistics, you have
15 to have some perspective on where the burden rests; where is -- what is the presumption
16 that you're going to operate under?

17 And I suggest that in trying to answer this question of how do you allocate
18 the burdens of demonstration of proof, that you be guided by not just public policy, but by
19 what I believe to be Constitutional imperatives.

20 If you believe, as I think the Supreme Court does, that this bedrock policy
21 that the Chairman spoke about is not just a policy out there in the air but has

1 Constitutional moorings, I think that that is a very, very strong imperative that the burden
2 be cast upon those who wish to demonstrate that deregulation will in fact enhance this
3 Constitutional policy.

4 Secondly, I think you also have to keep in mind the dynamic quality of
5 these statistics. You not only have to think of what the statistics are today, say, about the
6 mixture between entertainment and news, but you have to sort of understand what the mix
7 would be if a policy, a broad policy of deregulation, were adopted.

8 Now, I respect the comment that Mr. Sidak made a few moments ago
9 about what the -- what the impact of the abandonment of the fairness doctrine has been on
10 television. But I -- I would be somewhat skeptical and suggest that perhaps abandonment
11 of certain traditional policies of the FCC which sought to serve the end of diversity has not
12 in fact had that effect.

13 MR. MILLER: Yes, just-just one other point. In the New Haven market
14 where you live, there is a -- a station that had a 40-year -- it was dark for 40 years. So
15 there was a license in the market that never was built out. And LIN television basically
16 put this station under its wing, helped bring it up, is absorbing operating losses as we
17 speak, and has now introduced a WB brand new voice into the market in the top -- one of
18 the top 20 markets.

19 And you're saying, "Well, how can a WB -- how-how can a market that big
20 not support another station?". So a lot of the ownership rules that I'm talking about, the
21 changes in ownership rules, are to address your point.

1 PROFESSOR FISS: But I --

2 MR. MILLER: How do you increase -- how do you increase the number
3 of voices -- can you have an increasing number of voices and the appearance of
4 concentration at the same time? And I don't -- I think that in certain cases, it can be
5 extremely beneficial. A lot of the LMAs that we have seen are creating new news
6 programs as well, in local markets.

7 PROFESSOR FISS: But I think Mr. Grossman's point is the fundamental
8 one. There is no issue, I think, on the entire panel that waiver, exception, may be
9 appropriate, because efficiency can be an important instrument for diversity. And if that
10 could be demonstrated and the burden would be on those wishing to get out from under
11 the rules, I suspect that there is no one in this room that would deny the possibility of
12 waiver or exception.

13 MR. SIDAK: I'll dissent because I do not think that the proper way to
14 structure a rule is to say you can't do it unless you come forward and affirmatively prove
15 under a waiver that you can do it. Everything is illegal unless we allow it. I mean, the
16 general rule under an antitrust regime is everything is lawful unless it's unlawful.

17 COMMISSIONER TRISTANI: But we're not under an antitrust regime
18 here at the Commission. I mean, with no disrespect.

19 MR. SIDAK: Well, I'm arguing --

20 COMMISSIONER TRISTANI: We're here under the public interest which
21 is still in the lie --

1 MR. SIDAK: But I'm arguing, Commissioner --

2 COMMISSIONER TRISTANI: -- we were reminded of.

3 MR. SIDAK: -- that the -- that the more appropriate standard to apply is
4 an antitrust standard.

5 CHAIRMAN KENNARD: Well, I would like to follow up on that if I
6 might because a couple of you have made this argument, that we should have the antitrust
7 laws basically govern this marketplace. Mr. Mikkelson, Mr. Sidak just made this point.
8 And I think it's sort of an interesting one.

9 Particularly, when you look at this marketplace and you see that it is -- a
10 lot of the relationships have been governed by regulation. Not only the local ownership
11 rules, but the relationship between the cable industry and the television industry; the
12 relationship between the television programming industry and the broadcast networks.

13 And I guess I'm having a little difficulty seeing how antitrust laws would be
14 sort of the panacea here. For example, Mr. Mikkelson, you seem to be the strongest
15 advocate for this points of view in your testimony. Do you think, for example, that we
16 should have the antitrust laws substitute for a must-carry regime in our country as you've
17 suggested that they should substitute for local ownership rules?

18 MR. MIKKELSON: I can't say that I've really formed an opinion about
19 that subject, Mr. Chairman. My -- my basic point was that we have ways of thinking
20 about competition issues that are widely respected and widely used. And it seems to me
21 we don't have the analog on the diversity side.

1 The suggestion has been made in some of the previous comments, well,
2 you know, what has been the effect; how has diversity been affected by various things. To
3 me, such a study would be very -- very wise and very useful. But it would require that we
4 be able to define exactly what it is we mean by diversity.

5 I think it's not equated with news programming any longer. And if it is,
6 that's something that we could measure. When we know exactly what diversity is, then
7 perhaps the consolidation of radio stations would provide an opportunity where we could
8 measure that, what has happened.

9 But as long as we don't know exactly what it is, don't know how ownership
10 affects it, and fundamentally don't know when we have enough, then it seems to me we
11 don't have a good standard there to appeal to.

12 CHAIRMAN KENNARD: Mr. Baker?

13 MR. BAKER: Well, the antitrust arguments work to a degree. But they
14 work in the realm of economics. And there is economic diversity and then there is the --
15 there is the Constitutional and Supreme Court kind of diversity of antagonistic sources and
16 totally different sources of public viewpoint. And that's where it strikes me you have to
17 step in because these economic arguments are good and they're solid. But they are only in
18 my opinion part of the picture.

19 MR. MIKKELSON: I'm not sure that the owners are really a source of
20 viewpoint. Potentially they are. But the sources of viewpoint that we have are the people
21 whose views are being aired, not fundamentally the owners. So there are --

1 PROFESSOR FISS: Recognizes that the structure of ownership has an
2 impact upon the views that are expressed. Is there anyone who doubts that?

3 MR. SIDAK: Well, that argument works two ways.

4 PROFESSOR FISS: Certainly.

5 MR. SIDAK: The First Amendment then is clearly impacted by structural
6 rules, is it not? Absolutely.

7 PROFESSOR FISS: Yes.

8 MR. SIDAK: I'm glad we agree on that.

9 CHAIRMAN KENNARD: Yes. That's one of the few things I've agreed
10 with, what you've said, Mr. Sidak.

11 MR. GROSSMAN: May I make a quick observation because I think that
12 was a very interesting question, the antitrust. If -- if the basic law of this country were to
13 auction off this incredibly valuable spectrum, then there would be no need for an FCC in
14 this area and antitrust should obtain.

15 But since you are in effect allocating millions and millions and in some
16 cases hundreds of millions of dollars worth of spectrum, there are other criteria that
17 intrude.

18 And that's the reason for the whole policy, broadcast policy that requires
19 the Federal Communications Commission in the first place. And that is why you have
20 other criteria besides antitrust having to do with the public interests that dominate at this
21 point and should continue in my judgement to do so.

1 CHAIRMAN KENNARD: Mr. Grossman, do you believe we should have
2 a different public interest standard for license -- for the different licensees we have or
3 should we apply the same public interest standard to all licensees?

4 MR. GROSSMAN: I think myself -- and this may surprise you -- it's time
5 to change that whole standard. I don't think that the public interest standard for
6 commercial broadcasting really obtains in any meaningful way any longer except for the
7 three hours of children's programming a week.

8 I would much rather see a public -- none-for-profit public service
9 broadcasting or a telecommunications service that has -- exists to serve the public interest
10 and have in effect the spectrum auctioned off and the money go to the public treasury and
11 let the commercial broadcasters do what they will. But that's such a radical change that
12 it's not what you're facing here at all and not likely to have happened.

13 CHAIRMAN KENNARD: Do any of the other panelists have any view on
14 whether the Commission should apply a single public interest standard or have different
15 standards for different licensees?

16 MR. BAKER: I would argue a common public interest standard. I think
17 that's the best public policy, not having a Grade A and Grade B public interest. I don't
18 think that works. But that's just my personal opinion.

19 MR. GROSSMAN: In radio, to all intents and purposes, there is no way
20 you can enforce that, observe it, or deal with it. And increasingly, as digital television
21 comes along with thousands of channels operating and different kinds of industries, I think

1 you're going to have an even more difficult time. And that's why I think it's time to take a
2 whole re-examination about public policy regarding licensee assignments.

3 COMMISSIONER POWELL: I would like to ask a question with regard
4 to -- Mr. Mikkelson, I hope I'm pronouncing your name correctly -- but mentioned that
5 one of the greatest problems here is that there is no diversity HHI index.

6 There is no commonly agreed to basis for measuring whether you have
7 diversity, how much of it is enough and whether the structural policies you're pursuing are
8 adequate other than sort of visceral -- what I find to be largely visceral and sort of
9 subjective judgements about these things. We've touched on it a number of times here.
10 You don't like Jerry Springer, but it's one of the most popular shows on TV. I don't quite
11 know what to do with that.

12 MR. ALGER: I don't like Jerry Springer, but I didn't say --

13 COMMISSIONER POWELL: No. No, no. I know who I'm pointing at.
14 And, you know -- you know, and I'm very, very uncomfortable with the suggestion that
15 the five of us are supposed to make judgements about what we should teach our public
16 and not teach them with regard to what they'll embrace. And that -- that is a disturbing
17 notion that I think is much spoken to by the First Amendment as -- as Professor Fiss'
18 suggestion that there is an affirmative obligation under that provision.

19 But that said, something called diversity of voices and something called
20 diversity of choice seems to be important I think across the board to all of us. But what I
21 want to know also goes to some of the cross-ownership rules which is if our focus is on

1 either choice or voice, what is the propriety of considering the full realm of outlets for the
2 provision of those varying viewpoints to the public.

3 I'm often troubled that we shift terms when it's convenient. These other
4 mediums are in when it helps an argument and they're out when they don't.

5 But truth be told, as my family sits around the house, we have any number
6 of ways to get any number of sources from the headiest high-brow sorts of information to
7 the lowest of the low if you think that's what Jerry Springer is. And all of those mediums I
8 will tell you in my opinion can produce the full range of all of them.

9 You can find plenty of magazines that will provoke intellectual thought
10 more dramatically than any television program I've ever seen as well as the sleaziest of
11 sleaze. You can find any internet site that can do the same thing. You can find any radio
12 station that can do the same thing.

13 So if people could address how they think we should factor in other outlets
14 when considering the importance of broadcast, in particular, on diversity. And I'll let
15 anyone answer.

16 MR. ALGER: Since you were sort of attacking my statement about Jerry
17 Springer, may I clarify? I tried to make this very clear. Whoever wants to watch Jerry
18 Springer is perfectly fine with me. My point is -- is the provision of news is the core
19 responsibility of the Commission and is the core of the First Amendment issue. And I was
20 saying that was in the place of the news -- the standard mid-west late news time.

21 And there is no news -- as I mentioned, I've written in my testimony, there

1 is no news on that station or the others of that sort in the Minneapolis market. That's my
2 point. Whoever wants to watch Jerry Springer is fine. I find it offensive, but others may
3 not. That's a First Amendment and you're quite right. Okay?

4 So let's -- let's be clear. I'm talking about the provision of news as the core
5 most important function of -- of broadcast TV which remains the most universal mass
6 medium of access to all Americans, not just some. That's my point.

7 PROFESSOR FISS: Commissioner Powell, could I try to answer
8 specifically? And I say this with due respect. You should not --

9 COMMISSIONER POWELL: This is when you're really in trouble.

10 PROFESSOR FISS: Right.

11 COMMISSIONER POWELL: Especially from a professor. But --

12 PROFESSOR FISS: You should not -- I -- I think it would be
13 irresponsible for you to answer the question you posed based on your experience sitting in
14 your house with the diversity of outlets that you have. There is -- all of us could
15 recognize this emerging new sources of news and information; cable, internet, satellite
16 transmission, magazines.

17 But the essential point of Turner Broadcasting is to understand that there
18 are significant portions of Americans who are dependent on over-the-air broadcasting for
19 their understanding of the world around them. They don't have these alternatives. Now,
20 it's --

21 COMMISSIONER POWELL: But -- but -- but --

1 PROFESSOR FISS: -- true that these alternative markets compete with
2 broadcasting or these alternative outlets compete. But I don't think they replace them.

3 COMMISSIONER POWELL: Let me take issue with that for a second.
4 First of all, I by no means suggest that I make decisions based on my own personal
5 experience. And we will -- we will turn to facts and evidence to support -- just as I
6 require of all of you if you are going to make the arguments.

7 But I'm not prepared to say that there isn't a plethora of newspaper and
8 magazine sources available to a good number of people. Seventy-three percent and
9 growing, a percentage of Americans have access. Somewhere in the middle between what
10 we're saying is the truth.

11 But my question really is not so much whether you should -- should take
12 the most fruitful market and use that as your moniker, but to the extent that you should
13 evaluate the presence of those alternatives nationwide in making the choice.

14 And I also would urge people to address the issue of it's absolutely right
15 that a not insignificant portion of Americans rely on broadcasting. And it's absolutely right
16 that that's still the most valued source. It's not always clear to me why it's absolutely right
17 that that would stay the case and will always or should be by right the case.

18 Not that I dispute that we might come to that conclusion. But, you know,
19 part of that is the presence of television's head start and the legacy of that media,
20 respective of the provision of these things which has been in large measure eroded over
21 time with the advent of things. And so I wouldn't be surprised if there will come a day

1 that some commission will be seeing numbers that are dramatically different.

2 And what I'm wondering about is if it wasn't a third, if it was ten percent,
3 rules have a way of lasting for a long time. I thought it was very interesting someone said
4 be careful because, you know, these things -- you know, rules themselves when put in
5 place are hard to repeal in the future, as well. And so I just wanted to clarify.

6 MR. MILLER: Commissioner, I mean, the thing we look at is that it goes
7 right to the heart of what you're saying. In 1980, the average household had ten viewing
8 options. That was it.

9 Now they have over fifty. And that's less than twenty -- now, that doesn't
10 include magazines, newspapers and all the other media that are also exploding in terms of
11 everybody is starting to go to the tiniest part of the demographics, serving individual
12 demographics down to very minute segments at this point. So there is tons of that.

13 In fact, we actually wrote a piece called, "Will Choices Out-weight the
14 Voices?", when we were looking at local ownership rules; should duopoly and LMAs be
15 permitted. And we had one thought that there was -- once thought that there was going
16 to be a scale. Is it more offensive to have a -- a one-owner control, effectively control two
17 televisions in a station or is it better that we now have a new viewership choice in that
18 market?

19 And we thought that there would be -- you know, one would -- one would
20 weigh in higher. We found out that actually both can occur simultaneously, so we didn't
21 have to take sides.

1 In the cases of a lot of the LMAs and duopolies we see -- or not really
2 duopoly at this point, but LMAs -- we see that a new entrant is brought in which gives
3 people like the people you're talking about, Mr. Fiss, the opportunity for people, over-the-
4 air broadcast dependent people have another viewership choice.

5 And at that same time, we really haven't affected the marketplace that
6 much because the average LMA takes four percent of the revenue in the market and three
7 percent of the viewership share. So we've added a new -- we've added a new voice, and
8 we haven't really undermined competition in the marketplace.

9 MR. BAKER: But it is possible for the opposite to happen. And that is, as
10 we look at this vast array of choices and if we look them, especially the cable networks,
11 many of them are all commonly owned, and are those necessarily different voices.

12 You also talk about the leverage of cross-promotion. You know, you see
13 that in -- you see that in radio markets -- in radio stations. There may be a lot of radio
14 stations. The ones that are commonly owned tend to have the ability to sell together, to
15 promote together.

16 Those are wonderful economic efficiencies, no doubt. But it also drives a huge
17 audience to that segment and gives them a voice that may be louder than the other voices
18 and could be anti-competitive in the sense of a smaller player coming in.

19 MR. GROSSMAN: Can I make a quick response, Commissioner Powell?
20 There are ways of judging this or testing on -- on a non-content basis which I think is what
21 you're trying to get at and which I agree with.

1 You can find out before radio stations are sold and the year after, has their
2 news department got a larger budget or a higher budget? Are there fewer or more people
3 in the news division? Is there more or less local live programming; more or less local
4 public affairs programming? Never mind how good or bad it is or what it has.

5 But I think those would be -- and similarly, with before and after television
6 station, local television stations have been sold. What has been the trend? I think it would
7 be very useful to find out. I don't know the answer to that, but I have my suspicions based
8 on my conversations with the news directors of both television and radio before and after
9 they've been sold.

10 And I suspect you will find that those kinds of outputs have diminished
11 rather than increased. And that may help you in your decisions.

12 CHAIRMAN KENNARD: Mr. Alger.

13 MR. ALGER: Yes. Commissioner Powell had mentioned the rules put in
14 place are often hard to repeal. May I respectfully submit that massive concentration of
15 media across most of all sorts of media with massive lobbying resources and so on is a hell
16 of a lot more difficult to undo than rules in place, especially when those media control, as I
17 say, wide swaths.

18 Chapter 3 in Mega Media -- go out and buy a copy, everybody --
19 documents Time Warner, Turner, Disney, Cap Cities, ABC, Rupert Murdoch's News
20 (phonetic) and so on. It's extraordinary the range of media that are controlled by eleven or
21 twelve of these corporations which brings me to another point.

1 Mr. Baker mentioned the cross-promotion. One thing I would like and we
2 need more research on -- and I said that in the book -- one thing I would -- I would like
3 the Commission to think about is does the existence of conglomerates distort the
4 competition in local markets.

5 The gist, as I understand it, of the -- the theoretical foundation of the
6 Telecommunications Act and, indeed, of classical economics is that there is competition in
7 a specific market for a specific service. But if, in fact -- and that's -- and the competition is
8 based on quality and price. That's why it's supposed to be efficient and effective. And
9 that's how you send market signals.

10 But if in fact you have a conglomerate bringing in from other parts of the
11 country, other geographical markets, and from other product markets including industrial
12 markets on which they may have monopoly control in, can they not only massively cross-
13 promote -- which we're seeing ABC, Disney, etcetera, but also can they cross-subsidize to
14 a very significant extent and, hence, again, drive out minority ownership.

15 We're seeing evidence of that -- the ownership of eight stations in Chicago.
16 I point out in my written comments that in Chicago, for example, you have three mega-
17 media corporations that control two VHF -- prime VHF TV stations, fifteen or sixteen
18 radio stations, the prime newspaper in the area and so on. That's a great deal of cross-
19 media ownership, a great deal of concentration; not diversity.

20 So I would encourage the Commission to think about that core economic
21 concept that we're supposedly -- the market mechanism that's supposed to be efficient and

1 effective is based on the idea of sending signals based on competition on price and quality
2 of a particular product.

3 But if you bring in massive cross-promotion, if you bring in massive cross-subsidy,
4 does that distort that market mechanism which the Commission is -- is here to -- to try and
5 discharge based on the Telecom Act.

6 CHAIRMAN KENNARD: Mr. Alger, that will be the last word on this
7 panel. Thank you all very much. It was a terrific discussion. We will recess for ten
8 minutes and reconvene at 11:20 for our next panel.

9 (Whereupon, a brief recess was taken.)

10 CHAIRMAN KENNARD: Okay. We are ready to begin our next panel
11 this morning. Now we are going to hear from people who are actually out in the
12 marketplace every day, operating under the ownership rules that we administer here at the
13 Commission. And we're also going to hear from a public interest advocate who watches
14 very closely what happens in the market place.

15 We're going to begin with Jeff Marcus. And I'll remind the panelists that
16 we are on a fairly tight time schedule. So please keep an eye on our timekeeper. And
17 please introduce yourselves and give us your affiliation. Jeff.

18 MR. MARCUS: Good morning. I am Jeff Marcus. I am the President and
19 CEO of Chancellor Media, the nation's largest radio company. I am formerly Chairman
20 and CEO of Marcus Cable which was the largest privately owned cable company. I have
21 not written a book yet.

1 It is both ironic and apt that I'm here today representing the National
2 Association of Broadcasters. It is ironic because until last summer, I had spent my entire
3 career, thirty-one years, in the cable industry building cable systems which competed with
4 broadcasters.

5 And it is apt because the subject of this hearing is media competition. And
6 there can be no better informed witness than someone who has helped build the most
7 successful and relentless competitor the broadcast industry has ever faced; one which has
8 completely transformed the competitive media landscape.

9 The pace of change in media competition is nothing short of breath-taking.
10 And NASA and satellite industry has become a major provider of video. The internet has
11 exploded and the ability to deliver audio and video signals over computers is growing ever
12 greater. The cable industry is changing to digital technology that will dwarf today's
13 channel capacity.

14 To negotiate these developments will require extraordinary agility and
15 flexibility. It is in this environment that we examine the two venerable regulations, the
16 television duopoly and one-to-a-market rules which are the subject of this hearing.

17 These two rules are glacial remnants of a regulatory ice age. They stem
18 from an almost forgotten time when a few TV and radio stations were the electronic
19 media. They are the product of regulatory fears that have no place in today's market.

20 Eight years ago, the Commission's Office of Plans and Policy found that the
21 irreversible growth of multi-channel competitors would lead, without a change in the

1 regulatory environment, to a reduction in the quantity and quality of broadcast service.

2 The record shows that the duopoly rule and one-to-a-market rules are
3 counter-productive and destroy, not advance, your goals of competition and diversity.

4 The duopoly prevented dozens of stations from being launched and condemned others to
5 broadcasting with second-class signals and even worse programming.

6 We know this because we can see the results of the Commission's
7 experiment with two station operations under the local marketing agreements, or LMAs.
8 Nearly two-thirds of these LMAs involve failing or struggling stations. Nearly all the
9 others put new stations on the air.

10 Nearly two-thirds of the LMAs provided outlets for the emerging WP and
11 UPN networks. And over half the LMAs were carrying new local news programs, a topic
12 debated this morning. Nearly half resulted in a substantial upgrade
13 in technical facilities.

14 The efforts of LIN Television, soon to be a subsidiary of Chancellor Media,
15 are typical of these LMA pioneers. Through an LMA, LIN saved a failing station in Battle
16 Creek, Michigan, restoring the only local news programming and preserving a local outlet
17 which even today would not be viable on a stand-alone basis.

18 In Norfolk, a LIN LMA enabled the transformation of a minimum facility
19 home shopping channel to a full service WB affiliate. And in Austin, Texas and New
20 Haven, Connecticut, LIN LMAs launched stations which had been unable to obtain
21 adequate financing.

1 Perhaps most important, LMAs show how changing the duopoly rule can
2 strengthen broadcasting as a competitor to multi-channel providers such as cable and
3 satellite. When I ran a cable company, it seemed to me that cable had two main
4 advantages over broadcasting: dual revenue streams and the ability to spread
5 programming and other costs over multiple channels.

6 Now that I am in broadcasting, I see how hard it is to overcome these
7 barriers. And while I am proud of our free, over-the-air system, I don't understand why
8 the FCC should restrict free broadcasters' ability to compete with paid competitors who
9 do not face the same restrictions.

10 The one-to-a-market rule has no better justification. Even when it was
11 adopted, the Commission could not point to any actual problems that the rule would
12 remedy. The many grandfathered radio-TV combinations and the waivers that the FCC
13 has granted since 1996, like LMAs, allow us to look into what a world without the rule
14 would be. And the answer is that no reduction in service or diversity has been caused by
15 radio-TV cross-ownership.

16 Instead, radio and TV stations have strengthened their service to the public
17 by realizing efficiencies from joint operations. If the radio and television stations do not
18 compete, there is no justification for our cross-ownership rule.

19 The Department of Justice and recently the FCC has looked only at radio
20 when examining proposed transactions. Surely the Commission cannot have it both ways,
21 restricting radio ownership by looking at radio only, but barring cross-ownership based on

1 an entirely different market.

2 Certainly there is no evidence, nor could there be, that the one-to-a-market
3 rule in operation results in greater competition or diversity of programming in any market.
4 The Commission should therefore heed the advice the OPP gave it years ago and get rid of
5 rules that reflect only a bygone era of media competition.

6 The FCC should repeal the one-to-a-market rule. It should reform the TV
7 duopoly rule to permit common ownership of two TV stations where at least one is a
8 UHF station or where the combination has no likelihood of diminishing competition.

9 However, if you should not take this course, the investments, the millions
10 and millions of dollars of investments that broadcasters have made to improve service to
11 the public should not be jeopardized. And the existing LMAs and one-to-a-market
12 waivers should be grandfathered.

13 And I would like to make one additional observation.

14 CHAIRMAN KENNARD: Mr. Marcus, I will ask you to wrap up.

15 MR. MARCUS: Chancellor Media and many others in the broadcasting
16 industry share the Chairman's concern about the impact of current and future
17 consolidation, however inevitable, upon the ability of diverse new entrants to gain a
18 successful foothold in broadcasting.

19 We believe strongly, however, that such diversity cannot be manufactured
20 through the imposition of non-economic ownership restrictions targeted at narrow media
21 sectors. And a more plausible solution is to facilitate access to capital.

1 Chancellor is very optimistic that it can, working with other substantial
2 broadcast organizations and Wall Street concerns, develop a significant venture capital
3 fund to facilitate the development of viable new broadcast entrants. But it could only do
4 so in a regulatory environment that enables broadcasters themselves to remain
5 competition. Thank you.

6 CHAIRMAN KENNARD: Thank you very much. Mr. Frank.

7 MR. FRANK: Good morning. The first thing you will notice is that I am
8 not Bill Rine. I am Alan Frank. I run the Post Newsweek Station in Detroit. To Bill's
9 great disappointment, to your disappointment, to mine, as well, he can't be here due to a
10 longstanding, unbreakable commitment.

11 Because of his strong convictions about duopoly and LMAs, Bill very
12 much wanted to be here and he made great efforts over the past month to accommodate
13 the shifting dates for this hearing. But I'm very pleased to be here because I share Bill's
14 convictions on this issue.

15 We believe the controlling first principle is localism, something that's old
16 and emptied of meaning by having been used too often as a slogan or overtaken by new
17 developments. But localism is vibrant and substantive, and remains the soundest available
18 guide for resolving various broadcast issues. Besides, it is the law.

19 Consistent with this Congressional mandate, our country's television
20 service is universal, free and locally and nationally diverse and competitive. It is the envy
21 of the world.

1 From a viewer's perspective, localism is local news, coverage of political
2 figures for the public they represent, and station support of local charities and local civic
3 activities. The range and sheer volume of these contributions to our communities are
4 staggering, but too often go unrecognized.

5 From a programming perspective, localism is the balance of network and
6 locally produced or selected programming, a mix that we affiliates tailor to the audiences
7 in our communities. From a regulatory standpoint, localism is Section 307 of the Act, the
8 table of channel allotments and the propagation, interference and other technical rules and
9 principles that provide the structure for local service throughout the United States.

10 Congress and the Commission have been faithful to localism principles.
11 The table of DTV channels, the decision to uphold the Grade B standard, the preservation
12 of the thirty-five percent national cap., the FCC's refusal thus far to water down the
13 affiliate's right to reject network programming, and Congress' insistence on reasonable
14 DTV cable carriage rules are all examples of the continued vitality of the localism
15 principle.

16 We believe that the localism principle requires a meaningful duopoly rule to
17 assure a diverse and competitive local marketplace. It is healthy to have different entities
18 owning and controlling different broadcast outlets in a market. It leads to economic
19 programming and viewpoint competition.

20 If a market has six outlets, it seems obvious that the interest of competition
21 and diversity are better served if six different entities own and operate them than if one or

1 two entities each owns and controls two or more stations in the market.

2 To provide consistency and predictability, the Commission properly
3 codified the -- this presumption into the duopoly rule, stating that its purpose was, quote,
4 "to promote maximum diversification of program and service viewpoints and to prevent
5 undue concentration of economic power contrary to the public interest."

6 We agree that the Grade B standard for the duopoly rule should be relaxed
7 and is unrealistically stringent. We support the Commission's proposal that generally
8 stations should not be co-owned if their Grade A contours overlap or if they are in the
9 same DMA.

10 Because the distinction between UHF and VHF is becoming outmoded and
11 will expire in the digital world, it should not be a basis for exceptions to the duopoly rule.
12 Exceptions might, however, be permitted for failing stations and other special
13 circumstances.

14 Most LMAs are simply a way of evading the duopoly rule. Recognizing
15 this fact, the Commission decided in the radio environment that if one station duplicates
16 more than fifteen percent of the programming of another station, it should be treated for
17 purposes of the duopoly rule as being co-owned. Nobody has given any good reason why
18 that logic shouldn't apply to television LMAs, as well.

19 As for grandfathering existing LMAs, shams, regardless of when they were
20 entered into, should not be grandfathered at all. If LMAs entered into after November
21 1996, when the FCC put the industry clearly on notice that LMAs were suspect and

1 should not be relied on, should be grandfathered for no more than a year.

2 The FCC's statement in the November 1996 notice that intended to
3 grandfather pre-existing LMAs for the remaining length of their original terms should be
4 honored, but only for three to five years. Any more than that would reward over-
5 reaching.

6 These constitute reasonable, even generous periods for broadcasters to
7 bring themselves into compliance. After all, the radio rule, which is based on the same
8 principle, has been in effect for seven years.

9 Some advocates for gutting the duopoly principle also believe in localism.
10 Some, however, are simply after short-term dollars and have no regard for the impact on
11 the local television system. For us, the genius of our system is localism. And the duopoly
12 principle is essential to preserving it. Thank you.

13 CHAIRMAN KENNARD: Thank you very much, Mr. Frank. Mr.
14 Yudkoff.

15 MR. YUDKOFF: Good morning. My name is Royce Yudkoff and I am
16 Managing Partner of Abry Partners. I am also here today on behalf of ALTV, the
17 Association of Local Television Stations.

18 Abry Partners is a Boston-based private equity investment firm which
19 manages 825 million dollars in equity capital dedicated to investing in broadcasting and
20 other media. We acquire under-performing broadcast stations in small and medium
21 markets, and improve their performance by upgrading programming, news, staffing and

1 signal coverage. Such investments lead to better service to the public.

2 Abry currently holds controlling interests in three television groups, one of
3 which is in the process of being sold. Our two remaining television companies, NEX Star
4 and Quorum, own and operate eighteen television stations.

5 Since 1993, we have been involved in several television LMAs, each
6 providing valuable public interest benefits. NEX Star and Quorum are now involved in
7 two LMAs. NEX Star owns WJET TV, Erie, Pennsylvania, the hundred and forty-second
8 market.

9 NEX Star took over an existing time brokerage agreement for Channel 66,
10 WFXP in Erie.

11 FXP is a stand-alone Fox affiliate in a market this small could not survive. With
12 the LMA, FXP now broadcasts a local 10:00 p.m. news, five days a week, and provides
13 Erie with a full schedule of Fox programming including Fox News Sunday.

14 Last December, FXP broadcasted a local high school football play-off
15 game. We made it possible for many local fans to see this game, including grandparents of
16 players. As a stand-alone station, WFXP would have had neither the equipment nor the
17 personnel to undertake a project like this. Our future plans for WFXP include expanding
18 its local newscast to weekends.

19 The benefit of an LMA is that it allows small market broadcasters to
20 economize on expenses that do not impact the public in order to provide the public with
21 more that is directly on the screen. Rather than preach to you about this, let me share with

1 you our economics.

2 Erie, Pennsylvania has four commercial TV stations sharing 13.2 million
3 dollars in net revenue each year. A solidly-run Fox affiliate will capture about fifteen
4 percent of that, or two million dollars in revenue. But it costs of that 2.9 million dollars to
5 run a bare-bone, small market Fox affiliate with local news. It costs this much because
6 our costs are fixed.

7 The electricity to run my UHF transmitter costs the same as in a big
8 market. So does the gasoline for my news trucks.

9 How does a broadcast operator fix this problem of losing \$900,000.00 a
10 year? The station can't cut administrative costs by declining to pay its telephone bill. It
11 can't reduce its sales force without reducing revenue. It can't cut engineering expense by
12 shutting off the electricity.

13 What it does is it eliminates its local news and it cuts its locally originated
14 programming expense to get to break-even. What an LMA allows us to do in contract is
15 to cut expenses that are irrelevant to the public. We can use one building, not two. We
16 can consolidate certain selling expenses. We can share maintenance engineers and
17 production equipment, while becoming more attractive in the areas the public wants to
18 see.

19 For example, our other company, Quorum Broadcasting, recently acquired
20 KSVI TV, Billings, Montana, the hundred and sixty-seventh market. With that acquisition
21 came an LMA with W -- with KHMT, Harden, Montana, the market's Fox affiliate.

1 KHMT could not sustain itself as a stand-alone station. In fact, that station
2 was off the air from 1993 until the middle of 1995. Now under the LMA, KHMT
3 provides the market with over-the-air delivery of all Fox programming including Fox
4 News Sunday, plus a great deal of support for local activities.

5 One example is KHMT's Teens Now, a series of vignettes dealing with
6 problems encountered by local teenagers, coupled with a monthly magazine distributed
7 through the schools. Last year we contributed \$180,000.00 of public service
8 announcements to local community activities on that station.

9 KHMT's over-the-air coverage is still much less than the other stations in
10 the market because they cover this geographic vast area with numerous translators. We
11 are committed to spending several hundred thousand dollars in 1999 for translators and
12 microwave links in order to improve KHMT's service to the public.

13 We obviously are preparing for a transition to digital and the required investments.

14 It's clear that the LMA in Billings is serving the public interest by providing
15 for an additional free over-the-air station that simply would not otherwise exist. It is just
16 as clear that there has been no harm in the market due to the LMA. In fact, in 1998, the
17 combined share of revenues of these two stations was less than one-third of the market's
18 revenues.

19 I focused on small markets. But the record before you demonstrates the
20 benefits of LMAs and markets of all sizes. These combinations should not be terminated.
21 To the contrary, the opportunities to improve service through local combinations should

1 be open to all. The TV duopoly rule should be relaxed to permit ownership of two
2 stations in a market. Given the fierce competition from multi-channel providers, it makes
3 little sense to limit the future of free over-the-air television to a single channel.

4 CHAIRMAN KENNARD: Thank you very much. Our next witness
5 hardly needs introduction. Mr. Wonder.

6 MR. WONDER: Thank you. Thank you very much, ladies and gentlemen,
7 Commissioners. I would like to share some of the notes with you. And I will make sure
8 that you have the complete statement in speech form before I leave D.C.

9 I am Steven Morris, professionally known as Stevie Wonder. I am an
10 artist. I bought a radio station in 1979 because I understood and valued the power of
11 radio. As an artist, I appreciated the marketing power of the airwaves. As a student of
12 social justice, I witnessed the power of and the reliance of mass communications.

13 When I bought KJLH, it was the only minority-owned radio station in the
14 Los Angeles area. I bought a piece of history, as KJLH is the first black-owned radio
15 station west of the Mississippi. This history is more precious now than it was then. This
16 purchase was for the specific purpose of continuing to provide a voice to a community
17 that had been unheard. KJLH was designed to be the eyes and ears of a people who lived
18 in the shadows of Big Brother and big business.

19 My vision was to join an ever-growing collective of minority-owner
20 entrepreneurs who understood the power of this medium. Twenty years later, I look into
21 the future and I'm reminded of the past. KJLH is a stand-alone, Class A FM station

1 fighting to survive in the country's second largest market. The evolution of regulation and
2 de-regulation has brought us full circle.

3 Twenty years ago, minority owners of radio stations were the rare breed,
4 yet a species developing and becoming strong and powerful. Today, the minority owner is
5 again rare; now, an endangered species pursued by large corporate predators who
6 consume the single and small owner.

7 Consolidation of radio ownership has made it difficult, if not impossible for
8 the single owner. Competition with conglomerates who own several stations in a single
9 market does not allow for fair access to advertising dollars. This is particularly true when
10 conglomerates pursue a format that has been traditional domain of the minority owner.

11 Survival becomes a game of deep pockets. Often many single owners
12 cannot afford to survive. In a scheme of free enterprise, I suppose this is fair game.
13 However, control of the eyes and ears of the United States has never been about
14 economics exclusively.

15 History has taught us the danger of monopolistic control of the means of
16 the communication. Legislators consider these dangers. And even in this era of de-
17 regulation and laissez faire, the public interest is still protected in the Communications
18 Act.

19 The public interest cannot be protected when waivers are granted to allow
20 multiple-station owners to own more stations. How are the single owners to compete
21 with this -- the owners who stand to own more than nine hundred stations? Consider the

1 value of the single radio station owner, particularly the ethnic minority owner.

2 Ownership diversity makes a difference in the mission of the station. This
3 is lost when but a few businesses own almost everything. Different people have different
4 ideas. During the unrest of the '60s and the '90s, my station had a special voice that
5 served and affected the reality of despair and frustration in our community. Our messages
6 helped heal and unify the community.

7 A simulcast between KJLH and Radio Korea was designed to dissolve
8 tensions between the African American and Korean communities. The station was a
9 beacon of hope for all of Los Angeles. And during the uprising of 1992, the studio stayed
10 open in the midst of turmoil and violence. People came day and night to use this medium
11 to sooth the community.

12 KJLH won the Peabody Award in 1992 for the quality and the
13 responsiveness of our programming during this crisis. Minority single owners have a
14 personal motivation to provide this kind of service for the public interest.

15 Our concerns are not driven by remote stockholders who are looking at the
16 bottom line for return on their investments. Our concerns are not dictated by the Dow
17 Jones, but by the Mary Joneses who rely on our station as their source of information and
18 entertainment.

19 Public interest demands and public interest requires the protection of
20 stations who stand alone like the dots in a Pac-Man game destined to be gobbled up by the
21 voracious conglomerates. The big owners want more. Now they want TV and cross-

1 ownership of TV and radio.

2 Whose interest is served by allowing television stations to acquire radio
3 stations? Can we honestly say that public interest is served when we stand mute? Can we
4 stand mute and watch the single minority station owners to be devoured by the relaxation
5 of ownership rules? What is the standard?

6 When do you say that a company has enough? Is four hundred not
7 enough? Are nine hundred stations sufficient? Are you contemplating a future where one
8 or two companies can own all the stations? Is that not the script of some scary science
9 fiction book we read as children?

10 Can we look in the future and see the voice of the people reflected in our
11 precious airwaves? Or should we follow the stock market to understand what we hear
12 and see?

13 It is in the power of this Commission to protect the public interest. As a
14 minority owner and a member of the National Association of Black Owned-Broadcasters,
15 I strongly urge you to stop the grabbing of multiple blanket ravers, stop the consolidation
16 and remember the community that has placed its trust in your hands. I thank you very
17 much. God bless you.

18 CHAIRMAN KENNARD: Thank you. Mr. McCarthy.

19 MR. McCARTHY: Thank you, Chairman Kennard and Commissioners.
20 I'm Mike McCarthy, Executive Vice President and General Counsel of Belo Corporation.

21 At the outset, let me say that there is at least one thing said by the previous

1 panelist that I agree with and that is all the nice things said about A.H. Belo Corporation.
2 But it's by no means just Belo.

3 And Commissioner Tristani, we commissioned a study for the Gore
4 commission that would give you some empirical information about the non-entertainment
5 programming provided by at least the network affiliates in several markets which I would
6 be happy to discuss during the question period.

7 Belo has been in the media business for a hundred and fifty-seven years.
8 We are the owner of seventeen television stations, reaching 14.3 percent of the nation's
9 households. We also own six daily newspapers with the Dallas Morning News as our
10 flagship paper.

11 We operate LMAs in four of our television markets and believe we add
12 considerable public interest value and editorial diversity in the markets where these LMAs
13 operate. But while I would be pleased to answer questions about these LMAs, I would
14 like to confine my remarks to the Commission's television duopoly rule.

15 While the television business today faces an extremely challenging
16 competitive climate, Belo sees numerous opportunities to develop new businesses as
17 extensions of our traditional local TV franchises. We are doing this by focusing on our
18 major strength which is the hallmark of the structure of American television regulation.

19 We are licensed to serve local communities. Television stations are the
20 only free local video services in the United States. We are key suppliers of quality local
21 news and information to viewers.

1 To thrive in the burgeoning multi-channel universe, our stations have to
2 strengthen and extend their local news and information franchises, to find more outlets and
3 provide re-purposed and in most cases, differentiated franchised news programming.

4 It's the only way we will maintain our viewer and advertiser bases.

5 Right now, Belo has joined us by programming cable news channels in our
6 TV station markets and operating for LMA stations. Belo has two twenty-four-hour
7 regional cable news networks, one in the northwest and one in Texas. These networks
8 provide informational programming different from that broadcast over our stations in
9 those areas.

10 Three of our four LMA stations have their own local news and all four
11 have locally originated programs. But our ability to program additional local outlets, like
12 other television stations, is strictly circumscribed now by the FCC with the prospect that
13 we may not be able to do anything more at all.

14 Even as we weigh these limited options, our video competitors keep
15 forming ever-larger, more formidable business combinations and alliances. Cable
16 companies continue clustering their systems. Time Warner is now the owner cable
17 provider in Houston, San Antonio and Austin, Texas, having exchanged cable systems in
18 other markets with TCI and a new joint venture.

19 Now, Time Warner and TCI/ATT, which already provide myriad news and
20 information services into U.S. homes, proposed to provide American households with
21 local telephone businesses and high speed internet access. The RBOCs keep buying each

1 other, adding cable and internet programming services to their wired homes.

2 Public utility companies are also beginning to provide programming into
3 U.S. homes over their utility wires. And the satellite business is merging into fewer
4 companies and proposing through signal compression more channels.

5 Comparable business alliance opportunities are unavailable to local TV
6 stations. While new video outlets on cable, satellite, internet and telcos are exploding
7 onto the competitive horizon, TV stations have to exist under a regime of scarcity-based
8 ownership regulation.

9 The phrase, "an abundance of media outlets", has become an
10 understatement. At the very least, thousands of web sites with streaming video are
11 created every day. Remember that local television stations are the only service providing
12 one-third of America with free local over-the-air news and information. We need the
13 same loose regulatory considerations afforded cable television and telephone companies to
14 expand our own business and programming basis.

15 From a public policy standpoint, it makes eminent sense for the
16 Commission to remove any duopoly restrictions, at least in the larger television markets.
17 There is no risk that this would result in a lack of editorial diversity in these larger
18 markets.

19 The top twenty-five television markets average close to fifteen or sixteen
20 full-service television stations. Cable television MSOs propose a five hundred-channel
21 universe in these markets. Then there is a prospect of five hundred satellite channels, the

1 ever-expanding internet, then forty to fifty radio stations.

2 And these are just the video and audio outlets. I won't take time here to
3 mention the print providers of editorial information in our large markets where there are
4 few, if any, barriers to entry. The Department of Justice has all the legal
5 and administrative machinery it needs to monitor the competitive conditions.

6 In sum, Mr. Chairman and Commissioners, a significant loosening of the
7 duopoly LMA restrictions, starting with the larger television markets at a minimum, is
8 long overdue. We're not asking for special consideration. We merely want regulatory
9 parity.

10 And I would just like to add my comments to Mr. Marcus' comments that
11 we very much support the venture capital fund and have focused a lot of our efforts with
12 Belo in management training for minority and women within our company as a means of
13 training very qualified executives. Thank you.

14 CHAIRMAN KENNARD: Thank you, Mr. McCarthy. Mr. Schwartzman.

15 MR. SCHWARTZMAN: Thank you very much, Mr. Chairman. Before
16 the clock runs, let me apologize to the Commission and staff. I was so proud of myself
17 that I had mastered our new Adobi software and integrated the graphic exhibits that I had
18 with the WordPerfect file of my testimony that I used the last draft of the testimony with a
19 lot of typos and a couple of genuinely incoherent sentences in it, more incoherent than
20 usual.

21 I will try to get you something that actually scans. An I apologize for that.

1 But the graphics are great.

2 Thank you. I am going to scrap most of those prepared remarks which is
3 one of the reasons I am concerned about getting it to you, because I think given where we
4 are in the day, maybe I can try to touch on a couple of the things that have come up
5 productively.

6 First, I will incorporate by reference what I wind up saying at just about
7 every one of these events, as well as on the Hill: The best stations in the country doing
8 the best service show up at these hearings, in large part because they are the only stations
9 that think it's important to be able to take high-level executives' time to commit to writing
10 testimony, preparing it, sending it to Washing, and care about looking good. And they
11 stand here and tell you what a great job they do, and they do.

12 But this is not about those stations. This is about the thirty percent of the
13 stations that we found have no local newscasts whatsoever. This is about the twenty-five
14 percent of the stations we've found that have no locally originated programming
15 whatsoever, television stations in this country.

16 That's why you need to have a regulatory scheme that does no additional
17 obligations on these broadcasters but nonetheless, does not allow concentration at the
18 expense of the public.

19 I'm going to say that the kind of waiver discussion we had before today,
20 earlier today, it is possible to base waivers on content-neutral, quantitative commitments
21 to provide certain kinds of programming. To say locally-originated programming should

1 not cause problems with Commissioner Powell's viscera, I don't think it's a very straight-
2 forward kind of thing.

3 You can extract commitments for the kind of programming that's being
4 described today for LMAs and eliminate those LMAs which are doing nothing, absolutely
5 nothing for their communities.

6 The model of newspaper joint ownership agreements resembles LMAs in
7 some way except that there is a very strict regime providing separation that doesn't exist
8 with LMAs. LMAs here are merely a devise for evading the Commission's rules. If the
9 Commission wants to define ownership, wants to have a waiver policy, fine. If it wants to
10 have a system that simply promotes evasion, then it should stick with LMAs, I think to
11 everybody's detriment.

12 Prophylaxis, defining these things, having a waiver policy, works. It will
13 avoid the most painful issue you have in this docket which is divestiture. The reason the
14 LMA divestiture issue is before you is because of the Commission's failure to adopt rules.

15 We raised the question of LMAs in 1991 and the Commission said at the
16 time, "Well, there is only one TV LMA that we know of. If this ever becomes a problem,
17 we can deal with it then." Well, now you have to deal with it. And it was a mistake not to
18 have dealt with it then.

19 And to say, "Well, we made investments", as Mr. Miller said, and -- and
20 those people's stock is going to go down, they made a bet. I've lost a couple of lunches
21 betting on what this Commission is going to do. And if those people in the stock market

1 made the wrong bet, that's unfortunate. But it's no basis for you to enforce the law and to
2 read the law as it was written.

3 I'm here and you're there because the Communications Act contemplates
4 that you have to make difficult decisions. Relaxed local ownership may well generate
5 economic efficiencies, but it doesn't translate into more or more varied programming. And
6 it most certainly does not replenish the creative gene pool to ensure that broadcasting can
7 stay in touch with ethnic and social diversification of American society.

8 Don't look at what they say about how terrible the problems are; Mr.
9 McCarthy's concerns about the costs of trying to compete with all these other non-local
10 program services. If -- if Belo wants to pay a five percent franchise fee, commit four
11 percent of its capacity to least access and wants to take one-third of its capacity for what
12 amounts to the fairness doctrine, must-carry, if they want to pay that franchise fee, I'll
13 happily apply the same standard, looser regulations he calls for for cable.

14 History is relevant. In the '80s, the Commission lifted the rules. There is a
15 frenzy. Debt-service, not program-service, became important and it's become important
16 now. The recession hit in 1991. OPP wrote a report which said, "Oh, well, the
17 broadcasting industry is dead; we have to give them relief." Here we are again, same
18 place. And I think that you need to avoid making the same kinds of mistakes again.

19 I've put into my materials what the Television Bureau of Advertising says
20 about the strength and the unique nature of local broadcasting; how it and only it delivers
21 ninety-seven percent of the American homes. Cable, internet, none of these other services

1 get the same advertising and have the same ability to serve their community as they do.

2 Look at the facts sheet. Look what TBB says itself. Look at what the
3 stations and the broadcasters tell Wall Street. They don't say, "We're really suffering."
4 Stock market prices are going up, as we've noted. The valuations are way up. Wall Street
5 bets that this industry is going to make money, a lot of money.

6 And I think that you can work within that framework to decide a system
7 that is going to preserve a very viable, effective broadcasting system. As I often say in this
8 room -- or in the Commission Meeting Room, not this room -- we have the best system in
9 the world because of, not in spite of, the Communications Act of 1934.

10 You can adopt your scheme to those rules, leave a viable industry; but not
11 abandon diversity, not abandon localism. That's what you're being asked to do and you
12 shouldn't bite.

13 CHAIRMAN KENNARD: Thank you, Mr. Schwartzman.

14 COMMISSIONER TRISTANI: Mr. Chairman?

15 CHAIRMAN KENNARD: Yes?

16 COMMISSIONER TRISTANI: If I could interject a moment --

17 CHAIRMAN KENNARD: Please. I understand that you have to leave, so

18 --

19 COMMISSIONER TRISTANI: I have to leave.

20 CHAIRMAN KENNARD: -- by all means.

21 COMMISSIONER TRISTANI: And I would like to thank the panelists

1 for their incisive remarks. I'm going to watch what you're going to say now as to the
2 questions later. And a prior engagement makes me leave. But I want to thank all of you.

3 And I want to thank in particular those panelists that have reminded us of
4 the critical role that broadcasting plays in our society. Thank you, Mr. Chairman.

5 CHAIRMAN KENNARD: Thank you very much, Commission Tristani.
6 And my thanks to the panelists, as well. Mr. Yudkoff, I would be interested in your
7 response to Mr. Schwartzman's testimony. What about these thirty percent of stations
8 that are providing no local news at all? And we understand that there are very compelling
9 efficiencies whenever we allow one of these combinations. But what is the benefit to the
10 public?

11 And your -- discussion of I believe it was the Erie situation where you
12 talked about it was -- the LMA was really essential for that station to be able to survive.
13 But what do you tell the public when we see stations that are providing no news and no
14 public affairs, none of the local programming that makes free over-the-air television so
15 important?

16 MR. YUDKOFF: Well, we know that the result of LMAs has been a
17 significant increase in the amount of local news because a short time ago, your
18 Commission put out an FCC inquiry. And the result of that was that we learned that fifty-
19 four percent of the brokerage stations are producing local news which compares to
20 twenty-three percent of all non-network affiliated stations producing local news.

21 That is an astonishing statistic because most of the stations that are time

1 brokered were either bankrupt or near bankrupt. So they don't even reflect the average of
2 all non-network affiliated stations.

3 The reason that most owners if they have the financial wherewithal want to
4 produce local news, they want to, is because it attracts the public away from the non-local
5 competitors. It is the single most powerful mechanism for differentiating ourselves from
6 the sixty cable channels that in aggregate have more audience share than the leading
7 station in any of our markets. So I actually think that LMAs have been a
8 tremendous driver for an increase in local news, speaking statistically.

9 CHAIRMAN KENNARD: But what about the class of stations -- and I'm
10 not exactly sure what percentage there is. But I'm -- confident there is a class of stations
11 out there that could operate as stand-alone stations, providing an opportunity for yet
12 another voice in the marketplace, that are operating under LMAs and not providing any
13 significant additional public-interest programming.

14 I mean, what -- in that class of station, what is the benefit to the public and
15 why should a combination like that deserve regulatory relief from this Commission?

16 MR. YUDKOFF: I think that the issue is -- the issue I'm most experienced
17 with is in mid-sized and small markets where the dilemma for the -- if you want to increase
18 the number of voices in the market, the dilemma is that with a fixed pool of revenue, that
19 that, even more than regulation, sets a finite limit on the number of stations or the quality
20 of local programming that the marginal station can produce.

21 And if you want to add to that, either in terms of number of voices or the

1 amount of local programming, other than increasing the amount of revenue which,
2 regrettably, is not in your power to do, you can allow us to share some of the costs. And
3 that is the -- that is the only other mechanism I'm aware of to allow stations that don't
4 have the wherewithal or choose not to produce local programming or local news, to have
5 the resources to do that.

6 CHAIRMAN KENNARD: And is it your testimony that duopoly relief
7 should be confined to those smaller and mid-sized markets where these efficiencies are
8 really necessary in order to promote local programming?

9 MR. YUDKOFF: Sir, that's really beyond my expertise. I -- I really
10 operate in mid-sized and small markets. I'm not really prepared to speak to large market
11 issues.

12 CHAIRMAN KENNARD: Commissioner Ness, anyone else?

13 COMMISSIONER NESS: Your testimony, however, said that duopolies
14 should be open to all. Does that also suggest that -- or are you saying -- is it your
15 testimony that two healthy, financially healthy stations operating in a market ought to be
16 able to -- to merge?

17 MR. YUDKOFF: I think that one of the benefits that you will see from
18 duopoly generally is by economizing on redundant costs that the viewer doesn't see or
19 doesn't care about will increase the level of competitiveness in the areas that viewers do
20 care about because all of the markets in which I'm familiar with are extremely heated in
21 their competition for pleasing the viewer. And I think that what you will be doing is

1 putting more on the screen for the viewers and creating less in the back room that no
2 viewer appreciates or understands.

3 COMMISSIONER NESS: But isn't there a cost involved there and the
4 cost being the reduction of an independent editorial voice?

5 MR. YUDKOFF: Well, I think that there are already antitrust regulations
6 that set limits on the level of concentration in markets. But I also think what you're doing
7 is creating new voices in a market because you are -- you are creating the economics
8 where stations that are either not on the air or even more frequently are these twenty-three
9 percent of stations that don't produce local news or local programming, they have the
10 economic resources to enter into that competitive fray.

11 COMMISSIONER NESS: Well, certainly, there is a difference between
12 stations that economically are not viable or which have been struggling economically and
13 can't survive without support. I think there -- one could draw a distinction between that
14 kind of situation and a kind of situation where you have perfectly healthy stations
15 competing in the marketplace. And now you're suggesting I believe that they ought to be
16 allowed to combine.

17 MR. YUDKOFF: Well, Commissioner, that is -- we're just speaking about
18 the extremes right now. Most of the stations fall somewhere on the spectrum.

19 For example, in a small market, to go from an entertainment-only station to
20 a news station requires a minimum capital investment of about a million dollars. That's a
21 bare-bones investment.

1 Jeff Marcus will smile. In one of his bigger market stations, it's many times. that.

2 But the least you can get the news on the air with is about a million dollar
3 capital investment. I certify to you that in a lot of these small markets, operators just
4 cannot make the numbers work if they have to put a million dollars up before turning the
5 lights on a local news, even though you may rightfully regard them as a reasonably
6 successful, profitable station.

7 If they were allowed to share the capital infrastructure with another station
8 in the market, to take one element of the example, that would allow them to much more
9 economically get into the business of providing additional news voice in the market, even
10 though they would not meet your test of being an unprofitable station.

11 COMMISSIONER NESS: Should it be permitted then in every market
12 that we take the number of stations and divide it by half so that every single station ought
13 to be able to merge with another station?

14 MR. YUDKOFF: I think subject to some kind of antitrust restrictions, the
15 answer would be yes.

16 COMMISSIONER NESS: So the ones who happen to be at the gate last
17 or that did not take advantage of the duopoly rules to have LMAs presently would end up
18 not being able to combine because everyone else had combined previously?

19 MR. YUDKOFF: I think that would vary from market-to-market because
20 I think there will also be situations where there will be new entrants in the market or
21 marginally competitive stations will become vibrant new competitors in the market. So we

1 would have to look at it across each individual market in that sense.

2 CHAIRMAN KENNARD: Mr. Marcus, you testified that you didn't
3 believe that there was any reduction in diversity as a result of consolidation in the last few
4 years. And I think as we've seen from our -- this panel and the panel before, that that's
5 certainly a debateable proposition.

6 But what I don't think is debateable based on what I've heard today is that
7 there has certainly been a reduction in ownership diversity; that is, we're seeing more and
8 more licenses concentrated in fewer and fewer hands.

9 And I think that the end of your testimony, you sort of acknowledged that
10 by indicating that you were interested in exploring ways that we can increase the numbers
11 of minority and women-owned stations in the country which we know to be a declining
12 number based on studies over the last few years. Can you give us a little bit more
13 testimony about what you had in mind specifically in that area?

14 MR. MARCUS: Well, let me say, first of all, that the reduction of minority
15 and women owners and other individual owners has not been a result of these people
16 being forced out of the business. These people have all sold out at enormous profits and
17 fulfilling the American dream. This is something that many -- many of us all dream of
18 doing in building a business and selling it at a profit.

19 But I would also say that the top three radio broadcasters, which own
20 approximately a thousand stations, represent less than ten percent of the total radio
21 stations in the country. And if you measure it by revenue, it's less than thirty percent. So

1 there is a lot of independent and smaller ownership structures that are still out there.

2 Having said that, if we define diversity, not only by format, but by
3 ownership, by gender, by -- by ethnic background, and we believe that there -- there is a
4 desire to see that enhanced, then we are interested, and I know many others are interested
5 in helping with that.

6 And we are proposing that against the backdrop of enlightened regulation,
7 that we would be willing to have a major role in setting up a fund, a venture capital fund,
8 that would match capital with opportunity for those qualified radio or television operators;
9 that is, media operators, people that can demonstrate a history and an ability to run these
10 assets. And we would back them.

11 We would have this run not by Chancellor, not by someone else, but by
12 professional management. And we would invest in this altogether to try and fulfill that
13 aspect of diversity.

14 CHAIRMAN KENNARD: Very interesting idea. Any other comments on
15 what Mr. Marcus has just said? Mr. McCarthy?

16 MR. McCARTHY: Mr. Chairman, I think that it would be well for the
17 Commission to recognize that there are some -- there are two clear incentives at work
18 here which Victor Miller alluded to and several of the panelists of both panels. And that is
19 that -- Commissioner Ness pointed out, is that news is profitable. And when I say news
20 these days, part of that is public affairs also under the old Commission's definitions.

21 One, news is profitable. And then -- and in most of these markets,

1 particularly the larger markets, there is a race, a very competitive race, to seize the
2 franchise and to hold that franchise and extend your brand into different -- different forms
3 like cable news channels or LMAs because that's the only thing that's distinctive about
4 local television, is that we have a large component of our broadcast day that is locally
5 originated -- or locally originated programming and that's news and some syndicated
6 product.

7 And there is this incentive that is in operation in the penalty of what the
8 Commission is doing. And it would be fair to recognize that incentive. And it's shown up
9 in the LMAs from the standpoint of there definitely being new news programming put on
10 that is differentiating news programming. It isn't just re-purposed. You've heard that
11 word a lot obviously. Well, we all have, the re-purposing.

12 But the only way you can -- and this is the second incentive I'm speaking
13 to. The only way you can continue extending your brand and extending your ability to use
14 your news in non-entertainment programming is not have it be similar. In other words,
15 ownership diversity -- I don't think you can say that ownership diversity means there is not
16 viewpoint diversity.

17 In other words, we operate an LMA in Seattle. It isn't -- it has a news
18 programming on -- a program on its own. It isn't the same program as our KING in
19 Seattle. That wouldn't make sense from the standpoint of developing the franchise. In
20 other words, you've got to differentiate your programming from all of the other video
21 outlets. And then you've got to differentiate your programming to a great extent on our

1 cable news networks.

2 We don't run -- we don't simply just re-purpose our programming and so
3 you're just watching the main station at a different time. I think those two incentives are
4 very powerful incentives. And they're at work now and could certainly underpin a
5 relaxation of the duopoly rule.

6 CHAIRMAN KENNARD: Mr. Morris?

7 MR. WONDER: Chairman, I would like to speak on one particular thing
8 that was said a moment ago. I had the pleasure of reading a comment recently that was
9 made about Stevie Wonder. And they were talking -- it was said in a sarcastic way that I
10 was impoverished.

11 The reality is that the very reason that I'm able to be here today as Stevie
12 Wonder, born as Steven Morris, is because of the radio station that was a minority-owned
13 station in Inkster, Michigan, WCHB, which is a daytime station.

14 And it was through me listening to the music and listening to the news and
15 information that inspired me to as a little kid, far against my mother's rules -- I went and I
16 took one of the radios she had and kind of put some plugs in different places and tried to
17 broadcast through the house and got a whipping.

18 But the point I'm making is never did I imagine that I was going to be the -
19 - the owner of a radio station. But I -- when coming to Los Angeles and hearing the
20 station that was licensed by the city of Compton, KJLH, was so inspired by how much it
21 sounded similar to the format of music and information as did the station that was an AM

1 station in Inkston, Michigan.

2 The truth of the matter is that I a few years ago was approached to sell that
3 station, to give it up. And I could have gotten myself forty or fifty million dollars. I love
4 playing with money. It's okay.

5 But the -- the real important thing for me is that I wanted to -- far more
6 important than -- than getting some money, I wanted to make sure that the voice of a
7 community would be consistently heard and that it would open up a place of
8 communication so that not that -- not just that minority community, but all various peoples
9 of this melting pot that is to be called the United States, various cultures could be heard
10 and united. I just wanted to make that point.

11 CHAIRMAN KENNARD: Thank you very much. Mr. Schwartzman.

12 MR. SCHWARTZMAN: I would like to make three points as fast as I
13 can. First, you're getting some spin here. I do this by recollection and I hope I'm right.
14 But I believe that Mr. Miller's published revenue projections for television for 1999 and
15 2000 is a nine to twelve percent growth which is about three times what he was talking
16 about this morning.

17 We are hearing about everybody does news and news is -- is important; it's
18 profitable. A major market group-owner issued the statement that says, "After long and" -
19 - this is Broadcasting Magazine -- "After long and careful" -- Broadcasting and Cable
20 Magazine, I'm an old-timer.

21 "After long and careful evaluation, we have concluded there is more than

1 enough news programming in our market. The company said it could said it could
2 better serve its viewers with entertainment programming. I don't think our strategy
3 includes news."

4 This is what's going on. In fact, some of the companies again -- I hate to
5 pick on Mr. Miller -- but some of the companies that he's -- whose stock he's
6 recommending are going around to Wall Street saying, "We cut costs; we eliminate news
7 departments."

8 One company brags it has no local programming staffs at all in all of its
9 stations. The only thing they have in place at each of the communities where they own
10 stations are salesmen. Everything else comes in by satellite. "What a wonderful business;
11 why don't you invest with me." That's really what's going on here.

12 Number two, if you want to go along the lines of Mr. Marcus' suggestion, I
13 think that is a very promising one, to try to find ways for meaningful amounts of capital.
14 And as you know, Mr. Chairman, better than anybody else on earth, the amount of money
15 that's been put together for those kind of ventures in the past has been so small as to be
16 completely ineffective.

17 It's got to be a large amount of money to really be meaningful given the
18 valuations here because you're going to have to get stations. You're going to have to buy
19 off all of the people who are here who have got all the value.

20 If you're going to do that, you need very strong safeguards. Otherwise,
21 you are going to have the LMA situation which, again, the Commission could help clarify

1 by not sitting on appeals clarifying what the relationships with LMAs should be for years
2 and years and years.

3 Number three, let's not get hung up on labels. This is not about news. I'm
4 not saying it has to be news programming. What is news programming?

5 If you focus on locally-originated programming, if you focus on
6 programming that discusses the way Commission traditionally approached it, issues of
7 concern to the community -- give broadcasters tremendous latitude, but make them
8 commit in exchange for any kind of relief. Make them commit to programming which
9 comes from places or is of a nature to remediate the loss and diversity that comes with
10 allowing some sort of common ownership.

11 You can have that cause and effect and you can do it in a way that will not
12 cause discomfort intestinally for some of the people who don't like looking at content. I
13 think it's possible to do that, but it does not involve the bright lines that your staff
14 understandably favors.

15 MR McCARTHY: Mr. Chairman, could I just take thirty seconds to
16 respond to that?

17 CHAIRMAN KENNARD: Certainly. Go ahead.

18 MR. McCARTHY: Because it isn't what's going on really. The only way
19 you're going to get a franchise in your -- in your market is to produce a lot of non-
20 entertainment programming, news/public affairs being a significant component. And we --
21 the study I referred to when Commissioner Tristani said, you know, "Show me the

1 figures."

2 We commissioned a study which Wiley, Rine and Fielding did for the Gore
3 commission which said, "Take seventeen markets" -- which happened to be the markets
4 Belo was in -- "take the four" -- "the four main networks and take a program week, and
5 eliminate all the commercial content; use the Commission's old program categories of non-
6 entertainment programming -- news, public affairs and all the other non-entertainment
7 programming exclusive of sports -- and let's see what a hundred and sixty-eight hours a
8 week" -- "let's see what percent of that week these stations do."

9 The average was close to twenty-five percent of the program week, was
10 non-entertainment programming. And the reason they're doing that is so -- because you've
11 got to -- with your non-entertainment programming, your community service, you've got
12 to differentiate yourself and distinguish yourself from all the other video outlets and you've
13 got to get that franchise and extend that franchise.

14 And we can't -- we're limited as to how we can extend that franchise. But
15 it's -- it's definitely in the public interest in my view.

16 CHAIRMAN KENNARD: But isn't the case, Mr. McCarthy, that those
17 market incentives may be there and driving some broadcasters, but others have a different
18 business plan and that's not part of it. And I think that's why we're seeing this discrepancy
19 between what Mr. Schwartzman is saying and what you were saying.

20 There are some stations that are doing local programming and non-
21 entertainment programming. But there is a class of stations that aren't. And we are being

1 called upon to draw some line here. And that's what we're obviously grappling with. Jeff.

2 MR. MARCUS: Mr. Chairman, I would maintain that you really are going
3 to have in the future two classes of over-the-air broadcasters. You're going to have the
4 ones that believe in localism and the ones that don't because the race is to localism.

5 Cable companies over the last several years have focused on clustering.
6 And there has been trading and swapping and buying and selling so that one company has
7 the majority share of the market, if not the entire market.

8 And what they do once they get that is they go for a local news channel.
9 And they go for local -- local programming channels. And the old issue of the access
10 channels not being meaningful, all of a sudden they become meaningful because they can
11 deliver the entire market. And they have all of this service that they can attract viewers
12 with and now advertisers with.

13 So as broadcasters, our only defense is to go local because we can't
14 compete with the fifty or eighty channels on -- on the cable system. And in order to go
15 local, we need the fire power to come back at these cable companies. And I feel sort of
16 strange arguing against my old industry. But we need the fire power to come back against
17 the cable industry. And that's why LMAs and duopoly is important.

18 Not everybody goes for entertainment programming. We do news. Our
19 differentiation in the marketplace -- and the reason our LMAs are becoming successful is
20 because we focus on local news because that's what people want to see.

21 CHAIRMAN KENNARD: Thank you. Mr. Frank.

1 MR. FRANK: Sir, the issue -- I agree with Jeff Marcus. The issue is
2 localism. And -- and -- but the other side of that is that when two competitors combine --
3 when -- when a company combines with another competitor, it adversely affects the
4 marketplace for everyone else in the marketplace.

5 And you do lose the diversity of viewpoint and you do lose perhaps the
6 public service. And those are the overriding principles.

7 You know, we've talked a lot about stations that are in trouble. Many of
8 us who have taken over stations have taken them over in our company in Miami and in
9 Detroit where the ratings were three shares, five shares; very, very low. And today, they
10 are number one stations.

11 There is a period of hard work and investment. And that's what it takes to
12 move a station up into the marketplace. And it is -- oftentimes we believe localism is the
13 way to do that.

14 But just because you have a small share in the marketplace at this time does
15 not mean you are a failing station and does mean you should be an exception to the LMA
16 rule. When you allow -- when you allow LMAs and duopolies, what you do is really go
17 against that principal of localism and diversity in public service.

18 CHAIRMAN KENNARD: Mr. Yudkoff.

19 MR. YUDKOFF: Mr. Chairman, I just wanted to come back to the
20 important issue of diversity of ownership. I run an investment fund that invests in the
21 broadcast business. And the reason we exist is to back inchoate entrepreneurs and help

1 them to get into the broadcast businesses profitably to us.

2 I think that the most realistic way to make sure there is a diversity of
3 ownership is to have a diversity in the management pool of broadcast properties which is
4 the pool that these entrepreneurs realistically come from.

5 I think that a much less practical way to ensure a diversity of ownership is
6 to regulate such that the small market stations, which are the most likely point of entry for
7 entrepreneurs, are minimally economically viable. I don't think that will help having a
8 diverse group of entrepreneurs unless that diversity comes from entirely other sources like
9 -- like diverse owners who happen to be independently wealthy, completely aside from the
10 broadcasting industry.

11 CHAIRMAN KENNARD: Ms. Slade.

12 MS. SLADE: I would like to say one thing. I'm in the radio side of the
13 business. And we've just been through this consolidation. So you have existing operators
14 that you can pull from, you've got a factual base if you want. You can ascertain what
15 happened with the ownership rules changing. You -- we know what happened as far as
16 ownership. There are fewer minorities. There are more conglomerates.

17 Can we assess what happened in the radio side of the business before we
18 make all the changes in the television side? I mean, before we go into a television
19 duopoly, can we see what impact it had from a public interest standpoint, from a diversity
20 of interest standpoint, from a diversity of viewpoint standpoint? Can we make those
21 assessments, ascertainments? I mean, can you do that for us before you change the rules?

1 Because as a small operator, I'm the one competing out there. And it's
2 very difficult to compete with conglomerates. Just a case in point, I have a finite amount
3 of inventory. I pitch, do my best. My numbers are what they are. I get the buy or I don't.

4 If I'm competing with someone that owns five, six, seven, eight radio
5 stations and a television station and a billboard company, they're packaging it all together.
6 They've got one-stop advertising. It's very difficult to compete.

7 Now, we do okay. But as you raise the bar and raise the bar, at some point
8 you'll go under. When I came into this business ten years ago, there were five black-
9 owned and operated facilities in Los Angeles. We are the only one now. And that's
10 because the owner made a commitment to stay in the business.

11 We are committed to this industry. But the bar keeps raising and my
12 competitors are not playing with the same rule book. I have a finite amount of inventory.
13 They buy another station. It's very difficult.

14 So I would submit or recommend that you evaluate what's already happened on
15 the radio side before you make massive changes on the television side.

16 CHAIRMAN KENNARD: Thank you. Commissioner Furchgott-Roth.

17 COMMISSIONER FURCHGOTT-ROTH: Thank you, Mr. Chairman. I
18 believe, Mr. Schwartzman, the answer to number nine down is tension. But some of this
19 may be an academic exercise. We received yesterday a letter from several leading
20 members of Congress giving us some guidance that's kind of unequivocal.

21 "There is no" -- and I quote, "There is no question that all local marketing

1 agreements have been grandfathered permanently." And they go on to cite parts of the '96
2 Act.

3 They go further to state, "The concept of grandfathering is fairly straight-
4 forward. These arrangements should continue as long as the parties agree. Local
5 broadcasters have invested hundreds of millions of dollars in these arrangements. They
6 have served the public interest. It would be unfair and inconsistent with the law to now
7 impose post-hoc limitations. The agreements should be renewable and freely transferable.
8 Any restrictions such as imposing a term of years, limiting transferability, or limiting an
9 LMA to its initial contract term are flatly inconsistent with the concept of grandfathering."

10 Many of you on the panel have testified frequently before Congress and
11 have some sense of how strongly they feel about some issues. And I just wondered if you
12 could give us, the FCC, some guidance about doing something that might not be
13 consistent with such a straight-forward, unambiguous message.

14 MR. SCHWARTZMAN: Commissioner, you are, to be sure, an
15 independent regulatory body which is more clearly an arm of Congress than any other part
16 of the governmental body. But you are an independent regulatory commission. You are
17 delegated authority and you are charged with interpreting the laws.

18 Members of Congress who write the laws have some very useful things to
19 say. But it's decided by you and by the courts. Members of Congress who provide what
20 is referred to by the courts as post-enactment legislative history don't always find that it's
21 follows.

1 And while I value the interpretations and the suggestions that these
2 members of Congress may have received as to what that letter may have contained as they
3 sat down together and wrote it and assembled all the cases and reviewed their extensive
4 knowledge of LMAs, I'm reminded that we frequently see amicus briefs filed by members
5 of Congress. Most recently, one comes to mind is the census case the Supreme Court
6 decided on different sides.

7 We had this before -- before the Commission judicial review of the Iowa
8 Utility Board case. They both can't be right. That's why you're there. And your job is to
9 interpret the law; not do what a member of Congress tells you in a letter you should do in
10 interpreting the law.

11 MR. McCARTHY: Here is the hope for editorial diversity again. I
12 disagree. And I don't think you can follow all of the -- the track record of the adoption of
13 the 1996 Telecommunications Act without reading Congressional intent, legislative intent,
14 that the Commission was asked to review some of these -- these rules, some of which go
15 back to the '60s and with the purpose of rescinding those that no longer had any credibility
16 in the marketplace we're in.

17 And the companion acts of Congress essentially de-regulating the other
18 telecommunications providers I think is a very strong indicator of Congressional intent. I
19 -- I agree with you wholeheartedly that LMAs were intended to be grandfathered.

20 And the newspaper broadcast cross-ownership rule and all the other rules
21 which had their beginnings in the '60s and '70s, the purpose of -- of putting in this -- this

1 by any old review is saying, "Well, we'll defer to a certain extent to the Commission." But
2 bear in mind, this is what we -- this is how strongly we feel about these. We're starting to
3 de-regulate the other ones. And the purpose is you look at them and de-regulate what
4 doesn't make any sense, duopoly certainly being one of them.

5 MR. MARCUS: I would only add that I would agree with Mr. McCarthy.
6 And I think the language and the legislative intent is very clear. And we see these letters
7 coming to the Commission with greater frequency because I think the people that were a
8 part of the process are concerned that the process may not be carried out. And so I would
9 -- I would say that the intention of Congress needs to be followed here.

10 And if that were the case, if that were to happen, then I think that we
11 would see greater opportunities for new entrants, minority and other new entrants into the
12 -- into the business because there would be much more activity in the duopoly side and the
13 LMA side.

14 And certainly, those of us that would like to invest in the -- in the venture
15 side of it to bring on new entrants would feel that the laws that were adopted in 1996 and
16 codified further in 1997 were being followed. We have to have a stable regulatory
17 scheme. We have to be able to rely on what's been passed and not have the rules changing
18 all the time because we are making major, major investments that are based upon -- on a
19 regulatory scheme that has to remain intact.

20 CHAIRMAN KENNARD: Let me just say one thing about this point
21 because I'm the one that most of these letters are addressed to. And I look at them all.

1 And I study them carefully.

2 And I have not seen since I've been Chairman or when I was General
3 Counsel at this Agency, I have never seen a controversial issue where there has been
4 unanimity in the letters that we have received from Congress.

5 And this issue is no different. Commissioner Ness?

6 COMMISSIONER NESS: Mr. Marcus, just following up on your last
7 point. How many stations do you own presently?

8 MR. MARCUS: When all the pending transactions close --

9 COMMISSIONER NESS: Please.

10 MR. MARCUS: -- we own four hundred and sixty-seven radio stations
11 and thirteen TV stations --

12 COMMISSIONER NESS: So --

13 MR. MARCUS: -- including four LMAs.

14 COMMISSIONER NESS: So you've profited tremendously from the great
15 liberalization under the 1996 Telecom Act. Is that not right?

16 MR. MARCUS: Well, I don't know if profit is the right word. We've been
17 able to consolidate.

18 COMMISSIONER NESS: Is there any reason why today you could not
19 contribute substantially to a fund to provide for minority ownership that's run
20 independently? Is there anything preventing you from doing so today?

21 MR. MARCUS: The instability of the regulatory scheme.

1 COMMISSIONER NESS: Is preventing you from making a contribution.

2 MR. MARCUS: That's correct.

3 COMMISSIONER NESS: Is there anything -- I'll ask this generally of the
4 panel. Is there anything preventing companies today from owning, for example, a cable
5 channel in their market? I would point out, in Washington, D.C., there is Channel 8 which
6 is owned by Albright -- a subsidiary of Albright Communications Broadcast Company. It
7 provides for the opportunity to amortize the cost of providing the news operation.

8 Is there anything that's preventing a company today from owning an
9 internet business, from owning a satellite channel, from owning magazines in the
10 marketplace, from owning broadcast properties outside of the marketplace? Is there
11 anything that's preventing these companies from participating in the vast assortment of
12 communications outlets with the exception of a very narrow, specific situation within the
13 local market?

14 MR. McCARTHY: I think that -- you certainly can lease cable news
15 channels. But I would sort of turn that question around and say the -- the ability of our
16 competitors to do far more than we can.

17 And TCI could buy the Dallas Morning News, for example, in Dallas if it
18 wished. We couldn't buy a cable system. We couldn't buy another TV station in that
19 market. You know, Microsoft could come in and buy most or all of the media facilities in
20 any market. It's regulatory parity that is the issue.

21 We have -- we have some freedom and we've used that freedom in

1 developing cable news networks. But we don't have as much freedom as our competitors.

2 COMMISSIONER NESS: Mr. McCarthy, I would suggest that you have
3 an opportunity for a second channel in your marketplace. In fact, you have an opportunity
4 with the digital broadcast system to provide a wide assortment of programming in your
5 market for the public. And that's what certainly we are hoping will be happening as we
6 convert from analog to digital.

7 MR. McCARTHY: But Commissioner Ness, I think that you have to --
8 and I'm sure you're aware that no one is watching. There are very few digital TV sets out
9 there. And this is going to take a long time --

10 COMMISSIONER NESS: No one was watching television when it first
11 went on the air, I'm sure --

12 MR. McCARTHY: Well --

13 COMMISSIONER NESS: -- many years ago.

14 MR. McCARTHY: -- we all have to, when we make investments, see the
15 return.

16 COMMISSIONER NESS: Nobody was listening to FM radio when that
17 first went on the air.

18 MR. McCARTHY: And we're hopeful that this will do as well as FM
19 radio. But the fight is at the local level, the fight is for the viewer's eyeballs competing
20 with the cable operators for the fragmentation, trying to fight back against the
21 fragmentation of the video marketplace.

1 And in order to -- to do that, we have to have additional power in the
2 marketplace so that we can attract those eyeballs. And we as a company, and I know
3 Belo as a company and many others, are willing to make the commitment to develop those
4 stations. But -- and we have made the commitment to develop those stations.

5 And I would -- I would maintain that if we can't do this, that there will be
6 further fragmentation of the marketplace. And we've seen this. If you look twenty years
7 ago at the network share, what it was and what it is today, and it continues to erode, it is
8 going more towards the cable operators, more towards -- and as the cable operators
9 cluster, more towards local. And we have to have the ability to fight back.

10 CHAIRMAN KENNARD: Mr. Marcus, I'm afraid that's going to have to
11 be the last word. We've gone over time in large measure because this has been such a
12 fascinating panel. And I --

13 MR. MARCUS: I rarely get the last word at the Commission, sir.

14 CHAIRMAN KENNARD: Okay. We do have a closing statement from
15 Commissioner Ness.

16 COMMISSIONER NESS: Just basically a closing thought. This was a
17 quotation from a leading TV journalist in an interview on "Fresh Air", which is a public
18 broadcast radio program.

19 "It is true we all work for bigger organizations now. The fewer large
20 organizations there are owning more media, in very general terms, the potential for that
21 being worse for the media and not better is just obvious because when you have a lot of

1 media owned by a lot of people, this is an obvious opportunity for much more free
2 expression. Now, the direct corollary is not that because
3 we are owned by", in this instance, "Disney that we're all suddenly choking to death.
4 Quite the opposite. But I think axiomatically speaking, yes, more media in fewer hands
5 obviously has potential peril." And that speaker was Peter Jennings.

6 CHAIRMAN KENNARD: And that will be the last word. Thank you
7 very much.

8 (Whereupon, at 12:50 p.m. on Friday, February 12, 1999, the hearing was
9 adjourned.)

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REPORTER'S CERTIFICATE

FCC DOCKET NO.: N/A
CASE TITLE: FCC EN BANC; LOCAL BROADCAST OWNERSHIP
HEARING DATE: February 12, 1999
LOCATION: Washington, DC

I hereby certify that the proceedings and evidence are contained fully and accurately on the tapes and notes reported by me at the hearing in the above case before the Federal Communications Commission.

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I hereby certify that the proceedings and evidence were fully and accurately transcribed from the tapes and notes provided by the above named reporter in the above case before the Federal Communications Commission.

Date: 2-18-99 Bonnie Niemann
Official Transcriber
Heritage Reporting Corporation

PROOFREADER'S CERTIFICATE

I hereby certify that the transcript of the proceedings and evidence in the above referenced case that was held before the Federal Communications Commission was proofread on the date specified below.

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Date: 2-22-99 Lorenzo Jones
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