

2ND QUARTER FISCAL YEAR 2000 HIGHLIGHTS



Ron Hanson,
Fluor Hanford President
and Chief Executive Officer

We've come a very long way in one short year. That's because all Fluor employees and our team of subcontractors are committed to the progress of Hanford cleanup. I'm pleased that our client, the Department of Energy (DOE), has publicly recognized our efforts.

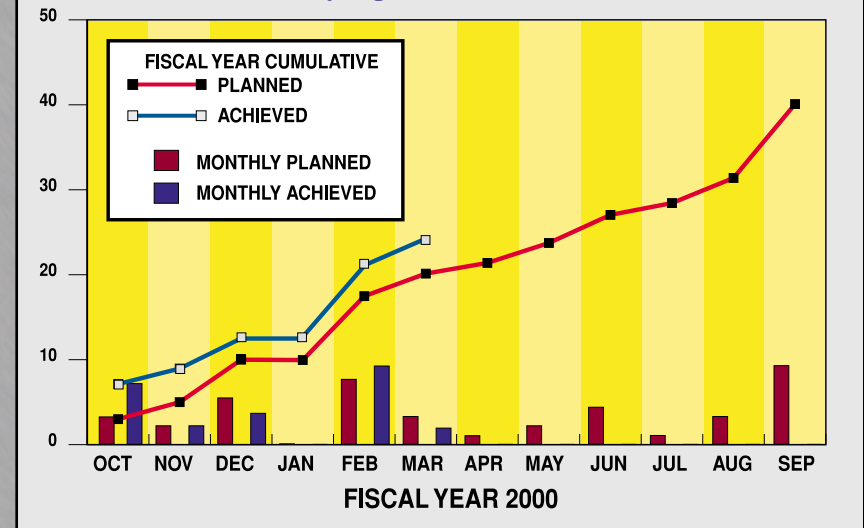
According to DOE's Richland Operations Office Manager, Keith Klein, "Fluor has embraced Hanford's

outcomes – restoring the river corridor, transitioning the central plateau for long-term waste treatment and storage, and putting Hanford's assets to work for the future. The company and its employees are working hard to help us achieve our vision for the future."

Yes, we are working very hard. The following pages describe our achievements since January 1, many of which position us to accelerate cleanup and further reduce the financial burden on the American taxpayer. We're on our way to quadrupling the rate of plutonium stabilization. We're testing our equipment and training our operators so that we safely begin removing spent fuel from the riverside K Basins this November. We should soon receive the go-ahead to begin shipping transuranic waste offsite to New Mexico. We may be able to shave decades off some portions of the cleanup timetable.

This is very real cleanup progress. It will make our vision for Hanford a reality.

Tri-Party Agreement Milestones



We were credited with completing two more milestones as of last October. Our regulators extended three other milestones beyond fiscal 2000. Fluor Hanford now is expected to achieve 40 enforceable cleanup milestones this year, rather than the 42 shown in our last Progress Report. As the chart shows, we're ahead of plan for the first half of the fiscal year.

HIGHLIGHTS

