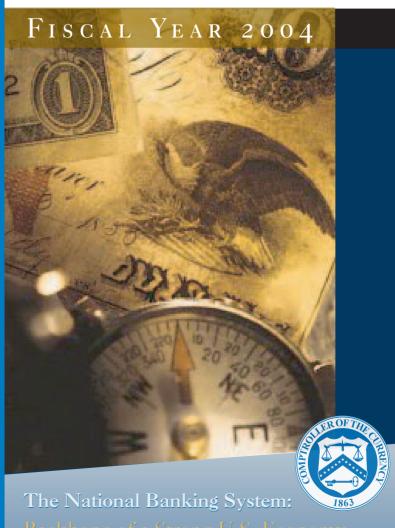


Comptroller of the Currency Administrator of National Banks





Backbone of a Strong U.S. Economy

OCC Vision

The Office of the Comptroller of the Currency (OCC) seeks to assure a banking system in which national banks soundly manage their risks, comply with applicable laws, compete effectively with other providers of financial services, offer products and services that meet the needs of customers, and provide fair access to financial services and fair treatment of their customers.

Mission

The Office of the Comptroller of the Currency was created by Congress to charter national banks, to oversee a nationwide system of banking institutions, and to assure that national banks are safe and sound, competitive and profitable, and capable of serving in the best possible manner the banking needs of their customers.

Annual Report

Fiscal Year 2004



OFFICE OF THE COMPTROLLER OF THE CURRENCY

John D. Hawke, Jr.

Comptroller of the Currency

The Administrator of National Banks

October 2004

Table of Contents

Cor	mptroller's Viewpoint	1
His	story of the Office of the Comptroller of the Currency	3
OC	CC at a Glance	7
	Profile	7
	Structure.	7
	OCC Organization and District Map	8
	Strategic Goals	9
	Performance Measures.	9
	Program Results	9
	Financial Management Results	10
Ope	perations and Accomplishments	11
	Supervise Program.	11
	Regulate Program	21
	Charter Program	25
	Partnership and Outreach.	29
Ma	anagement	34
	Initiatives	34
	Program Evaluations	39
	Management Challenges and High-Risk Areas	39
	Letter from the Chief Financial Officer	40
	Financial Management Discussion	41
	Systems, Controls, and Legal Compliance	49
	OCC's Next Steps	51

October 2004

Independent Auditors' Report	53
Financial Statements and Notes 60	
Balance Sheets	60
Statements of Net Cost	61
Statements of Changes in Net Position	62
Statements of Budgetary Resources	63
Statements of Financing.	64
Statement of Custodial Activity	65
Notes to the Financial Statements	66
Appendices	74
A—FY 2004 Performance Measures and Results	74
B—Glossary of Acronyms.	76
Index	79