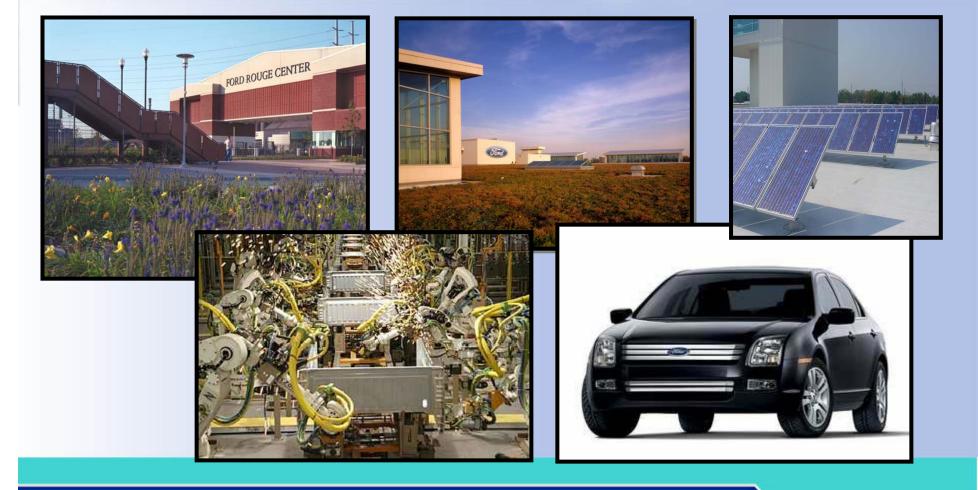
Driving Change in Energy Use at Ford Motor Company

George Andraos, William Allemon







- 40 North American Manufacturing Facilities.
- 52 bilBTU load.
- Efficiency & Supply Side Management Teams.
- Energy coordinators located at each plant.
- Onsite support from DTE Energy Partnership.



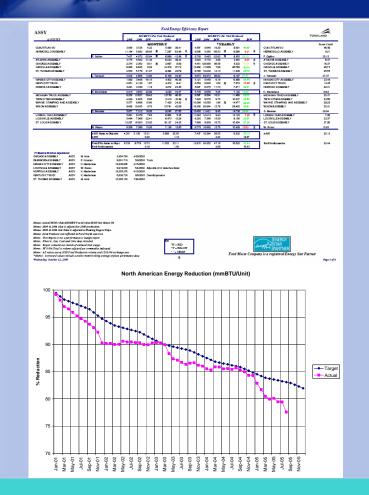




Measurement

mmBTU/Unit Reduction

- Goal: 18% reduction by end of 2005 vs. year 2000 baseline.
- Monthly performance monitoring and reporting.
- Normalized for weather and vehicle production variances.
- Automating data collection.
- Currently on track to accomplish goal.





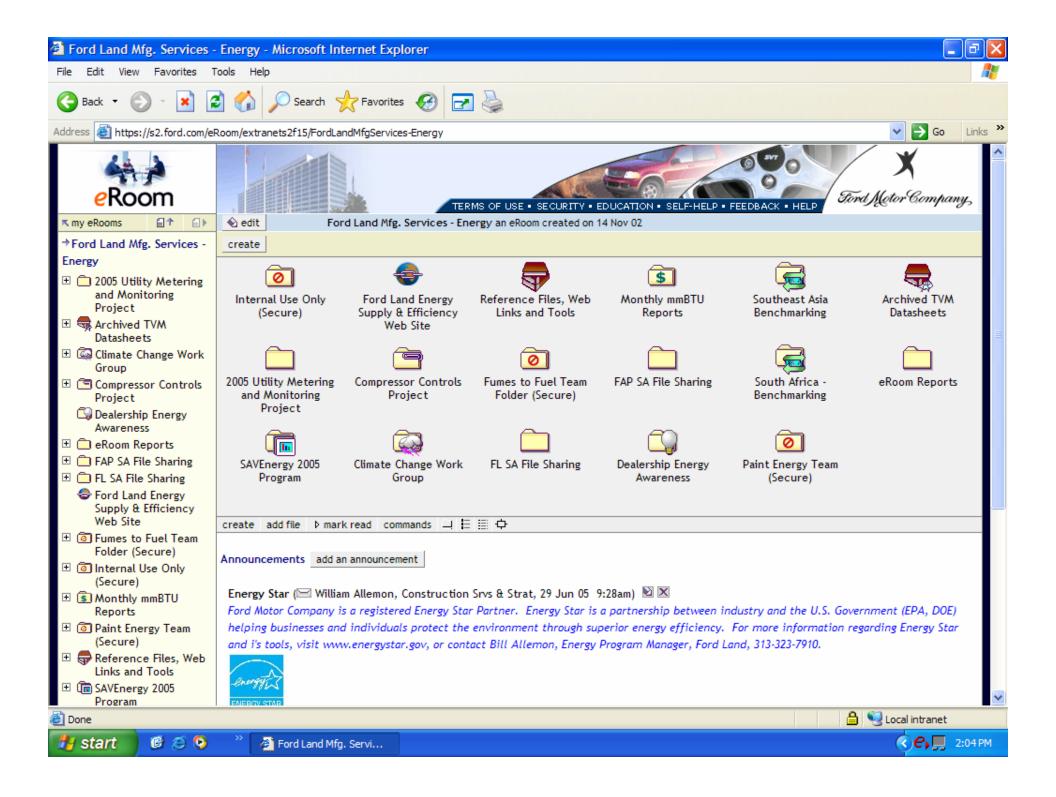
Communication

- Weekly Performance Email
- Weekly Plant Level Review
- Monthly mmBTU/Unit Report
- Plant Scorecard and OCM Review
- Division Scorecard and Monthly MST Review
- Measures Embedded into Ford Production System
- Yearly Corporate Reports Environmental, Sustainability.











TVM Energy Program

Non-Production

- Electrical Shutdown
- Compressed Air Volume Reduction
- Compressed Air Pressure Reduction

Heating Season

- Paint Booth Humidity Reduction
- General Building Exhaust Fan Reduction



Energy Projects

Delivery Systems

- Traditional Capital Projects
- Zero Investment Capital Projects

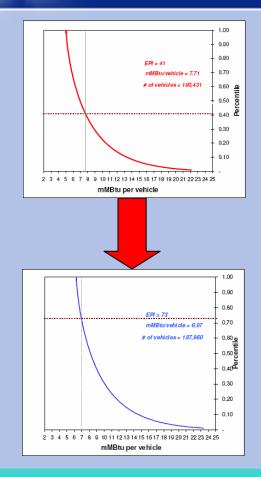
Highlights

- Bay Compressor Control System
- Power Measurements Utility Metering and Monitoring System



Automotive EPI Overview

- Plant-level percentile ranking.
- Break-out analysis of electricity and non-electric consumption.
- Data normalized.
- Accepts rolling 12 month data.
- Generates equivalent inputs for 50% and 75% EPI plants.



Ford

Automotive EPI "On The Test Track"

- Generated model for each plant.
- Reviewed fuel break-out analysis and statistical outliers.
- Ran "What-If" analysis by varying inputs to confirm/watch outputs.

Ford

Identified plants over 75% EPI.

Plant Overall Elec Non-Elec Production Value Capacity Utilization Data Run Data Notes Atlanta		EPI Percentile			1		
Chicago Image: Chicago C	Plant	Overall	Elec	Non-Elec			Notes
Deation Truck Plant* Kansas City Kansas City Kentucky Truck Lorian/Ohio Louisville Michigan Truck Norfolk St. Louis Wayne Stamping & Assy Wixom*** US. Based Average Other Facilities							
Kansas City							
Kentucky Truck Image: Constraint of the second							
Loriar/Ohio Image: Constraint of the second se							
Louisville IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII							
Michigan Truck Norfolk St. Louis Twin Cities Wayne Stamping & Assy U.S. Based Average Other Facilities	Lorian/Ohio						
Norfolk Image: Constraint of the second							
St. Louis Image: Constraint of the second							
Twin Cities Image: Constraint of the	Norfolk						
Wayne Stamping & Assy Wixom*** U.S. Based Average Other Facilities							
Vixon*** U.S. Based Average Other Facilities	Twin Cities						
U.S. Based Average Other Facilities							
Other Facilities							
	U.S. Based Average						
	Auto Alliance**						
St. Thomas, Ontario	St. Thomas, Ontario						
	Oskuille Assembly Onterio						
Oakville Assembly, Ontario	Oakville Assembly, Ontario						

Automotive EPI Test Results

- Recommended baseline data update.
- Surprised by some 75%+ plants, confirmed performance of others.
- Energy Star brand and focus group review brought credibility.
- Identified stretch objectives at specific plants.
- Identified efficiency opportunities.



FORD

Automotive EPI Plans

2005 Roll-Out

- Create Single Point Lesson.
- Train internal support team.
- Review results with open culture plants.
- Communicate across organization.

2006 Strategy

• Include EPI in monthly report.

FORD

- Realign existing program
 effectiveness.
- Update EPI models periodically.
- Create models for Stamping and Powertrain plants.



Contact Information

George Andraos

Director, Energy Efficiency and Supply, Ford Land

(313) 390-3423

gandraos@ford.com

Bill Allemon

Energy Program Manager, Energy Efficiency and Supply, Ford Land (313) 323-7910 wallemon@ford.com