

## U.S. GOVERNMENT IRAQ RECONSTRUCTION FY2004 PRIME CONTRACTS AND SUBCONTRACTS AWARDED

Prepared by the Iraq Investment and Reconstruction Task Force  
U.S. Department of Commerce  
(September 23, 2004)

### Sector Program Management Contracts

U.S. Army's Project and Contracting Office ([www.rebuilding-iraq.net](http://www.rebuilding-iraq.net))

Pentagon Renovation & Construction Program Office (<http://renovation.pentagon.mil/>)

Contract	Prime Contractor	Website	Subcontractor	Subcontractor Website	Contract Scope
Program Management Office Support	AECOM (US)	<a href="http://aecom.com">aecom.com</a>			Provide support to manage the activities of the six sector program management offices, ensure coordination among the sectors, standardization across the sectors, and report to the Coalition Provisional Authority Program Management Office.
Public Works and Water Sector Program Management Office Support	CH2M Hill (US)  Parsons Water Infrastructure, Inc. (US)	<a href="http://www.ch2m.com">www.ch2m.com</a>  <a href="http://www.parsonsiraq.com">www.parsonsiraq.com</a>			Provide dedicated support to the Public Works and Water Sector Program Management Office under the Coalition Provisional Authority Program Management Office.

Transportation/ Communications Sector Program Management Office Support	Louis Berger Group, Inc. (US)  URS Group, Inc. (US)	<a href="http://www.louisberger.com">www.louisberger.com</a>  <a href="http://www.urscorp.com">www.urscorp.com</a>			Provide dedicated support to the Transportation/Communication Sector Program Management Office under the Coalition Provisional Authority Program Management Office.
Security/Justice Sector Program Management Office Support	Louis Berger Group, Inc. (US)  URS Group, Inc. (US)	<a href="http://www.louisberger.com">www.louisberger.com</a>  <a href="http://www.urscorp.com">www.urscorp.com</a>			Provide dedicated support to the Security/Justice Sector Program Management Office under the Coalition Provisional Authority Program Management Office.
Buildings/Education/Health Sector Program Management Office Support	Louis Berger Group, Inc. (US)  URS Group, Inc. (US)	<a href="http://www.louisberger.com">www.louisberger.com</a>  <a href="http://www.urscorp.com">www.urscorp.com</a>			Provide dedicated support to the Buildings/Health Sector Program Management Office under the Coalition Provisional Authority Program Management Office.
Electrical Services Sector Program Management Office Support	Iraq Power Alliance Joint Venture (US)	<a href="http://www.iraqpoweralliance.com">www.iraqpoweralliance.com</a>	Parsons Energy and Chemicals Group (US)  Parsons-Brinckerhoff, Ltd. (US)	<a href="http://www.parsonsiraq.com">www.parsonsiraq.com</a>  <a href="http://www.pbworld.com">www.pbworld.com</a>	Provide dedicated support to the Electrical Services Sector Program Management Office under the Coalition Provisional Authority

					Program Management Office.
Oil Sector Program Management Office Support	Foster Wheeler (UK)	<a href="http://www.eprocure.fwc.com">www.eprocure.fwc.com</a>			Provide dedicated support to the Oil Sector Program Management Office under the Coalition Provisional Authority Program Management Office.

**Design and Build Infrastructure Contracts**  
**U.S. Army's Project and Contracting Office ([www.rebuilding-iraq.net](http://www.rebuilding-iraq.net))**  
**US Army Corps of Engineers ([www.usace.army.mil](http://www.usace.army.mil))**

Contract	Prime Contractor	Website	Subcontractor	Subcontractor Website	Contract Scope
Electrical Sector (Power Generation)	FluorAMEC (US/UK)	<a href="http://www.fluoramec.com">www.fluoramec.com</a>	Fluor (US)  AMEC (UK)	<a href="http://www.fluor.com">www.fluor.com</a>  <a href="http://www.gssdirect.com">www.gssdirect.com</a>  <a href="http://www.amec.com">www.amec.com</a>  <a href="http://www.fluoramec.com">www.fluoramec.com</a>	Provide design-build services for construction, rehabilitation, operation, and maintenance of power generation facilities.
Electrical Sector (Distribution – North)	Washington International Inc. (US)	<a href="http://www.wgint.com/iraq.html">www.wgint.com/iraq.html</a>  <a href="http://www.wgint.com/opportunities.php">www.wgint.com/opportunities.php</a>	Hyundai Engineering & Construction Co., Ltd (South Korea)	<a href="http://eng.hdec.co.kr">eng.hdec.co.kr</a>	Provide design-build construction services for projects associated with electrical transmission/distribution/communications and controls for the Northern Region of Iraq.
Electrical Sector (Distribution – South)	Perini Corp. (US)	<a href="http://vendors.perini.com">vendors.perini.com</a>			Provide design-build construction services for projects associated with electrical transmission/distribution/communications and controls for the Southern Region of Iraq.
Public Works	Washington	<a href="http://www.wgint.com/opport">www.wgint.com/opport</a>	Washington Group	<a href="http://www.wgint.com/iraq.htm">www.wgint.com/iraq.htm</a>	Provide design-build

and Water Support Sector	International Inc./Black & Veatch Joint Venture (US)	<a href="#">unities.php</a>	International (US) Black & Veatch (US)	<a href="#">www.bv.com</a>	services for national water resource projects, including repair and/or construction of water resources supplies and transmission networks nationwide.
Public Works and Water Support Sector	FluorAMEC (US/UK)	<a href="#">www.fluoramec.com</a>	Fluor (US)  AMEC (UK)	<a href="#">www.fluor.com</a>  <a href="#">www.gssdirect.com</a>  <a href="#">www.amec.com</a>  <a href="#">www.fluoramec.com</a>	Provide design-build construction services for projects associated with the rehabilitation of existing, and construction of new, potable water distribution and treatment systems, municipal sewer collection and treatment systems, and solid waste management systems in the northern regions of Iraq.
Public Works and Water Support Sector	FluorAMEC (US/UK)	<a href="#">www.fluoramec.com</a>	Fluor (US)  AMEC (UK)	<a href="#">www.fluor.com</a>  <a href="#">www.gssdirect.com</a>  <a href="#">www.amec.com</a>  <a href="#">www.fluoramec.com</a>	Provide design-build construction services for projects associated with the rehabilitation of existing, and construction of new, potable water distribution and treatment systems,

					municipal sewer collection and treatment systems, and solid waste management systems in the Southern regions of Iraq.
Buildings, Education, And Health Sector	Parsons Inc. (US)	<a href="http://www.parsonsiraq.com">www.parsonsiraq.com</a>			Provide design-build construction services for projects associated with the construction of new, and renovation of existing, public buildings, hospitals, healthcare clinics, and housing throughout Iraq.
Transportation Sector	Contrack/AICI/OCI/Archirodon, Joint Venture  Contrack (US)	<a href="http://www.contrack.com">www.contrack.com</a>	American International Contractors, Inc (AICI) (US)  Orascom Construction Industries (OCI) (Egypt)  Archirodon (Netherlands/UAE),	<a href="http://www.aici-ho.com">www.aici-ho.com</a>  <a href="http://www.orascomci.com">www.orascomci.com</a>  <a href="http://www.archirodon.net">www.archirodon.net</a>	Provide design-build construction services for projects associated with the rehabilitation and construction of aviation facilities, ports, highways, bridges and railroads throughout Iraq.
Communication Sector	Lucent Technologies World Services Inc (US)	<a href="http://www.lucent.com/iraq">www.lucent.com/iraq</a>	CH2M Hill (US)  DynCorp International (US)  Lockheed Martin Corp. (US)	<a href="http://www.ch2m.com">www.ch2m.com</a>  <a href="http://www.csc.com">www.csc.com</a>  www.lockheedmartin.com	Provide design-build construction services for projects associated with the repair and modernization of the existing Iraqi

			Booz Allen Hamilton (US)  AT&T Government Solutions (US)	<a href="http://www.bah.com">www.bah.com</a>  <a href="http://www.business.att.com/default/?pageid=gov_index&amp;branchid=gov">www.business.att.com/default/?pageid=gov_index&amp;branchid=gov</a>	communications systems.
Security And Justice Sector	Parsons Inc. (US)	<a href="http://www.parsonsiraq.com">www.parsonsiraq.com</a>			Provide design-build construction services for projects associated with the rehabilitation and construction of Iraqi security and justice facilities and facilities for the Iraqi National Defense Force.
Repair of Iraq's Oil Infrastructure (North)	Parsons Iraqi Joint Venture (US)	<a href="http://www.Parsonsiraq.com">www.Parsonsiraq.com</a>	Worley Group (Australia)	<a href="http://www.worley.com.au/">http://www.worley.com.au/</a>	Repair and restore Iraq's Oil infrastructure in the northern region
Repair of Iraq's Oil Infrastructure (South)	Kellogg, Brown and Root (US)	<a href="http://www.halliburton.com/about/supplier_rels.jsp">www.halliburton.com/about/supplier_rels.jsp</a>			Repair and restore Iraq's Oil infrastructure in the Southern region

**USAID Capacity Contract**  
**U.S. Agency for International Development (USAID) Contracts ([www.usaid.gov/iraq](http://www.usaid.gov/iraq))**

Contract	Prime Contractor	Website	Subcontractor	Subcontractor Website	Contract Scope
Iraq Infrastructure Reconstruction - Phase II	Bechtel National (US)	<a href="http://www.bechtel.com/iraq.htm">www.bechtel.com/iraq.htm</a>	Parsons (US)  Horne Engineering Services (US)	<a href="http://www.parsonsiraq.com">www.parsonsiraq.com</a>  <a href="http://www.horne.com">www.horne.com</a>	Projects include: repair of power generation facilities, electrical grids, municipal water systems and sewage systems; continued rehabilitation or repair of airport facilities. Repair and build government and public facilities including schools, selected ministry buildings and major irrigation structures, as well as restore essential transport links.
Economic Governance II	BearingPoint	<a href="http://www.bearingpoint.com">www.bearingpoint.com</a>			Assist in reforming tax, fiscal and customs policies as well developing an IMF acceptable monetary policy through building the capacity of Iraq's Central Bank. Under the terms of the contract, BearingPoint will



					also assist the Iraq Ministry of Finance to develop a modern, well regulated banking sector.
Iraq Education II	Creative Associates International, Inc.	<a href="http://www.caii-dc.com">www.caii-dc.com</a>			The Education II contract will focus on providing technical assistance to the Ministry of Education and empower its personnel to deliver quality education in Iraq. Create model schools in each of the 81 sub-districts; train primary and secondary school teachers; procure supplies and equipment for school children of Iraq and promote and facilitate community participation in the quality of early childhood education

**U.S. Agency for International Development (USAID) Grants**

Contract	Organization	Website	Scope
Iraq Private Sector Development Initiative	Volunteers for Economic Growth Alliance (VEGA)	<a href="http://www.vegaalliance.us">www.vegaalliance.us</a>	Establishment of new business centers and working through existing centers throughout the country to provide training and technical assistance to businesses of all sizes.

**PCO Construction Contracts**  
**U.S. Army's Project and Contracting Office ([www.rebuilding-iraq.net](http://www.rebuilding-iraq.net))**  
**US Army Corps of Engineers ([www.usace.army.mil](http://www.usace.army.mil))**

Contract	Prime Contractor	Website	Subcontractor	Subcontractor Website	Contract Scope
Construction Management Services Contract for Use by the CPA Program Management Office	Stanley Baker Hill LLC (US)		Stanley Consultants, Inc. (US)  Michael Baker Jr., Inc. (US)  Hill International, Inc.(US)	<a href="http://www.stanleygroup.com">www.stanleygroup.com</a>  <a href="http://www.mbakercorp.com">www.mbakercorp.com</a>  <a href="http://www.hillintl.com">www.hillintl.com</a>	Provide construction management oversight and miscellaneous engineering services in support of construction at various locations and installations in Iraq
Tadji Military Base renovation	Parsons Inc. (US)	<a href="http://www.parsonsiraq.com">www.parsonsiraq.com</a>			Reconstruct and renovate the Tadji military base and the Iraqi Armed Forces recruiting stations.
Al Kasik Army Base Renovation	Shaw Environment, Inc. (US)	<a href="http://www.shawgrp.com">www.shawgrp.com</a>			Renovate the Al Kasik Army Base for the Iraqi Armed Forces.
An Numaniyah Military Base Renovation	Earth Tech, Inc. (US)	<a href="http://www.earthtech.com">www.earthtech.com</a>			Renovation of Numaniyah Military base, which includes existing buildings and infrastructure on the base. Work will also be performed on the water supply, wastewater treatment and power services at the base.
Mullah	Washington	<a href="http://www.wgint.com/iraq.ht">www.wgint.com/iraq.ht</a>			Old Mullah Abdullah

Abdullah Gas Power Plant	Intercontinental (US)	<a href="#">ml</a>			Gas Power Plant New Mullah Abdullah Gas Power Plant Musayada Thermal Power Station Unit #2
Nasiriyah Thermal Power Station	Fluor Intercontinental (US)	<a href="http://www.fluor.com">www.fluor.com</a>			Nasiriyah Thermal Power Station
Haditha Hydro Plant Rehabilitation	CH2Mhill (US)	<a href="http://www.ch2m.com">www.ch2m.com</a>			Haditha Hydro Plant Rehabilitation
Taji Power Plant	Fluor Intercontinenta (US)	<a href="http://www.fluor.com">www.fluor.com</a>			Provide Zafenina Diesel Power Plant Doura #3 Combustion Turbine
Ministry of Defense Building	Laguna Construction Company	<a href="http://www.lccabq.com">www.lccabq.com</a>			Building of Iraq Ministry of Defense Building
Umm Qasr Naval Base Renovation	Weston Solutions, Inc.(US)	<a href="http://www.westonsolutions.com">www.westonsolutions.com</a>			Renovate the Umm Qasr Naval Base for the Iraqi Armed Forces.
Work on Iraqi Ports	NANA Pacific	<a href="http://www.nanapacific.com/">www.nanapacific.com/</a>			Provide a variety of services in connection with improving Iraqi seaports. The initial work will be the dredging of the Port of Umm Qasr. The job provides for no less than 1.32 million cubic meters of

					dredging.
Power Generation Contracts	Bertoli SRL of Italy  IAP Worldwide Services	<a href="http://www.bertolisrl.it">www.bertolisrl.it</a>  <a href="http://www.iapwws.com">www.iapwws.com</a>			Provide the procurement, delivery and installation of numerous electrical generator sets and associated components throughout Iraq. The generator sets will include a diesel engine generator, an alternator, electrical panels and cabling as required to interconnect the components.

**PCO Non-Construction Contracts**  
**U.S. Army's Project and Contracting Office ([www.rebuilding-iraq.net](http://www.rebuilding-iraq.net))**  
**US Army Corps of Engineers ([www.usace.army.mil](http://www.usace.army.mil))**

Contract	Prime Contractor	Website	Subcontractor	Subcontractor Website	Contract Scope
Provide Armor Vehicles	MDT Armor (Israeli)	<a href="http://www.mdt-armor.com">www.mdt-armor.com</a>			Provide armored vehicles for operations in Iraq
Body Armor Vests & Ceramic Plate Sets	Al Hashimite, Co.				To provide body armor vests & ceramic plate
Rigid-hull Inflatable Boats	Maritime Solutions, Inc (US)	<a href="http://www.maritimesolutions.net">www.maritimesolutions.net</a>			Provide rigid-hull inflatable boats
Iraqi Armed Forces Battalion Sets	ANHAM Joint Venture		Nour USA  Munis Sukhtian Group  American International Services/Uni Trans of Reston  Arab Supply and Trading Co. (ASTRA)  Interested Subcontractors	<a href="http://www.nourusa.com">www.nourusa.com</a>  <a href="http://www.fiic.com">www.fiic.com</a>  <a href="http://www.astra-group.net">www.astra-group.net</a>  <a href="http://contracting.tacom.army.mil/iraquire/04r0692/Subcontractors%20List28Apr.pdf">http://contracting.tacom.army.mil/iraquire/04r0692/Subcontractors%20List28Apr.pdf</a>	To equip the Iraqi Armed Forces, and Associated Security Forces in Iraq. For delivery of supplies and associated training for a minimum quantity of 15 battalion sets and six brigade headquarters sets and a maximum quantity of 35 battalion sets and six brigade headquarters sets.

**U.S. Central Command (Centcom)**  
**U.S. Department of Defense ([www.usace.army.mil](http://www.usace.army.mil))**  
**United States Central Command ([www.centcom.mil](http://www.centcom.mil))**

Contract	Prime Contractor	Website	Subcontract	Subcontract Website	Contract Scope
Army Corp of Engineers' Transatlantic Program Center (Air Force Center for Environmental Excellence (AFCEE))	AICI (American International Contractors, Inc. (US))	<a href="http://www.aici-ho.com">www.aici-ho.com</a>	Archirodon LLC (Netherlands/ UAE)	<a href="http://www.archirodon.net">www.archirodon.net</a>	Contracts for Design-Build and/or Construction-Related Services in the U.S. Central Command (CENTCOM) Area of Responsibility.
	CH2M Hill (US)	<a href="http://www.ch2m.com">www.ch2m.com</a>	Syska Hennessy(US )	<a href="http://www.syska.com">www.syska.com</a>	
	Contrack International, Inc. (US)	<a href="http://www.contrack.com">www.contrack.com</a>	Dragados (Spain)	<a href="http://www.dragados.com">www.dragados.com</a>	
	Fluor Intercontinental, Inc. (US)	<a href="http://www.fluor.com">www.fluor.com</a>	Soluziona (Spain)	<a href="http://www.soluziona.com">www.soluziona.com</a>	
	Kellogg Brown & Root Services, Inc. (US)	<a href="http://www.halliburton.com/about/suppliers_rels.jsp">www.halliburton.com/about/suppliers_rels.jsp</a>	AMEC (UK)	<a href="http://www.fluoramec.com">www.fluoramec.com</a>	
	Odebrecht (US)	201 Alhambra Circle, Suite 1400 Coral Gables, FL 33134-5108u			

	Parsons Delaware Inc. (US)	<a href="http://www.parsons.com">www.parsons.com</a>			
	Perini Corporation (US)	<a href="http://www.perini.com">www.perini.com</a>			
	Shaw Centcom Services LLD (US)	<a href="http://www.shawgrp.com">www.shawgrp.com</a>			
	Washington International (US)	<a href="http://www.wgint.com/iraq.html">www.wgint.com/iraq.html</a>	Black & Veatch (US)	<a href="http://www.bv.com">www.bv.com</a>	



## Department of Defense (www.dod.gov)

Contract	Prime Contractor	Website	Subcontractor	Subcontractor Website	Contract Scope
Defense Energy Support Center (DESC)	Refinery Associates of Texas Inc. (US)				Fuel delivery in Northern Iraq
Army Corp of Engineers' Transatlantic Program Center	Fluor Intercontinental, Inc. (US)	<a href="http://www.fluoramec.com">www.fluoramec.com</a> <a href="http://www.fluor.com">www.fluor.com</a>	AMEC (UK)	<a href="http://www.fluoramec.com">www.fluoramec.com</a>	Electrical power restoration work
Army's Logistics Civil Augmentation Program (LOGCAP)	Kellogg, Brown and Root (US)	<a href="http://www.halliburton.com/about/supplier_rels.jsp">www.halliburton.com/about/supplier_rels.jsp</a>			Construction of base camps, base camp operation and maintenance, and provide logistics services.
Iraqi Media Network	Harris Corporation (US)	<a href="http://www.harris.com">www.harris.com</a>			Develop an existing media network into a modern media organization for Iraq