DEPARTMENT OF HOMELAND SECURITY U.S. COAST GUARD

ENLISTED EMPLOYEE REVIEW WORKSHEET

MASTER, SENIOR, CHIEF PETTY OFFICER

CG-3788C (REV. 8/24/05)

INSTRUCTIONS

- Use a pen or pencil.
- Darken in the oval completely.
- Do not make any stray marks on this form.

RIGHT MARK

WRONG MARKS

00

MEMBER: Provide written documentation that is objective, accurate, and timely noting significant accomplishments or aspects of performance that occurred during this marking period.

RATING CHAIN: Review the Enlisted Qualifications Manual, COMDTINST M1414.8 (series) to determine the current professional and military job performance requirements for the specific rating. Review the performance qualifications to determine to what degree a member should be able to apply such knowledge. Review Section 10-B, Personnel Manual, COMDTINST M1000.6 (series) and other pertinent directives establishing policy and procedures for completing enlisted employee reviews. Evaluate the member against the written performance standards only. When a member has consistently met all the written performance standards for a 2, 4, or 6 and no others, assign that mark. All performance dimensions must be evaluated. Provide written comments to describe the member's leadership potential. Written comments are also required to support each mark of 1, 2, 7 or unsatisfactory conduct. Written comments should provide specific examples of performance and behavior.

LEADERSHIP POTENTIAL: Provide written documentation for all E-7, E-8, and E-9 personnel describing in detail their potential for future leadership responsibilities.

DATE SIDOTNAME LACTNAME

SUPERVISOR: After observing and gathering input on member's performance and behavior, evaluate member's performance against the written performance standards and place an "X" within the appropriate oval. Give form with recommended marks and written comments to the Marking Official within the time frames specified in the CG Personnel Manual.

MARKING OFFICIAL: Review the marks recommended by the Supervisor and, considering other information on the member's performance and behavior, recommend marks by darkening in the appropriate ovals and entering the numerical equivalent in the "Mark" column. Give form with recommended marks and written comments to the Approving Official within the timeframes specified in the CG Personnel Manual.

APPROVING OFFICIAL: Review the marks recommended by the Marking Official and complete the Approving Official's section. Marks not concurred with must be discussed with the Marking Official. To change a mark, line through and initial the incorrect mark, assign a new mark and change the Mark column. Ensure that required written comments are provided. Also ensure that the member is counseled and signs the worksheet and the marks are entered into the Coast Guard Direct Access System, within the time frames specified in the CG Personnel Manual.

TIME NAME

1	KAIE, FIKSI NAME, LASI NA	UNII NAME:	
2	EMPLOYEE ID #	4 REASON	
		REGULAR: O SEMI-ANNUAL/ANNUAL OTHER: Review section 10-B COMDTINST M1000.6 (series) to determine when required: O DISCIPLINARY (NJP, COURT MARTIAL, CIVIL CONVICTION) O ADVANCEMENT (DAY PRIOR TO ADVANCEMENT IN PRIOR RATE) O CHANGE IN RATE	5 PERIOD ENDING MONTH DAY YEAR O JAN O FEB
3	PAYGRADE	O REDUCTION (OTHER THAN DISCIPLINARY)	O MAR O APR
	○ E-9 ○ E-8 ○ E-7	O TRANSFER O PROBATION/SPECIAL CONDUCT O SWE	O MAY O JUN O JUL O AUG O SEP O OCT O NOV O DEC

LEADERSHIP: Measures a member's ability to direct, guide, develop, influence, and support others in the performance of work.

COMPETENCIES		2		4		6		MARK
DIRECTING OTHERS The effectiveness of this member in influencing and guiding others in the completion of tasks.		Had difficulty in directing and influencing others effectively. Did not instill confidence in subordinates and others. Did not manage difficult situations. Did not establish and maintain standards of quality or quantity for work produced.		Guided and reviewed work of others to ensure that high work standards were maintained. Kept self and others motivated towards completion of work. A leader who influenced and earned the respect of others.		Achieved superior results in spite of unanticipated conditions or difficult situations. Demonstrated ability to define and carry out assignments or projects by achieving results not normally attainable. Ensured that each member knew their role in organization. A strong and respected leader.		
	0	0	0	0	0	0	0	
2. WORKING WITH OTHERS The degree to which this member promoted a team effort and used partnering with the "CPO Mess", and other internal and external organizations in accomplishing goals.		Exerted little or no influence over group resulting in disorganized efforts. Allowed conflicts to go on between group members. Disregarded the ideas of others. Not a team player. Failed to create/maintain partnerships.		Promoted cooperation between team members. Ensured work equitably distributed. Resolved conflicts quickly and stayed focused on team goals. Encouraged other team members to contribute ideas. Built effective partnerships.		Outstanding team leader that excelled in getting all to work together. Group consistently effective and productive in achieving goals. Skillfully used knowledge of group dynamics and partnering to achieve maximum performance.		
	0	0	0	0	0	0	0	
3. DEVELOPING SUBORDINATES The extent this member used mentoring, counseling, training and education, and recognition to increase the knowledge and performance of subordinates or others. The degree of this member's sensitivity and responsiveness to the goals and achievements of others.		Contributed little to training and educational programs to develop subordinates or others. Accepted marginal or unsatisfactory per-formance or behavior. Failed to provide timely or constructive feedback. Rarely acknowledged or recognized subordinates' or others' accomplishments or achievements.		Took active role in the development of subordinates and others, including the use of Individual Development Plans (IDPs). Provided opportunities for training and education which supported professional growth. Performance feedback was timely and constructive.		Actively promoted a commitment to learning and personal develop-ment. Consistently shared knowledge with subordinates and others by planning and conducting train-ing. Initiated appropriate and timely recognition of subordi-nates and others. Regularly met with members to review their developmental progress. Recognized and reinforced members' developmental efforts and improvements.		
	0	0	0	0	0	Ō	0	
4. RESPONSIBILITY This member's ability and willingness to enforce standards on self, subordinates, and others; to support policies and decisions; and to hold one's self accountable for own and subordinate's actions.		Provided little or no support for policies and decisions. Unwilling to hold self or subordinates accountable for actions. Lax at enforcing military rules and regulations.		Required self, subordinates, and others to conform to military rules and regulations. Enthusiastically supported policies and decisions of seniors. Initiated appropriate administrative and disciplinary action when necessary. Enforced standards uniformly.		Consistently held self, subordinates and others accountable for perfor -mance and behavior. Actively per -suaded others to support policies and decisions even if unpopular. Outstanding leader that aggressively worked to ensure standards were uniformly enforced.		
	0	O	0	0	0	0	0	
5. EVALUATIONS The extent to which this member conducted, or required others to conduct, evaluations that were objective, accurate, fair, timely, and consistent with actual performance. Evaluations treated as an ongoing process vice an event.	0	Written or oral reports on the performance of self, subordinates, or others were typically submitted late, incomplete, or inconsistent with actual performance. Provided little or no counseling to subordinates.	0	Provided complete and accurate reports, written or oral, on self, subordinates, or others. Performance and behavior properly evaluated against the written standards. Supporting documentation, when required, contained specific and descriptive observations. Subordinates and others received timely and constructive counseling.	0	Written or oral reports consistent-ly timely and clearly measured performance against written standards. Written supporting documentation, if necessary, was complete, accurate, specific, and supported numerical evaluations. Did not accept inaccurate reports from others.	0	
6 WODV LIEE GENICITIVITY/EVDEDTICE	\vdash	Failed to recognize importance of		Knowledgeable on Work-Life		Superior in-depth knowledge of		
6. WORK-LIFE SENSITIVITY/EXPERTISE The acquisition and use of both knowledge and skills to enhance the overall quality of life and general welfare of CG members and their families. This member's interest in and level of support for CG Work-Life and related programs regardless of billet.		Work-Life in executing responsibilities to CG and personnel. Contributed to imbalance. Does not incorporate concern for Work-Life issues into management practices. Avoided opportunities to develop expertise including acquisition of essential knowledge or skills. Lacked basic understanding of principles involved and/or knowledge of organization.		principles, issues, and resources. Translated that knowledge into effective action for benefit of unit and personnel. Showed appreciation for significance of Work-Life to Coast Guard recruiting, retention, and productivity.	0	Work-Life program and its purpose. Took an active role in facilitating solutions to problems experienced by CG members and their families. Promoted flexibility in achieving balance between unit missions and the needs of CG members and their families. Actively pursued greater knowledge and understanding of Work-Life by self, CG members, and their families.		
	0	0	0	0	0	0	0	
 SETTING AN EXAMPLE This member's ability and willingness to seek responsibility and display positive judgment in making decisions. 	0	Projected an apathetic attitude towards assigned work, the Coast Guard, unit policies, or decisions of seniors. Sometimes indecisive or unwilling to make necessary decisions for areas of responsibility. Set poor example by lack of action. Frequently made bad decisions.	0	Self-starter. Sought opportunities to make decisions or recommendations for areas of responsibility. Influenced others by projecting a positive and enthusiastic attitude. Supported methods of improving performance of unit or Coast Guard.	0	Outstanding role model; Consistently sought additional responsibility. Made excellent decisions and recommendations based on experience and relevant information. Aggressively promoted acceptance of all work. Skillfully persuaded others that all work, including unpleasant assignments, contributed to achieving unit mission.	0	
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PROFESSIONAL QUALITIES FACTOR: Measures those qualities which the Coast Guard values in its people.

COMPETENCIES		2		4		6		MARK
HEALTH AND WELL-BEING The degree to which this member exercised moderation in the use of alcohol. The degree to which this member maintained weight standards and adhered to the Coast Guard Fitness Program.		Failed to meet minimum standards of sobriety or weight control. Did not adhere to the Coast Guard Fitness Program.		Maintained weight standards and adhered to the Coast Guard Fitness Program. Used alcohol discriminately or not at all; job performance not affected. Held self and subordinates accountable in meeting minimum standards, on and off duty.		Consistently demonstrated a significant commitment, beyond setting an example, on and off duty, to the well-being of self and subordinates. Actively followed a comprehensive fitness program.		
	0	0	0	0	0	0	0	
INTEGRITY The degree to which this member demonstrated the qualities of honesty and fair mindedness in personal relationships and		Untrustworthy; shaded the truth. Took advantage of situations for personal gain.		Honest and truthful. Demonstrated strong moral character. Was fair-minded and trustworthy.		Consistently adhered to highest standards of honesty, truthfulness, and integrity. Required same of others. Strong moral principles and convictions as demonstrated by personal actions.		
actions, on and off duty.	0	Frequently complained or otherwise	0	Exhibited pride in being part of the Coast	0	Personal actions consistently demonstrated	0	
3. LOYALTY The degree to which this member was committed to the Coast Guard, unit, supervisor, and shipmates.		outwardly showed lack of commitment to Coast Guard and its missions, unit, or well-being of others.		Guard. Supported decisions of command. Loyal to seniors, shipmates, and subordinates. Backed subordinates. Was committed in doing the best job possible.		a strong dedication to duty, Coast Guard, and unit. Extremely loyal and supportive of seniors, shipmates, and subordinates.		
supervisor, and simplifiates.	0	Showed disregard for feelings	0	Treated others in a courteous,	0	Worked to achieve a high state of mutual	0	
RESPECTING OTHERS The degree to which this member cooperated with other people or units to achieve common goals.	0	of others through inappropriate comments or actions. Did not promote a team effort.	0	thoughtful, and respectful manner. Worked comfortably with others of all ranks and positions.	0	respect with all. Actively encouraged sensitivity to and understanding of the attitudes, perceptions, and ideas of others. Outstanding cooperation with others.	0	
5. HUMAN RELATIONS The degree to which this member fulfilled the letter and spirit of the Coast Guard's Human Relations/Sexual Harassment policy in personal relationships and actions.		Displayed discriminatory tendencies toward others based on their religion, age, sex, race, marital status, or ethnic background. Allowed bias to influence appraisals or the treatment of others. Was disrespectful or used position to harass. Did not hold self or subordinates accountable for their human relations/sexual harassment responsibilities.		Held self and subordinates accountable for living up to the spirit of the Coast Guard's Human Relations/ Sexual Harassment statements. Treated others fairly and with dignity without regard to religion, age, sex, race, marital status, or ethnic background. No bias in work or appraisal actions. Personal actions contributed to unit morale.		Demonstrated through leadership a strong personal commitment to fair and equal treatment of others in all situations, without regard to religion, age, sex, race, marital status, or ethnic background. Actively campaigned against prejudicial actions or behavior by others. Made noteworthy contributions to prevent and eliminate prejudicial actions in the work place.		
	0	0	0	0	0	0	0	
 ADAPTABILITY The degree to which this member monitored, adjusted, and managed change as directed by unit, organizational, or political realities. 		Occasionally had difficulty in adjusting to changes in job, policies, procedures, and environment. Effectiveness impaired by changes to routine. Ignored unit, organizational, or political realities.		Took change in stride. Adapted quickly to changes in unit, organizational, or political realities. Maintained effectiveness despite disruptions to work routine.		Expertly managed change. Adjusted easily to major or last minute changes in job, policies, procedures, or organizational and political environments. Very flexible. Maintained a high degree of effectiveness.		
	0	. 0	0	0	0	0	0	
 JUDGEMENT Ability to make sound decisions and provide valid recommendations by using facts, experience, common sense, risk assessment, and analytical thought. 		Decisions often displayed poor analysis. Failed to make necessary decisions, or jumped to conclusions without considering facts, alternatives, and impact. Did not effectively weigh risk, cost, and time considerations.		Demonstrated analytical thought and common sense in making decisions. Used facts, data, and experience, and considered the impact of alternatives. Weighed risk, cost, and time considerations. Made sound decisions promptly with the best available information.		Combined keen analytical thought and insight to make appropriate decisions. Focused on the key issues and the most relevant information, even in complex situations. Did the right thing at the right time. Actions indicated awareness of impact and implications of decisions on others. Not afraid to take reasonable risks to achieve positive results.		
	0	0	0	0	0	0	0	
8. INITIATIVE Ability to originate and act on new ideas, pursue opportunities to learn and develop, and seek responsibility without guidance and supervision.		Postponed needed action, Implemented or supported improvements only when directed to do so. Showed little interest in career development. Potential improvements in methods, services, or products went unexplored.		Championed improvement through new ideas, methods, and practices. Anticipated problems and took prompt action to avoid or resolve them. Sought opportunities for own career development.		Aggressively sought out additional responsibility. Optimized use of new ideas and methods. Made noteworthy contributions to improving processes and service delivery.		
	0	О	0	0	0	0	0	

PERFORMANCE: Measures a member's willingness to acquire knowledge and the ability to use knowledge, skill, and direction to accomplish work.

COMPETENCIES		2		4		6		MARK
PROFESSIONAL/SPECIALTY KNOWLEDGE The degree to which this member demonstrated technical competency and proficiency for rating or special assignment.		Marginal knowledge of rating or special assignment. Experienced difficulty in demonstrating proficiency. Failed to maintain qualifyications. Did not demonstrate knowledge of policies and procedures.	0	Competent member on technical issues. Had total understanding of routine concepts of rating or special assignment. Demonstrated in-depth knowledge of policies and procedures.	0	Consistently demonstrated out- standing knowledge and skills. Answers and recommendations typically flawless. Made signifi- cant contributions to unit's performance.	0	
PROFESSIONAL DEVELOPMENT The degree to which this member continued to professionally develop, acquire new skills, or improve current skills and knowledge.		Did not use opportunities to further develop or demonstrate rating or special assignment skills and knowledge. Lacked either motivation or aptitude in furthering knowledge.	0	Used available opportunities to increase knowledge and further develop skills. Sought increased responsibility. Showed professional growth through education and training.	0	Outstanding role model. Enthusiastically sought opportunities, on or off duty, for personal and professional development. Rapid professional growth. Significant achievements.	0	

4. MONITORING WORK The degree to which this member identified what needed to be done, set priorities, and kept supervisor informed. 5. USING RESOURCES The degree to which this member exercised good stewarding of the set strangenessly or early grant and active and procedure. Accessionally all the set strangenessly or early grant and active and procedure and active strangeness or early grant. 6. SAFETY AND OCCUPATIONAL HEALTH The degree to which this member identified, evaluated, and managed risks to personnel. 7. STAMINA The degree to which this member identified, evaluated, and managed risks to personnel. 8. COMMUNICATING The degree to which this member thought and acted effectively under conditions that were stressful and mentally or physically fraigning. 9. Physically/mentally tired under stressful and mentally or physically fraigning. 19. Physically/mentally tired under stressful and mentally or physically fraigning. 19. Physically/mentally tired under stressful and mentally or physically fraigning. 20. Communication and account of the protections and active defect in stressful stitutions or underly or easily the conditions. The degree to which this member indentified, evaluated, and managed risks to personnel. 8. COMMUNICATING The degree to which this member indentified, evaluated, and managed risks to personnel. 9. Physically/mentally tired under stress of unitary protections and active defections and active defections and active defectively under conditions that were stressful and mentally or physically fatiguing. 19. Physically/mentally tired under stressful and mentally or physically fatiguing. 20. Communication and accounted the productivity or safety durpped in stressful stitutions. 21. Communication and accounted to the degree to which this member is stended with the same of the protection of the productivity or safety durpped in stressful stitutions. 22. Communication and the productivity or safety durpped in stressful stitutions or extended why. Resisted putting in necessary overtime.	ADMINISTRATIVE ABILITY The degree to which this member completed written work, including correspondence and reports.	0	Did not perform administrative functions of job adequately. Correspondence, reports, and other paperwork sometimes incomplete or improperly formatted. Own work, or that of subordinates, often needed correction.	0	Correspondence, reports, and other paperwork prepared in accordance with current Coast Guard directives. Good quality and properly formatted. Own work, and that of subordinates, rarely needed correction.	0	Expertly managed administrative functions of job. Completely familiar with directives and instructions. Consistently provided paperwork in a timely, complete, and accurate fashion. Work consist-ently without error or in need of correction. Work from subordinates met same high standards in quality and quantity.	0	
5. USING RESOURCES The degree to which this member exercised good stewardship of personnel, financial, and material resources. Aligned resource management with customer needs. O Cocasionally wasted materials or was unable to properly and effectively use budget, tools, publications, and equipment. Sometimes wasted time. Did not delegate well. Often failed to follow-up. Failed to adequately identify and procedures in risk identification and assessment of hazards. Salty not a high priority, sometimes allowed personnel to disregard safety procedures or to work without safety equipment. Physically/mentally tired under stressful and mentally or physically fatiguing. Physically/mentally tired under stressful and mentally or physically fatiguing. Physically/mentally tired under stress or during periods of extended work. Resisted putting in necessary overtime. Productivity or safety dropped in stressful situations. Used inappropriate language or mannersms. Failed to listen carefully. Expressed thoughts clearly and logically. OCOMMUNICATING The degree to which this member listened, spoke, responded to feedback, and expressed thoughts clearly and logically.	The degree to which this member identified what needed to be done, set priorities, and kept		prioritizing routine tasks. Usually unprepared. Did not follow policies or standard procedures. Oceasionally late informing supervisor of changing situations or completion of tasks. Failed to keep supervisor fully informed. Misunderstood customer needs. Failed to act strategically or	0	routine and time critical tasks; organized work accordingly. Adept in use of standard procedures. Took positive action to determine job priorities/customer needs. Provided factual and accurate reports to supervisor on all aspects of work. Used		Anticipated and planned accordingly. Balanced customer needs and mission performance to accurately set priorities for all as-signed tasks and consistently completed work in order of importance. Consistently kept supervisor, informed of progress/ problems, results, and new work efforts. Exceptional strategic		
5. USING RESOURCES The degree to which this member exercised good stewardship of personnel, financial, and material resources. Aligned resource management with customer needs. A communication of the degree to which this member identified, evaluated, and managed risks to personnel. A communication of the degree to which this member thought and acted effectively under conditions that were stressful and mentally or physically/mentally tired under stress or during periods of extended work. Resisted under the degree to which this member it dentified. A communication of the degree to which this member thought and acted effectively under conditions that were stressful and mentally or physically fatiguing. A communication of the degree to which this member it dentified. The degree to which this member it dentified.		0	0	0	0	0	0	0	
Failed to adequately identify and protect personnel from hazards. Safety not of lollow standard procedures in risk identification and assessment of hazards. Safety not a high priority; sometimes allowed personnel to disregard safety procedures or to work without safety equipment. 7. STAMINA The degree to which this member thought and acted effectively under conditions that were stressful and mentally or physically fatiguing. Physically/mentally tired under stress of during periods of extended work. Resisted putting in necessary overtime. Productivity or safety dropped in stressful situations. O SCOMMUNICATING The degree to which this member listened, spoke, responded to feedback, and expressed thoughts clearly and logically. Failed to adequately identify and protectine personnel from hazards us opinions, used appropriate support pogram resources to develop protective measures. Followed-up and ensured that adentified hazards were removed. Ensured that after operating procedures were followed for all aspects of work. Ensured that required safety equipment. O Physically/mentally tired under stress of ulring periods of extended work. Resisted putting in necessary overtime. Productivity or safety dropped in stressful situations. O SCOMMUNICATING The degree to which this member listened, spoke, responded to feedback, and expressed thoughts clearly and logically. Used inappropriate language or mannerisms. Failed to listen carefully. Expressed thoughts lacked clarity. Disorganized in verbal presentations. Used appropriate language without distracting mannerisms. Verbal presentations were well organized. Listened attentively and accepted constructive feedback from others.	The degree to which this member exercised good stewardship of personnel, financial, and material resources. Aligned resource		was unable to properly and effectively use budget, tools, publications, and equipment. Sometimes wasted time. Did not delegate well. Often failed to		available personnel and their skills. Materials, budget, tools, equipment, and publications effectively used. Followed-up to ensure tasks properly completed. Supported new approaches, methods, or technologies. Met all		Personnel and their skills maximized to capacity. Sought out better ways to accomplish tasks. Developed new methods or approaches. Cost conscious. Used sound management practices and achieved optimum efficiency and effectiveness. Exceeded customer		
5. SAFETY AND OCCUPATIONAL HEALTH The degree to which this member identified, evaluated, and managed risks to personnel. A safety of a high priority, sometimes allowed personnel to disregard safety procedures or to work without safety equipment. Physically/mentally tired under stressful and mentally or physically fatiguing. Physically/mentally tired under stressful and mentally or physically fatiguing. Physically/mentally tired under stressful situations. D C C C C C C C C C C C C C C C C C C		0	0	0	0	0	_	0	
The degree to which this member thought and acted effectively under conditions that were stressful and mentally or physically fatiguing. Stress or during periods of extended work. Resisted putting in necessary overtime. Productivity or safety dropped in stressful situations. O Stress or during periods of extended work. Resisted putting in necessary overtime. Productivity or safety dropped in stressful situations. O O O O O O O O O O Consistently displayed an outstanding ability in verbal expressions. Spoke with clarity. Presentations were well organized. Listened attentively and accepted constructive feedback from others. O Consistently displayed an outstanding ability in verbal expressions. Spoke with clarity. Presentations were typically well organized and kept audience's attention.	The degree to which this member identified,	0	protect personnel from hazards. Did not follow standard procedures in risk identification and assessment of hazards. Safety not a high priority; sometimes allowed personnel to disregard safety procedures or to work without safety equipment.	0	hazardous conditions. Used appropriate support program resources to develop protective measures. Followed-up and ensured that identified hazards were removed. Ensured that safe operating procedures were followed for all aspects of work. Ensured that required safety equipment was available and used.	0	enforcement of safety and occupational health regulations. Demonstrated a significant commitment towards the identification and removal of hazards to personnel. Consistently stressed safety. Required others to be alert to, and correct, unsafe conditions and risks to personnel.	0	
8. COMMUNICATING The degree to which this member listened, spoke, responded to feedback, and expressed thoughts clearly and logically. mannerisms. Failed to listen carefully. Expressed thoughts lacked clarity. Disorganized in verbal presentations. distracting mannerisms. Verbal presentations were well organized. Listened attentively and accepted constructive feedback from others. distracting mannerisms. Verbal presentations were well organized. Listened attentively and accepted constructive feedback from others.	The degree to which this member thought and acted effectively under conditions that were	0	stress or during periods of extended work. Resisted putting in necessary overtime. Productivity or safety dropped in stressful situations.	0	Worked extra hours as required to get the job done. Productivity and safety were adequate.	0	Willingly worked overtime when necessary to get the job done. No loss of productivity or safety during stressful situations or extended work hours.	0	
	The degree to which this member listened, spoke, responded to feedback, and expressed		mannerisms. Failed to listen carefully. Expressed thoughts lacked clarity. Disorganized in		distracting mannerisms. Verbal presentations were well organized. Listened attentively and accepted		outstanding ability in verbal expressions. Spoke with clarity. Presentations were typically well organized and kept audience's attention.		
		0	0	0	0	0	0	0	

MILITARY: Measures a member's ability to bring credit to the Coast Guard through personal demeanor and professional actions.

COMPETENCIES		2		4		6		
MILITARY BEARING The extent to which this member appeared neat, smart, and well-groomed in uniform; and set standards for subordinates.	0	Unable or unwilling to consistently appear neat, smart and well-groomed. Failed to maintain uniform or grooming standards. Performance of subordinates was marginal or unacceptable.	0	Squared away member. Demonstrated great care in maintaining and wearing uniform. Excellent grooming; hair groomed to standards; if worn, beard or moustache also neat and properly trimmed. Presented a physically trim appearance.	0	Superlative member. Clearly set high standards for uniform and grooming excellence. Inspired similar standards in others. Performance of subordinates was exceptional.	0	
CUSTOMS AND COURTESIES The extent to which this member conformed to military traditions, customs, and courtesies; and set standards for subordinates' performance and behavior.		Occasionally failed to conform to military customs and courtesies. Performance of subordinates was marginal or unacceptable.		Maintained military formality, precedence, courtesies, and respect to rank and privilege; required same of subordinates.		Exemplified the finest traditions of military customs, courtesies, and protocol in all situations. Inspired similar standards in others. Performance of subordinates was exceptional.		
	0	0	0	0	0	0	0	

CONDUCT

CONDUCT								
COMPETENCY								
values, on and off duty.	rmed to the rules, reg- ds, and Coast Guard core	UNSATISFACTORY Failed to meet minimum standards as evidenced by NJP, CM, or civil conviction; or brought discredit to the Coast Guard as evidenced by adverse CG-3307 entries including financial irresponsibility, non-support of dependents, or alcohol incidents; or failed to conform to civilian and military rules, regulations, and standards. SATISFACTORY No NJP, CM, or civil conviction; and promo supported respect for rules, regulations, and military standards as evidenced by no adverse entries.						
		O NOT COMPLETE FOR E-9s)						
NOT RECOMMENDE	D: Check this block if, in the	ne view of the rating official, the individual is not capable of satisfactorily perfo	rming the duties and responsibilities	es of the next higher paygrade.				
		w of the rating official, the individual is fully capable of satisfactorily performing tive of the individual's qualification of eligibility for advancement.	g the duties and responsibilities of	the next higher paygrade. This				
SUPERVISOR:	O Not Recommended O Recommended	I CERTIFY THAT I HAVE EVALUATED THIS MEMBER AGAINST THE WRITTEN DOCUMENTATION FOR SUPPORT OF EACH MARK OF 1, 2, 7, OR UNSATISFACT ELIGIBILITY.						
		Signature	Rate/Rank	Date				
MARKING OFFICIAL:	O Not Recommended O Recommended	I CERTIFY THAT I HAVE EVALUATED THIS MEMBER AGAINST THE WRITTEN DOCUMENTATION FOR SUPPORT OF EACH MARK OF 1, 2, 7, OR UNSATISFACT ELIGIBILITY.						
		Signature	Rate/Rank	Date				
APPROVING	O Not Recommended	O Concur O Do not concur, changes made O Counseling/Documentation for 1, 2, and 7's required	Signature					
OFFICIAL:	O Recommended	O Counseling required (specify areas)						
			Rate/Rank	Date				
SIGNIFICANCI	E THAT THE ASSIGNED MAR	LED ON AND HAVE REVIEWED MY ENLISTED PERFORMANCE FORM FOR THIS KS HAVE ON MY GOOD CONDUCT ELIGIBILITY. I UNDERSTAND THAT I HAVE DERSTAND THE ACTION TAKEN ON MY ADVANCEMENT POTENTIAL.						

Signature

Date