Performance and Accountability Report







Fiscal Year 2002



A Message from the Commissioner

I am pleased to present the Social Security Administration's (SSA) Performance and Accountability Report (PAR) for Fiscal Year (FY) 2002. The report shows how SSA managed its finances and how we performed in administering our programs during the past year.

During FY 2002, we made solid progress in addressing the priorities I established as Commissioner: Giving the American people the service they deserve; improving program integrity through sound fiscal stewardship; ensuring the program's financial solvency for future generations; and maintaining the quality staff SSA needs to meet these goals. During the past year, SSA diligently worked toward finding solutions to address the challenges we face in those areas, particularly as the number of beneficiaries is increasing each year with the aging of the baby boomers. We are conducting a service delivery assessment to examine all business processes and develop innovative ways to manage our growing workloads. Our investigations have identified large and small changes, which we are implementing, to improve our service to both beneficiaries and taxpayers, our future beneficiaries. With the support of SSA's corps of talented and dedicated employees and maximum use of rapidly developing technology, we have begun to build an SSA for the future in which we maintain and exceed the levels of service we provide today.



"Accountability provided the foundation for our achievements in financial management during FY 2002."

SSA has demonstrated its continuing commitment to responsible stewardship of the Social Security programs as reflected by the ninth consecutive unqualified opinion on SSA's financial statements. SSA is fully committed to providing results-driven Government. As our disability and retirement workloads continue to grow, our dedication to providing the highest quality service must balance the elements of accuracy, timeliness, and productivity.

SSA is committed to providing data that is complete and reliable to those who use it for decisionmaking. The performance and financial data presented in this report is fundamentally complete and reliable as outlined in the guidance available from the Office of Management and Budget (OMB). We have identified no material inadequacies and this report describes our continuing efforts to provide timely and useful performance information to SSA managers, OMB and Congress.

SSA is rightly one of the most scrutinized agencies and this year once again earned recognition as a premier Federal agency. SSA received a "B", the highest grade in the Federal Government, for its financial management practices from the U.S. House of Representatives Committee on Reform, Subcommittee on Government Efficiency, Financial Management and Intergovernmental Relations. SSA was also the only agency of 24 rated to see its grade improve. More recently, SSA was awarded the Association of Government Accountants "Certificate of Excellence in Accountability Reporting" for its FY 2001 PAR. SSA is the only Federal agency to have received this award for 4 consecutive years.

Social Security has been there since its inception, providing a measure of economic security and financial stability for America's citizens. As we face the years ahead, we will continue to fulfill our mission and to remain steadfast in our commitment to provide the best quality service to the American public while ensuring program integrity through sound fiscal stewardship.

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Jo Anne B. Barnhart November 19, 2002

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SSA's FY 2002 Performance and Accountability Report is available on the Internet at: www.ssa.gov/finance

Ten-Year Summary of Financial Highlights

(Data for the FYs ended September 30, unless otherwise noted. Dollars in billions, except for unit costs.)

	Assets												
	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002			
Investments	\$365.7	\$419.5	\$483.2	\$549.5	\$631.0	\$730.3	\$854.9	\$1,007.2	\$1,170.0	\$1,329.0			
Total Assets ¹	376.4	450.1	499.1	565.9	648.6	748.4	874.9	1,029.2	1,198.7	1,358.5			

1. See balance sheet on page 51 for breakout of Total Assets.

	Financing Sources											
	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002		
Tax Revenues	\$316.5	\$340.8	\$356.2	\$381.2	\$405.3	\$432.0	\$462.7	\$501.7	\$528.2	\$537.7		
Interest Income	27.4	30.1	34.2	37.6	42.5	48.0	53.7	62.2	70.9	78.6		
Total Exchange Revenue and Financing Sources	378.0	407.9	427.4	449.5	477.4	510.9	548.2	599.1	627.2	648.3		

	Expenses												
	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002			
Benefit:													
OASI	\$265.9	\$277.3	\$290.0	\$300.6	\$313.7	\$325.0	\$332.3	\$349.9	\$369.1	\$385.8			
DI	34.1	37.9	40.4	43.4	44.5	47.7	50.4	54.7	59.2	67.0			
SSI	20.4	24.2	24.5	24.9	26.6	27.5	28.2	30.5	27.7	30.2			
Administrative	5.3	5.4	5.6	6.0	6.9	7.5	7.4	7.5	7.3	8.3			

	Ratios											
	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002		
Return on Trust Fund Investment ²	8.3%	8.0%	7.8%	7.6%	7.5%	7.2%	6.9%	6.9%	6.6%	NA		
Long Range OASDI Actuarial Deficit as % of Taxable Payroll by Year of Trustees Report	1.46%	2.13%	2.17%	2.19%	2.23%	2.19%	2.07%	1.89%	1.86%	1.87%		
Administrative Expenses as % of Benefit Expenses	1.6%	1.6%	1.6%	1.6%	1.8%	1.9%	1.8%	1.7%	1.6%	1.7%		

2. Data shown are for calendar year; see http://www.ssa.gov/OACT/ProgData/effectiveRates.html for earlier data.

	Business Process Information											
	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002		
Enumeration Process:												
SSNs Issued (in millions)	16.7	16.1	16.8	15.9	15.6	16.2	16.4	17.1	18.1	17.7		
Workyears	2,487	2,534	2,560	2,577	2,811	2,902	2,692	2,909	3,036	2,994		
Production Per Workyear (PPWY)	6,703	6,370	6,575	6,187	5,539	5,584	6,063	5,888	5,988	5,905		
Unit Costs (Current \$)	\$14.54	\$15.02	\$14.84	\$16.17	\$17.47	\$16.59	\$16.27	\$16.84	\$17.01	\$16.77		
Earnings Process:												
Earnings Processed (in millions)	222.0	221.9	235.3	240.0	249.1	266.0	249.9	277.1	274.4	266.8		
Workyears	1,375	1,556	1,595	1,540	1,303	1,223	1,007	904	809	803		
PPWY	161,475	142,641	147,515	155,842	191,210	217,440	248,131	306,577	339,218	332,225		
Unit Costs (Current \$)	\$0.66	\$0.73	\$0.67	\$0.58	\$0.49	\$0.41	\$0.34	\$0.27	\$0.25	\$0.26		
Claims Process:												
Total Initial Claims Processed (in millions)	7.5	7.4	7.2	6.7	6.4	6.1	6.2	6.6	6.6	7.2		
()										7.2		
Workyears	23,362	23,338	21,022	19,436	19,560	17,263	16,714	17,236	17,101	17,249		
PPWY	319	315	345	344	328	355	370	385	384	419		
Unit Costs (Current \$)	\$491.46	\$494.74	\$460.72	\$456.47	\$471.59	\$435.09	\$434.63	\$409.77	\$417.56	\$392.07		
Postentitlement Process:												
Workloads Processed (in millions)	87.9	90.0	95.6	99.3	100.9	100.9	91.9	98.4	99.9	102.8		
Workyears	17,522	17,560	18,240	18,449	20,289	20,175	20,420	20,236	20,832	21,191		
PPWY	5,018	5,127	5,238	5,381	4,976	4,999	4,501	4,864	4,796	4,849		
Unit Costs (Current \$)	\$19.98	\$19.33	\$19.53	\$20.29	\$22.70	\$23.52	\$26.69	\$24.14	\$24.23	\$23.06		

