

# Financial Statements and Notes

## Office of the Comptroller of the Currency Balance Sheets As of September 30, 2003 and 2002

|   | FY 2003              | FY 2002              |
|---|----------------------|----------------------|
| <b>Assets:</b>                            |                      |                      |
| <b>Intragovernmental</b>                  |                      |                      |
| Fund balance with Treasury                | \$ 1,219,409         | \$ 2,102,024         |
| Investments and related interest (Note 3) | 432,705,466          | 387,918,577          |
| Advances and prepayments                  | -                    | 11,475               |
| <b>Total intragovernmental</b>            | <b>433,924,875</b>   | <b>390,032,076</b>   |
| Cash                                      | 26,092               | 26,092               |
| Accounts receivable, net                  | 432,773              | 347,191              |
| Property and equipment, net (Note 4)      | 32,949,644           | 25,056,225           |
| Advances and prepayments                  | 1,381,230            | 1,610,244            |
| <b>Total Assets</b>                       | <b>\$468,714,614</b> | <b>\$417,071,828</b> |
| <b>Liabilities and Net Position</b>       |                      |                      |
| <b>Intragovernmental</b>                  |                      |                      |
| Accounts payable                          | \$ 986,610           | \$ 825,485           |
| <b>Total intragovernmental</b>            | <b>986,610</b>       | <b>825,485</b>       |
| Accounts payable                          | 17,230,071           | 13,699,436           |
| Accrued payroll and employee benefits     | 13,472,232           | 10,986,038           |
| Deferred revenue (Note 5)                 | 117,048,226          | 109,745,735          |
| Accrued annual leave                      | 23,524,329           | 21,954,061           |
| Post retirement benefit (Note 7)          | 9,079,706            | 8,183,025            |
| <b>Total liabilities</b>                  | <b>181,341,174</b>   | <b>165,393,780</b>   |
| <b>Net position (Note 8)</b>              | <b>\$287,373,440</b> | <b>\$251,678,048</b> |
| <b>Total Liabilities and Net Position</b> | <b>\$468,714,614</b> | <b>\$417,071,828</b> |

The accompanying notes are an integral part of these financial statements.

**Office of the Comptroller of the Currency**  
**Statements of Net Cost**  
**For the Years Ended September 30, 2003, and 2002**

|  | FY 2003               | FY 2002               |
|--|-----------------------|-----------------------|
| <b>Program Costs</b>                             |                       |                       |
| <b>Charter National Banks</b>                    |                       |                       |
| Intragovernmental                                | \$ 1,725,149          | \$ 1,574,820          |
| With the Public                                  | 9,917,892             | 9,744,747             |
| <b>Subtotal-Charter National Banks</b>           | <b>\$ 11,643,041</b>  | <b>11,319,567</b>     |
| <b>Regulate National Banks</b>                   |                       |                       |
| Intragovernmental                                | \$ 3,842,098          | \$ 3,472,050          |
| With the Public                                  | 22,088,240            | 21,484,513            |
| <b>Subtotal-Regulate National Banks</b>          | <b>\$ 25,930,338</b>  | <b>\$ 24,956,563</b>  |
| <b>Supervise National Banks</b>                  |                       |                       |
| Intragovernmental                                | \$ 57,407,843         | \$ 50,142,410         |
| With the Public                                  | 330,039,391           | 310,273,531           |
| <b>Subtotal-Supervise National Banks</b>         | <b>\$387,447,234</b>  | <b>\$360,415,941</b>  |
| <b>Analyze Risk</b>                              |                       |                       |
| Intragovernmental                                | \$ 3,864,727          | \$ 3,579,323          |
| With the Public                                  | 22,218,335            | 22,148,299            |
| <b>Subtotal-Analyze Risk</b>                     | <b>\$26,083,062</b>   | <b>25,727,622</b>     |
| <b>Total Program Costs</b>                       | <b>\$451,103,675</b>  | <b>\$422,419,693</b>  |
| Less: Earned revenues not attributed to programs | (466,110,295)         | (442,655,111)         |
| <b>Net Cost of Operations</b>                    | <b>\$(15,006,620)</b> | <b>\$(20,235,418)</b> |

The accompanying notes are an integral part of these financial statements.

**Office of the Comptroller of the Currency  
 Statements of Changes in Net Position  
 For the Years Ended September 30, 2003 and 2002**

|  | FY 2003               | FY 2002               |
|--|-----------------------|-----------------------|
| <b>Beginning Balances</b>                                | \$ 251,678,048        | \$ 213,769,210        |
| <b>Other Financing Sources</b>                           |                       |                       |
| Imputed financing from costs absorbed by others (Note 7) | 20,688,772            | 17,673,420            |
| <b>Net Cost of Operations</b>                            | 15,006,620            | 20,235,418            |
| <b>Ending Balances</b>                                   | <b>\$ 287,373,440</b> | <b>\$ 251,678,048</b> |

The accompanying notes are an integral part of these financial statements.

**Office of the Comptroller of the Currency  
Statements of Budgetary Resources  
For the Years Ended September 30, 2003 and 2002**

|  | FY 2003               | FY 2002               |
|--|-----------------------|-----------------------|
| <b>Budgetary Resources</b>                               |                       |                       |
| Unobligated balance                                      |                       |                       |
| Beginning of Period                                      | \$ 312,757,649        | \$281,479,230         |
| Spending Authority from offsetting collections:          |                       |                       |
| Earned   |                       |                       |
| Collected  | 471,264,186           | 448,885,271           |
| Receivable from Federal Sources                          | 229,167               | (204,323)             |
| Subtotal   | 471,493,353           | 448,680,948           |
| <b>Total Budgetary Resources</b>                         | <b>\$784,251,002</b>  | <b>\$ 730,160,178</b> |
| <b>Status of Budgetary Resources</b>                     |                       |                       |
| Obligations incurred                                     | \$ 444,261,622        | \$ 417,402,529        |
| Unobligated balance available                            | 339,989,380           | 312,757,649           |
| <b>Total Status of Budgetary Resources</b>               | <b>\$ 784,251,002</b> | <b>\$ 730,160,178</b> |
| <b>Relationship of Obligations to Outlays</b>            |                       |                       |
| Obligated Balance, net, beginning of period              | 67,315,029            | 63,078,883            |
| Obligated Balance, net, end of period:                   |                       |                       |
| Interest Receivable                                      | (5,120,625)           | (4,891,458)           |
| Undelivered Orders                                       | 23,467,361            | 17,378,278            |
| Accounts Payable and Accruals, net of assessment refunds | 64,292,948            | 54,828,210            |
| Outlays:   |                       |                       |
| Disbursements  | \$ 428,707,802        | \$ 413,370,706        |
| Collections  | (471,264,186)         | (448,885,271)         |
| <b>Net Collections in Excess of Disbursements</b>        | <b>\$(42,556,384)</b> | <b>\$(35,514,565)</b> |

The accompanying notes are an integral part of these financial statements.

**Office of the Comptroller of the Currency  
Statements of Financing  
For the Years Ended September 30, 2003 and 2002**

|   | FY 2003                | FY 2002                |
|---|------------------------|------------------------|
| <b>Resources Used to Finance Activities</b>   |                        |                        |
| Budgetary Resources Obligated   |                        |                        |
| Obligations Incurred  | \$ 444,261,622         | \$ 417,402,529         |
| Less: Spending authority from offsetting collections  | (471,493,353)          | (448,680,948)          |
| Net obligations   | (27,231,731)           | (31,278,419)           |
| Other Resources   |                        |                        |
| Imputed financing from costs absorbed by others (Note 7)  | 20,688,772             | 17,673,420             |
| <b>Total resources used to finance activities</b>   | <b>(6,542,959)</b>     | <b>(13,604,999)</b>    |
| <b>Resources Used to Finance Items not Part of the Net Cost of Operations</b>                                       |                        |                        |
| Change in budgetary resources obligated for goods, services and benefits ordered but not yet provided               | (5,848,595)            | (6,460,430)            |
| Resources that finance the acquisition of assets  | (14,685,716)           | (11,474,517)           |
| Other resources or adjustments to net obligated resources that do not affect net cost of operations                 | (85,582)               | (54,064)               |
| <b>Total resources used to finance items not part of the net cost of operations</b>                                 | <b>(20,619,893)</b>    | <b>(17,989,011)</b>    |
| <b>Total resources used to finance the net cost of operations</b>   | <b>(27,162,852)</b>    | <b>(31,594,010)</b>    |
| <b>Components of the Net Cost of Operations that will not Require or Generate Resources in the Current Period</b>   |                        |                        |
| Components Requiring or Generating Resources in Future Periods:   |                        |                        |
| Change in Deferred Revenue  | 7,302,491              | 9,500,951              |
| Change in Assessment Refunds  | (819,835)              | 819,836                |
| Total components that will require or generate resources in future periods  | 6,482,656              | 10,320,787             |
| Components not Requiring or Generating Resources:   |                        |                        |
| Increase in Accumulated Depreciation  | 6,792,297              | 5,209,402              |
| Net Increase in Bond Premium  | (1,118,721)            | (4,240,884)            |
| Other   | -                      | 69,287                 |
| Total components that will not require or generate resources  | 5,673,576              | 1,037,805              |
| <b>Total components of net cost of operations that will not require or generate resources in the current period</b> | <b>12,156,232</b>      | <b>11,358,592</b>      |
| <b>Net Cost of Operations</b>   | <b>\$ (15,006,620)</b> | <b>\$ (20,235,418)</b> |

The accompanying notes are an integral part of these financial statements.

## **Note 1—Organization**

The OCC was created as a bureau within the U.S. Department of the Treasury by an act of Congress in 1863. The OCC was created for the purpose of establishing and regulating a system of federally chartered national banks. The National Currency Act of 1863, rewritten and reenacted as the National Bank Act of 1864, authorized the OCC to supervise national banks and to regulate the lending and investment activities of federally chartered institutions.

The OCC's revenue is derived primarily from assessments and fees paid by national banks and income on investments in U.S. government securities. The OCC does not receive congressional appropriations to fund any of its operations. Therefore, the OCC does not have any unexpended appropriations.

By federal statute 12 USC 481, the OCC's funds are maintained in a U.S. government trust revolving fund. The funds remain available to cover the annual costs of the OCC's operations in accordance with policies established by the Comptroller.

The OCC collects CMPs due to the federal government that are assessed through court enforced legal actions against a national bank and/or its officers. CMP collections transferred to the Department's General Fund amounted to \$951,089 in FY 2003, and \$10,175,092 in FY 2002. The decrease was primarily due to a one-time penalty of \$10 million collected in FY 2002. Outstanding CMPs at September 30, 2003 and 2002, amounted to \$2,014,502 and \$1,218,534, respectively.

The Departmental Offices (DO), another entity of the U.S. Department of the Treasury, provides certain administrative services to the OCC. The OCC pays the DO for services rendered pursuant to established interagency agreements. Administrative services provided by the DO totaled \$2,444,650 in FY 2003, and \$2,081,306 in FY 2002.

## **Note 2—Significant Accounting Policies**

### ***Basis of Accounting***

The OCC's financial statements have been prepared from the OCC's accounting records in conformity with generally accepted accounting principles in the United States of America (GAAP). The financial statements consist of a balance sheet, and the statements of net cost, changes in net position, budgetary resources, and financing. These financial statements are presented on a comparative basis providing information for FYs 2003 and 2002.

The financial statements reflect both the accrual and budgetary bases of accounting. Under the accrual method, revenues are recognized when earned and expenses are recognized when a liability is incurred, without regard to cash receipt or payment. The budgetary method recognizes the obligation of funds according to legal requirements, which, in many cases, is made prior to the occurrence of an accrual-based transaction. Budgetary accounting is essential for compliance with legal constraints and controls over the use of federal funds.

### ***Fund Balance with Treasury***

The OCC's cash receipts and disbursements are processed by the U.S. Treasury. Sufficient funds are maintained in a U.S. government trust revolving fund and are available to pay current liabilities. The OCC invests all the funds that are not immediately needed in U.S. government securities (Note 3).

### ***Accounts Receivable, net***

Accounts receivable represent monies owed to the OCC for services and goods provided. Accounts receivable are reduced to their net realizable value by an Allowance for Doubtful Accounts. The OCC reserves an allowance equal to 100 percent of accounts with outstanding balances exceeding one year, and 50 percent of accounts with balances exceeding six months but less than one year. At September 30, 2003 and 2002, accounts receivable amounted to \$451,767 less an allowance of \$18,994, and \$366,215 less an allowance of \$19,024, respectively.

### ***Advances and Prepayments***

Advances and prepayments to other government agencies represent amounts paid to the DO prior to the receipt of goods and services. Advances and prepayments to the public consist of rent and insurance paid. The amounts are recorded as prepaid expenses at the time of payment and are expensed when related goods and services are received.

### ***Liabilities***

Liabilities represent the amounts owing or accruing under contractual or other arrangements governing the transactions, including operating expenses incurred but not yet paid. Payments are made in a timely manner in accordance with the Prompt Payment Act. Interest penalties are paid when payments are late. Discounts are taken when cost effective, and the invoice is paid by the discount date.

### ***Annual, Sick, and Other Leave***

Annual leave is accrued and funded by the OCC as it is earned, and the accrual is reduced as leave is taken or paid. Each year, the balance in the accrued annual leave account is adjusted to reflect current pay rates. Sick leave and other types of leave are expensed as taken.

### ***Use of Estimates***

The preparation of financial statements, in accordance with GAAP, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Such estimates and assumptions could change in the future as more information becomes known, which could affect the amounts reported and disclosed herein.

### Note 3—Investments and Related Interest

Investments are U.S. Treasury securities stated at amortized cost and the related accrued interest. The OCC plans to hold these investments to maturity. Premiums and discounts are amortized over the term of the investment using the straight-line method, which approximates the effective yield method. The fair market value of investment securities was \$434,739,500 at September 30, 2003, and \$392,537,740 at September 30, 2002.

#### Investments and Related Interest Receivable

|                         | FY 2003              | FY 2002              |
|-------------------------|----------------------|----------------------|
| Cost                    | \$421,407,000        | \$378,468,000        |
| Net Unamortized Premium | 6,177,841            | 4,559,119            |
| Net Amortized Value     | 427,584,841          | 383,027,119          |
| Interest Receivable     | 5,120,625            | 4,891,458            |
| <b>Total</b>            | <b>\$432,705,466</b> | <b>\$387,918,577</b> |

#### FY 2003 Investment Portfolio

| Maturity     | Par Value            | Coupon Rate |
|--------------|----------------------|-------------|
| Overnight    | \$177,407,00         | 0.950%      |
| During 2003  | 55,000,000           | 4.250%      |
| During 2004  | 40,000,000           | 5.250%      |
|              | 55,000,000           | 5.875%      |
| During 2005  | 40,000,000           | 6.500%      |
|              | 29,000,000           | 5.750%      |
| During 2006  | 25,000,000           | 6.875%      |
| <b>Total</b> | <b>\$421,407,000</b> |             |



### FY 2002 Investment Portfolio

| Maturity     | Par Value            | Coupon Rate |
|--------------|----------------------|-------------|
| Overnight    | \$134,468,000        | 1.900%      |
| During 2002  | 80,000,000           | 5.750%      |
| During 2003  | 55,000,000           | 4.250%      |
| During 2004  | 55,000,000           | 5.875%      |
| During 2005  | 29,000,000           | 5.750%      |
| During 2006  | 25,000,000           | 6.875%      |
| <b>Total</b> | <b>\$378,468,000</b> |             |

### Note 4—Property and Equipment, net

Property and equipment purchased at a cost greater than or equal to the noted thresholds below with useful lives of five years or more are capitalized at cost and depreciated or amortized, as applicable.

Leasehold improvements are amortized on a straight-line basis over the lesser of the terms of the related leases or their estimated useful lives. All other property and equipment are depreciated or amortized, as applicable, on a straight-line basis over their estimated useful lives. The tables presented below summarize property and equipment balances as of September 30, 2003, and 2002.

### FY 2003 Property and Equipment, net

| Class of Assets            | Capitalization<br>Threshold/<br>Useful Life | Cost                | Accumulated<br>Depreciation | Net Book Value      |
|----------------------------|---|---------------------|-----------------------------|---------------------|
| Leasehold Improvements     | \$50,000 5–20                               | \$25,277,761        | \$(16,885,879)              | \$8,391,882         |
| Equipment                  | 50,000 5–10                                 | 9,590,672           | (6,091,601)                 | 3,499,071           |
| Furniture and Fixtures     | 50,000 5–10                                 | 1,336,779           | (843,805)                   | 492,974             |
| Internal Use Software      | 500,000 5–10                                | 21,876,063          | (5,603,148)                 | 16,272,915          |
| Internal Use Software-Dev. | 500,000 5–10                                | 4,292,802           | –                           | 4,292,802           |
| <b>Total</b>               |   | <b>\$62,374,077</b> | <b>\$(29,424,433)</b>       | <b>\$32,949,644</b> |

### FY 2002 Property and Equipment, net

| Class of Assets           | Capitalization<br>Threshold/<br>Useful Life | Cost                | Accumulated<br>Depreciation | Net Book Value      |
|---------------------------|---|---------------------|-----------------------------|---------------------|
| Leasehold Improvements    | \$50,000 5–20                               | \$23,283,734        | \$(14,357,099)              | \$8,926,635         |
| Equipment                 | 50,000 5–10                                 | 6,414,633           | (4,193,900)                 | 2,220,733           |
| Furniture and Fixtures    | 50,000 5–10                                 | 1,035,514           | (723,252)                   | 312,262             |
| Internal Use Software     | 500,000 5–10                                | 13,248,076          | (3,357,885)                 | 9,890,191           |
| Internal Use Software-Dev | 500,000 5–10                                | 3,706,404           | –                           | 3,706,404           |
| <b>Total</b>              |   | <b>\$47,688,361</b> | <b>\$(22,632,136)</b>       | <b>\$25,056,225</b> |

### Note 5—Deferred Revenue

The OCC's activities are primarily financed by assessments on assets held by national banks and the federal branches of foreign banks. These assessments are due January 31 and July 31 of each year based on asset balances as of call dates on December 31 and June 30, respectively. Assessments are paid in advance and are recognized as earned revenue on a straight-line basis over the six months following the call date. The unearned portions are reduced accordingly.

### Note 6—Leases

The OCC leases office space for headquarters operations in Washington, D.C., and for district and field operations. The lease agreements expire at various dates through 2009. These leases are treated as operating leases. In FY 2003, operating lease payments decreased due to office consolidations.

#### FY 2003 Future Lease Payments

| Year            | Amount              |
|-----------------|---------------------|
| 2004            | \$21,827,454        |
| 2005            | 19,666,349          |
| 2006            | 13,841,164          |
| 2007            | 4,437,938           |
| 2008            | 3,844,151           |
| 2009 and beyond | 14,705,613          |
| <b>Total</b>    | <b>\$78,322,669</b> |

### FY 2002 Future Lease Payments

| Year            | Amount              |
|-----------------|---------------------|
| 2003            | \$22,333,599        |
| 2004            | 19,126,850          |
| 2005            | 17,131,332          |
| 2006            | 11,491,191          |
| 2007            | 2,408,777           |
| 2008 and beyond | 6,850,754           |
| <b>Total</b>    | <b>\$79,342,503</b> |

## Note 7—Retirement Plans and Other Benefits

### *Retirement*

OCC employees are eligible to participate in one of two retirement plans. Employees hired prior to January 1, 1984, are covered by the CSRS, unless they elected to join the FERS and Social Security during the election period. Employees hired after December 31, 1983, are automatically covered by FERS and Social Security. OCC contributions to CSRS were \$6,839,400 in FY 2003 and \$7,805,035 in FY 2002. For employees covered by CSRS, the OCC contributes 7.0 percent of their adjusted base pay to the plan, compared to 8.51 percent during FY 2002. For employees covered by FERS, the OCC contributes 10.7 percent of their adjusted base salary. OCC contributions totaled \$14,390,270 in FY 2003, and \$13,490,210 in FY 2002.

Furthermore, the OPM contributed an additional \$20,688,772 toward these retirement plans during FY 2003, and \$17,673,420 in FY 2002. The OCC recognized these contributions as “Imputed Costs Absorbed by Others” and an offset in equal amount to “Imputed Financing from Costs Absorbed by Others” as a result of not having to reimburse the OPM.

The OCC does not report in its financial statements information pertaining to the retirement plans covering its employees. Reporting amounts, such as plan assets, accumulated plan benefits, or unfunded liabilities, if any, are presently the responsibility of the OPM.

### *Other Benefits*

OCC employees are eligible to participate in the Federal Thrift Savings Plan (TSP). For those employees under FERS, a TSP account is automatically established, and the OCC contributes a mandatory one percent of adjusted base pay to this account. In addition, the OCC matches employee contributions up to an additional four percent of pay, for a maximum OCC contribution amounting to five percent of adjusted base pay. Employees under CSRS may participate in the TSP, but do not receive the automatic (one percent) and matching employer contributions. The OCC’s contributions for the TSP totaled \$6,132,018 in FY 2003, and \$5,749,904 in FY 2002. The OCC also contributed a total of \$11,731,468 for Social Security and Medicare benefits for all eligible employees in FY 2003, and \$11,045,830 in FY 2002.

Employees can elect to contribute up to 10 percent of their adjusted base salary in the OCC 401(K) Plan, subject to Internal Revenue regulations. Prudential Securities Incorporated currently administers the plan. Beginning in January 2003, the OCC contributes a fixed two percent of the adjusted base salary to the plan for all participating employees, compared to a one percent contribution in previous years. Approximately 2,400 employees are currently enrolled in the plan, which represents a participation rate exceeding 85 percent. The total cost of the OCC's matching contribution plus associated administration fees amounted to \$3,425,093 during FY 2003, and \$2,079,283 in FY 2002.

The OCC sponsors a life insurance benefit plan for current and former employees. This plan is a defined benefit plan. Premium payments made during FY 2003 totaled \$134,477, and \$110,524 in FY 2002.

#### **Accrued Post-Retirement Benefit Cost and Net Periodic Post-Retirement Benefit Cost**

| <b>Component</b>                               | <b>FY 2003</b>       | <b>FY 2002</b>       |
|--|----------------------|----------------------|
| Accumulated Post-Retirement Benefit Obligation | \$(10,979,016)       | \$(9,094,149)        |
| Unrecognized Transition Obligation             | 1,555,545            | 1,728,382            |
| Unrecognized Net Gain                          | 343,765              | (817,258)            |
| <b>Total</b>                                   | <b>\$(9,079,706)</b> | <b>\$(8,183,025)</b> |
| Service Cost                                   | \$403,456            | \$311,064            |
| Interest Cost                                  | 599,490              | 527,384              |
| Amortization of Gain                           | –                    | (136,536)            |
| Amortization of Transition Obligation          | 172,837              | 172,837              |
| <b>Total</b>                                   | <b>\$1,175,783</b>   | <b>\$874,749</b>     |

The weighted-average discount rate used in determining the accumulated post-retirement benefit obligation was 7.5 percent. Gains or losses due to changes in actuarial assumptions are amortized over the service life of the plan.

Employees and retirees of the OCC are eligible to participate in Federal Employees Health Benefits (FEHB) and Federal Employees Group Life Insurance (FEGLI) plans that involve a cost sharing of bi-weekly coverage premiums by employee and employer. Both of these employee benefit plans are administered by the OPM. Total OCC contributions for active employees who participate in the FEHB plans were \$12,577,572 for FY 2003, and \$11,319,414 for FY 2002. OCC contributions for active employees who participate in the FEGLI plan were \$201,440 for FY 2003, and \$196,516 for FY 2002.

The Federal Employees' Compensation Act (FECA) provides income and medical cost protection to covered federal civilian employees injured on the job, employees who have incurred a work-related occupational disease, and beneficiaries of employees whose death is attributable to a

job-related injury or occupational disease. Claims incurred for benefits for the OCC's employees under FECA are administered by the U.S. Department of Labor (DOL) and later billed to the OCC. The OCC accrued \$5,366,500 of workers' compensation costs as of September 30, 2003, and \$4,390,674 as of September 30, 2002. This amount includes unpaid costs and an actuarial estimated liability for unbilled costs incurred as of year-end calculated by the DOL.

## Note 8—Net Position

The OCC sets aside a portion of its Net Position as Special and Contingency Reserves to be used at the discretion of the Comptroller. In addition, funds are set aside to cover on-going cost of operations.

The Special Reserve supplements revenue from assessments and other sources that are made available to fund the OCC's annual budget. The Special Reserve serves to reduce the impact on operations of unforecasted revenue shortfalls or unbudgeted and unanticipated requirements or opportunities. The Special Reserve was reduced in FY 2003 to provide funding for the OCC's district restructuring efforts.

The Contingency Reserve supports the OCC's ability to accomplish its mission in the case of unforeseeable but rare events. Unforeseeable but rare events are beyond the control of the OCC, such as a major change in the national banking system, or a disaster, such as a fire, flood, or significant impairment of its information technology systems.

### Net Position Availability

| Component                                 | FY 2003              | FY 2002              |
|---|----------------------|----------------------|
| Contingency Reserve                       | \$196,479,819        | \$178,554,013        |
| Special Reserve                           | 10,856,000           | 15,000,000           |
| <b>Earmarked for On-going Operations:</b> |                      |                      |
| Undelivered Orders                        | 23,467,361           | 17,378,278           |
| Consumption of Assets                     | 40,964,927           | 32,107,691           |
| Capital Investments                       | 5,426,982            | 6,138,066            |
| District Offices Restructuring            | 10,178,351           | 2,500,000            |
| <b>Net Position</b>                       | <b>\$287,373,440</b> | <b>\$251,678,048</b> |

The FY 2004 budget established a replacement reserve in the amount of \$17,532,950. This reserve will incrementally fund the replacement of IT equipment (\$3,830,950), and leasehold improvements and furniture replacements (\$13,702,000) for future years. The amount in the replacement reserve is determined based on the cost of replacement and the useful life of the assets, and will be reassessed each year during the budget formulation cycle.

## Note 9—Expenses by Budget Object Classification

The following table illustrates the OCC’s costs by major budget object class for FYs 2003 and 2002.

| <b>Budget Object Class</b>           | <b>FY 2003</b>       | <b>FY 2002</b>       |
|--------------------------------------|----------------------|----------------------|
| Personnel Compensation               | \$246,172,715        | \$232,359,148        |
| Personnel Benefits                   | 66,326,330           | 60,160,137           |
| Benefits to Former Employees         | 3,359,129            | 520,099              |
| Travel and Transportation of Persons | 26,347,257           | 25,393,310           |
| Travel and Transportation of Things  | 1,521,893            | 830,647              |
| Rent, Communication, and Utilities   | 32,989,698           | 33,449,836           |
| Printing and Reproduction            | 608,477              | 929,212              |
| Other Contractual Services           | 34,648,286           | 37,708,589           |
| Supplies and Materials               | 2,974,034            | 2,253,706            |
| Equipment                            | 8,478,600            | 5,548,567            |
| Land and Structures                  | 128,173              | 349,433              |
| Insurance Claims and Indemnities     | 68,014               | 34,187               |
| Depreciation                         | 6,792,297            | 5,209,402            |
| Imputed Costs                        | 20,688,772           | 17,673,420           |
| <b>Total</b>                         | <b>\$451,103,675</b> | <b>\$422,419,693</b> |

## Note 10—Contingencies

The OCC is reviewing potential contingencies, which may result from the effect of certain policies and procedures currently in place. In the opinion of the OCC’s management and legal counsel, the ultimate result of these potential contingencies will not materially affect the financial statements of the OCC.