



Economic Development Administration

2004 Annual Report



Economic Development Administration

2004 Annual Report

U.S. DEPARTMENT OF COMMERCE

AMERICAN JOBS ★ AMERICAN VALUES

Contents

Letter of Transmittal from Secretary of Commerce to United States Congress	i
Statement from Assistant Secretary of Commerce for Economic Development	ii
Mission Statement	v
Statement of Appropriations for Fiscal Year 2004	vii
Highlights of Economic Development Administration (EDA) for Fiscal Year 2004	ix
I. Performance Goals and Results: Government Performance and Results Act	1
II. Management Controls and Future Initiatives	7
III. Programs of the Economic Development Administration	15
Public Works and Economic Development Facilities	15
Economic Adjustment	20
Trade Adjustment Assistance	23
Economic Development Planning Assistance	25
Technical Assistance	27
Research and National Technical Assistance	29
IV. State by State Directories of Economic Development Offices	31
EDA Headquarters and Regional Offices	33
State Economic Development Offices	35
Economic Development Districts	37
Indian Tribe Planning Grantees	46
Revolving Loan Funds	49
University Centers	61
Trade Adjustment Assistance Centers	65
V. State-by-State Investment Information	67
Summary Table of EDA Approved Investments by State by Program Fiscal Year 2004	69
Listing of EDA Approved Investments by State by Program Fiscal Year 2004	71
VI. EDA Reauthorization Act 2004 Reporting Requirements	91
Projected Investment Ratio for Fiscal Year 2004	93
EDA Leveraging Goals for the Private Sector in Fiscal Year 2004	99
Realized Investment Ratio for Fiscal Year 2001	100





THE SECRETARY OF COMMERCE
Washington, D.C. 20230

The President of the Senate
Speaker of the House of Representatives

Dear Mr. President and Mr. Speaker:

I am pleased to submit the annual report on the activities of the Economic Development Administration, U.S. Department of Commerce, for Fiscal Year 2004, in compliance with Section 603 of the Public Works and Economic Development Act of 1965, as amended.

Sincerely,

A handwritten signature in black ink, which appears to read "Carlos M. Gutierrez". The signature is fluid and cursive.

Carlos M. Gutierrez
U.S. Secretary of Commerce



Statement from the Acting Assistant Secretary of Commerce for Economic Development

On behalf of the U.S. Department of Commerce's Economic Development Administration (EDA), I am pleased to report to Congress on the achievements of EDA on behalf of the American people. EDA's mission is to lead the federal economic development agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy. This report documents EDA's efforts to fulfill this mission during Fiscal Year 2004.

The dominant reality of economic and community development today is that we are participants in a worldwide economy. The competitive landscape has changed substantially in recent years and American institutions – both public and private – must continually think anew and adapt to the changing marketplace. Consequently, the federal government must develop regional development strategies and help build strong economic platforms for growth that allow America's economic regions to actively participate in and gain benefits from the worldwide marketplace. In addition, the federal government owes American communities assistance programs that are accessible and responsive – and a federal approach that breaks down the institutional barriers that have separated economic development from community development, and urban development from rural development. EDA has been working from both a policy and program perspective to embrace these principles.

I am proud of how EDA has adapted over the years to evolving regional, national, and global conditions. Throughout these changes, EDA has honored its fundamental belief that development is a local process. EDA has also stayed true to the charge Congress gave EDA forty years ago to work with states and localities to foster new jobs and retain existing jobs in America's economically distressed regions.

It is my pleasure to present this report on the accomplishments of the Economic Development Administration for Fiscal Year 2004 to the United States Congress.

Sincerely,



Acting Assistant Secretary of Commerce
for Economic Development



Mission Statement

Mission Statement

To lead the federal economic development agenda by promoting innovation and competitiveness, preparing American regions for growth and success in the worldwide economy.



Fiscal Year 2004

Statement of Appropriations

(In Thousands of Dollars)

Appropriations Fiscal Year 2004

Public Works and Development Facilities	200,151
Economic Development Planning	23,747
Technical Assistance	8,346
Economic Adjustment	40,470
Trade Adjustment Assistance	11,874
Research	495
*Adjusted Economic Development Assistance Program Subtotal	285,083
*Adjusted Salaries and Expenses	30,244
<hr/>	
Total	315,327

** Appropriations reflect enacted rescissions on unobligated balances.*



EDA Highlights of Fiscal Year 2004

- In Fiscal Year 2004, EDA awarded \$324 million in program funds, which led to the creation of 160,000 jobs and the leveraging of \$10.4 billion in private sector investment.
- EDA's Fiscal Year 2004 investments in its Public Works Program and Economic Adjustment Program totaled approximately \$278 million. Those investments created almost 120,000 jobs and saved almost 20,000 jobs. The total private sector investment leveraged by those investments was \$10.4 billion, giving a ratio of \$37:1.
- Legislation, S. 1134, which reauthorized EDA for five years, passed the Senate and House of Representatives with bipartisan support, and was signed into law, P.L. 108-373, by President George W. Bush on October 27, 2004.
- EDA's Fiscal Year 2004 Public Works investment amounts ranged from a low of \$159,000 to a high of \$6 million. The average Public Works investment was \$1.37 million.
- EDA's Fiscal Year 2004 Economic Adjustment investments ranged from a low of \$12,000 to a high of \$5.7 million. The average Economic Adjustment investment was approximately \$570,000.
- In Fiscal Year 2004, EDA's Economic Adjustment program received \$26.3 million from the Department of Defense, which was transferred for defense adjustment projects.
- In rural areas EDA has substantially increased the ratio of private capital investment from 10.5:1 to 22.6:1, or by 115 percent, since 2000. While the percent of its funds invested in rural areas (69 percent in 2000 versus 66 percent in 2004) remained substantially the same, EDA dramatically increased the amount of private capital investment in rural areas.
- Three new Economic Development Districts (EDDs) were designated in Fiscal Year 2004: in Illinois, East Central Illinois Economic Development District; in North Carolina, Western Piedmont Council of Governments; and, in Montana, Northwest Regional Resources Conservation and Development Area, Inc. Three hundred twenty-three EDDs were funded with Partnership Planning, Short Term Planning, or Economic Adjustment Strategy program funds during Fiscal Year 2004. An additional thirty-six EDDs were designated but not funded.

- EDA initiated the first stage of a three-year competition cycle for University Center (UC) funding. Two of EDA's regional offices conducted open competitions for UC funding with similar competitions in the subsequent years. Competition ensures that EDA and the nation's taxpayers realize the maximum return on their UC program investments.

- EDA presented the Excellence in Economic Development Awards 2004 at EDA's National Conference, "The Innovation Imperative." The conference was held June 8-10, 2004, in Washington, DC. Nominations for the Awards were accepted in seven categories. Winners of Excellence in Economic Development Awards 2004 were as follows:
 - **Excellence in Urban or Suburban Economic Development** - city of San Diego Community and Economic Development, Specific Program: Business Finance Section, San Diego, California;
 - **Excellence in Rural Economic Development; Utah State University, Specific Program:** Utah State University Innovation Campus (Winner One of Two); city of Lincoln, Alabama, Specific Program: water infrastructure improvements for Honda plant (Winner Two of Two);
 - **Excellence in Regional Competitiveness in Economic Development** - Tennessee Valley Corridor, Inc., Knoxville, Tennessee (Winner One of Two); Research Triangle Regional Partnership, Raleigh, North Carolina (Winner Two of Two);
 - **Excellence in Economic Adjustment Economic Development** - Team Taylor County, Campbellsville, Kentucky;
 - **Excellence in Technology-led Economic Development** - Advanced Technology Development Center, Atlanta, Georgia;
 - **Excellence in Community and Faith-Based Economic Development** - Goodwill Industries of South Florida, Inc., Miami, Florida; and,
 - **Excellence in Community and Faith-Based Economic Development** - Maryland Department of Business and Economic Development, Specific Program: Maryland Venture Fund, Baltimore, Maryland.

I. Performance Goals and Results: Government Performance and Results Act

The Government Performance and Results Act of 1993 (GPRA) requires federal agencies to develop strategic plans, performance goals, and measures and to report on their programs' performance. The Department of Commerce's (Department) overarching strategic goals and outcome-oriented objectives focus on the performance of its bureaus.

The Economic Development Administration's (EDA) performance system includes two mutually supportive sets of performance goals and measures: Goal One - Promote private enterprise and job creation in economically distressed communities, and Goal Two - Improve community capacity to achieve and sustain economic growth. The results of economic development investments are often realized years later as they are transformed into jobs, private sector investments, and social benefits that improve lives. Each year, EDA uses the GPRA review process not only to analyze and assess its performance, but also to improve and refine its measures. In Fiscal Year 2003, EDA continued to monitor all measures, including new outcome performance measures for capacity-building programs developed in Fiscal Year 2002. These new outcome-oriented measures, which focus on the actual results of the Comprehensive Economic Development Strategy process and assistance provided by University Centers (UCs) and Trade Adjustment Assistance Centers (TAAC), are effective indicators of the taxpayers' and EDA's return on investment. They also better reflect the intent of EDA's investment policy guidelines.

In Fiscal Year 2003, EDA had two goals and twelve measures, with two measures having two targets each. EDA met or exceeded its targets for all measures.

The EDA performance goals and specific performance measures are tied to the Department's performance management structure. The performance data are analyzed for economic and program trends and are used to enhance EDA's program performance. The data are reported in the Performance and Accountability Report (PAR), which is published by the Department and reviewed by key stakeholders, such as the Office of Management and Budget (OMB), Government Accountability Office, and Congress. Future performance targets for each measure are set annually after the current reported data have been analyzed and are published in the PAR. EDA's performance measures are tied to its annual budget request and appropriation. Performance results are evaluated when EDA submits its annual budget requests. EDA's Annual Performance Plan identifies anticipated outcomes as a result of the

investment of its funds. Performance measures and results are linked to the agency and regional balanced scorecards and to the performance plans of senior executives.

EDA Performance Goals and Measures

EDA Performance Goal One: Increase private enterprise and job creation in economically distressed communities.

Goal One includes the Public Works and Development Facilities program and the Economic Adjustment infrastructure and Revolving Loan Fund programs. (Refer to Chapter III for a description of programs.) Those critical investments enable communities to attract new, or support existing, businesses that will generate new higher-skill, higher-wage jobs and income for unemployed and underemployed residents.

The EDA promotes a favorable environment for the private sector to risk capital investment to produce goods and services and to increase productivity, thereby, providing the higher-skill, higher-wage jobs that offer opportunity for all Americans. The activities undertaken by EDA with public dollars must demonstrate a return on investment through measurable, quantifiable performance outcomes.

Measure: Private sector dollars invested in distressed communities as a result of EDA investments.

Fiscal Year 2003 Targets: \$581 million from Fiscal Year 1997 investments
\$400 million from Fiscal Year 2000 investments*

Fiscal Year 2003 Results: \$2,475 million from Fiscal Year 1997
\$1,251 million from Fiscal Year 2000

*These targets are based on the anticipated results of Public Works and Economic Adjustment implementation and Revolving Loan Fund Fiscal Years 1997 and 2000 investments, three and six years after investment award. A formula-driven calculation projects investment targets at three-, six-, and nine-year intervals from the date of the award.

Measure: Jobs created or retained in distressed communities as a result of EDA investments.

Fiscal Year 2003 Targets: 25,200 from Fiscal Year 1997, 11,300 from Fiscal Year 2000*

Fiscal Year 2003 Results: 47,607 from Fiscal Year 1997, 39,841 from Fiscal Year 2000

Measure: State and local dollars committed per EDA dollar.

Fiscal Year 2003 Target: \$1 to \$1

Fiscal Year 2003 Result: \$1 to \$1

Measure: Percentage of investments to areas of highest distress.

Fiscal Year 2003 Target: 37 to 43 percent

Fiscal Year 2003 Result: 37.6 percent

Measure: Percentage of EDA dollars invested in technology-related projects in distressed regions.

Fiscal Year 2003 Target: 7 to 10 percent

Fiscal Year 2003 Result: 8.8 percent

*These targets are based on the anticipated results of the Public Works and Economic Adjustment implementation and revolving loan fund Fiscal Years 1997 and 2000 investments three and six years after investment award. A formula-driven calculation projects investment targets at three-, six-, and nine-year intervals from the date of the award.

EDA Performance Goal Two: Improve community capacity to achieve and sustain economic growth.

Goal Two includes the Partnership Planning program for investments to Economic Development Districts, Indian tribes, and other planning organizations; Economic Adjustment program strategy investments; Local Technical Assistance program; University Center program; Research and National Technical Assistance program; and Trade Adjustment Assistance program. (Refer to Chapter III for a description of programs.)

Measure: Percentage of EDDs and Indian tribes implementing economic development initiatives from the Comprehensive Economic Development Strategy (CEDS) process that lead to private investment and jobs.

Fiscal Year 2003 Target: 95 percent

Fiscal Year 2003 Result: 98.7 percent

Measure: Percentage of sub-state jurisdiction members actively participating in the Economic Development District program.

Fiscal Year 2003 Target: 89 to 93 percent

Fiscal Year 2003 Result: 96.7 percent

Measure: Percentage of University Center clients taking action as a result of the assistance facilitated by the University Center.

Fiscal Year 2003 Target: 75 percent

Fiscal Year 2003 Result: 78.1 percent

Measure: Percentage of those actions taken by University Center clients that achieved expected results.

Fiscal Year 2003 Target: 80 percent

Fiscal Year 2003 Result: 85.7 percent

Measure: Percentage of Trade Adjustment Assistance Center clients taking action as a result of the assistance facilitated by the Trade Adjustment Assistance Center.

Fiscal Year 2003 Target: 90 percent

Fiscal Year 2003 Result: 92.4 percent

Measure: Percentage of those actions taken by TAAC clients that achieved the expected results.

Fiscal Year 2003 Target: 95 percent

Fiscal Year 2003 Result: 98.4 percent

Measure: Percentage of local Technical Assistance and Economic Adjustment strategy investments awarded in regions of highest distress.

Fiscal Year 2003 Target: 30 to 35 percent

Fiscal Year 2003 Result: 30.2 percent

For many distressed communities, realizing the promise of the twenty-first century will depend on the investments that EDA makes today. Through its public investments, EDA plays an important role in the economic development and growth of distressed communities. EDA's investments in the economic growth of distressed communities lay the foundation for job creation and fuel economic growth, thus raising living standards and improving the quality of life. EDA's optimal use of limited public funds relies on the economic leverage achieved from its strategic and focused investments in distressed communities..



II. Management Controls and Future Initiatives

During Fiscal Year 2004, EDA continued to make progress integrating performance, budget, mission, and organization. EDA's values focus on RESULTS.

RESPONSIBILITY - We act with integrity and respect for others and are accountable for our actions.

ENTREPRENEURSHIP - We seize opportunities in the midst of change and take market-based risks, challenging the status-quo and we seek partners with similar attributes.

SECURITY - We enhance economic security. At work, we operate in a safe, secure, and alert work environment.

URGENCY - We act now, with alacrity.

LEADERSHIP - We develop leaders, communicate concisely, and exhibit a high degree of professionalism. We make tough choices.

TEAMWORK - We are passionate about economic growth and build synergy by collaborating.
We expand relationships.

SUCCESS - We set high goals, stretch our ability, and exceed expectations. We focus on critical items first and commit to implement them fully.

EDA's "Results-Driven Performance" focus produces economic development investments that balance the highest rate of return on the taxpayers' investment with targeting communities in economic distress. EDA, working with its partners, achieves its goals through efforts such as Investment Policy Guidelines, which target investments that attract private capital investment and create higher-skill, higher-wage jobs.

Further, EDA initiated the first stage of a three-year competition cycle for University Center (UC) funding. Two of EDA's regional offices conducted open competitions for UC funding with similar competitions in the subsequent years. Competition ensures that EDA and the nation's taxpayers realize the maximum return on their UC program investments.

Finally, EDA added efficiency measures, generated from performance data, to its budget as part of the bureau's drive to provide maximum accountability to taxpayers, Congress, and other stakeholders.

Balanced Scorecard

In Fiscal Year 2004, EDA continued to execute and refine its Balanced Scorecard (BSC) program to translate EDA's strategy and goals into a set of complementary actions and initiatives using measurements of past performances coupled with leading indicators of future performance. Measurements on the BSC are linked to EDA's GPRA measures and results to assist management's targeting of resources for maximum impact. The EDA BSC program examines performance from five perspectives. These perspectives and their key measures are listed below:

Stakeholder Perspective

- Maximize EDA's impact on distressed communities;
- Provide knowledgeable and prompt economic development advisors;
- Show visible results;
- Advance the Administration's domestic agenda;
- Advance Department of Commerce and EDA policy; and,
- Make investments that are engines of growth.

Customer Perspective

- Maximize higher-skill, higher-wage jobs;
- Provide information and technical assistance; and,
- Provide a transparent and responsive process.

Financial Perspective

- Maximize administrative efficiency and effectiveness; and,
- Maximize private sector leverage.

Internal Process Perspective

- Emphasize funding priorities;
- Implement investment policy guidelines;
- Expand deal flow;
- Enhance due diligence; and,
- Enhance post approval monitoring.

Learning and Growth Perspective

- Improve professional development;
- Enhance communication;
- Attract top talent;
- Develop technology proficiency; and,
- Establish a performance culture.

Between the first and fourth quarters of Fiscal Year 2004, EDA objectives in the green range (between 95-100 percent of target) increased from 6 to 12 measures out of 18 measures tracked during the year. Objectives in the yellow range (between 75 and 94 percent of the target) increased from 1 to 5 while objectives in the red range (below 75 percent of the target) decreased from 11 to 1.

EDA was honored with the prestigious Balanced Scorecard Collaborative Hall of Fame Award in September 2004 as a government entity achieving breakthrough performance results using the BSC. Drs. Robert Kaplan and David Norton also cited EDA as a case study in the recent book: *Strategy Maps: Converting Intangible Assets into Tangible Outcomes*.

President's Management Agenda

As part of strengthening the agency's performance, EDA addressed each of the President's Management Agenda government-wide initiatives: strategic management of human capital; competitive sourcing; improved financial performance; expanded electronic government; and, budget and performance integration.

Human Capital Initiative

Under the Human Capital Initiative, EDA completed implementation of its reorganization. There were no involuntary separations. Five employees accepted Voluntary Early Retirement Authority/Act (VERA) and twenty-four employees received Voluntary Separation Incentive Pay (VSIP). The reorganization efficiently and effectively deployed human resources to support an organization that is citizen-centered, results oriented and market-based. Headquarters is now streamlined, has fewer supervisors, and is staffed by employees with the requisite skills to support regional operations.

In Fiscal Year 2004, EDA completed two independent reviews of regional business processes targeting improved regional office design, best practice business processes, and staffing complements. These reviews resulted in a set of recommendations that would streamline and standardize regional processes.

Under-representation strategies were implemented to address minority representation through various Departmental initiatives. In addition, EDA coordinates with university recruiting processes and utilizes the Postsecondary Internship Program to increase diversity in hiring.

By the third quarter of Fiscal Year 2004, EDA ensured that Senior Executive Service (SES) employees' performance appraisal plans were linked to the agency's mission, goals, and outcomes and provided appropriate consequences. EDA exceeded its Fiscal Year 2004 goal of eighty percent, when ninety-six percent of the non-SES performance plans were similarly linked.

EDA's comprehensive Human Capital Plan developed and implemented in Fiscal Year 2003 was staffed with two headquarters employees that were dedicated to the Human Capital Initiatives. EDA's skill gaps were addressed through the headquarters reorganization recruitment and retention strategies. Training and professional development programs are linked to implementation of the Department's Learning Management System (LMS).

Competitive Sourcing Initiative

A meticulous look at outsourcing through the Federal Activities Inventory Reform Act of 1998 (FAIR Act) inventory during Fiscal Year 2003 identified 105 possible “commercially available” positions. During Fiscal Year 2004, EDA increased the number of activities and functions classified as commercial to 131 positions.

As of Fiscal Year 2003, EDA had contracted for ten positions in information systems, accounting, and excess capacity review. A cost comparison for professional accounting services was performed in Fiscal Year 2004. It was determined to be more cost effective to have federal staff rather than a commercial provider, since qualified candidates could not be identified in the commercial market at a cost beneficial to the government.

Improved Financial Performance Initiatives

Clean Unqualified Audit Opinion

No material weakness or reportable conditions at EDA were noted in the Fiscal Year 2004 Consolidated Audit. The results of the financial statement audit are a measure of progress across government. EDA received a “clean” unqualified audit opinion for Fiscal Year 2004. EDA continues to give the highest priority to providing accurate financial data to its internal and external customers.

Federal Managers’ Financial Integrity Act

The bureau’s goal of strengthening the integrity of its financial operations ensures the accuracy of its financial data. This will enable EDA to continue to earn an unqualified opinion on future financial statements. As a part of its efforts to improve financial performance and to comply with the Federal Managers’ Financial Integrity Act, the Department continues to enhance its core financial system, the Commerce Business System (CBS), formerly called the Commerce Administrative Management System (CAMS). All EDA program and administrative accounts are managed on the CBS. EDA has issued formal policies and procedures that document management controls for program accounts and funding transactions in accordance with the Department’s core financial system. The formal policies and procedures include Grant and Loan Procedures Manuals, EDA and the National Institute of Standards and Technology Salaries and Expenses Accounting Management Procedures, and the Financial Statement Compilation Procedures Manual.

Expanded E-Government Initiatives

Information Technology Security

During Fiscal Year 2004, EDA continued addressing specific requirements for full compliance with the Department's IT Security Program Policy, and the Unclassified System Remote Access Security Policy and Minimum Implementation Standards. EDA met all of the Department's OMB IT security deadlines and requirements, completed IT security awareness training for all EDA staff and contractors, and prepared comprehensive security plans and system security assessments for all major information systems. The bureau's IT security program complies with Departmental and Federal Information Systems Security Policies and guidance; ensures access control to bureau information via the Web; maintains the integrity and reliability of information; and enhances security of the major and general support systems and communications infrastructure. All corrective actions resulting from the Fiscal Year 2003 Financial Systems review were completed by September 30, 2004. No material weaknesses were identified as a result of the Fiscal Year 2004 Financial Systems review and IT penetration tests.

Economic Development Administration Web Site

EDA supports the Administration's commitment to transform the federal government into a more productive e-enterprise that will better serve citizens. EDA's new Web site, a component of the Economic Development Communications and Management System (EDCOMS) project initiated by EDA in early Fiscal Year 2003, was designed to improve service to EDA stakeholders and was unveiled at our National Conference in 2003. The new Web site provides a higher quality of information regarding investment programs and investment guidelines for economic development resources, as well as recent speeches, economic development research studies, and news on current and upcoming events.

EDA and NOAA Grants Online Collaboration

During Fiscal Year 2004, EDA participated in a requirements analysis project led by the National Oceanic Atmospheric Administration (NOAA) Grants On-Line program office that is intended to study the feasibility of collapsing legacy DOC backend grants systems into a consolidated Commerce-wide on-line grants system. The requirements analysis resulted in a series of business-use-case documents that will be used in the design and development of the consolidated solution. EDA and NOAA have agreed to collaborate and use similar technical

analyses approaches and documentation processes that enable the functionality described by the EDA business-and-system-use-cases to eventually be incorporated into the NOAA Grants Online environment. The EDA Grants System Program Manager and NOAA Grants Online Program Management Office will collaborate on a periodic basis to help facilitate a smooth integration of EDA requirements into NOAA's Grants Online system. EDA participates in the "FIND" component of Grants.gov on the Web. EDA is also collaborating with NOAA in the development of an interface to the "APPLY" component of Grants.gov.

Consolidate Key Administrative Systems

During Fiscal Year 2004, EDA completed a cost-benefit analysis project that explored opportunities to consolidate its CBS grant accounting activities and environments into existing CBS support operations within NOAA. EDA issued a task order to Accenture LLP to conduct the analysis and document the results. During the analysis, detailed discussions were held with the Department's Office of Financial Management, key members of the CBS Support Center, and NOAA CBS operations staff. Information on the technical infrastructure, database architecture, and functional requirements of EDA's CBS environment was provided to NOAA for analysis. Accenture delivered a detailed cost-benefit analysis with migration options to assist EDA in determining the most cost effective and efficient approach for management and support of EDA's accounting requirements. EDA presented the results of the analysis to the Commerce IT Review Board in May 2004, along with a budget request to fund the cost of the migration of EDA's grant accounting system and specific accounting functions to NOAA.

E-Grants Initiatives

EDA continues to refine its e-government strategy to manage its programs and services more efficiently. The Information Clearinghouse component of EDCOMS provides high-quality customer service on the Web. EDA is directly participating in the E-Grants Storefront and E-Travel (Fed Trip) initiatives. EDA participated in both the E-Apply "test 0 of the edges" and pilot tests run in May and July 2003.

Budget and Performance Integration Initiative

As part of its continuing efforts to integrate budget and performance, EDA merged the performance evaluation and budgeting functions into a single division. Performance results are utilized in determining EDA's budget request to the Department, OMB, and Congress.



III. Programs of the Economic Development Administration

Public Works and Development Facilities Program

The Public Works and Development Facilities program, i.e., Public Works program, empowers communities experiencing economic decline and distress to revitalize, expand, and upgrade their physical infrastructure to attract new industry, encourage business expansion, diversify local economies, and support the generation or retention of higher-skill, higher-wage jobs.

The Public Works program supports locally initiated and developed projects that encourage long-term economic self-sufficiency and global competitiveness. Examples of infrastructure and development facility investments supported by this program include water and sewer system improvements; skill-training facilities; industrial and business parks; business incubators, multitenant manufacturing, and tourism facilities; and intermodal transportation enhancements, such as industrial access roads, rail spurs, airport expansions, and port and harbor improvements.

Public works investments are awarded to states, cities, or other political subdivisions; special purpose units of government; Indian tribes; and public or private nonprofit organizations working in cooperation with a local political subdivision. Public works investments support a variety of specific economic development strategies, including cluster-based, technology-led, specialized workforce development; diversification of natural resource dependent economies; community and faith-based social entrepreneurship; tourism and cultural heritage preservation; export development programs; commercialization and deployment of innovative technologies; and, redevelopment of brownfield sites.

Public works investments may also be used to upgrade or expand a region's economic infrastructure to support the next generation of industry or commerce, such as telecommunications infrastructure and other sustainable development activities including eco-industrial parks. Whenever possible, the program seeks to redevelop existing facilities and rehabilitate older industrial and commercial sites rather than developing greenfield sites, which are previously undeveloped sites, because such investments promote sustainable economic development by taking advantage of readily available infrastructure, labor force, and markets.

Investment Eligibility for Public Works Assistance

To be eligible for consideration, a public works investment must be located in an economically distressed area or, in the case of an investment located in a nondistressed area, it must provide substantial direct benefits to an economically disadvantaged area. In accordance with EDA's mission and authorizing legislation, distress is established by demonstrating one of the following criteria: high unemployment (at least one percent above the national average over a two-year period); low per capita income (eighty percent or less of the national average per capita income); or other economic indicators defined as "special need" (e.g., substantial out-migration, underemployment, natural or other major disasters, extraordinary depletion of natural resources, or destructive impacts of foreign trade).

In addition, a public works investment must also satisfy all of the following: (1) be consistent with a locally developed Comprehensive Economic Development Strategy (CEDS) that has been prepared for the area in which it will be located and that has broad community support; (2) improve opportunities for the successful establishment or expansion of industrial or commercial facilities in the area where it will be located; (3) fulfill a pressing need of the area and be started and completed in a timely manner; (4) not result in an increase of goods or services that exist in the market area; (5) have the required local matching share committed and available at the time of approval; and, (6) benefit the long-term unemployed and members of low-income families who are residents of the area to be served by the investment.

Analysis of Public Works Investments

In Fiscal Year 2004, EDA approved one-hundred-fifty Public Works investment totaling approximately \$205 million. The investment amounts ranged from a low of \$159,000 to a high of \$6 million. The average investment was \$1.37 million.

The Public Works program helps America's distressed communities and regions, both rural and urban, to overcome the problems of aging and inadequate infrastructure, which prevent economic growth, and to achieve lasting economic improvement by creating higher-skill, higher-wage private sector jobs.

Public Works investments focus on numerous different initiatives, including the following: entrepreneurial development; clean water; empowerment zones and enterprise communities; export development; technological innovation and infrastructure improvements; historic preservation; sustainable development; brownfields

redevelopment; core business infrastructure; diversification of natural resource-based economies; timber initiative; disaster response; workforce development; health-related infrastructure; product and building recycling; Mississippi Delta; American Heritage River; pre-disaster mitigation activities; regional competitiveness; and, faith and community-based social entrepreneurship.

The distribution of EDA's Fiscal Year 2004 Public Works investments by type of recipient was approximately as follows: city government \$82 million; county government \$21 million; public non-profit organizations \$51 million; special purpose authorities \$24 million; educational institutions \$16 million; Indian Tribes, tribal organizations and, other entities \$10 million.

Example of EDA Public Works Program Investment

Southside Virginia Broadband Project is an example of an EDA Public Works program investment to initiate broadband internet access to a wide area of rural southern Virginia. EDA invested \$6 million to help construct approximately two hundred ninety-four miles of fiber optic backbone. EDA's assistance brings broadband access, for the first time, to thirty-five business, commercial and industrial parks, and through nine counties and three independent cities. With this access, those businesses will more readily reach global markets, and the fiber optic backbone will be a significant asset in attracting new technology-related businesses to the area. The new and expanding businesses are expected to create more than one thousand five hundred jobs and to generate over \$140 million in private investment.

Brownfields Redevelopment

Historically, the focus of EDA's brownfields redevelopment activities has always been on the economic reuse of the parcels. Typically, the bureau gets involved after sites have already been assessed and remediation performed. Under current statutory authorities, however, EDA is able to provide full-service, one-stop shopping in support of community brownfield revitalization needs including support for site assessment, market feasibility analysis, incidental remediation, and site redevelopment and reuse that furthers the economic development of the site.

Brownfields are real property, the expansion, redevelopment, or reuse of which may be complicated by the presence or potential presence of a hazardous substance, pollutant, or contaminant. Brownfields may, at times, be more expensive to develop than greenfields because of the need to assess the conditions of the site and, sometimes, to

reclaim the land. Nonetheless, brownfields offer many other competitive development advantages, as well as other environmental benefits.

Benefits of Brownfields Redevelopment

Brownfields locations are attractive to private companies because of their proximity to existing transportation systems such as highways, rail lines, and rivers; markets, including both suppliers and customers; and readily available labor pools. Other brownfields redevelopment benefits include access to land with existing capital assets (e.g., buildings, power and telecommunications infrastructure, water, sewer, etc.), the availability of economic incentives, and unique redevelopment opportunities such as historic sites. Public-sector benefits include job creation, increased tax revenues, reduced urban sprawl, mitigation of health hazards, community and environmental stewardship, crime reduction, and prevention and elimination of neighborhood blight.

EDA's investments through its Public Works and Economic Adjustment programs help to revitalize, upgrade, and expand the physical infrastructure that is commonly needed for brownfields redevelopment. Such investments include the rehabilitation and reuse of older publicly owned buildings, as well as the construction of new infrastructure and facilities on reclaimed sites.

EDA's investments through its Planning and Technical Assistance programs support preliminary site development activities, such as area master planning, geographic information system brownfields inventories, and site specific market feasibility studies.

Analysis of Brownfields Redevelopment Investments

In Fiscal Year 2004, EDA approved twenty-seven brownfields redevelopment investments totaling \$24.5 million. Twelve of those, totaling approximately \$14.4 million, were public works investments. In Fiscal Year 2004, approximately three-quarters of EDA's brownfields assistance went to urban areas.

Example of EDA Brownfields Redevelopment Investments

EDA awarded a \$1 million Public Works program investment to Phase II of the Putnam Place Rehabilitation in Fitchburg, Massachusetts, to renovate an almost two-hundred square-foot building. The rehabilitated structure will

provide a high-bay, heavy-crane manufacturing space and eighty thousand square-feet of mixed-use manufacturing space, as well as office facilities. Putnam Place, a former turbine manufacturing plant that closed in 1998, demonstrates the effectiveness of EDA's assistance in the re-use of Brownfield sites to create multi-use, modern manufacturing space within distressed urban areas. It is anticipated that two-hundred-fifty new higher-skill, higher-wage jobs will be created and \$20 of million private investment will be leveraged by the EDA's investment in Putnam Place.

American Indian and Alaska Natives

Economic development of Indian communities and businesses has lagged behind the nation as a whole. Historically, Indian Country has experienced some of the nation's highest unemployment rates and lowest per capita incomes. Tribal lands are often located in geographically remote areas and lack adequate public infrastructure to support economic growth and development. In addition, Native American governments rarely have sufficient resources to self-fund investments that will lead to the creation of higher-wage, higher-skill jobs.

EDA has a long history of support for the economic development of Native American communities and Alaska Native villages. EDA has provided more than three-quarters of a billion dollars in assistance to native communities to promote and support their economic development from 1965 through 2004.

Analysis of EDA Investments to Native Communities

In Fiscal Year 2004, EDA made sixty-five investments totaling \$7.9 million across program areas to Native Americans and Alaska Native tribal governments and tribal organizations, including funding for the following: planning activities, university centers, business planning; marketing feasibility studies and support; improving infrastructure such as street paving, parking lot paving and lighting; constructing a manufacturing facility; extending an airport runway; and constructing a shop facility, which provides comprehensive training in construction trades to enable Native American tribes and Alaska Native villages to further develop their local economies.

Economic Adjustment Program

The Economic Adjustment program was created in 1974 by an amendment that added Title IX to the Public Works and Economic Development Act, EDA's authorizing legislation. Known as Section 209, the Economic Adjustment program uses a flexible set of tools to respond to the special needs of communities facing the most severe economic difficulties, namely the temporary or permanent change of the local or regional economic structural base.

Despite a fundamentally strong U.S. economy, radical economic change at the local level, precipitated by long-term and sudden economic events, remains a common occurrence. Adverse economic impacts may result from foreign trade competition causing the actual or threatened closure of a principle industry or company, a catastrophic natural or terrorist disaster, or a military base closure. Other impacts may result from such environmental issues as the following: protection of the spotted owl, which led to EDA's Pacific Northwest Timber initiative; declines in salmon harvests, which led to EDA's Alaska-Norton Sound Fisheries initiative; and, long-term declines in the Appalachian coal industry, which led to EDA's Appalachian Coal initiative.

In each case, economic events and the subsequent economic impacts, seriously threatened the economic survival of these communities. EDA's Economic Adjustment program continues to be the only comprehensive federal assistance for many such distressed communities. By providing assistance for the development of regional strategic planning, EDA empowers communities at the grass-roots level, thus helping them to rethink their economic future. Communities can develop plans to stabilize their local economies and grow in new and sustainable directions. The program can also fund critical portions of local action plans, including the following: essential infrastructure; technical assistance for business transitions and local capacity-building; and, revolving loan funds to help jump-start new competitive businesses.

EDA's Economic Adjustment program supports the following three predominant types of investment activities:

- **Strategy or capacity-building investments** help communities organize and implement a planning process, resulting in a Comprehensive Economic Development Strategy (CEDS). An EDA-approved CEDS is a prerequisite for implementing an economic adjustment infrastructure improvement or revolving loan fund (RLF) investment, as it is for other EDA programs;
- **Implementation investments** help communities implement one or more initiatives identified in their EDA-approved CEDS by funding projects to construct public works, develop technical assistance, or local capacity-building facilities; and,

- **Revolving loan fund** investments capitalize an intermediary to make loans to local businesses, which otherwise cannot access commercial credit.

Eligibility Criteria for Economic Adjustment Program Investments

EDA's economic adjustment assistance may be awarded if an area meets any one of the following economic distress factors: low per capita income; high unemployment; disaster declaration; plant closures and layoffs; outmigration; underemployment; military base closure or defense contracting cuts; extraordinary depletion of natural resources; negative impacts of foreign trade; or, other special need.

Analysis of Economic Adjustment Program Investments

The Economic Adjustment program received a Fiscal Year 2004 appropriation of approximately \$40.5 million. The program received another \$26.3 million transferred from the Department of Defense for defense adjustment projects. Approximately, an additional \$6.2 million was expended from monies recovered from a combination of program carryovers, recoveries of prior year obligations, and other intergovernmental reimbursables. EDA also received \$542,000 in appropriated funds for disaster assistance.

For Fiscal Year 2004, through the Economic Adjustment program, EDA awarded one hundred twenty-nine investments totaling approximately \$73.6 million. The investment amounts ranged from a low of \$12,000 to a high of \$5.7 million. The average investment was approximately \$570,000.

In Fiscal Year 2004, nineteen strategy or capacity-building investments were awarded for approximately five percent of the Economic Adjustment budget. One-hundred-seven implementation or construction investments were awarded for approximately eighty-seven percent of the program allocation. Three RLF recapitalization investments were awarded for about three percent of the program allocation, and one disaster mitigation investment represented five percent of the budget.

The majority of EDA's Fiscal Year 2004 Economic Adjustment assistance went to city and county governments, nonprofit organizations, special purpose units of local government, and higher education institutions. Excluding transfers from the Department of Defense, over fifty percent of Economic Adjustment investments were made in rural areas.

In Fiscal Year 2004, areas of funding emphasis included technology-led economic development with forty-seven investments totaling \$26.7 million; community and faith-based social entrepreneurship with thirteen investments totaling \$13 million; brownfields redevelopment with ten investments totaling \$9.7 million; and, manufacturing extension partnership with twenty-nine investments totaling \$8.1 million.

Example of EDA Economic Adjustment Program Investment:

The following investment description exemplifies the flexibility and effectiveness of the Economic Adjustment program and the achievements EDA realizes through it in communities across the nation.

Racine County Economic Development Corporation and the Center for Advanced Technology and Innovation of Racine County Wisconsin, were awarded a \$125,000 EDA Economic Adjustment investment to create Regional Commercialization Management Model (RCMM), a regional technology-transfer model. EDA's investment promotes creativity and flexibility in the economic development of an area that has experienced shrinking job opportunities, including the loss of 3,000 jobs since 2000. RCMM acquires underutilized intellectual property, particularly product or process patents donated by private sector industries, and transfers it to newly organized companies, thereby providing opportunities to develop valuable new manufacturing technologies. In turn, the new technologies stimulate economic growth through commercialization strategies based on licensing arrangements. It is expected EDA's investment will generate approximately \$20 million in private investments and one-thousand-five-hundred new jobs in an area previously needing to adjust its economy. By identifying and implementing a creative model that provides the flexibility to adapt to changing manufacturing conditions, EDA's investment has a profound effect on the manufacturing base of Racine County.

Recovery from Economic Crisis

Areas of Special Interest

EDA Timber and Coal Initiatives assist impacted communities

In Fiscal Year 2004, under the Alaska Timber initiative, EDA awarded ten investments totaling \$6.5 million. Under the Northwest Timber initiative, EDA awarded thirteen investments totaling \$3.1 million. Under the Southeast

Timber initiative EDA assisted communities affected by declines in southeastern timber with three investments totaling \$2.9 million. And, under the Appalachian Coal initiative, EDA awarded six investments totaling \$5.5 million.

Disaster Mitigation

EDA disaster mitigation assistance provides pre-disaster planning and technical assistance, as well as infrastructure improvements to disaster-prone communities in order to reduce the adverse impacts of natural disasters on the local economy. Those EDA investments fund locally directed community activities and provide permanent solutions to reduce job-loss and promote economic vitality in hazard-prone communities.

In Fiscal Year 2004 EDA awarded a \$4 million investment for disaster mitigation efforts by communities in Florida following Hurricane Charley and Tropical Storm Bonnie.

Trade Adjustment Assistance Program

The Department of Commerce, including EDA, is strongly committed to supporting the policies of President George W. Bush that promote open trade, including Trade Promotion Authority. Trade with our international partners creates more good jobs for American workers and supports higher living standards for American families. While open trade builds prosperity and spurs economic growth, the reality is that some American firms are impacted by import competition. EDA is pleased to play a role in assisting eligible manufacturing and producing firms adjust to import competition through the Trade Adjustment Assistance for Firms program, as authorized by the Trade Act of 1974, as amended.

Investment Eligibility Criteria for Trade Adjustment Assistance

Only trade-injured manufacturers and producers are eligible to receive assistance under the Trade Adjustment Assistance (TAA) program. Service and retail firms are not eligible for assistance under the program.

Investments to operate Trade Adjustment Assistance Centers (TAACs) may be awarded to institutions of higher education, nonprofit organizations or other appropriate entities. Seven institutions of higher education, three single-purpose nonprofit organizations, and one employers' association received funding in Fiscal Year 2004 to sponsor a TAAC. See Chapter IV for a listing of the TAACs.

Analysis of Trade Adjustment Assistance Investments

In Fiscal Year 2004, EDA awarded approximately \$12 million in TAA funding to the national TAAC network. EDA certified one-hundred-sixty-two firms as eligible to apply for assistance under the TAA program. EDA also approved adjustment proposals from one-hundred-sixty-five firms, which had an average of eighty-eight employees and approximately \$11.6 million in sales. Under the program, a firm must share in paying the costs of consultants' fees for implementing the technical assistance outlined in its adjustment proposal. The combined average cost to EDA and a firm for technical assistance implementation outlined in an adjustment proposal was \$96,500.

Examples of technical assistance tasks implemented from adjustment proposals approved in Fiscal Year 2004 are as follows:

- In California, a manufacturer of high technology video transport equipment received \$36,495 in program assistance to design engineering of new products. The introduction of these products generated \$1.5 million in new sales.
- In Georgia, a producer of southern yellow pine lumber received \$41,395 in program assistance for site preparation, installation, start-up and training costs associated with separate process control equipment for their drying kiln and saw operations. The firm realized a two percent reduction in process waste in the drying kiln stage and expects a ten percent reduction in process waste in the saw operation. Those improvements helped to retain two jobs and increase sales by more than \$100,000.
- In Indiana, a precision machining company was awarded \$76,000 to implement two productivity improvements projects. Those improvements resulted in monthly cost savings of \$80,000, which returned the firm to profitability and enabled it to add three new employees.
- In New York, a manufacturer of motion controls and networked drives received \$65,200 in program assistance to obtain ISO 9000:2000 certification and the CE mark, which is required for sales in the European Union. The firm now actively pursues sales in Europe and is currently considered for two projects, which have estimated sales totaling \$5 million.
- In Wisconsin, a metal fabricating firm received \$33,400 in program assistance to revamp its marketing materials, including Web site, printed materials, and a CD to demonstrate the firm's capabilities. With those improved marketing materials the firm secured new contracts to assemble passenger rail cars for regional transportation entities in Illinois and Virginia.

- In Oregon, a grass and flower seed producer received \$9,640 in program assistance for Web site enhancements, thus making it more user friendly for current and potential customers. Since launching its enhanced Web site, the firm realized a substantial increase in the number of orders, which provided total sales of \$1.7 million, an increase of two-hundred-seventy-seven percent.
- In Colorado, a custom electrical cable manufacturer received \$14,261 in program assistance to train and certify its workers to industry standard practices and to develop an inventory software system to ensure that critical components are always on-hand. These improvements advanced sales to \$3.3 million and increased employment by fifty percent.

Economic Development Planning Program

The Economic Development Planning program provides essential investment support to Economic Development Districts (EDDs), Native American organizations, states, sub-state planning regions, urban counties, cities, and other eligible applicants to assist in planning. The two categories of the Planning program are: Partnership Planning investments for Economic Development Districts, Indian Tribes, and other eligible areas; and, Short Term Planning investments to states, sub-state planning regions, and urban areas.

Eligible activities under this program include preparing and maintaining a Comprehensive Economic Development Strategy, implementing the elements of the strategy, and providing planning and technical assistance services to communities and local governments within the organization's jurisdiction. EDA investments are normally awarded on an annual basis and priority consideration is given to currently funded entities with satisfactory performance.

Note: Only current recipients of Partnership Planning Investments are provided in the state by state directory of Economic Development Districts printed in Chapter IV.

Analysis of all EDA Economic Development Planning Investments

In Fiscal Year 2004, EDA awarded investments under the District Partnership Planning program, which totaled \$17.6 million to two-hundred-eighty districts. One of the investments supports fourteen districts in Kentucky. An additional fifty-three investments totaling approximately \$2.5 million were made under the Indian Partnership Planning program. Four Partnership Planning program investments totaling approximately \$230,000 were made to

eligible areas partnerships. Under the Short Term Planning Program, EDA approved fifty-eight investments totaling approximately \$3.7 million.

Partnership Planning Investments for Economic Development Districts, Indian Tribes, and Other Eligible Areas

Partnership planning investments provide support for the formulation and implementation of local economic development programs and strategies designed to create higher-skill, higher-wage jobs and to increase income for the unemployed and underemployed in areas of economic distress. EDA investments enhance economic development planning capability, support the formulation of development policies, and assist in building local institutional capacity.

Example of an EDA District Planning Program Investment:

An EDA District Planning program investment of \$51,000 was awarded to the Central Oregon Intergovernmental Council (COIC) for the purpose of assisting local communities and officials in Crook, Deshutes, and Jefferson Counties in their efforts to develop long-term investment strategies, recruit and maintain businesses, and advance the region's infrastructure. Results of this planning effort between the public and private sectors are illustrated by the expansion of a fuel cell manufacturer located in Bend, Oregon. The firm added nineteen new higher-wage jobs with an additional twenty-five slated for late 2006. COIC also assisted in the construction of an approximately ninety-thousand square-foot production facility for a manufacturer of aircraft parts, which will create approximately twenty new higher-skilled, higher-wage jobs by December 2006. Additionally, in the city of Prineville, COIC provided project development assistance for the expansion of a secondary wood product manufacturer, which created forty-four new jobs. EDA has provided planning assistance to central Oregon since 1981, including assistance to the Confederated Tribes of Warm Springs whose members serve on the COIC Board.

Partnership Planning for Native American Tribes and Alaska Native Villages

In Indian Country and in Alaska Native Villages, preliminary planning and analysis are critical to the successful implementation of economic development investments that will lead to the creation of higher-wage, higher-skill jobs. In Fiscal Year 2004, EDA awarded fifty-three investments totaling \$2.5 million under its Partnership Planning program to Native American and Alaska Native governments. EDA expects to award a similar amount in Fiscal Year 2005. These planning investments provide financial assistance to Tribal governments to prepare and maintain

comprehensive economic development strategies. By carefully crafting economic development strategies that reflect local priorities, Native American and Alaska Native governments better position themselves to direct their limited economic development resources to their optimal uses.

Short Term Planning Investments to States, Sub-State Planning Regions, and Urban Areas

Short Term Planning investments support significant new economic development planning, policymaking, and implementation. They also establish comprehensive economic development planning processes cooperatively with the state, political subdivisions of the state, and economic development districts. Investments under this program are generally for a twelve-month period and assistance may be renewed for two additional years.

Economic development planning and implementation activities such as economic analyses, defining economic development goals, identifying project opportunities, and formulating and implementing development programs may be supported under this program. Other eligible activities include establishing and maintaining a comprehensive economic development planning process, coordinating multi-jurisdictional planning efforts, developing institutional planning capacity, and identifying approaches for diversifying the local economy. Any state receiving assistance under the program is required to maintain a Comprehensive Economic Development Strategy developed in cooperation with its political subdivisions and economic development districts.

EDA Technical Assistance Program

Local Technical Assistance Program

The Local Technical Assistance program helps leaders in the public and non-profit sectors, especially those in distressed communities, gain essential information for making decisions on local economic development issues. Investments funded under this program most commonly assist communities in undertaking specific planning studies or analyzing the feasibility of an economic development investment, such as a business incubator or an industrial park for creating new or retaining existing jobs in the local economy. However, the strength of the Local Technical Assistance program lies in its flexibility to address a broad range of local economic development needs and priorities. EDA investments under this program can assist communities in preparing downtown revitalization strategies,

tourism marketing plans, and export marketing programs for locally produced goods and services. It can also help in conducting targeted studies about economic development, such as an analysis of local labor skills and needs.

Analysis of Local Technical Assistance Investments

EDA awarded \$2 million in Local Technical Assistance to fund thirteen investments, two of which were supported with funds transferred from the Department of Defense.

University Center Technical Assistance Program

Institutions of higher education house a wealth of resources, including faculty, staff, computer facilities, laboratories, and libraries. The University Center Technical Assistance program helps institutions of higher education establish and operate outreach programs that use their own and other resources to provide technical assistance that addresses economic development needs and opportunities in their service areas, especially in distressed communities.

The majority of EDA University Centers assist non-profit organizations in analyzing and implementing economic development projects and programs. Other University Centers focus their programs on providing private sector firms with technology transfer assistance to help create or stabilize job opportunities. In Fiscal Year 2004 EDA funded fifteen University Centers sponsored by minority-serving institutions; six are sponsored by historically Black colleges and universities, seven by Hispanic-serving institutions, one by a Tribal college, and one by a Hawaiian Peleponnesian college.

Analysis of University Center Technical Assistance Investments

EDA renewed its financial assistance investments to eighty-four EDA University Centers in Fiscal Year 2004. Several EDA University Centers received investments in a prior fiscal year and, therefore, were not due for renewal in Fiscal Year 2004. Other University Centers were funded on an interim basis until EDA held the competition for University Center awards in their particular region. The investment in EDA University Centers in Fiscal Year 2004 was approximately \$7.1 million.

Note: In Fiscal Year 2004, EDA implemented a competition for investments awarded to University Centers. The first round of competition was held in EDA's regional offices in Austin and Denver. In Fiscal Year 2005, EDA conducted a second round of competition for University Center funding in its regional offices in Chicago and

Philadelphia. In Fiscal Year 2006 the competition will be implemented in EDA's regional offices in Atlanta and Seattle. Therefore, only current recipients of EDA University Center investments are provided in the state-by-state directory printed in Chapter IV.

Research and National Technical Assistance Program

The Research and National Technical Assistance Program develops a comprehensive base of information about economic development issues; disseminates information to local, state and national economic practitioners; and, evaluates the performance of economic development programs. Information dissemination investments make crucial information on economic development programs, projects and emerging issues available to practitioners through targeted newsletters, Web sites, conferences, and other media. Research investments examine existing and emerging issues in economic development, and then document the results for practitioners and policymakers. Evaluation investments assess the economic impact of funding under EDA's programs to measure each program's effectiveness and to make recommendations for improvements. Two Research investments totaling \$296,000 and two National Technical Assistance investments totaling \$563,371 were awarded in Fiscal Year 2004.





IV. State-by-State Directories of Economic Development Offices



EDA Headquarters and Regional Offices

Headquarters Office

Sandy K. Baruah, Acting Assistant Secretary

U.S. Department of Commerce • 14th & Constitution Avenue, N.W. • Room 7800
Washington, D.C. 20230
Telephone: (202) 482-5081 • Fax: (202) 273-4781

Regional Offices

PHILADELPHIA REGION (PRO)

Paul M. Raetsch, Regional Director

The Curtis Center • Suite 140 South • Independence Square West • Philadelphia, PA 19106

Telephone: (215) 597-4603 • Fax: (215) 597-1063 • Internet: Praetsch@eda.doc.gov

Serves: Connecticut, Delaware, District of Columbia, Maine, Maryland, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Puerto Rico, Rhode Island, Vermont, Virginia, Virgin Islands, West Virginia

ATLANTA REGION (ATRO)

Donald C. Huff, Acting Regional Director

401 West Peachtree Street, N.W. • Suite 1820 • Atlanta, GA 30308-3519

Telephone: (404) 730-3002 • Fax: (404) 730-3025 • Internet: dhuff@eda.doc.gov

Serves: Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee

CHICAGO REGION (CRO)

C. Robert Sawyer, Regional Director

111 North Canal Street • Suite 855 • Chicago, IL 60606-7204

Telephone: (312) 353-8143 • Fax: (312) 353-8575 • Internet: Rsawyer@eda.doc.gov

Serves: Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin

AUSTIN REGION (AURO)

Pedro R. Garza, Regional Director

504 Lavaca Street • Suite 1100 • Austin, TX 78701-2858

Telephone : (512) 381-8144 • Fax: (512) 381-8177 • Internet: Pgarza@eda.doc.gov

Serves: Arkansas, Louisiana, New Mexico, Oklahoma, Texas

DENVER REGION (DRO)

Robert E. Olson, Regional Director

1244 Speer Boulevard • Suite 670 • Denver, CO 80204

Telephone: (303) 844-4715 • Fax: (303) 844-3968 • Internet: Rolson@eda.doc.gov

Serves: Colorado, Iowa, Kansas, Missouri, Montana, Nebraska, North Dakota, South Dakota, Utah, Wyoming

SEATTLE REGION (SRO)

A. Leonard Smith, Regional Director

Jackson Federal Building • Suite 1890 • Seattle, WA 98174

Telephone: (206) 220-7660 • Fax: (206) 220-7659 • Internet: Lsmith7@eda.doc.gov

Serves: Alaska, American Samoa, Arizona, California, the Commonwealth of the Northern Mariana Islands, Guam, Hawaii, Idaho, Nevada, Oregon, Washington, the Federated States of Micronesia, the Republic of the Marshall Islands, Republic of Palau



STATE ECONOMIC DEVELOPMENT OFFICES

Organization	Phone
Alabama Development Office	334-353-1717
Alaska Department of Community and Economic Development	907-465-2500
Arizona Department of Commerce	602-771-1122
Arkansas Department of Economic Development	501-373-3444
California Department of Commerce	916-323-5400
Colorado Economic Development Commission	303-892-3840
Connecticut Department of Economic and Community Development	860-270-8000
Delaware Economic Development Office	302-672-6808
Enterprise Florida, Inc.	850-488-6300
Georgia Department of Industry, Trade & Tourism	404-657-4309
Hawaii Department of Business, Economic Development & Tourism	808-586-2355
Idaho Department of Commerce, Economic Development Division	800-842-5858
Illinois Department of Commerce and Economic Opportunity	312-814-7179
Indiana Department of Commerce	317-232-8806
Iowa Department of Economic Development	515-242-4720
Kansas Department of Commerce & Housing	785-296-7834
Kentucky Cabinet for Economic Development	502-564-7670
Louisiana Department of Economic Development	225-342-7015
Maine Department of Economic and Community Development	207-624-9800
Maryland Department of Business and Economic Development	410-767-6301
Massachusetts Department of Business & Technology	617-727-8380
Michigan Economic Development Corporation	517-241-1400
Minnesota Department of Employment and Economic Development	651-296-7102
Mississippi Development Authority	601-359-3449
Missouri Department of Economic Development	573-751-4962
Montana Department of Commerce	406-841-2704
Nebraska Department of Economic Development	402-471-3111
Nevada Commission on Economic Development	775-687-4325
New Hampshire Department of Resources & Economic Development	603-271-2341
New Jersey Commerce & Economic Growth Commission	609-292-2444

New Mexico Economic Development Department	.505-827-0305
Empire State Development	.212-803-3100
North Carolina Department of Commerce	.919-733-3449
North Dakota Economic Development and Finance	.701-328-5300
Ohio Department of Development	.614-466-1350
Oklahoma Department of Commerce	.405-815-6552
Oregon Economic and Community Development Department	.503-986-0110
Pennsylvania Department of Community and Economic Development Business Assistance and International Development	.717-787-3003
Puerto Rico Industrial Development Company Government of Puerto Rico	.787-765-2900
Rhode Island Economic Development Corporation	.401-222-2601
South Carolina Department of Commerce	.803-737-0400
South Dakota - Governor's Office of Economic Development, Department of Tourism and State Development	.800-872-6190
Tennessee Department of Economic and Community Development	.615-741-1888
Texas Economic Development	.512-936-0100
Utah Division of Business and Economic Development	.801-538-8820
Vermont Department of Economic Development	.802-828-5239
Virginia Economic Development Partnership	.804-371-8108
Washington State Department of Community, Trade and Economic Development	.360-725-4000
West Virginia Development Office	.304-558-2234
Wisconsin Department of Commerce	.608-266-7088
Wyoming Business Council	.307-777-2800

Economic Development Districts

Economic Development Districts (EDDs) are multi-jurisdiction organizations established to develop and implement a comprehensive economic development planning process designed to promote economic growth in their areas. In Fiscal Year 2004, through planning investments, EDA provided partnership assistance to three hundred twenty-three EDDs. Through those investments, EDA supported not only economic development planning and implementation, but also various technical assistance to member jurisdictions.

Organization Name	Phone Number
Alabama	
Alabama-Tombigbee Regional Commission334-682-4234
Birmingham Regional Planning Commission205-251-8139
East Alabama Regional Planning Commission256-237-6741
North Central Alabama Regional Council of Governments256-355-4515
Northwest Alabama Council of Local Governments256-389-0500
South Alabama Regional Planning Commission334-433-6541
South Central Alabama Development Commission334-244-6903
Southeast Alabama Regional Planning and Dev. Commission334-794-4093
Top of Alabama Regional Council of Governments256-533-3330
West Alabama Regional Commission205-333-2990
Alaska	
Kawerak, Inc907-443-9005
Kenai Peninsula Borough907-283-3335
Prince William Sound Economic Development Council907-835-3773
Southwest Alaska Municipal Conference907- 562-7380
Arizona	
Central Arizona Association of Governments520-689-5004
Northern Arizona Council of Governments520-774-9051
South Eastern Arizona Governments Organization520-432-5301
Arkansas	
Central Arkansas Planning and Development District501-676-2721
East Arkansa Planning and Development District870-932-3957
Northwest Arkansas Economic Development District, Inc.870-741-5404
Southeast Arkansas Economic Development District, Inc.870-536-1971
Southwest Arkansas Planning and Development District, Inc.870-234-4030
West Central Arkansas Planning and Development District, Inc.501-525-7577
Western Arkansas Planning and Development District, Inc.479-785-2651
White River Planning and Development District, Inc.870-793-5233

California

Central Sierra Economic Development District	.209- 532-8768
Imperial County Community and Economic Development	.760-337-7814
Sierra Economic Development District	.530-823-4703
Superior California Economic Development District	.530-225-2760
Tri-County Economic Development Corporation	.530-893-8732
Yuba-Sutter Economic Development Corporation	.530-751-8555

Colorado

Region 10 League for Economic Assistance and Planning, Inc.	.970-249-2436
Region 9 Economic Development District of Southwest Colorado, Inc.	.970-247-9621
San Luis Valley Development Resources Group	.719-589-6099
Southern CO Economic Development District	.719-545-8680

Florida

Apalachee Regional Planning Council	.850-674-4571
Central Florida Regional Planning Council	.863-534-7130
North Central Florida Regional Planning Council	.352-955-2200
South Florida Regional Planning Council	.954-985-4416
Southwest Florida Regional Planning Council	.941-656-7720
Treasure Coast Regional Planning Council	.772-221-4060
West Florida Regional Planning Council	.850-595-8910
Withlacoochee Regional Planning Council	.352-732-1315

Georgia

Central Savannah River Regional Development Center	.706-210-2000
Chattahoochee-Flint Regional Development Center	.706-675-6721
Coastal Georgia Regional Development Center	.912-264-7363
Coosa Valley Regional Development Center	.706-295-6485
Georgia Mountains Regional Development Center	.770-538-2626
Heart of Georgia Altamaha Regional Development Center	.478-374-4771
Lower Chattahoochee Regional Development Center	.706-256-2900
McIntosh Trail Regional Development Center	.770-227-6300
Middle Flint Regional Development Center	.229-931-2909
Middle Georgia Regional Development Center	.478-751-6160
North Georgia Regional Development Center	.706-272-2300
Northeast Georgia Regional Development Center	.706-369-5650
South Georgia Regional Development Center	.229-333-5281
Southeast Georgia Regional Development Center	.912-285-6097
Southwest Georgia Regional Development Center	.229-522-3552

Hawaii

Pacific Basin Development Council	.808-596-7229
-----------------------------------	---------------

Idaho

Clearwater Economic Development Association	.208-746-0015
East Central Idaho Planning and Development Association	.208-356-4524
Panhandle Area Council	.208-772-0584
Region IV Development Association	.208-732-5730
SAGE Community Resources	.208-322-7033
Southeast Idaho Council of Governments	.208-233-4032

Illinois

BI State Regional Commission	309-793-6300
Blackhawk Hills Resource Conservation and Development (RC&D) Council	815-625-3854
Greater Egypt Regional Planning and Development Commission	618-549-3306
Greater Wabash Regional Planning Commission	618-445-3612
South Central Illinois Regional Planning and Development Commission	618-548-4234
Southeastern Illinois Regional Planning and Development Commission	618-252-7463
Southern Five Regional Planning District and Development Commission	618-634-2284
Southwestern Illinois Metro Regional Planning Commission	618-344-4250
Two Rivers Regional Council of Public Officials	217-224-8171

Indiana

Indiana 15 Regional Planning Commission	812-367-8455
Kankakee-Iroquois Regional Planning Commission	219-253-6658
Region 3A Development and Regional Planning Commission	219-347-4714
River Hills Economic Development District and Regional Planning Commission	812-288-4624
Southeastern Indiana Regional Planning Commission	812-689-5505
Southern Indiana Development Commission	812- 295-3707
West Central Indiana Economic Development District, Inc	812- 238-1561

Iowa

Area XV Regional Planning Commission	641-684-6551
East Central Intergovernmental Association	563-556-4166
Iowa Northland Regional Economic Development Commission	319-235-0311
Mid-Iowa Development Association Council of Governments (MIDAS)	515-576-7183
North Iowa Area Council of Governments	641-423-0491
Northwest Iowa Planning and Development Commission	712-262-7225
Region XII Council of Governments	712-792-9914
Siouxland Interstate Metropolitan Planning Council	712-279-6286
Southeast Iowa Regional Planning Commission	319-753-5107
Southern Iowa Council of Governments	641-782-8491
Upper Explorerland Regional Planning Commission	563-864-7551

Kansas

Great Plains Development, Inc.	620-227-6406
North Central Regional Planning Commission	785-738-2218
Northwest Kansas Planning and Development Commission	785-421-2151
South Central Kansas Economic Development District	316-262-7035
Southeast Kansas Regional Planning Commission	620-431-0080

Kentucky

Barren River Area Development District	270-781-2381
Big Sandy Area Development District	606-886-2374
Bluegrass Area Development District	859-269-8021
Buffalo Trace Area Development District	606-564-6894
Cumberland Valley Area Development District	606-864-7391
FIVCO Area Development District	606-739-5191
Gateway Area Development District	606-674-6355
Green River Area Development District	270-926-4433
Kentucky Governors Office for Local Development	502-573-2382
Kentucky River Area Development District	606-436-3158
Lake Cumberland Area Development District	270-886-4200
Lincoln Trail Area Development District	270-769-2393
Northern Kentucky Area Development District	859-283-1855
Pennyrile Area Development District	270-886-9484
Purchase Area Development District	270-247-7171

Louisiana

Capital Region Planning Commission225-383-5203
 Coordinating and Development Corporation318-632-2022
 Evangeline Economic and Planning Development Council, Inc.337-886-7782
 Imperial Calcasieu Regional Planning and Development Commission337-433-1771
 Kisatchie-Delta Regional Planning and Development District, Inc.318-487-5454
 North Delta Regional Planning and Development District318-387-2572
 South Central Planning and Development Commission985-851-2900

Maine

Androscoggin Valley Council of Governments207-783-9186
 Eastern Maine Development Corporation207-942-6389
 Greater Portland Council of Governments207-774-9891

Maryland

Mid-Shore Regional Council410-770-4798
 Tri County Council for Western Maryland301-777-2158

Massachusetts

Kennebec Valley Council of Government207-453-4258
 Merrimack Valley Planning Commission978-374-0519
 Metropolitan Area Planning Council617-451-2770
 Montachusett Regional Planning Commission978-345-7376
 Northern Maine Development Commission207-498-8736
 Old Colony Planning Council508-583-1833
 Pioneer Valley Planning Commission413-781-6045
 Southeastern Regional Planning and Economic Development District508-823-1803

Michigan

Central Upper Peninsula Planning and Development Regional Commission906-786-9234
 East Central Michigan Planning and Development Regional Commission989-797-0800
 Eastern Upper Peninsula Regional Planning and Development Commission906-635-1581
 Northeast Michigan Council of Governments989-732-3551
 Northwest Michigan Council Governments231-929-5017
 Southcentral Michigan Planning Council616-323-0045
 Southwestern Michigan Commission269-925-1137
 Tri-County Regional Planning Commission517-393-0342
 West Michigan Regional Planning Commission616-774-8400
 West Michigan Shoreline Regional Development Commission231-722-7878
 Western Upper Peninsula Planning and Development Region906-482-7205

Minnesota

Arrowhead Regional Development Commission218-529-5545
 East Central Regional Development Commission320-679-4065
 Headwaters Regional Development Commission218-444-4732
 Mid-Minnesota Development Commission320-235-8504
 Northwest Regional Development Commission218-745-6733
 Region Five Development Commission218-894-3233
 Region Nine Development Commission507-389-8886
 Southwest Regional Development Commission507-836-8547
 Upper Minnesota Valley Regional Development Comm320-289-1981
 West Central Initiative218-739-2239

Mississippi

Central Mississippi Planning and Development District601-981-1511
East Central Planning and Development District601-683-2007
Golden Triangle Planning and Development District662-324-7860
North Central Mississippi Planning and Development District662-283-2675
North Delta Planning and Development District662-561-4100
Northeast Mississippi Planning and Development District662-728-6248
South Delta Planning and Development District662-378-3831
Southern Mississippi Planning and Development District228-868-2311
Southwest Mississippi Planning and Development District601-446-6044
Three Rivers Planning and Development District662-489-2415

Missouri

Bootheel Regional Planning & Economic Development Commission573-276-2242
Green Hills Regional Planning Commission660-359-5636
Kaysinger Basin Regional Planning Commission660-885-3393
Lake of the Ozarks Council of Local Governments573-346-5616
Mark Twain Regional Council of Governments573-565-2203
Meramec Regional Planning Commission573-265-2993
Mo-Kan Regional Council816-233-3144
Northeast Missouri Regional Planning Commission660-465-7281
Northwest Missouri Regional Council of Governments660-582-5121
Ozark Foothills Regional Planning Commission573-785-6402
South Central Ozark Council of Governments417-256-4226
Southeast Missouri Regional Planning and Economic Development Commission573-547-8357

Montana

Bear Paw Development Corporation of Northern Montana406-265-9226
Beartooth Resource Conservation & Development Area, Inc.406-962-3914
Headwaters Resource Conservation and Development Area, Inc.406-782-7333

Nebraska

Northeast Nebraska Economic Development District402-379-1150
Panhandle Area Development District308-436-6584
River Country Economic Development District402-475-2560
West Central Nebraska Economic Development District308-284-6077

Nevada

Western Nevada Development District775-883-7333
---	---------------

New Hampshire

North Country Council603-444-6303
Rockingham Economic Development Corporation603-772-2655

New Jersey

South Jersey Economic Development District856-765-9700
--	---------------

New Mexico

Eastern Plains Council of Governments505-762-7714
Mid Region Council of Governments505-247-1750
North Central New Mexico Economic Development District505-827-7313
Northwest New Mexico Council of Governments505-722-4327
South Central Council of Governments, Inc.505-744-0039
Southeastern New Mexico Economic Development District505-624-6131
Southwest New Mexico Council of Governments505-388-1509

New York

Capitol District Regional Planning Commission	.518-453-0850
Central New York Regional Planning and Development Board	.315-422-8276
Genesee Finger Lakes Regional Planning Council	.716-454-0190
Genesee Finger Lakes Regional Planning Council	.716-454-0190
Hudson Valley Regional Council	.845-567-9466
Lake Champlain-Lake George Regional Planning Board and Economic Development District	.518-668-5773
Mohawk Valley Economic Development District	.315-866-4671
Southern Tier Central Regional Planning and Development Board	.607-962-5092
Southern Tier West Regional Planning and Development Board	.716-945-5301
Southern Tier East Regional Planning Development Board	.607-724-1327

North Carolina

Albermarle Commission	.252-426-5753
Eastern Carolina Council	.252-638-3185
High Country Council of Governments	.828-265-5434
Kerr-Tar Regional Council of Governments	.252-436-2040
Land-of-Sky Regional Council	.828-251-6622
Mid-East Commission	.252-946-8043
Southeastern Economic Development Commission	.910-862-6985
Southwestern North Carolina Planning and Economic Development Commission	.828-488-9211
Upper Coastal Plain Council of Governments	.252-446-0411
Western Piedmont Council of Governments	.828-322-9191

North Dakota

Lake Agassiz Regional Council	.701-239-5373
Lewis & Clark Regional Development Council	.701-255-4591
North Central Planning Council	.701-662-8131
Red River Regional Council	.701-352-3550
Roosevelt-Custer Regional Council for Development	.701-483-1241
Souris Basin Planning Council	.701-839-6641
South Central Dakota Regional Council	.701-252-8060
Tri-County Regional Development Council	.701-577-1358

Ohio

Buckeye Hills-Hocking Valley Regional Development District	.740-374-9436
Eastgate Regional Council of Governments	.330-779-3800
Northeast Ohio Four County Regional Planning and Development Organization	.330-252-0337
Ohio Mid-Eastern Governments Association	.740-439-4471
Ohio Valley Regional Development Commission	.740-947-2853

Oklahoma

Association of South Central Oklahoma Governments	.580-252-0595
Central Oklahoma Economic Development District	.405-273-6410
Eastern Oklahoma Economic Development District	.918-682-7891
Grand Gateway Economic Development Association	.918-783-5793
Kiamichi Economic Development District of Oklahoma	.918-465-2367
Northern Oklahoma Development Authority	.580-237-4810
Oklahoma Economic Development Authority	.580-625-4531
South Western Oklahoma Development Authority	.580-562-4882
Southern Oklahoma Development Association	.580-920-1388

Oregon

CCD Business Development Corporation	541-672-6728
Central Oregon Intergovernmental Council	541-504-3306
Greater Eastern Oregon Development Corporation	541-276-6745
Mid-Columbia Economic Development District	541-296-2266
Mid-Willamette Valley Economic Development District	503-588-6177
Northeast Oregon Economic Development District	541-426-3598
Oregon Cascades West Economic Development District	541-967-8551
Southern Oregon Economic Development District	541-773-8946

Pennsylvania

North Central Pennsylvania Regional Planning and Development Commission	814-773-3162
Northeastern Pennsylvania Alliance	570-655-5581
Northern Tier Regional Planning and Development Commission	570-265-9103
Northwest Pennsylvania Regional Planning and Development Commission	814-677-4800
SEDA Council of Governments	570-524-4491
Southern Alleghenies Planning and Development Commission	814-949-6500
Southwestern Pennsylvania Commission	412-391-5590

Puerto Rico

Puerto Rico Planning Board	787-727-4444
----------------------------------	--------------

South Carolina

Berkeley-Charleston-Dorchester Council of Governments	843-529-0400
Catawba Regional Planning Council	803-327-9041
Central Midlands Council of Governments	803-376-5390
Lowcountry Council of Governments	843-726-5536
Lower Savannah Council of Governments	803-649-7981
Pee Dee Regional Council of Governments	843-669-3138
Santee-Lynches Regional Council of Governments	803-775-7381
South Carolina Appalachian Council of Governments	864-242-9733
Upper Savannah Council of Governments	864-941-8050
Waccamaw Regional Planning and Development Commission	843-546-8502

South Dakota

Black Hills Council of Local Governments	605-394-2681
First District Association of Local Governments	605-882-5115
Northeast Council of Government	605-626-2595
Planning & Development District III	605-665-4408
South Eastern Council of Governments	605-367-5390

Tennessee

East Tennessee Development District	865-584-8553
First Tennessee Development District	423-928-0224
Greater Nashville Regional Council	615-862-8828
Memphis Area Association of Governments	901-729-2871
Northwest Tennessee Economic Development District	731-587-4213
South Central Tennessee Development District	931-381-2040
Southeast Tennessee Development District	423-266-5781
Southwest Tennessee Development District	731-668-7112
Upper Cumberland Development District	931-432-4111

Texas

Alamo Area Council of Governments	210-362-5200
Brazos Valley Council of Governments	979-595-2800
Capital Area Planning Council	512-916-6000
Central Texas Council of Governments	254-933-6029
Coastal Bend Council of Governments	361-883-5743
Concho Valley Economic Development District, Inc.	325-944-9666
Deep East Texas Council of Governments and Economic Development District	409-384-5704
East Texas Economic Development District	903-984-8641
Golden Crescent Regional Planning Commission	361-578-1587
Gulf Coast Economic Development District	713-993-2459
Heart of Texas Council of Governments	254-756-7822
Lower Rio Grande Valley Development Council	956-682-3481
Middle Rio Grande Development Council	830-876-3533
Northeast Texas Economic Development District	903-832-8636
Panhandle Regional Planning Commission	806-372-3381
South East Texas Economic Development District, Inc.	409-727-2384
South Plains Economic Development District	806-762-8721
South Texas Development Council	956-722-3995
Texoma Economic Development District	903-813-3512
West Central Texas Economic Development District Corporation	325-672-1197
West Texas Economic Development District	915-533-0998

Utah

Five County Association of Governments	435-673-3548
Mountainland Economic Development District	801-229-3800
Six County Economic Development District	435-896-9222
Southeastern Utah Economic Development District	435-637-5444
Uintah Basin Economic Development District	435-722-4518

Vermont

Economic Development Council of Northern Vermont	802-524-4546
--	--------------

Virgin Islands

Virgin Islands Bureau of Economic Research	340-714-1700
--	--------------

Virginia

Acomack-Northampton Planning District Commission	757-787-2936
Central Shenandoah Planning District Commission	540-885-5174
Crater Planning District Commission	804-861-1666
Cumberland Plateau Planning District Commission	276-889-1778
LENOWISCO Planning District Commission	276-431-2206
Mount Rogers Planning District Commission	276-783-5103
New River Valley Planning District Commission	540-639-9313
Northern Neck Planning District Commission	804-333-1900
Piedmont Planning District Commission	434-392-6104
Southside Planning District Commission	434-447-7101
West Piedmont Planning District Commission	276-638-3987

Washington

Benton-Franklin Council of Governments	509-943-9185
Big Bend Economic Development Council	509-764-8591
Central Puget Sound Economic Development District	206-587-4821
Columbia-Pacific Resource, Conservation and Development/Economic Development District	360-249-2267
Cowlitz-Lewis Economic Development District	360-577-3041
Palouse Economic Development Council	509-751-9144
Peninsula Development Association	360-457-7793
Tri-County Economic Development District	509-684-4571

West Virginia

Bel-O-Mar Regional Council and Planning Commission	304-242-1800
Mid-Ohio Valley Regional Council	304-422-4993
Region I Planning and Development Council	304-431-7225
Region III Planning and Development Council	304-744-4258
Region IV Planning and Development Council	304-872-4970
Region VI Planning and Development Council	304-366-5693
Region VII Planning and Development Council	304-472-6564
Region VIII Planning and Development Council	304-257-2448
Region IX Planning and Development Council	304-263-1743

Wisconsin

Bay-Lake Regional Planning Commission	920-448-2820
East Central Wisconsin Regional Planning Commission	920-751-4770
Mississippi River Regional Planning Commission	608-785-9396
North Central Wisconsin Regional Planning Commission	715-849-5510
Northwest Regional Planning Commission	715-635-2197
Southwestern Wisconsin Regional Planning Commission	608-342-1214
West Central Wisconsin Regional Planning Commission	715-836-2918

Wyoming

Lincoln-Uinta Association of Governments	307-877-3984
--	--------------

Indian Tribe Planning Grantees

In Fiscal Year 2004, through its Partnership Planning program, EDA provided economic development planning grants and other assistance to sixty-one Indian Tribes. Through this planning assistance, EDA enables tribal areas to develop and maintain local-capacity to guide growth, coordinate development efforts, and maximize investments.

Eligible activities under this program include the preparation and maintenance of a Comprehensive Economic Development Strategy, planning, implementation, and technical assistance services to areas within each Indian Tribe's jurisdiction.

Tribal Planning Grantee	Phone
Alaska	
Association of Village Council Presidents, Inc.907-543-7300
Bristol Bay Native Association907-842-5257
Central Council Tlingit and Haida Tribes of Alaska907-586-1432
Kawerak, Inc.907-443-4248
Tanana Chiefs Conference907-452-8251 ext 3276
Arizona	
Hopi Tribe928-734-3101
Quechan Indian Tribe760-572-5270
San Carlos Apache Tribe928-475-2331
California	
California Indian Assistance Program916-263-0465
Colorado	
Ute Mountain Ute Tribe970-565-6485
Florida	
Miccosukee Corporation305-223-8380
Idaho	
Coeur D'Alene Tribe of Idaho208-686-5321
Nez Perce Tribe208-843-7324
Maine	
Passamaquoddy Tribe of Pleasant Point207-853-2600
Penobscot Nation207-827-7776
Massachusetts	
Wampanoag Tribe of Gay Head (Aquinnah)508-645-9265
Michigan	
Inter-Tribal Council of Michigan, Inc.906-632-6896

Minnesota

Minnesota Chippewa Tribe218-335-8583

Mississippi

Mississippi Band of Choctaw Indians601-656-5251

Montana

Assiniboine & Sioux Tribes of the Fort Peck Indian Reservation406-768-5155

Blackfeet Tribal Business Council406-338-7181

Chippewa Cree Tribe of the Rocky Boy's Reservation406-395-4282

Fort Belknap Indian Community406-353-2205 , Ext 418

Northern Cheyenne Tribe406-477-6558

Salish and Kootenai Tribes of the Flathead Reservation406-675-2700

North Carolina

Eastern Band of Cherokee Indians828-497-7003

North Dakota

Spirit Lake Tribe701-766-4626

Standing Rock Sioux Tribe701-854-3698

Three Affiliated Tribes701-627-4781

Turtle Mountain Band of Chippewa Indians701-477-2600

New York

Seneca Nation of Indians716-532-4900

St. Regis Mohawk Tribal Council518-358-2272

New Mexico

Eight Northern Indian Pueblos Council, Inc.505-852-4265

Pueblo of Acoma505-552-6604

Pueblo of Laguna505-552-6654

Pueblo of Zuni505-782-4481

Oklahoma

Chickasaw Nation, The580-436-7216

Inter-Tribal Council, Inc. of Northeast Oklahoma918-542-4486

Oregon

Confederated Tribes of Siletz Indians541-994-2142

Confederated Tribes of the Umatilla Indian Reservation541-276-3873

Confederated Tribes of the Warm Springs Reservation41-553-3468

South Dakota

Cheyenne River Sioux Tribe605-964-4000

Lower Brule Sioux Tribe605-473-5561

Oglala Sioux Tribe605-867-5771

Rosebud Sioux Tribe605-856-5470

Sisseton-Wahpeton Sioux Tribe605-698-3911

Yankton Sioux Tribe605-384-5679

Washington

Affiliated Tribes of Northwest Indians	425-778-7999
Confederated Tribes of the Colville Indian Reservation	509-634-2578
Lummi Nation	360-384-7134
Makah Indian Tribe	360-645-3251
Port Gamble S'Klallam Tribe	360-297-6247
Quileute Indian Tribe	360-374-7414
Quinault Indian Nation	360-276-8215 ext 229
Skokomish Indian Tribe	360-426-6748
Spokane Tribe of Indians	509-458-6590
Suquamish Tribe	360-589-3311
Swinomish Indian Tribal Community	360-466-3163
Tulalip Tribes of Washington, The	360-651-4025

Wisconsin

Great Lakes Inter-Tribal Council Inc	715-588-3324
--	--------------

Wyoming

Joint Business Council of the Wind River Reservation	307-332-6625
--	--------------

Revolving Loan Funds

Revolving loan funds are publicly administered development capital funds, providing debt financing for strategically targeted businesses unable to obtain adequate market financing for projects of economic benefit to an area. Revolving loan fund capital is replenished as loans are repaid and is then recycled into new loans. The purpose of this program is to provide economically distressed communities with a flexible and continuing source of capital that can be used with other economic development tools to encourage private investment in the types of business activities that will contribute to long term economic stability and growth.

Organization Name	Phone Number
Alabama	
Alabama-Tombigbee Regional Commission	334-682-4234
East Alabama Regional Planning and Development Commission	256-237-6741
Jefferson County/City of Birmingham	205-325-5761
Lee-Russell Council of Governments	334-749-5264
North Central Alabama Regional Council of Governments	256-355-4515
Northwest Alabama Council of Local Governments	256-389-0500
South Alabama Regional Planning Commission	251-433-6541
South East Alabama Self-Help Association, Inc.	334-727-2340
Southeast Alabama Regional Planning and Dev. Commission	334-794-4093
West Alabama Regional Commission	205-333-2990
Alaska	
Alaska Village Initiatives	907-274-5400
Alaska, State of	907-465-2510
Kenai Peninsula Borough Economic Development District	907-283-3335
Tanana Chiefs Conference	907-452-8251
American Samoa	
American Samoa Government	684-633-5155
Arizona	
Northern Arizona Council of Governments	928-774-1895
PPEP Microbusiness	520-806-9513
Arkansas	
Central Arkansas Planning and Development District	501-676-2721
City of Malvern	501-332-3638
East Arkansa Planning and Development District	870-932-3957
Northwest Arkansas Economic Development District, Inc.	870-741-5404
Southeast Arkansas Economic Development District, Inc.	870-536-1971
Southwest Arkansas Planning and Development District, Inc.	870-234-4030
West Central Arkansas Planning and Development District, Inc.	501-525-7577
Western Arkansas Planning and Development District, Inc.	479-785-2651
White River Planning and Development District, Inc.	870-793-5233

California

Asian Pacific Revolving Loan Fund of Los Angeles	213-989-3259
Baldwin Park, City of	626-960-4011
Berkeley, City of	510-981-7536
California, State of	916-322-0511
Coalinga, City of	559-935-1533
Community Financial Resource Center	213-233-1900
Compton, City of	310-605-5580
Crown Development Corporation of Kings County	559-585-3578
East Bay Conversion and Reinvestment Commission	510-749-5951
Economic Development Collaborative -Ventura County	805-384-1800
ElCentro, City of	760-337-4543
FAME Assistance Corporation	323-730-7720
Fresno, City of	559-621-8357
Gateway Cities Council of Governments	323-890-7041
Hollister, City of	831-636-4386
Hoopa Valley Tribe	530-625-5565
Inland Valley Economic Development Corporation	909-623-1946
Long Beach, City of	562-570-3853
Los Angeles County, Community Development Commission of	323-890-7041
Los Angeles, City of	213-978-0670
Merced, County of	209-385-7686
Monterey, County of	831-755-5065
Oakland, City of	510-238-2292
Pacific Coast Regional Small Busienss Development Corporation	213-739-2999
Pasadena Development Corporation	626-398-9971
Redwood Region Economic Development Commission	707-445-9651
Richmond Redevelopment Agency	510-307-8140
San Diego, City of	619-533-7454
San Francisco, City and County of	415-252-3134
San Joaquin, County of	209-468-3615
San Jose, City of	408-277-3618
Southeastern Economic Development Corporation	619-527-7345
Success Capital Expansion & Development Corporation	209-521-9372
Superior California Economic Development District	530-225-2760
TELACU Community Capital	323-838-8556
Tri-Agency Economic Development Association	707-464-2169
Tri-County Economic Development Corporation	530-893-8732
Tulare County Economic Development Corporation	559-688-6666
Valley Economic Development Corporation	818-907-9977
Ventura, County of	805-654-2229

Colorado

City and County of Denver	720-913-1611
City of Aurora	303-361-0847
Region 9 EDD of SW CO	970-247-9621
San Luis Valley Development Resources Group	719-589-6099
Western CO Business Development Corporation	970-243-5242

Connecticut

Grow Bridgeport Fund	203-335-1562
Naugatuck Valley RLF	203-805-6378
New Haven Community Investment Corp	203-776-6170
Southeastern Connecticut Enterprise Region	860-437-4659
Technology Investment Fund	203-776-6172

Delaware

Wilmington Economic Development Corporation	302-571-9088
---	--------------

District of Columbia

Anacostia Economic Development Corporation	202-889-5100
--	--------------

Florida

Apalachee Regional Planning Council	850-674-4571
City of Homestead	305-224-4400
South Florida Regional Planning Council	954-985-4416

Georgia

Central Savannah River Regional Development Center	706-210-2000
City of Albany	229-431-3234
City of Atlanta	404-880-4100
City of Savannah	912-651-6415
Coastal Area District Development Authority	912-261-2500
Fulton County	404-730-8043
Georgia Mountains Regional Development Center	770-538-2626
Lower Chattahoochee Regional Development Center	706-256-2933
Middle Flint Regional Development Center	229-931-2909
Middle Georgia Regional Development Center	478-751-6160
North Georgia Regional Development Center	706-272-2300
South Georgia Regional Development Center	229-333-5277
Southeast Georgia Regional Development Center	912-285-6097
Southwest Georgia Regional Development Center	229-522-3552

Idaho

Clearwater Economic Development Association	208-746-0015
Custer, County of	208-356-4525
East-Central Ida Planning and Development Association	208-356-4525
Panhandle Area Council	208-772-0584
Region IV Development Association	208-732-5727
Regional Development Alliance	208-528-9400
Sage Community Resources	208-322-7033
Southeast Idaho Council of Governments	208-233-4032

Illinois

Bi-State Regional Commission	309-793-6300
City of Olney	618-395-7302
City of Peoria	309-494-8640
Community Investment Corporation of Decatur, Inc.	217-423-0352
Greater Egypt Regional Planning & Development Commission	618-549-3306
Greater North Pulaski Local Development Corporation	773-384-7074
Greater Wabash Regional Planning Commission	618-445-3612
Henry County	309-937-3574
Illinois and Michigan Canal National Heritage Corridor Commission	815-588-6040
Illinois Development Finance Authority	312-627-1434
Industrial Council of Northwest Chicago	312-421-3941
Lawrence County Industrial Development Council	618-943-5219
Rockford Local Development Corporation	815-987-8675
Shorebank Enterprises	773-420-5170
South Central Illinois Regional Planning & Development Commission	618-548-4234
Southeastern Illinois Regional Planning & Development Commission	618-252-7463
Southern Five Regional Planning District and Development Commission	618-634-2284
Two Rivers Regional Council of Public Officials	217-224-8171
Village of Rantoul	217-893-1661

Indiana

Adams County Economic Development Corporation	219-724-2588
City of Anderson	765-648-6112
City of East Chicago	219-391-8205
City of Evansville	812-436-7823
City of Fort Wayne	260-427-1127
City of Hartford	765-348-0412
City of Kokomo	765-456-7375
City of Muncie	765-288-6681
City of Richmond	765-983-7200
City of Scottsburg	812-752-3169
City of South Bend	574-235-5835
City of Tell City	812-547-5511
Elkhart Planning and Development Department	219-294-5471
Indiana 15 Regional Planning Commission	812-367-8455
Northwestern Indiana Regional Planning Commission	219-763-6060
Pike County	812-354-2271
Randolph County Community and Economic Development Foundation	765-584-3266
Town of French Lick	812-936-4885

Iowa

Area XV Regional Planning Commission	641-684-6551
Black Hawk Economic Development Inc.	319-235-2960
East Central Intergovernmental Association, Inc.	319-235-2960
MIDAS Council of Governments	515-576-7183
Mid-Iowa Development Fund	515-993-3009
Northwest Iowa Planning & Development Commission	712-262-7665
Red Oak Industrial Foundation, Inc.	712-623-2261
Region 6 Planning Commission	641-752-0717
Region XII Council of Governments	712-792-9914
Siouxland Economic Development Corporation	712-0279-6286
Southeast Iowa Regional Planning Commission	319-753-5107
Southern Iowa Council of Governments	515-782-8491
Upper Explorerland Regional Planning Commission	319-864-7551

Kansas

City of Kansas City913-573-5730
Great Plains Development, Inc.316-227-6406
North Central Regional Planning Commission913-783-2218
Northwest KA Planning and Development Commission913-674-2151
South Central Kansas Economic Development District316-262-7035
Southeast Kansas Regional Planning Commission620-431-0080

Kentucky

Barren River Area Development District270-781-2381
Big Sandy Area Development District606-886-2374
Buffalo Trace Area Development District606-564-6894
City of Louisville502-574-4151
Cumberland Valley Area Development District606-864-7391
FIVCO Area Development District606-739-5191
Gateway Area Development District606-674-6355
Green River Area Development District270-926-4433
Kentucky Department for Local Governments502-573-0260
Kentucky River Area Development District606-436-3158
Lake Cumberland Area Development District270-866-4200
Lincoln Trail Area Development District270-769-2393
Northern Kentucky Area Development District859-283-1885
Pennyrile Area Development District270-886-9484
Purchase Area Development District270-247-7171
Southern Kentucky Economic Development Corporation, Inc.606-677-6100

Louisiana

Jefferson Parish Economic Development Commission504-833-1881
New Orleans Regional Business Development Loan Corporation504-524-6172
Tri District Development Corporation318-487-5451

Maine

Androscoggin Valley Council of Governments207-783-9286
Coastal Enterprises207-772-5356
Eastern Maine Development Corporation207-942-6389
Kennebec Valley Council of Government207-453-4258
Maine Department of Marine Resources207-624-6550
Northern Maine Development Commission207-498-8736

Maryland

Baltimore County Department of Economic Development410-887-8000
Tri County Council for Western Maryland301-777-2158
University of Maryland Eastern Shore410-651-6183

Massachusetts

Cape Anne Commercial Fisheries Fund	978-283-2959
City of Gloucester Community Development Department	978-281-9781
Economic Development and Industrial Corporation of Lynn	781-581-9399
Franklin County Community Development Corporation	413-774-7204
Hampden County Bus Dev Fund	413-781-6900
Jobs for Fall River	508-324-2620
Massachusetts Department of Economic Development	617-727-3206
Massachusetts Development and Finance Agency	616-451-2477
Massachusetts Industrial Services Program	617-727-8158
Massachusetts Technology Development Corporation	617-723-4920
Merrimack Valley Planning Commission	978-374-0519
New Bedford Economic Development Council	508-991-3122
Old Colony Planning Council	508-583-1833
Southeastern Regional Planning and Economic Development District	508-823-1803

Michigan

Berrien County Economic Development Department	269-983-7111 , x8786
City of Albion	517-629-5535
City of Escanaba	906-789-7305
City of Flint	810-766-7436
Detroit Economic Growth Corporation	313-963-2940
Economic Development Corporation of Jackson County	517-788-4455
Economic Development Corporation of the County of Marquette	906-226-9658
Iosco County	906-353-7451
Montmorency County Economic Development Corporation	989-785-8000
Oceana County Economic Development Corporation	231-873-7141
Pontiac Growth Group	248-857-5603
Target Alpena 2000	989-354-2666
Wayne County	313-224-0749
Western Upper Peninsula Planning & Development Regional Commission	906-482-7205

Minnesota

Arrowhead Regional Development Commission	218-722-5545
City of Fairmont	507-238-9461
East Central Regional Development Commission	320-679-4065
Headwaters Regional Development Commission	218-444-4732
Hennepin County Training and Employment Assistanc	612-348-8912
Mid-Minnesota Development Commission	320-235-8504
Northwest Regional Development Commission	218-745-6733
Region 5 Development Commission	218-894-3233
Region Nine Development Commission	507-387-5643
Southeast Minnesota Initiative Fund	507-455-3215
Southwest Regional Development Commission	507-836-8547
Upper Minnesota Valley Regional Development Commission	320-289-1981
West Central Minnesota Initiative Fund	218-739-2239

Mississippi

Central Mississippi Planning and Development District	601-981-1511
East Central Planning and Development District	601-683-2007
Golden Triangle Planning and Development District	662-324-7860
North Central Mississippi Planning and Development District	662-283-2675
North Delta Planning and Development District	662-561-4100
Northeast Mississippi Planning and Development District	662-728-6248
South Delta Planning and Development District	662-378-3831
Southern Mississippi Planning and Development District	228-868-2311
Southwest Mississippi Planning and Development District	601-446-6044
Three Rivers Planning and Development District	662-489-2415

Missouri

Boonslick Regional Planning and EDC636-456-3473
Bootheel RP & EDC636-456-3473
Economic Development Corporation of Kansas City816-221-0636
Green Hills Rural Development, Inc816-359-5636
Lake of the Ozarks Council of Local Governments573-346-5616
Mark Twain Regional Council of Governments314-565-2203
Meramac Regional Planning Commission573-265-2993
Mo-Kan Regional Council of Governments816-233-3144
South Central Ozarks Council of Governments417-256-4226
Southeast Missouri Regional Planning & EDC314-547-8357
St. Louis Community Development Agency314-622-3400
St. Louis County Economic Council314-615-7664

Montana

Bear Paw Development Corporation406-265-9226
Beartooth RC&D Area406-962-3914
Butte Local Development Corporation406-723-4349
Great Falls Development Authority406-454-1934
Headwaters RC&D Area, Inc.406-782-7333
Missoula Area Economic Development Corporation406-728-3337
Montana, State of406-444-2787
Native American Development Corporation406-259-3804

Nebraska

Nebraska Economic Development Corporation402-475-2795
Northeast Nebraska Economic Development District402-379-1150

Nevada

Las Vegas, City of702-229-2330
Rural Nevada Development Corporation775-289-8519
White Pine, County of775-289-3065

New Hampshire

City of Berlin603-752-7532
New Hampshire Division of Economic Development603-271-2341
North Country Council603-444-6303
Pease Development Authority603-589-3073

New Jersey

Burlington County Department of Economic Development609-265-5055
Cooperative Business Assistance Corporation856-966-8181
Jersey City Economic Development Corporation201-333-7797
New Jersey Economic Development Authority609-777-4898
South Jersey Economic Development District856-765-9700

New Mexico

Carlsbad Department of Development505-887-6562
New Mexico Industry Development Corp505-848-5804
North Central New Mexico Economic Development District505-827-7313
Northwest New Mexico Council of Governments505-722-4327

New York

Bedford Stuyvesant Restoration Corporation	.718-636-6924
Brooklyn Economic Development Corporation	.718-522-4600
Central New York Regional Planning and Development Board	.315-422-8276
Empire State Development Corporation	.212-803-3530
Erie County Industrial Development Association	.716-856-6525
Genesee Finger Lakes Regional Planning Council	.585-454-0190
Greater Jamaica Development Corporation	.718-291-0282
Lake Champlain-Lake George Regional Planning Board and Economic Development District	.518-668-5773
Long Island Development Corporation	.518-433-5000
Management Development Association	.718-522-5620
Mohawk Valley Economic Development District	.315-866-4671
New York City Economic Development Corporation	.212-619-5000
Niagara County Industrial Development Agency	.716-298-8050
Regional Economic Development and Energy Corporation	.607-962-3021
Seneca County Industrial Development Agency	.315-539-1725

North Carolina

Albermarle Commission	.252-426-5753
Kerr-Tar Regional Council of Governments	.252-436-2040
Mid-East Commission	.252-946-1825
Neuse River Council of Governments dba Eastern Carolina Council	.252-638-3185
North Carolina Department of Commerce	.919-733-4151
Southwestern North Carolina Planning and EDC	.828-488-9211
UDI Community Development Corporation	.919-544-4597
Upper Coastal Plain Council of Governments	.252-446-0411

North Dakota

Grand Forks Growth Fund	.701-746-2545
Lake Agassiz Regional Council	.701-235-1197
Lewis & Clark Regional Development Corporation	.701-255-4591
North Central Planning Council	.701-662-8131
Red River Regional Council	.701-352-3550
Roosevelt-Custer Regional Council	.701-227-1241
Souris Basin Planning Council	.701-839-6641
South Central Dakota Regional Council	.701-252-8060
Tri-County Economic Development Association	.701-774-1358

Ohio

Ashtabula County 503 Corporation	.440-576-3759
Buckeye Hills-Hocking Valley Regional Development District	.740-374-9436
City of Barberton	.330-745-3070
City of Cleveland	.216-664-3678
City of Kent	.330-678-8108
City of Mansfield	.419-755-9793
City of Norwalk	.419-663-6710
City of Springfield	.937-324-7300
City-Wide Development Corporation	.937-226-0457
Community Improvement Corporation of the Steubenville, Ohio, Area	.740-283-2476
Lorain Development Corporation	.440-204-2020
Mahoning Valley Economic Development Corporation	.330-759-3668
Ohio Mid-Eastern Governments Association	.740-439-4471
Ohio State University Extension, The	.740-653-5419
Ohio Valley Regional Development Commission	.740-947-2853
Scioto County	.740-354-5395
Stark Development Board, Inc.	.330-453-5900 x14

Oklahoma

Central Oklahoma Economic Development District	405-273-6410
Miami Area Economic Development Service	918-542-8405
Rural Enterprises of Oklahoma, Inc.	580-924-5094
South Western Oklahoma Development Authority	580-562-4882
Tulsa's Port of Catoosa Facilities Authority	918-266-2291

Oregon

CCD Business Development Corporation	541-672-6728
Central Oregon Intergovernmental Council	541-548-8163
Greater Eastern Oregon Development Corporation	541-276-6745
Mid-Columbia Economic Development District	541-296-2266
Mid-Willamette Valley Council of Governments	503-588-6177
Northeast Oregon Economic Development District	541-426-3598
Oregon Cascades West Council of Governments	541-924-8470
Oregon, State of	503-986-0165
Portland Development Commission	503-823-3263
South Central Oregon Economic Development District	541-882-9600
Southern Oregon Regional Economic Development	541-773-8946

Pennsylvania

Allegheny County Department of Economic Development	412-350-1000
Franklin County Area Development Corporation	717-263-8282
Indiana County Center for Economic Operations	724-465-3870
Lehigh University Small Business Development Center	610-758-3980
Letterkenny Industrial Development Authority	717-267-8289
Moshannon Valley Economic Development Partnership	814-342-2260
North Central Pennsylvania Regional Planning and Development Commission	814-773-3162
Northeastern PA Ind Resource Ctr	570-819-8966
Northeastern Pennsylvania Alliance	570-655-5581
Northern Tier Regional Planning and Development Commission	570-265-9103
Northwest Pennsylvania Regional Planning and Development Commission	814-677-4800
Pennsylvania Department of Community and Economic Development	717-783-3840
Philadelphia Industrial Development Corporation	215-496-8160
Regional Development Funding Corporation	412-471-1030
SEDA Council of Governments	570-524-4491
Southern Alleghenies Planning and Development Commission	814-949-6500
Southwestern Pennsylvania Commission	412-391-5590, ext. 328

Puerto Rico

Caguas Department of Promotion and Economic Development	787-744-8833, ext. 2900
Economic Development Bank for Puerto Rico	787-743-4360

Rhode Island

Cranston Economic Development	401-461-1000
Newport Department of Planning, Zoning and Development	401-846-9600, ext. 201
Rhode Island University of	401-874-6584

South Carolina

Berkeley-Charleston-Dorchester Council of Governments	.843) 529-0400
Catawba Regional Planning Council	.803-327-9041
City of Charleston	.843-724-3704
City of Columbia	.803-545-3373
City of Lake City	.843-394-5421
Lowcountry Council of Governments	.843-726-5536
Lower Savannah Council of Governments	.803-649-7981
Pee Dee Regional Council of Governments	.843-669-3138
Santee-Lynches Regional Council of Governments	.803-775-7381
South Carolina Jobs-Economic Development Authority	.803-461-3801
Upper Savannah Council of Governments	.864-941-8050
Waccamaw Regional Planning and Development Commission	.843-546-8502

South Dakota

Black Hills Community Development, Inc.	.605-347-1700
First District Association of Local Governments	.605-882-5115
Lower Brule Sioux Tribe	.605-473-5566
Northeast Council of Governments Development Corp	.605-626-2595
Planning and Development District III	.605-665-4408

Tennessee

East Tennessee Development District	.865-584-8553
First Tennessee Development District	.423-928-0224
Greater Nashville Regional Council	.615-862-8828
Memphis Area Association of Governments	.901-729-2871
Roane County	.865-376-5578
South Central Tennessee Development District	.931-381-2040
Southeast Tennessee Development District	.423-266-5781
Southwest Tennessee Development District	.731-668-7112
Upper Cumberland Development District	.931-432-4111

Texas

Brazos Valley Council of Governments	.979-595-2800
CEN-TEX Certified Development Corporation	.512-469-6852
City of Beaumont Finance and Cash Management Department	.409-880-3772
City of Fort Worth	.817-871-6192
City of San Antonio Economic Development Department	.210-207-8093
Concho Valley Economic Development District, Inc.	.915-944-9666
EL Paso Department of Economic Development	.915-533-4284
Northeast Texas Economic Development District	.903-832-8636
South Plains Economic Development District	.806-762-8721
Tyler Economic Development Council	.903-593-2004

Utah

City of Orem	.801-226-1521
Five County Association of Governments	.801-673-3548
Six County Economic Development District	.801-896-9222
Southeastern Utah Economic Development District	.801-637-5444
Uintah Basin Economic Development District	.435-722-4518
Utah Technology Finance Corporation	.801-741-4200

Vermont

CT River Development Corporation	.802-674-9202
Economic Development Council of Northern Vermont	.802-524-4546
EDC Fund Southwest Vermont	.802-773-6251

Virgin Islands

Virgin Islands Economic Development Authority340-714-1700 ext. 248

Virginia

Crater Planning District Commission804-861-1666
 Cumberland Plateau Planning District Commission276-889-1778
 LENOWISCO Planning District Commission276-431-2206
 Lynchburg Business Dev Ctr434-582-6100
 New River Valley Planning District Commission540-639-9313
 Newport News Planning and Development Department757-926-8428
 Norfolk Redevelopment and Housing Authority757-623-1111
 Piedmont Planning District Commission434-392-6104
 Southside Planning District Commission434-447-7101
 Southwest Virginia Community Development Fund540-344-6244
 Virginia Small Business Financing Authority804-371-8256
 West Piedmont Planning District Commission276-638-8137

Washington

Affiliated Tribes of NW Indians Economic Development Corporation425-778-7999
 Bellingham-Whatcom Economic Development Council360-676-4255
 Benton-Franklin Council of Governments509-943-9185
 Cowlitz-Wahkiakum Council of Governments360-577-3041
 Lending Network, The360-740-6960
 Quest, Inc.509-663-5711
 rural, Community Development Resources509-453-5133
 Skagit Council of Governments360-416-7875
 Spokane Intercollegiate Research and Technology Institute Foundation509-358-2021
 Tacoma, City of253-591-5213
 Tri-County Economic Development Distirct509-684-4571
 Washington, State of360-725-4041

West Virginia

Marshall University Economic Development University Center304-696-6270
 Mid-Ohio Valley Regional Council304-422-4993
 Ohio Valley Industrial Business Development Corporation304-232-7722
 Region I Planning and Development Council304-431-7225
 Region II Planning and Development Council304-529-3357
 Region III Planning and Development Council304-744-4258
 Region IV Planning and Development Council304-872-4970
 Region IX Planning and Development Council304-263-1743
 Region VI Planning and Development Council304-366-5693
 Region VII Planning and Development Council304-472-656
 Region VIII Planning and Development Council304-257-2448
 Taylor County Development Authority304-265-1401
 West Virginia Development Office304-558-2234

Wisconsin

City of Eau Claire715-839-4914
Clark County Economic Development Commission715-267-3205
Door County Economic Development Corporation920-743-3113
Impact Seven Inc.715-357-3334
Kenosha Area Business Alliance262-605-1100
Milwaukee Economic Development Commission414-286-5812
Mississippi River Regional Planning Commission608-785-9396
Northwest Regional Planning Commission715-635-2197
Oconto County Economic Development Corporation920-834-6969
Racine County Economic Development Corporation262-638-0234
Southwestern Wisconsin Regional Planning Commission608-342-1214
West Central Wisconsin Regional Planning Commission715-836-2918
Wisconsin Business Innovation Corporation715-635-2197

Wyoming

Lincoln-Uintah Association of Government307-877-3984
Yellowstone Development District307-864-2221

EDA University Centers

The EDA University Center Program assists colleges and universities in using their own and other resources to address the economic development problems and opportunities of their service areas. Activities funded under the program focus on providing technical assistance to clients outside the sponsoring institution.

As previously noted, in Fiscal Year 2004, EDA implemented a competition for investments awarded to University Centers. The first round of competition was held in EDA's regional offices in Austin and Denver. In Fiscal Year 2005, EDA implemented a competition for University Center funding in its Chicago and Philadelphia regional offices. In Fiscal Year 2006, the competition will be implemented in EDA's Atlanta and Seattle regional offices. Therefore, only the current sixty-three recipients of EDA University Center investments are provided below.

University	Phone
Alabama	
Auburn University334-844-4659
University of Alabama205-348-7058
Alaska	
University of Alaska - Center for Economic Development907-786-5444
Arkansas	
Arkansas State University870-972-3000
University of Arkansas at Little Rock501-569-8550
Arizona	
University of Arizona520-621-7899
California	
California State University530-898-4598
State Center Community College888-638-7888
University of Southern California213-740-1487
Connecticut	
University of Connecticut860-486-3010
Florida	
University of Florida352-392-8929
Georgia	
Clark Atlanta University404-880-6089
Georgia Institute of Technology912-634-4861

Hawaii

University of Hawaii808-956-2495

Illinois

Southern Illinois University - Edwardsville618-650-3634

Idaho

Boise State University208-426-3689

Indiana

Purdue University765-494-3573

Indiana University812-855-3963

Iowa

Iowa State University of Science & Technology515-294-9592

Kansas

Kansas State University785- 532-5606

Kentucky

Eastern Kentucky University859-622-2334

Western Kentucky University270-745-1900

Louisiana

University of New Orleans504-280-6663

Xavier University of Louisiana504-483-7675

Massachusetts

University of Massachusetts Center for Economic Development413-545-6636

Maryland

Towson University410-704-4474

University of Maryland Eastern Shore410-651-6183

Maine

University of Southern Maine207-780-4187

Michigan

University of Michigan734-998-6214

Missouri

Curators of the University of Missouri573-882-4321

Mississippi

Mississippi State University662-325-3817

Mississippi Valley State University662-254-3461

University of Southern Mississippi601-266-6067

Montana

Montana State University406-994-3812

North Carolina

Western Carolina University828-227-3859

North Dakota

United Tribes Technical College701-255-3285 Ext 436

University of North Dakota; North Dakota State University701-777-3132 ; 701-231-6542

New Hampshire

University of New Hampshire603-226-4132

New Jersey

Rutgers University973-353-5890

New Mexico

Eastern New Mexico University505-624-7119

New Mexico State University505-646-1334

Nevada

University of Nevada, Reno775-784-1681

New York

Cornell University Local Government Program607-255-6550

Ohio

Bowling Green State University419-372-8710

Cleveland State University216-687-3988

Oklahoma

University of Oklahoma405-325-7331

Oregon

Eastern Oregon University541-962-3511

Pennsylvania

Pennsylvania Technical Assistance Center814-865-0427

Puerto Rico

Economic Development University Center787-834-2566

South Carolina

Benedict College803-253-5316

Tennessee

The University of Memphis901-678-2056

Texas

Texas A & M University409-845-2907

Texas Tech University806-742-2466

University of Texas Arlington817-272-3359

University of Texas Pan American956-381-3361

University of Texas Permian Basin915-552-2447

University of Texas San Antonio210-458-2479

Virginia

Norfolk State University	757-823-9053
Virginia Polytechnic Institute	540-231-5278
Virginia Polytechnic Institute	540-231-8850

Washington

Washington State University	509-335-5051
-----------------------------------	--------------

Wisconsin

Stout Tech Transfer Inst & Ctr for Innovation & Dev	715-232-5023
---	--------------

West Virginia

West Virginia University Institute of Technology	304-442-3049
--	--------------

Trade Adjustment Assistance Centers

Investments to operate Trade Adjustment Assistance Centers (TAACs) may be awarded to institutions of higher education, nonprofit organizations, or other appropriate entities. Seven institutions of higher education, three single-purpose nonprofit organizations, and one employers' association received funding in Fiscal Year 2004 to sponsor a TAAC.

Great Lakes Trade Adjustment Assistance Center

University of Michigan School of Business
Carver Building, 3rd Floor
506 East Liberty Street
Ann Arbor, Michigan 48104
Telephone: 734-998-6213
Serves Indiana, Michigan, and Ohio

Mid-American Trade Adjustment Assistance Center

University of Missouri at Kansas City
664 SE Bayberry Lane, Suite 101
Lee's Summit, Missouri 64063
Telephone: 816-246-1555
Serves Arkansas, Kansas, and Missouri

MidAtlantic Trade Adjustment Assistance Center

MidAtlantic Employers' Association
550 Township Line Road
Blue Bell, Pennsylvania 19422
Telephone: 610-825-7819
Serves Delaware, District of Columbia, Maryland, New Jersey, Pennsylvania, Virginia, and West Virginia

Midwest Trade Adjustment Assistance Center

Applied Strategies International, Inc.
150 North Wacker Drive, Suite 2240
Chicago, Illinois 60606
Telephone: 312-368-4600
Serves Illinois, Iowa, Minnesota, and Wisconsin

New England Trade Adjustment Assistance Center

New England Trade Adjustment Assistance Center, Inc.
600 Suffolk Street, 5th Floor North
Lowell, Massachusetts 01854
Telephone: 978-446-9870
Serves Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, and Vermont

New York State Trade Adjustment Assistance Center

Binghamton University
117 Hawley Street, Suite 102
Binghamton, New York 13901
Telephone: 607-771-0875
Serves New York

**Northwest Trade Adjustment
Assistance Center**

Trade Task Group
1200 Westlake Avenue, North, Suite 802
Seattle, Washington 98109

Telephone: 206-622-2730

*Serves Alaska, Idaho, Montana, Oregon,
and Washington*

**Rocky Mountain Trade Adjustment
Assistance Center**

University of Colorado
5353 Manhattan Circle, Suite 200
Boulder, Colorado 80303

Telephone: 303-499-8222

*Serves Colorado, Nebraska, New Mexico, North
Dakota, South Dakota, Utah, and Wyoming*

**Southeastern Trade Adjustment
Assistance Center**

Georgia Tech Research Corporation
760 Spring Street, NW
Atlanta, Georgia 30308

Telephone: 404-894-3858

*Serves Alabama, Florida, Georgia, Kentucky,
Mississippi, North Carolina, South Carolina,
and Tennessee*

**Southwest Trade Adjustment
Assistance Center**

University of Texas at San Antonio
501 West Durango
San Antonio, Texas 78207

Telephone: 210-458-2490

Serves Louisiana, Oklahoma, and Texas

Western Trade Adjustment Assistance

University of Southern California
3716 South Hope Street, Suite 200
Los Angeles, California 90007

Telephone: 213-743-2732

Serves Arizona, California, Hawaii, and Nevada



V. State-by-State Investment Information



Fiscal Year End September 30, 2004 Summary of EDA Approved Investments by State by Program (\$000)

State	Public Works		Technical Assistance		Planning Grants		Economic Adjustment		Disaster Assistance		Research Grants		State Totals	
	#	Amt	#	Amt	#	Amt	#	Amt	#	Amt	#	Amt	#	Amt
Alabama	5	5,987	2	200	11	556	1	367	0	0	0	0	19	7,110
Alaska	8	15,280	1	110	7	413	11	6,179	0	0	0	0	27	21,982
Arizona	1	2,000	1	110	9	470	2	700	0	0	0	0	13	3,280
Arkansas	3	4,400	4	297	0	0	1	238	0	0	0	0	8	4,935
California	6	15,643	3	240	7	469	12	10,929	0	0	0	0	28	27,281
Colorado	0	0	1	20	9	417	2	5,890	0	0	0	0	12	6,327
Connecticut	2	2,700	0	0	1	25	4	4,625	0	0	0	0	7	7,350
Delaware	0	0	0	0	1	113	0	0	0	0	0	0	1	113
District of Columbia	0	0	2	1,552	0	0	0	0	0	0	1	196	3	1,748
Florida	3	5,500	1	100	10	469	3	4,984	0	406	0	0	17	11,459
Georgia	5	4,673	4	279	17	901	2	1,300	0	0	0	0	28	7,153
Hawaii	1	1,250	1	215	1	76	3	535	0	0	0	0	6	2,076
Idaho	1	2,000	1	110	8	421	1	155	0	0	0	0	11	2,686
Illinois	5	8,571	2	176	10	690	7	1,808	0	0	0	0	24	11,245
Indiana	0	0	0	0	9	447	0	0	0	0	0	0	9	447
Iowa	3	2,141	2	116	11	565	1	250	0	0	0	0	17	3,072
Kansas	0	0	2	170	5	258	1	100	0	0	0	0	8	528
Kentucky	3	3,350	2	190	1	728	6	2,995	0	0	0	0	12	7,263
Louisiana	8	8,900	3	230	7	1,050	1	750	0	0	0	0	19	10,930
Maine	2	2,440	1	92	6	315	0	0	1	65	0	0	10	2,912
Maryland	2	2,446	2	192	3	156	0	0	0	0	0	0	7	2,794
Massachusetts	4	4,967	1	103	7	403	1	95	0	0	1	100	14	5,667
Michigan	5	7,301	2	209	13	734	1	351	0	0	0	0	21	8,595
Minnesota	1	1,000	3	425	11	694	1	216	0	0	0	0	16	2,335
Mississippi	2	3,325	3	285	10	516	1	50	0	0	0	0	16	4,176
Missouri	5	6,258	2	155	13	660	2	1,000	0	0	0	0	22	8,073
Montana	4	2,813	3	186	14	560	0	0	0	0	0	0	21	3,559
Multi Jurisdictional	0	0	11	11,308	0	0	0	0	0	0	0	0	11	11,308
Nebraska	2	1,900	1	13	4	204	2	1,281	0	0	0	0	9	3,397
Nevada	1	2,000	1	123	1	77	1	130	0	0	0	0	4	2,330
New Hampshire	1	2,600	1	92	3	166	0	0	0	0	0	0	5	2,858
New Jersey	1	750	1	92	2	102	1	3,990	1	71	0	0	6	5,005
New Mexico	4	2,350	4	262	7	951	1	1,300	0	0	0	0	17	4,863
New York	4	5,240	4	1,204	11	560	4	2,075	0	0	0	0	24	9,079
North Carolina	4	2,839	1	100	16	1,015	5	3,165	0	0	0	0	26	7,119
North Dakota	1	750	4	336	14	762	1	100	0	0	0	0	20	1,948
Ohio	4	8,112	3	176	5	268	2	2,001	0	0	0	0	14	10,557
Oklahoma	2	1,655	3	212	8	930	1	60	0	0	0	0	14	2,857
Oregon	3	2,920	1	110	13	709	9	1,427	0	0	0	0	26	5,166
Pennsylvania	5	5,170	2	153	8	435	8	4,042	0	0	0	0	23	9,800
Puerto Rico	2	4,400	1	116	1	52	0	0	0	0	0	0	4	4,568
Rhode Island	1	1,000	0	0	1	125	1	50	0	0	0	0	3	1,175
South Carolina	3	3,500	2	120	11	588	2	742	0	0	0	0	18	4,949
South Dakota	1	350	1	13	11	545	1	367	0	0	0	0	14	1,274
Tennessee	7	6,550	1	100	10	517	1	353	0	0	0	0	19	7,520
Texas	9	10,631	8	528	4	412	7	3,392	0	0	0	0	29	14,963
Utah	1	971	3	34	7	351	1	100	0	0	0	0	12	1,455
Vermont	1	2,000	0	0	1	52	1	50	0	0	0	0	3	2,102
Virgin Islands	0	0	0	0	1	42	0	0	0	0	0	0	1	42
Virginia	2	6,159	2	192	11	574	3	425	0	0	0	0	18	7,350
Washington	4	7,750	2	160	23	1,243	5	2,494	0	0	0	0	34	11,647
West Virginia	3	3,615	2	200	11	572	1	1,477	0	0	0	0	17	5,864
Wisconsin	4	7,295	2	228	8	562	3	423	0	0	0	0	17	8,509
Wyoming	1	1,250	0	0	2	93	2	50	0	0	0	0	5	1,393
Totals:	150	204,700	110	21,634	395	24,009	127	73,010	2	542	2	296	789	324,191

Note: Figures include prior year recoveries and reimbursable funds.



Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
ALABAMA				
04830507902	AL Tombigbee Reg Comm	Camden	Econ Dev District Planning	52
04830524201	Birmingham RPC	Birmingham	Econ Dev District Planning	52
04830527601	East AL Plg & Dev Comm	Anniston	Econ Dev District Planning	52
04830527001	No-central AL CoG	Decatur	Econ Dev District Planning	52
048305467	South Alabama RPC	Mobile	Econ Dev District Planning	52
048305408	South Central AL Dev Com	Montgomery	Econ Dev District Planning	52
04830507802	Southeast AL RPDC	Dothan	Econ Dev District Planning	52
04830527101	Top of AL Reg CoG	Huntsville	Econ Dev District Planning	52
048305465	West Alabama EDD	Northport	Econ Dev District Planning	60
048605503	AL Tombigbee Reg Comm	Multi City	Substate Planning	50
048605490	Northwest Alabama CoG	Muscle Shoals	Substate Planning	30
040105402	Crenshaw Co Econ IDA Inc	Luverne	Public Works	387
040105341	Fort Deposit, Town of	Fort Deposit	Public Works	2,000
040105348	Hayneville	Hayneville	Public Works	2,000
040105418	Huntsville City of	Huntsville	Public Works	1,000
040105470	Water Works/Sewer Bd	Montgomery	Public Works	600
047905493	Alabama Tech Network	Multi City	Econ Adjust Implementation	367
04660525401	Auburn University	Multi City	University Center Assistance	100
04660507302	University of AL CED	Multi City	University Center Assistance	100
ALASKA				
078305576	Kenai Peninsula Borough	Kenai	Econ Dev District Planning	59
078305588	SW Alaska Municipal Conf	Anchorage	Econ Dev District Planning	59
078405624	Assn of Vil Cndl Presdnt	Bethel	Indian District Planning	59
078405555	Bristol Bay Native Assn	Dillingham	Indian District Planning	59
078405569	Kawerak Inc.	Nome	Indian District Planning	59
078405472	Tanana Chiefs Conference	Fairbanks	Indian District Planning	59
078405479	Tlingit-Haida Tribes	Juneau	Indian District Planning	59
070105594	Adak	Anchorage	Public Works	2,100
070105582	Alaska, State of DOL&WD	Seward	Public Works	2,000
070105627	Bristol Bay EDC	Dillingham	Public Works	1,422
070105589	Haines Borough	Haines	Public Works	304
070105599	Hoonah	Hoonah	Public Works	2,000
070105562	Ketchikan, City of	Ketchikan	Public Works	2,160
070105545	People's Learning Center	Bethel	Public Works	1,800
070105603	Valdez	Valdez	Public Works	3,000
077905590	Alaska DCED	Juneau	Econ Adjust Implementation	300
077905604	Anchorage EDC	Anchorage	Econ Adjust Implementation	160
077905612	Coastal Villages	Anchorage	Econ Adjust Implementation	2,000
077905484	Cold Climate Hsng Cntr	Fairbanks	Econ Adjust Implementation	60
077905595	Cook Inlet	Soldotna	Econ Adjust Implementation	302
077905537	Kwinhagak	Quinhagak	Econ Adjust Implementation	1,200
077905505	Prince William Sound EDD	Valdez	Econ Adjust Implementation	40
077905554	Sheldon Jackson College	Sitka	Econ Adjust Implementation	75
077905618	Southeast Conference	Juneau	Econ Adjust Implementation	40
077905573	Yakutat	Yakutat	Econ Adjust Implementation	2,456

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
ALASKA				
076905616	Aleutian/Pribilof Assn	Anchorage	Econ Adjust Strategy	40
076605547	Alaska, Univ of	Anchorage	University Center Assistance	110
ARIZONA				
078305509	Central AZ Assoc of Govt	Florence	Econ Dev District Planning	57
078305565	Northern Arizona CoG	Flagstaff	Econ Dev District Planning	57
078305596	SouthEastern Arizona	Bisbee	Econ Dev District Planning	60
078405601	Hopi Tribe	Kykotsmovi Village	Indian District Planning	61
078405529	Quechan Indian Tribe	Yuma	Indian District Planning	35
078405517	San Carlos Apache Tribe	San Carlos	Indian District Planning	40
078605597	Western Arizona	Yuma	Substate Planning	55
078705630	City of South Tucson	South Tucson	Urban Planning	65
078705621	Tonatierra	Phoenix	Urban Planning	40
070105572	Chicanos Por La Causa	Phoenix	Public Works	2,000
077905617	Arizona MEP	Scottsdale	Econ Adjust Implementation	200
077905477	PPEP Microbusiness	Tucson	Econ Adjust Implementation	500
076605625	Arizona, University of	Tucson	University Center Assistance	110
ARKANSAS				
080103895	Marion	Marion	Public Works	1,500
080103842	White River Health Sys	Batesville	Public Works	1,500
080103892	Wynne	Wynne	Public Works	1,400
084903923	B-GRAA	Blytheville	Defense Conversion	238
086603931	ASU	Jonesboro	University Center Assistance	99
086603901	Arkansas State Univ	Jonesboro	University Center Assistance	50
086603900	UALR	Little Rock	University Center Assistance	50
086603929	Univ AR at Little Rock	Little Rock	University Center Assistance	99
CALIFORNIA				
078505578	Imperial, County of	EI Centro	Area Planning	60
078305584	Central Sierra EDD	Sonora	Econ Dev District Planning	56
078305514	Sierra EDD	Auburn	Econ Dev District Planning	76
078305480	Superior CA Econ Dev Dis	Redding	Econ Dev District Planning	60
078305564	Tri-County EDC	Chico	Econ Dev District Planning	67
078405481	CA Indian Assistance Prg	Sacramento	Indian District Planning	100
078605544	Yuba Sutter Econ Dev Cor	Yuba City	Substate Planning	50
070105327	City of Gonzales	Gonzales	Public Works	2,001
070105292	City of Port Hueneme	Port Hueneme	Public Works	2,012
070105463	FAME	Los Angeles	Public Works	2,000
070105491	Inland Health Services	San Bernardino	Public Works	2,000
070105470	San Bernardino CC Dist	San Bernardino	Public Works	1,650
070105485	Stockton, City of	Stockton	Public Works	5,980
074905623	Inland Valley Dev Agency	San Bernardino	Defense Conversion	3,230
074905611	March JPA	Moreno Valley	Defense Conversion	950
074905600	SF Redevelopment Agency	San Francisco	Defense Conversion	2,134
074905631	Victorville	Victorville	Defense Conversion	3,230
077905489	County of Santa Cruz	Santa Cruz	Econ Adjust Implementation	200
077905530	Great Valley Center	Modesto	Econ Adjust Implementation	75

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
CALIFORNIA				
077905619	Karuk Tribe of CA	Happy Camp	Econ Adjust Implementation	50
077905495	North Fork CDC	North Fork	Econ Adjust Implementation	150
077905546	Operation Hope	Los Angeles	Econ Adjust Implementation	250
077905610	San Diego State UV Found	Calexico	Econ Adjust Implementation	300
077905541	University Southern Cal	Los Angeles	Econ Adjust Implementation	110
076905580	Ctr for New Orange Ctny	Irvine	Econ Adjust Strategy	250
076605496	CA State Univ Chico	Chico	University Center Assistance	110
076605543	State Ctr Cmty Coll Dist	Fresno	University Center Assistance	110
07660537601	Univ of Southern CA	Los Angeles	University Center Assistance	20
COLORADO				
058304064	Region 10 League EAP	Montrose	Econ Dev District Planning	51
058304018	Region 9 EDD of SW CO	Durango	Econ Dev District Planning	51
058303986	San Luis Valley DRG	Alamosa	Econ Dev District Planning	52
058303966	Southern Colorado EDD	Pueblo	Econ Dev District Planning	53
058404029	Ute Mountain Ute Tribe	Towaoc	Indian District Planning	40
058604060	Adams County ED	Westminster	Substate Planning	63
058604013	Bent Cnty Dev Fndt	Las Animas	Substate Planning	17
058703984	Colorado Springs City of	Colorado Springs	Urban Planning	60
058704006	Commerce City City of	Commerce City	Urban Planning	30
054904068	Children's Hospital	Aurora	Defense Conversion	5,700
057903967	CSTI	Colorado Springs	Econ Adjust Implementation	190
05660388201	University of Colorado	Boulder	University Center Assistance	20
CONNECTICUT				
018607978	So Central Reg EDC	Multi City	Substate Planning	25
010108023	Bristol City of	Bristol	Public Works	1,200
010108005	Plainfield	Plainfield	Public Works	1,500
014908111	CCAT	Multi City	Defense Conversion	4,275
017907985	North Haven Town of	North Haven	Econ Adjust Implementation	75
017908009	Waterbury City of	Waterbury	Econ Adjust Implementation	200
016908088	MetroHartford Alliance	Multi City	Econ Adjust Strategy	75
DELAWARE				
018807976	DEDO	Multi City	State Planning	113
DISTRICT OF COLUMBIA				
990713830	Cncl on Competitiveness	Washington	Research	196
010608102	Army Distaff Foundation	Washington	Technical Assistance	1,455
99060749201	IEDC	Washington	Technical Assistance	97
FLORIDA				
04830523801	Apalachee Reg Plng Cncl	Multi City	Econ Dev District Planning	52
04830528101	Central FL Reg Plng	Multi City	Econ Dev District Planning	52
04830523501	N Central FL Reg PL Cncl	Multi City	Econ Dev District Planning	52
04830528401	South Florida RPC	Multi City	Econ Dev District Planning	52
04830505702	Southwest FL Reg PL Cncl	Multi City	Econ Dev District Planning	52
048305389	Treasure Coast RPC	Multi City	Econ Dev District Planning	52
04830528301	West FL Reg Plng Council	Multi City	Econ Dev District Planning	52
04830505902	Withlacoochee RPC	Multi City	Econ Dev District Planning	52

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
FLORIDA				
048605474	Midway	Midway	Substate Planning	15
048705507	Tampa Bay Reg Plng Cncl	Pinellas Park	Urban Planning	38
040105390	Jackson County	Marianna	Public Works	2,000
040105375	St. Lucie County	Fort Pierce	Public Works	1,500
040105407	University of Florida	Gainesville	Public Works	2,000
044905486	City of Jacksonville	Jacksonville	Defense Conversion	1,140
047905492	Florida MEP	Multi City	Econ Adjust Implementation	250
047905513	OTTED	Tallahassee	Econ Adjust Implementation	4,000
046605419	University of Fla OTC	Multi City	University Center Assistance	100
GEORGIA				
04830506002	Central Savannah Rvr RDC	Multi City	Econ Dev District Planning	52
04830527901	Chattahoochee-Flint RDC	Multi City	Econ Dev District Planning	52
04830528501	Coastal GA RDC	Multi City	Econ Dev District Planning	52
04830522901	Coosa Valley RDC	Multi City	Econ Dev District Planning	52
04830523101	GA Mountains RDC	Multi City	Econ Dev District Planning	52
04830506302	Heart of Ga-Altamaha RDC	Multi City	Econ Dev District Planning	52
04830499502	Lower Chattahoochee RDC	Multi City	Econ Dev District Planning	52
04830522701	McIntosh Trail RDC	Multi City	Econ Dev District Planning	52
04830519101	Middle Flint RDC	Multi City	Econ Dev District Planning	52
04830523201	Middle GA RDC	Multi City	Econ Dev District Planning	71
04830506602	North GA RDC	Multi City	Econ Dev District Planning	52
04830523601	Northeast GA RDC	Multi City	Econ Dev District Planning	60
04830519501	South Georgia RDC	Multi City	Econ Dev District Planning	60
04830519601	Southeast GA RDC	Multi City	Econ Dev District Planning	52
04830517701	Southwest GA RDC	Multi City	Econ Dev District Planning	52
048605500	South Georgia RDC	Multi City	Substate Planning	50
048605441	Swainsboro/Emanuel Co.	Swainsboro	Substate Planning	37
040105430	Adel IDA	Adel	Public Works	1,151
040105378	Carroll Tomorrow	Carrollton	Public Works	648
040105340	Haralson Co. Dev. Auth.	Waco	Public Works	859
040105478	Montezuma, city of	Montezuma	Public Works	1,000
040105477	Ware County	Waycross	Public Works	1,015
047905454	Dev Auth of Cherokee Co	Canton	Econ Adjust Implementation	900
047905498	GA Tech Research Corp	Multi City	Econ Adjust Implementation	400
040605343	Natl Conf Black Mayors	East Point	Technical Assistance	63
040605506	Operation Hope	Atlanta	Technical Assistance	10
046605426	Clark Atlanta University	Multi City	University Center Assistance	106
046605451	Georgia Inst of Tech	Multi City	University Center Assistance	100
HAWAII				
078505556	Pacific Basin Dev Cncl	Honolulu	Area Planning	76
070105384	Waipahu	Waipahu	Public Works	1,250
077905542	Hawaii	Honolulu	Econ Adjust Implementation	160
077905532	High Tec Dev Corp	Honolulu	Econ Adjust Implementation	300
077905607	High Tec Dev Corp	Honolulu	Econ Adjust Implementation	75
076605507	Hawaii, University of	Honolulu	University Center Assistance	215

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
IDAHO				
078305521	Clearwater Econ Dev Assn	Lewiston	Econ Dev District Planning	60
078305508	East-Central P&D Assn.	Rexburg	Econ Dev District Planning	60
078305512	Panhandle Area Council	Hayden, ID	Econ Dev District Planning	60
078305510	Region IV Dev Assn Inc	Twin Falls	Econ Dev District Planning	53
078305511	Sage Community Resources	Boise	Econ Dev District Planning	67
078305523	Southeast Idaho CoG	Pocatello	Econ Dev District Planning	56
078405506	Coeur D'Alene Tribe	Plummer	Indian District Planning	31
078405575	Nez Perce Tribe of Idaho	Lapwai	Indian District Planning	34
070105358	Gem County	Emmett	Public Works	2,000
077905598	Boise State University	Boise	Econ Adjust Implementation	155
076605540	Boise State University	Boise	University Center Assistance	110
ILLINOIS				
068304926	BI-State Regional Comm	Rock Island	Econ Dev District Planning	77
068304920	Blackhawk Hills RC&D	Rock Falls	Econ Dev District Planning	81
068304968	Greater Egypt RPDC	Multi City	Econ Dev District Planning	57
068304905	Greater Wabash RPC	Multi City	Econ Dev District Planning	77
068304908	South Central IL RPDC	Multi City	Econ Dev District Planning	56
068304933	Southeastern IL RPDC	Multi City	Econ Dev District Planning	56
068304872	Southern Five RPDDC	Multi City	Econ Dev District Planning	56
068304918	Southwestern IL Metr RPC	Collinsville	Econ Dev District Planning	53
068304947	Two Rivers Reg Cncl PO	Multi City	Econ Dev District Planning	55
068604948	Western Illinois Univ	Multi City	Substate Planning	125
060104898	Breese City of	Breese	Public Works	1,500
060104870	Herrin City of	Herrin	Public Works	1,651
060104930	Peoria City of	Peoria	Public Works	2,000
060104868	Salem City of	Salem	Public Works	2,000
060104890	Waukegan City of	Waukegan	Public Works	1,420
064904963	Tri-City Reg Port Dist	Granite City	Defense Conversion	950
067904959	Chicago Manuf Center	Chicago	Econ Adjust Implementation	150
067904960	Illinois Manuf Ext Ctr	Peoria	Econ Adjust Implementation	356
067904969	North Utica Village of	North Utica	Econ Adjust Implementation	76
066904919	Centralia City of	Centralia	Econ Adjust Strategy	70
066904923	Markham City of	Markham	Econ Adjust Strategy	53
066904936	South Central IL RPDC	Vandalia	Econ Adjust Strategy	154
066604966	University of Illinois	Chicago	University Center Assistance	83
066604939	Western Illinois Univ	Multi City	University Center Assistance	94
INDIANA				
068304937	Indiana 15 RPC	Multi City	Econ Dev District Planning	53
068304881	Kankakee-Iroquois RPC	Monon	Econ Dev District Planning	56
068304912	Region 3A Dev RPC	Multi City	Econ Dev District Planning	52
068304888	River Hills RPC	Jeffersonville	Econ Dev District Planning	52
068304907	Southeastern IN RPC	Multi City	Econ Dev District Planning	52
068304928	Southern IN Dev Comm	Multi City	Econ Dev District Planning	52
068304909	West Central Indiana EDD	Multi City	Econ Dev District Planning	52
068604952	Univ Southern Indiana Fd	Multi City	Substate Planning	50

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
INDIANA				
068604957	Workforce Dev Strategies	Multi City	Substate Planning	30
IOWA				
058304040	Area XV Reg Plng Comm	Ottumwa	Econ Dev District Planning	51
058303988	East Central Ingotv Assn	Dubuque	Econ Dev District Planning	52
058304045	Iowa Northland Reg EDC	Waterloo	Econ Dev District Planning	51
058304001	Mid Iowa Dev Assn COG	Fort Dodge	Econ Dev District Planning	51
058303997	NW Iowa PDC	Spencer	Econ Dev District Planning	51
058304022	North Iowa Area COG	Mason City	Econ Dev District Planning	51
058304036	Region XII COG	Carroll	Econ Dev District Planning	51
058303968	Siouxland Interstate MPC	Sioux City	Econ Dev District Planning	52
058304033	Southeast Iowa RPC	Burlington	Econ Dev District Planning	51
058303995	Southern Iowa COG	Creston	Econ Dev District Planning	53
058304038	Upper Explorerland RPC	Postville	Econ Dev District Planning	51
050104058	DeWitt City of	De Witt	Public Works	966
050103943	Des Moines County	Burlington	Public Works	500
050103928	Keokuk City of	Keokuk	Public Works	675
057904083	IMEP	Ankeny	Econ Adjust Implementation	250
056604079	ISU-CIRAS	Ames	University Center Assistance	95
05660387401	Iowa State University	Ames	University Center Assistance	21
KANSAS				
058304048	Great Plains Dev Inc	Dodge City	Econ Dev District Planning	51
058304003	North Central RPC	Beloit	Econ Dev District Planning	51
058303983	Northwest Kansas P&DC	Hill City	Econ Dev District Planning	52
058303951	South Central Kansas EDD	Wichita	Econ Dev District Planning	53
058304023	Southeast Kansas RPC	Chanute	Econ Dev District Planning	51
057904084	MAMTC	Overland Park	Econ Adjust Implementation	100
056604077	KSU-AMI	Manhattan	University Center Assistance	155
05660387201	Univ of Kansas - KCRI	Lawrence	University Center Assistance	15
KENTUCKY				
048305480	KY Dept of Local Govt	Multi City	Econ Dev District Planning	728
040105405	Community Ventures Corp.	Lexington	Public Works	350
040105431	Jamestown, city of	Jamestown	Public Works	1,500
040105342	St. Catharine College	St. Catharine	Public Works	1,500
047905429	Big Sandy Regional IDA	Inez	Econ Adjust Implementation	1,026
047905496	Ky Tech Services, Inc.	Multi City	Econ Adjust Implementation	33
047905428	McCreary Co. Ind. Auth.	Pine Knot	Econ Adjust Implementation	700
047905457	Wood Creek Water Distric	London	Econ Adjust Implementation	1,199
046905412	Kentucky Highland Invest	London	Econ Adjust Strategy	25
046905384	Pikeville	Pikeville	Econ Adjust Strategy	12
04660529401	Eastern Kentucky Univ	Multi City	University Center Assistance	100
046605423	Western Kentucky Univ	Multi City	University Center Assistance	90
LOUISIANA				
088303908	Acadiana RDD	Lafayette	Econ Dev District Planning	150
088303912	Capital Region Plng Comm	Baton Rouge	Econ Dev District Planning	150
088303894	Coordinating & Dev Corp	Shreveport	Econ Dev District Planning	150

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
LOUISIANA				
088303907	Imperial Calcasieu RPDC	Lake Charles	Econ Dev District Planning	150
088303913	Kisatchie Delta Reg PDD	Alexandria	Econ Dev District Planning	150
088303905	N Delta Reg PDD	Monroe	Econ Dev District Planning	150
088303904	South Central PDC	Gray	Econ Dev District Planning	150
080103910	Assumption Parish WWD-1	Napoleonville	Public Works	500
080103873	Bio Res Found of NW LA	Shreveport	Public Works	1,250
080103860	Gr Ouachita Port Comm	West Monroe	Public Works	1,500
080103874	LSU System R&TF	Baton Rouge	Public Works	1,250
080103830	Lake Providence Port Com	Lake Providence	Public Works	1,250
080103914	Pineville City of	Pineville	Public Works	1,250
080103844	Port of South La	Laplace	Public Works	900
080103911	Vidalia Town of	Vidalia	Public Works	1,000
087903925	Madison Parish Port Comm	Tallulah	Econ Adjust Implementation	750
086603935	LA Tech Univ	Ruston	University Center Assistance	81
086603918	Univ of New Orleans	New Orleans	University Center Assistance	50
086603939	Univ of New Orleans	New Orleans	University Center Assistance	99
MAINE				
018308028	Androscoggin Valley COG	Auburn	Econ Dev District Planning	60
018308038	Eastern Maine Dev Dist	Multi City	Econ Dev District Planning	62
018308037	Kennebec Valley COG	Multi City	Econ Dev District Planning	52
018308039	Northern ME Dev Comm	Multi City	Econ Dev District Planning	54
018308089	Southern Maine EDD	Multi City	Econ Dev District Planning	52
018408106	Penobscot Indian Tribe	Old Town	Indian District Planning	35
010107915	Hartland Town of	Hartland	Public Works	700
010108032	Maine Port Authority	Searsport	Public Works	1,740
017963023	Coastal Enterprises, Inc	Multi City	Econ Adjust Implementation	65
016608055	Univ of Southern Maine	Multi City	University Center Assistance	92
MARYLAND				
018308002	Tri-Cnty Cncl for W. MD	Multi City	Econ Dev District Planning	52
018608033	Mid Shore Reg. Council	Multi City	Substate Planning	52
018608097	Tri-County Council LES	Multi City	Substate Planning	52
01010753401	Allegheny Co Commission	Cumberland	Public Works	346
010108012	Caroline County	Ridgely	Public Works	2,100
016608025	Morgan State University	Multi City	University Center Assistance	92
016608080	Univ of MD Eastern Shore	Multi City	University Center Assistance	100
MASSACHUSETTS				
018308073	Merrimack Valley PC	Multi City	Econ Dev District Planning	52
018308098	Metro Area Planning Cncl	Boston	Econ Dev District Planning	60
018308022	Old Colony Planning Cncl	Multi City	Econ Dev District Planning	52
018308087	Pioneer Valley Plg Comm	Multi City	Econ Dev District Planning	60
018307988	Southeastern RP & EDD	Multi City	Econ Dev District Planning	52
018608103	Montachusett RPC	Multi City	Substate Planning	52
018708049	Worcester City of	Worcester	Urban Planning	75
010107975	Attleboro City of	Attleboro	Public Works	2,000
010108019	Fitchburg City of	Fitchburg	Public Works	1,000

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
MASSACHUSETTS				
010107974	MLKJ-BEC	Worcester	Public Works	1,201
010108075	MVDC	Everett	Public Works	766
990713829	MIT	Cambridge	Research	100
017908034	UMass Donahue Institute	Multi City	Econ Adjust Implementation	95
016608096	UMASS	Multi City	University Center Assistance	103
MICHIGAN				
068304897	Central Upper Peninsula	Multi City	Econ Dev District Planning	57
068304906	East Central MI PDRC	Multi City	Econ Dev District Planning	53
068304932	Eastern Upper Peninsula	Multi City	Econ Dev District Planning	55
068304910	NE MI Cncl of Govts	Multi City	Econ Dev District Planning	55
068304925	NW MI Council Govt	Traverse City	Econ Dev District Planning	52
068304946	Southcentral MI Plg Cncl	Multi City	Econ Dev District Planning	52
068304889	Southwestern MI Comm	Multi City	Econ Dev District Planning	52
068304931	Tri-Cnty Reg Plg Comm	Multi City	Econ Dev District Planning	53
068304876	West MI Shoreline RDC	Muskegon	Econ Dev District Planning	56
068304873	West Michigan RPC	Multi City	Econ Dev District Planning	52
068304885	Western Upper Peninsula	Houghton	Econ Dev District Planning	56
068404921	Inter-Tribal Cncl of MI	Multi City	Indian District Planning	70
068604916	NE MI Cncl of Govts	Multi City	Substate Planning	75
060104894	Decatur Village of	Decatur	Public Works	980
060104934	Greenville City of	Greenville	Public Works	1,200
060104940	Hillman Village of	Hillman	Public Works	926
060104865	Kettering University	Flint	Public Works	1,800
060104929	Pere Marquette Chrtr Twp	Ludington	Public Works	2,395
067904961	Industrial Tech Inst.	Multi City	Econ Adjust Implementation	351
066604944	Michigan State Univ	Multi City	University Center Assistance	91
066604904	Univ of Michigan	Multi City	University Center Assistance	119
MINNESOTA				
068304942	Arrowhead Reg Dev Comm	Multi City	Econ Dev District Planning	62
068304914	East Central RDC	Multi City	Econ Dev District Planning	53
068304882	Headwaters Reg Dev Comm	Bemidji	Econ Dev District Planning	55
068304915	Mid-Minnesota Dev Comm	Multi City	Econ Dev District Planning	53
068304878	Northwest RDC	Warren	Econ Dev District Planning	53
068304883	Region Five Dev Comm	Staples	Econ Dev District Planning	52
068304901	Region Nine Dev Comm	Multi City	Econ Dev District Planning	52
068304941	Southwest Reg Dev Comm	Multi City	Econ Dev District Planning	55
068304943	Upper MN Valley RDC	Multi City	Econ Dev District Planning	55
068304935	West Central Initiative	Multi City	Econ Dev District Planning	55
068404884	Minnesota Chippewa Tribe	Cass Lake	Indian District Planning	153
060104902	Roseau City of	Roseau	Public Works	1,000
066904900	Arrowhead Reg Dev Comm	Grand Rapids	Econ Adjust Strategy	216
060604967	Eden Prairie City of	St. Bonifacius	Technical Assistance	243
060604869	Region Nine Dev Comm	Multi City	Technical Assistance	39
066604886	St Cloud State Univ	Multi City	University Center Assistance	144

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
MISSISSIPPI				
048305351	Central MS PDD	Multi City	Econ Dev District Planning	60
04830527201	East Central PDD	Newton	Econ Dev District Planning	58
04830526901	North Central MS PDD	Winona	Econ Dev District Planning	52
04830527301	Northeast MS PDD	Booneville	Econ Dev District Planning	52
04830507702	South Delta PDD	Greenville	Econ Dev District Planning	52
048305352	Southern MS PDD	Multi City	Econ Dev District Planning	84
048305374	Southwest MS PDD	Multi City	Econ Dev District Planning	52
048305350	Three Rivers MS PDD	Multi City	Econ Dev District Planning	52
048405476	Choctaw Indians MS Band	Philadelphia	Indian District Planning	30
048705382	MGCA	Gulfport	Urban Planning	24
040105469	Jackson Cty. Port Auth.	Moss Point	Public Works	1,700
040105439	Lee County	Tupelo	Public Works	1,625
047905491	MS Technology Alliance	Multi City	Econ Adjust Implementation	50
04660507202	MS State University	Multi City	University Center Assistance	100
046605395	MS Valley St. Univ.	Multi City	University Center Assistance	85
04660510102	Univ of Southern MS	Multi City	University Center Assistance	100
MISSOURI				
058304051	Boonslick Regional PC	Warrenton	Econ Dev District Planning	28
058303957	Bootheel RP & EDC	Malden	Econ Dev District Planning	52
058304049	Kaysinger Basin RPC	Clinton	Econ Dev District Planning	51
058304056	Lake of the Ozarks CLG	Camdenton	Econ Dev District Planning	51
058304025	MO-KAN Regional Council	St. Joseph	Econ Dev District Planning	51
058304021	Mark Twain RCOG	Perry	Econ Dev District Planning	51
058303956	Meramec RPC	St. James	Econ Dev District Planning	55
058303989	Northeast Missouri RPC	Memphis	Econ Dev District Planning	52
058304008	Northwest Missouri RCOG	Maryville	Econ Dev District Planning	51
058304027	Ozark Foothills RPC	Poplar Bluff	Econ Dev District Planning	51
058303963	SE Missouri RP & EDC	Perryville	Econ Dev District Planning	55
058303987	South Central Ozarks COG	Pomona	Econ Dev District Planning	52
058604072	MOBIO	Jefferson City	Substate Planning	60
050104062	CORTEX	St. Louis	Public Works	2,900
050103981	Dexter CC Development	Dexter	Public Works	1,000
050104057	IDA of Dent County	Salem	Public Works	800
050104009	Laddonia City of	Laddonia	Public Works	962
050103990	Lilbourn City of	Lilbourn	Public Works	595
057904082	MEBAC	Rolla	Econ Adjust Implementation	500
057904055	Mexico	Mexico	Econ Adjust Implementation	500
056604078	UM Extension	Columbia	University Center Assistance	135
05660388501	University of Missouri	Columbia	University Center Assistance	20
MONTANA				
058303960	Bear Paw Dev Corp	Havre	Econ Dev District Planning	53
058303969	Beartooth RC&D Area Inc	Joliet	Econ Dev District Planning	52
058304019	Great Northern Dev Corp	Wolf Point	Econ Dev District Planning	51
058304037	Headwaters RC&D Area Inc	Butte	Econ Dev District Planning	51
058404004	Assiniboine & Sioux Trbs	Poplar	Indian District Planning	44

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
MONTANA				
058404032	Blackfeet Trb Bus Cncl	Browning	Indian District Planning	44
058404031	Chippewa Cree Tribe	Box Elder	Indian District Planning	40
058404039	Fort Belknap Indian Cmty	Harlem	Indian District Planning	40
058404016	Northern Cheyenne Tribe	Lame Deer	Indian District Planning	40
058404043	Salish & Kootenai Tribes	Pablo	Indian District Planning	44
058604069	Eastern Plains RC&D	Sidney	Substate Planning	11
058604066	North Central MT EDD	Shelby	Substate Planning	25
058604067	Northern Rocky Mtn RC&D	Bozeman	Substate Planning	40
058604052	Powell County	Deer Lodge	Substate Planning	25
050104063	Assiniboine & Sioux Trbs	Poplar	Public Works	1,098
050103932	Mountainview Medical Ctr	White Sulphur Springs	Public Works	315
050104007	Park County	Livingston	Public Works	900
050103947	Shelby City of	Shelby	Public Works	500
050603965	Montana State Univ	Bozeman	Technical Assistance	60
05660387601	Montana State Univ	Bozeman	University Center Assistance	21
056604073	Montana State Univ	Bozeman	University Center Assistance	105
MULTI-JURISDICTIONAL				
990607493	GovWorks	Multi City	Technical Assistance	439
992607614	Applied Strategies Intl	Multi City	Trade Adjustment Assistance	936
992607617	Curators of Univ of MO	Multi City	Trade Adjustment Assistance	948
992607615	GA Tech Research Corp	Multi City	Trade Adjustment Assistance	1,045
992607608	MEA	Multi City	Trade Adjustment Assistance	1,827
992607616	New England TAAC	Multi City	Trade Adjustment Assistance	1,013
992607607	Regents of Univ of CO	Multi City	Trade Adjustment Assistance	903
992607611	Regents of Univ of MI	Multi City	Trade Adjustment Assistance	888
992607613	Trade Task Group	Multi City	Trade Adjustment Assistance	954
992607612	UTSA	Multi City	Trade Adjustment Assistance	1,280
992607610	Univ of Southern CA	Multi City	Trade Adjustment Assistance	1,074
NEBRASKA				
058304035	Northeast Nebraska EDD	Norfolk	Econ Dev District Planning	51
058304015	Panhandle Area Dev Dist	Gering	Econ Dev District Planning	51
058304042	River Country EDD	Lincoln	Econ Dev District Planning	51
058304026	W Central Nebraska EDD	Ogallala	Econ Dev District Planning	51
050103945	De Witt, Village of	De Witt	Public Works	1,200
050104017	Ho-Chunk CDC	Walthill	Public Works	700
057903949	David City	David City	Econ Adjust Implementation	600
057904094	Hallam	Hallam	Econ Adjust Implementation	681
05660387101	University of Nebraska	Lincoln	University Center Assistance	13
NEVADA				
078305605	Western NV Dev. District	Carson City	Econ Dev District Planning	77
070105466	Urban Chamber	Las Vegas	Public Works	2,000
077905608	UCCSNevada-MAP	Reno	Econ Adjust Implementation	130
076605499	Nevada, Univ of	Reno	University Center Assistance	123
NEW HAMPSHIRE				
018307979	North Country Council	Multi City	Econ Dev District Planning	52

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
NEW HAMPSHIRE				
018608050	Rockingham EC Dev Corp	Exeter	Substate Planning	52
018708105	Manchester City of	Manchester	Urban Planning	62
010107966	North Country Council	Lebanon	Public Works	2,600
016608083	Univ of New Hampshire	Multi City	University Center Assistance	92
NEW JERSEY				
018308024	South Jersey EDD	Millville	Econ Dev District Planning	52
018708051	Trenton City of	Trenton	Urban Planning	50
010107885	Glassboro	Glassboro	Public Works	750
014908054	Bayonne LDA	Bayonne	Defense Conversion	3,990
01795500601	City of Plainfield	Plainfield	Econ Adjust Implementation	71
016607989	Rutgers The State Univ	Multi City	University Center Assistance	92
NEW MEXICO				
088303883	Eastern Plains CoG	Clovis	Econ Dev District Planning	150
088303885	Mid-Region COG	Albuquerque	Econ Dev District Planning	150
088303876	North Central NM EDD	Santa Fe	Econ Dev District Planning	150
088303884	Northwest New Mexco CoG	Gallup	Econ Dev District Planning	150
088303880	S Central CoG	Elephant Butte	Econ Dev District Planning	150
088303878	SE NM EDD	Roswell	Econ Dev District Planning	150
088303882	SW NM COG	Silver City	Econ Dev District Planning	51
08010382901	C&TSRRC	Chama	Public Works	400
080103960	City of Alamogordo	Alamogordo	Public Works	350
080103855	Las Cruces City of	Las Cruces	Public Works	850
080103870	Science & Tech Pk Dev	Albuquerque	Public Works	750
084903948	UNM	Albuquerque	Defense Conversion	1,300
086603898	Eastern NM Univ Roswell	Roswell	University Center Assistance	50
086603937	Inst. of American Indian	Santa Fe	University Center Assistance	81
086603936	N NM Cmty College	Espanola	University Center Assistance	81
086603899	Regents of NM State Univ	Las Cruces	University Center Assistance	50
NEW YORK				
018308042	Capital District RPC	Albany	Econ Dev District Planning	52
018308000	Central New York RPDB	Multi City	Econ Dev District Planning	52
018307994	Genesee Finger Lakes	Multi City	Econ Dev District Planning	56
018308044	Hudson Valley Reg. Cncl.	New Windsor	Econ Dev District Planning	52
018308016	L Champlain/L George RPB	Lake George	Econ Dev District Planning	52
018307983	Mohawk Valley EDD	Mohawk	Econ Dev District Planning	64
018308027	Southern Tier Central	Painted Post	Econ Dev District Planning	52
018307984	Southern Tier East	Binghamton	Econ Dev District Planning	52
018307982	Southern Tier West	Salamanca	Econ Dev District Planning	52
018408059	Saint Regis Mohawk Tribe	Hogansburg	Indian District Planning	32
018408061	Seneca Nation of Indians	Irving	Indian District Planning	44
010108029	CUNY	Long Island City	Public Works	1,000
010107995	Cooperstown	Cooperstown	Public Works	1,000
010108017	Herkimer Cnty IDA	Herkimer	Public Works	1,600
010107972	NY Hotel Trades Coun	New York	Public Works	1,640
014907973	Griffiss Local Dev Corp	Rome	Defense Conversion	475

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
NEW YORK				
014908107	Griffiss Local Dev Corp	Rome	Defense Conversion	1,000
017908112	NYSTAR	Multi City	Econ Adjust Implementation	300
017907991	Rochester Inst of Techno	Multi City	Econ Adjust Implementation	300
010608003	Myrtle Ave Commercial	Brooklyn	Technical Assistance	30
016608108	Cornell University	Multi City	University Center Assistance	83
016608046	Res Fdn of St Univ of NY	Multi City	University Center Assistance	86
992607609	Res Fdn of St Univ of NY	Binghamton	Trade Adjustment Assistance	1,005
NORTH CAROLINA				
04830506802	Albemarle Commission	Multi City	Econ Dev District Planning	52
04830511302	Eastern Carolina Council	Multi City	Econ Dev District Planning	52
048305367	Kerr-Tar Reg CoG	Multi City	Econ Dev District Planning	52
04830513102	Land of Sky Reg Cncl	Multi City	Econ Dev District Planning	52
048305448	Mid East Commission	Multi City	Econ Dev District Planning	52
04830518201	Region D Cncl of Govts	Multi City	Econ Dev District Planning	52
04830529701	Southeastern EDC	Multi City	Econ Dev District Planning	52
04830506902	Southwestern NC EDD	Multi City	Econ Dev District Planning	52
04830511202	Upper Coastal Plain CoG	Multi City	Econ Dev District Planning	52
048405482	Cherokee Indn /Eastern B	Cherokee	Indian District Planning	44
048605508	Alamance County	Graham	Substate Planning	50
048605404	Centralina COG	Multi City	Substate Planning	100
048605440	Isothermal	Multi City	Substate Planning	25
048605438	Western Piedmont COG	Hickory	Substate Planning	250
048605484	Yancey County Comm	Burnsville	Substate Planning	28
048705488	Gaston County	Gastonia	Urban Planning	50
040105436	Catawba, town of	Catawba	Public Works	533
040105339	Lenoir Cmty Coll	Kinston	Public Works	600
040105377	Nash Comm Col	Rocky Mount	Public Works	1,000
040105472	Surry County of	Dobson	Public Works	706
047905437	Concord, City of	Concord	Econ Adjust Implementation	1,000
047905370	NADORF	Multi City	Econ Adjust Implementation	15
047905497	NC State University	Multi City	Econ Adjust Implementation	400
047905421	Vance County	Henderson	Econ Adjust Implementation	250
047905376	Windsor, Town of	Windsor	Econ Adjust Implementation	1,500
046605386	Western Carolina Univ	Multi City	University Center Assistance	100
NORTH DAKOTA				
058303962	Lake Agassiz Reg Cncl	Fargo	Econ Dev District Planning	52
058303953	Lewis & Clark RDC	Bismarck	Econ Dev District Planning	52
058303955	North Central Plng Cncl	Devils Lake	Econ Dev District Planning	52
058304046	Red River Regional Cncl	Grafton	Econ Dev District Planning	51
058303985	Roosevelt-Custer RC	Dickinson	Econ Dev District Planning	52
058304002	So Ctrl Dakota Reg Cncl	Jamestown	Econ Dev District Planning	51
058303961	Souris Basin Plng Cncl	Minot	Econ Dev District Planning	52
058304005	Tri-County Reg Dev Cncl	Williston	Econ Dev District Planning	51
058404030	Spirit Lake Tribe	Fort Totten	Indian District Planning	40
058403996	Standing Rock Sioux Trb	Fort Yates	Indian District Planning	40

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
NORTH DAKOTA				
058404034	Three Affiliated Tribes	New Town	Indian District Planning	40
058403992	Turtle Mtn Chippewa Indn	Belcourt	Indian District Planning	44
058604095	Souris Basin Plng Cncl	Minot	Substate Planning	10
058604093	United Tribes Tech Coll	Bismarck	Substate Planning	175
050104065	UND Cntr for Innovation	Grand Forks	Public Works	750
057904080	Dakota MEP	Bismarck	Econ Adjust Implementation	100
05660388301	North Dakota State Univ	Fargo	University Center Assistance	19
05660388401	United Tribes Tech Coll	Bismarck	University Center Assistance	13
056604075	United Tribes Tech Coll	Bismarck	University Center Assistance	150
056604074	Univ of North Dakota	Grand Forks	University Center Assistance	155
OHIO				
068304927	Buckeye Hills RDD	Marietta	Econ Dev District Planning	55
068304950	Eastgate Reg Cncl of Gvt	Multi City	Econ Dev District Planning	53
068304896	Northeast Four Cnty RPDO	Multi City	Econ Dev District Planning	52
068304880	OH Mid-Eastern Govt Assn	Cambridge	Econ Dev District Planning	55
068304877	Ohio Valley Reg Dev Comm	Waverly City	Econ Dev District Planning	55
060104895	Crestline City of	Crestline	Public Works	1,800
060104913	Lorain City of	Lorain	Public Works	2,000
060104893	New Philadelphia City of	New Philadelphia	Public Works	2,312
060104945	Port Gtr Cincinnati D A	Cincinnati	Public Works	2,000
067904962	Ohio State of	Multi City	Econ Adjust Implementation	276
067904903	Ottawa Village of	Ottawa	Econ Adjust Implementation	1,725
060604891	Elyria City of	Elyria	Technical Assistance	30
066604955	Bowling Green St Univ	Multi City	University Center Assistance	64
066604965	Cleveland State Univ	Cleveland	University Center Assistance	83
OKLAHOMA				
088303881	Central OK EDD	Shawnee	Econ Dev District Planning	150
088303890	Eastern OK Dev Dist	Muskogee	Econ Dev District Planning	150
088303886	Kiamichi EDD of OK	Wilburton	Econ Dev District Planning	150
088303879	Northern OK Dev Auth	Enid	Econ Dev District Planning	150
088303896	Southern OK Dev Assn	Durant	Econ Dev District Planning	150
088403887	Chickasaw Nation of OK	Ada	Indian District Planning	40
088403888	Inter Tribal Cncl	Miami	Indian District Planning	40
088603926	INCOG	Tulsa	Substate Planning	100
08010378101	Broken Bow	Broken Bow	Public Works	405
080103875	Norman EDC, Inc.	Norman	Public Works	1,250
086903865	Stilwell	Stilwell	Econ Adjust Strategy	60
086603930	Oklahoma State Univ	Stillwater	University Center Assistance	81
086603932	SWOSU	Weatherford	University Center Assistance	81
086603903	Univ of Oklahoma	Norman	University Center Assistance	50
OREGON				
078305482	CCD Business Devel Corp	Roseburg	Econ Dev District Planning	55
078305515	Central Oregon Intergov	Redmond	Econ Dev District Planning	51
078305513	Grtr Eastn OR Dev Corp	Pendleton	Econ Dev District Planning	57
078305516	Mid Columbia EDD	The Dalles	Econ Dev District Planning	57

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
OREGON				
078305586	Mid Willamette ValleyCOG	Salem	Econ Dev District Planning	57
078305574	NE Oregon Econ Dev Distr	Enterprise	Econ Dev District Planning	56
078305534	Oregon Cascades West CoG	Corvallis	Econ Dev District Planning	80
078305551	Southern Oregon EDD	Medford	Econ Dev District Planning	56
078405518	Confed. Tribes, Umatilla	Pendleton	Indian District Planning	33
078405591	Siletz Indians, Conf Trb	Siletz	Indian District Planning	32
078405570	Warm Springs Reservation	Warm Springs	Indian District Planning	35
078805469	State of Oregon	Salem	State Planning	65
078705539	Portland	Portland	Urban Planning	75
070105490	Columbia County	Clatskanie	Public Works	1,000
070105524	Gilliam County	Condon	Public Works	920
070105498	Rogue Community College	White City	Public Works	1,000
077905587	Burns Paiute Indian Trib	Burns	Econ Adjust Implementation	50
077905535	CRITC	Portland	Econ Adjust Implementation	100
077905571	Illinois Valley CRT	Cave Junction	Econ Adjust Implementation	67
077905536	Lane COG	Eugene	Econ Adjust Implementation	500
077905609	Oregon MEP	Beaverton	Econ Adjust Implementation	340
077905602	Oregon State Univ	Corvallis	Econ Adjust Implementation	100
077905583	Warm Springs Conf Tribes	Warm Springs	Econ Adjust Implementation	70
076905492	Grtr Eastn OR Dev Corp	Pendleton	Econ Adjust Strategy	125
076905446	OCZMA	Newport	Econ Adjust Strategy	75
076605567	Eastern Oregon Univ	La Grande	University Center Assistance	110
PENNSYLVANIA				
018307996	NE PA Alliance	Multi City	Econ Dev District Planning	56
018308104	North Central PA RP&DC	Multi City	Econ Dev District Planning	52
018307987	Northern Tier RP&DC	Multi City	Econ Dev District Planning	52
018308043	Northwest PA RP&DC	Multi City	Econ Dev District Planning	52
018308057	S Alleghenies P&DC	Multi City	Econ Dev District Planning	52
018307998	SEDA-COG	Multi City	Econ Dev District Planning	52
018308076	SW PA Corp.	Multi City	Econ Dev District Planning	52
018608084	REDDI, Inc.	Multi City	Substate Planning	67
010108068	CCPI	Meadville	Public Works	420
010108013	Columbia Alliance	Bloomsburg	Public Works	1,000
010108026	Crispus Attucks Assoc	York	Public Works	1,000
010108014	LVIP	Bethlehem	Public Works	2,000
010107960	Slibco	Scranton	Public Works	750
017908047	CTBC	Coal (Township of)	Econ Adjust Implementation	1,123
017907977	Ch of Bus & Ind Centre	Multi City	Econ Adjust Implementation	90
017907962	Innovation Philadelphia	Philadelphia	Econ Adjust Implementation	600
017908048	Moshannon Valley EDP	Philipsburg	Econ Adjust Implementation	600
017908100	Northeastern PA IRC	Multi City	Econ Adjust Implementation	385
017908010	Pennsylvania State Univ	Multi City	Econ Adjust Implementation	420
017908066	University City Sci Ctr	Philadelphia	Econ Adjust Implementation	529
016908074	Ben Franklin Tech Partne	Multi City	Econ Adjust Strategy	295
010608011	Riverside Center	Multi City	Technical Assistance	50

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
PENNSYLVANIA				
016608058	Pennsylvania State Univ	Multi City	University Center Assistance	103
PUERTO RICO				
018508072	Puerto Rico Planning Brd	San Juan	Area Planning	52
010107970	Caguas	Caguas	Public Works	1,900
010108079	PRIDCO	Mayaguez	Public Works	2,500
016608092	Puerto Rico Univ of EDC	Multi City	University Center Assistance	116
RHODE ISLAND				
018807992	RI Dept of Admin	Multi City	State Planning	125
010108053	PPAC	Providence	Public Works	1,000
017908081	Smithfield Town of	Smithfield (Town of)	Econ Adjust Implementation	50
SOUTH CAROLINA				
048305360	B-C-D Reg Plng Council	Multi City	Econ Dev District Planning	52
048305362	Catawba Reg Plng Cncl	Multi City	Econ Dev District Planning	52
04830499802	Central Midlands Reg Plg	Multi City	Econ Dev District Planning	52
04830499902	Lowcountry CoG	Multi City	Econ Dev District Planning	52
04830519201	Lower Savannah CoG	Multi City	Econ Dev District Planning	52
048305371	Pee Dee Reg CoG	Multi City	Econ Dev District Planning	60
04830518101	SC Appalachian Cog	Multi City	Econ Dev District Planning	52
04830517801	Santee-Lynches Reg CoG	Multi City	Econ Dev District Planning	52
04830518001	Upper Savannah CoG	Multi City	Econ Dev District Planning	52
04830499702	Waccamaw RPDC	Multi City	Econ Dev District Planning	52
048605505	B-C-D CoG	Multi City	Substate Planning	60
040105422	Greer Comm of Public Wrk	Greer	Public Works	1,500
040105479	Kershaw County	Camden	Public Works	1,000
040105359	Westminster, City of	Westminster	Public Works	1,000
047905485	Eastern SC Alliance	Multi City	Econ Adjust Implementation	42
047905463	Orangeburg, City of	Orangeburg	Econ Adjust Implementation	700
040605345	Dillon County	Dillon	Technical Assistance	25
046605425	Benedict College	Multi City	University Center Assistance	95
SOUTH DAKOTA				
058303964	Black Hills CLG	Rapid City	Econ Dev District Planning	52
058303959	First District ALG	Watertown	Econ Dev District Planning	52
058303958	Northeast COG	Aberdeen	Econ Dev District Planning	52
058303991	Plg & Dev District III	Yankton	Econ Dev District Planning	53
058303999	South Eastern CoG	Sioux Falls	Econ Dev District Planning	51
058404059	Cheyenne River Sioux	Eagle Butte	Indian District Planning	44
058404014	Lower Brule Sioux Tribe	Lower Brule	Indian District Planning	40
058404047	Rosebud Sioux Tribe	Rosebud	Indian District Planning	41
058404044	Sisseton-Wahpeton Sioux	Agency Village	Indian District Planning	40
058404076	Yankton Sioux Tribe	Marty	Indian District Planning	40
058703982	South Eastern CoG	Sioux Falls	Urban Planning	80
050103946	Yankton City of	Yankton	Public Works	350
057904070	Vermillion City of	Vermillion	Econ Adjust Implementation	367
05660387301	South Dakota State Univ	Brookings	University Center Assistance	13

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
TENNESSEE				
048305365	East TN Dev Dist	Multi City	Econ Dev District Planning	52
04830513402	First TN Dev Dist	Johnson City	Econ Dev District Planning	52
04830527701	Gtr Nashville Reg Cncl	Nashville	Econ Dev District Planning	60
04830526701	Memphis Area Assn Govts	Memphis	Econ Dev District Planning	52
04830526601	Northwest TN Dev Dist	Martin	Econ Dev District Planning	52
04830529201	South Central TN Dev Dis	Columbia	Econ Dev District Planning	52
048305364	Southeast TN Dev Dist	Multi City	Econ Dev District Planning	52
04830526801	Southwest TN Dev Dist	Jackson	Econ Dev District Planning	58
048305366	Upper Cumberland Dev Dis	Multi City	Econ Dev District Planning	52
048605494	Cocke County	Newport	Substate Planning	35
040105424	City of Harriman	Harriman	Public Works	510
040105487	ETSU	Johnson City	Public Works	1,000
040105349	IDB of Jackson	Gainesboro	Public Works	400
040105471	Lane College	Jackson	Public Works	1,000
040105446	MBF	Memphis	Public Works	1,500
040105475	Oak Ridge IDB	Oak Ridge	Public Works	800
040105379	Oneida	Oneida	Public Works	1,340
047905427	Martin	Martin	Econ Adjust Implementation	353
046605406	Univ of Memphis	Multi City	University Center Assistance	100
TEXAS				
088303906	Capital Area EDD	Austin	Econ Dev District Planning	51
088303909	Middle Rio Grande DC	Carrizo Springs	Econ Dev District Planning	51
088603889	Central Texas COG	Belton	Substate Planning	50
088703959	Paso del Norte Group	El Paso	Urban Planning	260
080103861	Andrews City of	Andrews	Public Works	1,250
080103872	Bexar County	San Antonio	Public Works	3,000
080103871	Frank Phillips College	Perryton	Public Works	1,000
080103862	Grayson CC	Denison	Public Works	1,000
080103863	Marlin	Marlin	Public Works	1,000
080103891	Slaton	Slaton	Public Works	560
080103922	Southwest Key	Austin	Public Works	1,501
080103869	Temple Coll at Taylor Fn	Taylor	Public Works	600
080103868	Temple Jr College Found	Temple	Public Works	720
084903954	U of TX at San Antonio	San Antonio	Defense Conversion	625
087903947	El Puente Comm Dev Corp	El Paso	Econ Adjust Implementation	150
087903942	FUMEC	El Paso	Econ Adjust Implementation	400
087903953	Guadalupe ESC	Lubbock	Econ Adjust Implementation	350
087903864	Public Policy Info Fund	Marathon	Econ Adjust Implementation	250
086903952	UTSA	San Antonio	Econ Adjust Strategy	867
086903957	Univ of TX at Arlington	Arlington	Econ Adjust Strategy	750
086603902	Texas Tech University	Lubbock	University Center Assistance	50
086603916	U of TX at San Antonio	San Antonio	University Center Assistance	50
086603938	U of TX at San Antonio	San Antonio	University Center Assistance	99
086603933	UT El Paso	El Paso	University Center Assistance	81
086603917	UT Pan Am	Edinburg	University Center Assistance	50

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
TEXAS				
086603940	UT Pan Am	Edinburg	University Center Assistance	99
086603915	Univ Texas-Permian Basin	Odessa	University Center Assistance	50
086603897	Univ of TX at Arlington	Arlington	University Center Assistance	50
UTAH				
058303993	Five County AOG	St. George	Econ Dev District Planning	51
058303970	Mountainland EDD	Orem	Econ Dev District Planning	52
058303998	Six County EDD	Richfield	Econ Dev District Planning	51
058304020	Southeastern Utah EDD	Price	Econ Dev District Planning	51
058304054	Uintah Basin EDD	Roosevelt	Econ Dev District Planning	51
058803994	Utah State of	Salt Lake City	State Planning	75
058704092	NASVF Inc	Salt Lake City	Urban Planning	20
050103952	Cedar City	Cedar City	Public Works	971
057904081	Utah MEP	Orem	Econ Adjust Implementation	100
05060393601	Monticello, City of	Monticello	Technical Assistance	15
05060393602	Monticello, City of	Monticello	Technical Assistance	1
05660387701	Weber State University	Ogden	University Center Assistance	19
VERMONT				
018308035	EDC of Northern VT	St. Albans	Econ Dev District Planning	52
010108031	Northern Enterprises	Multi City	Public Works	2,000
016907981	Greater Burlington Indus	Burlington	Econ Adjust Strategy	50
VIRGIN ISLANDS				
018508062	U. S. Virgin Islands	Charlotte Amalie	Area Planning	42
VIRGINIA				
018308095	Central Shenandoah PDC	Multi City	Econ Dev District Planning	52
018308099	Crater PDC	Multi City	Econ Dev District Planning	52
018307999	Cumberland Plateau PDC	Multi City	Econ Dev District Planning	52
018307993	Lenowisco PDC	Multi City	Econ Dev District Planning	52
018308006	Mount Rogers PDC	Multi City	Econ Dev District Planning	52
018308078	New River Valley PDC	Multi City	Econ Dev District Planning	52
018308040	Northern Neck PDC	Multi City	Econ Dev District Planning	52
018308090	Piedmont PDC	Multi City	Econ Dev District Planning	52
018308091	Southside PDC	Multi City	Econ Dev District Planning	54
018308041	West Piedmont PDC	Multi City	Econ Dev District Planning	52
018608086	Accomack-Northampton PDC	Multi City	Substate Planning	52
010108018	MBC	South Hill	Public Works	6,000
010208065	South Hill CDA	South Hill	Public Works	159
017908071	VA's Ctr for Innov Tech	Multi City	Econ Adjust Implementation	140
017908093	Virginia MEP	Multi City	Econ Adjust Implementation	250
016908067	Halifax County Chamber	South Boston	Econ Adjust Strategy	35
016608015	Hampton University	Multi City	University Center Assistance	92
016608001	VA Tech	Multi City	University Center Assistance	100
WASHINGTON				
078305493	Benton-Franklin Gov.	Richland	Econ Dev District Planning	57
078305501	Big Bend Econ. Dev. Coun	Moses Lake	Econ Dev District Planning	51
078305504	Central Puget Sound EDD	Seattle	Econ Dev District Planning	100

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
WASHINGTON				
078305566	Columbia-Pacific RC&EDD	Aberdeen	Econ Dev District Planning	60
078305577	Cowlitz-Wahkiakum CoG	Kelso	Econ Dev District Planning	51
078305503	Palouse Econ Dev Council	Pullman	Econ Dev District Planning	54
078305585	Peninsula Dev Assn	Port Angeles	Econ Dev District Planning	56
078305502	Trico Econ Dev District	Colville	Econ Dev District Planning	53
078405487	Affiliated Tribes NW Ind	Shoreline	Indian District Planning	55
078405474	Colville Tribes	Nespelem	Indian District Planning	43
078405488	Lummi Nation	Bellingham	Indian District Planning	44
078405471	Makah Indian Tribe	Neah Bay	Indian District Planning	36
078405626	Port Gamble S'klallam Tr	Kingston	Indian District Planning	40
078405519	Quileute Indian Tribe	La Push	Indian District Planning	35
078405528	Quinault Indian Nation	Port Angeles	Indian District Planning	37
078405606	Skokomish Indian Tribe	Shelton	Indian District Planning	35
078405483	Spokane Indian Tribe	Wellpinit	Indian District Planning	44
078405522	Suquamish Tribe	Suquamish	Indian District Planning	30
078405568	Swinomish Indian Tribe	La Conner	Indian District Planning	42
078405486	Tulalip Tribes	Marysville	Indian District Planning	36
078705550	ARI	Tacoma	Urban Planning	50
078705548	Central Puget Sound EDD	Seattle	Urban Planning	200
07870534101	King County	Seattle	Urban Planning	34
070105465	Auburn	Auburn	Public Works	2,000
070105351	Oracle	Seattle	Public Works	1,500
070105473	SIRTI	Spokane	Public Works	3,000
070105525	Seattle Biomedical	Seattle	Public Works	1,250
077905561	Port of Seattle	Seattle	Econ Adjust Implementation	300
077905520	SIRTI	Spokane	Econ Adjust Implementation	1,467
077905533	Spokane	Spokane	Econ Adjust Implementation	175
077905615	Wash Manufacturing Svcs	Mukilteo	Econ Adjust Implementation	340
077905526	Washington State Univ	Pullman	Econ Adjust Implementation	213
070605468	Snoqualmie Indian Tribe	Carnation	Technical Assistance	50
076605494	Washington State Univ	Pullman	University Center Assistance	110
WEST VIRGINIA				
018308069	BCKP Reg Intergovt Cncl	Multi City	Econ Dev District Planning	52
018308085	Bel-O-Mar Reg Council	Multi City	Econ Dev District Planning	52
018308030	Eastern Panhandle RPDC	Multi City	Econ Dev District Planning	52
018308036	Mid-Ohio Valley RPDC	Multi City	Econ Dev District Planning	52
018308056	Region 4 P&DC	Multi City	Econ Dev District Planning	52
018308045	Region 8 P&DC	Multi City	Econ Dev District Planning	52
018308070	Region I P&DC	Multi City	Econ Dev District Planning	52
018308082	Region II P&DC	Multi City	Econ Dev District Planning	52
018308094	Region VI P&DC	Multi City	Econ Dev District Planning	52
018308020	Region VII P&DC	Multi City	Econ Dev District Planning	52
018607997	Brooke-Hancock RPDC	Multi City	Substate Planning	52
010108063	BCEDA	Philippi	Public Works	1,280
010107822	Braxton County DA	Sutton	Public Works	1,135

Economic Development Administration

Approved Investments by State and Program - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	Category	EDA \$(000)
WEST VIRGINIA				
010108008	Moorefield	Moorefield	Public Works	1,200
017908060	Fayette County URA	Fayetteville	Econ Adjust Implementation	1,477
016608052	Marshall Univ Research	Multi City	University Center Assistance	92
016607990	Tech R&D Corp	Multi City	University Center Assistance	108
WISCONSIN				
068304879	Bay-Lake Reg Plan Comm	Multi City	Econ Dev District Planning	52
068304871	East Central WI RPC	Multi City	Econ Dev District Planning	52
068304917	Mississippi River RPC	Multi City	Econ Dev District Planning	83
068304911	North Central WI RPC	Wausau	Econ Dev District Planning	79
068304875	Northwest Reg Plan Comm	Spooner	Econ Dev District Planning	53
068304924	Southwestern WI RPC	Platteville	Econ Dev District Planning	82
068304874	West Central WI RPC	Eau Claire	Econ Dev District Planning	53
068404887	Great Lakes Inter-Tribal	Multi City	Indian District Planning	111
060104866	Darlington City of	Darlington	Public Works	1,139
060104867	Mercer Town of	Mercer	Public Works	1,156
060104899	Milwaukee City of BID#2	Milwaukee	Public Works	2,500
060104892	Northeast Wi Tech Col	Green Bay	Public Works	2,500
067904953	Momentum Chippewa Valley	Multi City	Econ Adjust Implementation	48
067904922	Racine County EDC	Sturtevant	Econ Adjust Implementation	125
067904958	WI Ctr Mfg & Prod., Inc	Multi City	Econ Adjust Implementation	250
066604951	Univ of Wisconsin-Milw	Multi City	University Center Assistance	135
066604938	Univ of Wisconsin-Stout	Multi City	University Center Assistance	94
WYOMING				
058304000	Lincoln-Uintah AOG	Kemmerer	Econ Dev District Planning	51
058404053	Joint Business Council	Fort Washakie	Indian District Planning	42
050104050	Big Horn County	Basin	Public Works	1,250
056903944	Goshen County EDC	Torrington	Econ Adjust Strategy	25
056904012	Saratoga	Saratoga	Econ Adjust Strategy	25



VI. EDA Reauthorization Act 2004 Reporting Requirements



Projected Private Sector Investment Ratio for Construction and RLF Investments by State in Fiscal Year 2004

The Economic Development Administration Reauthorization Act of 2004, revised section 603 (b) (1) of the Public Works and Economic Development Act of 1965, to require EDA to list in its annual report all grant recipients by state, including the projected private sector dollar to federal dollar investment ratio for each grant recipient. The following information is provided to respond to those requirements:

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
ALABAMA					
040105402	Crenshaw Co Econ IDA Inc	Luverne	387	15,000	38.8
040105341	Fort Deposit, Town of	Fort Deposit	2,000	10,000	5.0
040105348	Hayneville	Hayneville	2,000	25,000	12.5
040105418	Huntsville City of	Huntsville	1,000	82,500	82.5
040105470	Water Works/Sewer Bd	Montgomery	600	90,000	150.0
ALASKA					
070105594	Adak	Anchorage	2,100	5,000	2.4
070105582	Alaska, State of DOL&WD	Seward	2,000	4,000	2.0
070105627	Bristol Bay EDC	Dillingham	1,422	8,500	6.0
070105589	Haines Borough	Haines	304	600	2.0
070105599	Hoonah	Hoonah	2,000	3,000	1.5
070105562	Ketchikan, City of	Ketchikan	2,160	23,000	10.6
070105545	People's Learning Center	Bethel	1,800	4,000	2.2
070105603	Valdez	Valdez	3,000	6,600	2.2
077905612	Coastal Villages	Anchorage	2,000	2,000	1.0
077905595	Cook Inlet	Soldotna	302	1,500	5.0
077905537	Kwinhagak	Quinhagak	1,200	1,280	1.1
077905573	Yakutat	Yakutat	2,456	12,500	5.1
ARIZONA					
070105572	Chicanos Por La Causa	Phoenix	2,000	189,000	94.5
077905477	PPEP Microbusiness	Tucson	500	0	0.0
ARKANSAS					
080103895	Marion	Marion	1,500	520,000	346.7
080103842	White River Health Sys	Batesville	1,500	1,000	0.7
080103892	Wynne	Wynne	1,400	33,000	23.6

Projected Private Sector Investment - FY 04 Approvals

Construction and RLF Investments by State - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
CALIFORNIA					
070105327	City of Gonzales	Gonzales	2,001	70,000	35.0
070105292	City of Port Hueneme	Port Hueneme	2,012	65,000	32.3
070105463	FAME	Los Angeles	2,000	1,125	0.6
070105491	Inland Health Services	San Bernardino	2,000	1,000	0.5
070105470	San Bernardino CC Dist	San Bernardino	1,650	335,000	203.0
070105485	Stockton, City of	Stockton	5,980	848,000	141.8
CONNECTICUT					
010108023	Bristol City of	Bristol	1,200	28,000	23.3
010108005	Plainfield	Plainfield	1,500	80,000	53.3
FLORIDA					
040105390	Jackson County	Marianna	2,000	90,000	45.0
040105375	St. Lucie County	Fort Pierce	1,500	25,000	16.7
040105407	University of Florida	Gainesville	2,000	52,200	26.1
047905513	OTTED	Tallahassee	4,000	0	0.0
GEORGIA					
040105430	Adel IDA	Adel	1,151	8,000	7.0
040105378	Carroll Tomorrow	Carrollton	648	15,772	24.3
040105340	Haralson Co. Dev. Auth.	Waco	859	7,000	8.1
040105478	Montezuma, city of	Montezuma	1,000	7,300	7.3
040105477	Ware County	Waycross	1,015	12,900	12.7
047905454	Dev Auth of Cherokee Co	Canton	900	24,000	26.7
HAWAII					
070105384	Waipahu	Waipahu	1,250	400	0.3
IDAHO					
070105358	Gem County	Emmett	2,000	9,300	4.7
ILLINOIS					
060104898	Breese City of	Breese	1,500	7,950	5.3
060104870	Herrin City of	Herrin	1,651	32,000	19.4
060104930	Peoria City of	Peoria	2,000	44,000	22.0
060104868	Salem City of	Salem	2,000	8,000	4.0
060104890	Waukegan City of	Waukegan	1,420	200,000	140.8
IOWA					
050104058	DeWitt City of	De Witt	966	63,000	65.2
050103943	Des Moines County	Burlington	500	50,000	100.0
050103928	Keokuk City of	Keokuk	675	70,000	103.7

Projected Private Sector Investment - FY 04 Approvals

Construction and RLF Investments by State - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
KENTUCKY					
040105405	Community Ventures Corp.	Lexington	350	7,000	20.0
040105431	Jamestown, city of	Jamestown	1,500	20,300	13.5
040105342	St. Catharine College	St. Catharine	1,500	37,500	25.0
047905429	Big Sandy Regional IDA	Inez	1,026	14,200	13.8
047905428	McCreary Co. Ind. Auth.	Pine Knot	700	18,000	25.7
047905457	Wood Creek Water Distric	London	1,199	6,400	5.3
LOUISIANA					
080103910	Assumption Parish WWD-1	Napoleonville	500	12,500	25.0
080103873	Bio Res Found of NW LA	Shreveport	1,250	25,000	20.0
080103860	Gr Ouachita Port Comm	West Monroe	1,500	174,240	116.2
080103874	LSU System R&TF	Baton Rouge	1,250	130,000	104.0
080103830	Lake Providence Port Com	Lake Providence	1,250	31,000	24.8
080103914	Pineville City of	Pineville	1,250	170,000	136.0
080103844	Port of South La	Laplace	900	56,000	62.2
080103911	Vidalia Town of	Vidalia	1,000	20,250	20.3
087903925	Madison Parish Port Comm	Tallulah	750	10,000	13.3
MAINE					
010107915	Hartland Town of	Hartland	700	2,500	3.6
010108032	Maine Port Authority	Searsport	1,740	57,800	33.2
MARYLAND					
01010753401	Allegany Co Commission	Cumberland	346	5,000	14.5
010108012	Caroline County	Ridgely	2,100	65,000	31.0
MASSACHUSETTS					
010107975	Attleboro City of	Attleboro	2,000	20,000	10.0
010108019	Fitchburg City of	Fitchburg	1,000	20,000	20.0
010107974	MLKJ-BEC	Worcester	1,201	5,175	4.3
010108075	MVDC	Everett	766	20,000	26.1
MICHIGAN					
060104894	Decatur Village of	Decatur	980	19,000	19.4
060104934	Greenville City of	Greenville	1,200	25,000	20.8
060104940	Hillman Village of	Hillman	926	34,400	37.1
060104865	Kettering University	Flint	1,800	158,400	88.0
060104929	Pere Marquette Chrtr Twp	Ludington	2,395	47,000	19.6
MINNESOTA					
060104902	Roseau City of	Roseau	1,000	7,000	7.0
MISSISSIPPI					
040105469	Jackson Cty. Port Auth.	Moss Point	1,700	5,000	2.9
040105439	Lee County	Tupelo	1,625	9,208	5.7

Projected Private Sector Investment - FY 04 Approvals

Construction and RLF Investments by State - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
MISSOURI					
050104062	CORTEX	St. Louis	2,900	400,000	137.9
050103981	Dexter CC Development	Dexter	1,000	10,073	10.1
050104057	IDA of Dent County	Salem	800	22,258	27.8
050104009	Laddonia City of	Laddonia	962	49,000	50.9
050103990	Lilbourn City of	Lilbourn	595	20,000	33.6
057904055	Mexico	Mexico	500	12,050	24.1
MONTANA					
050104063	Assiniboine & Sioux Trbs	Poplar	1,098	60	0.1
050103932	Mountainview Medical Ctr	White Sulphur Springs	315	1,531	4.9
050104007	Park County	Livingston	900	1,400	1.6
050103947	Shelby City of	Shelby	500	3,864	7.7
NEBRASKA					
050103945	De Witt, Village of	De Witt	1,200	0	0.0
050104017	Ho-Chunk CDC	Walhill	700	6,000	8.6
057903949	David City	David City	600	0	0.0
057904094	Hallam	Hallam	681	2,500	3.7
NEVADA					
070105466	Urban Chamber	Las Vegas	2,000	150	0.1
NEW HAMPSHIRE					
010107966	North Country Council	Lebanon	2,600	16,900	6.5
NEW JERSEY					
010107885	Glassboro	Glassboro	750	14,000	18.7
NEW MEXICO					
08010382901	C&TSRRC	Chama	400	40,000	100.0
080103960	City of Alamogordo	Alamogordo	350	110	0.3
080103855	Las Cruces City of	Las Cruces	850	1,500	1.8
080103870	Science & Tech Pk Dev	Albuquerque	750	62,000	82.7
NEW YORK					
010108029	CUNY	Long Island City	1,000	20,000	20.0
010107995	Cooperstown	Cooperstown	1,000	21,500	21.5
010108017	Herkimer Cnty IDA	Herkimer	1,600	50,000	31.3
010107972	NY Hotel Trades Coun	New York	1,640	40,000	24.4
NORTH CAROLINA					
040105436	Catawba, town of	Catawba	533	17,000	31.9
040105339	Lenoir Cmty Coll	Kinston	600	16,000	26.7
040105377	Nash Comm Col	Rocky Mount	1,000	100,000	100.0
040105472	Surry County of	Dobson	706	7,495	10.6
047905437	Concord, City of	Concord	1,000	50,000	50.0
047905376	Windsor, Town of	Windsor	1,500	19,000	12.7

Projected Private Sector Investment - FY 04 Approvals

Construction and RLF Investments by State - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
NORTH DAKOTA					
050104065	UND Cntr for Innovation	Grand Forks	750	14,000	18.7
OHIO					
060104895	Crestline City of	Crestline	1,800	194,400	108.0
060104913	Lorain City of	Lorain	2,000	40,830	20.4
060104893	New Philadelphia City of	New Philadelphia	2,312	62,500	27.0
060104945	Port Gtr Cincinnati D A	Cincinnati	2,000	200,000	100.0
067904903	Ottawa Village of	Ottawa	1,725	18,700	10.8
OKLAHOMA					
08010378101	Broken Bow	Broken Bow	405	55,000	135.8
080103875	Norman EDC, Inc.	Norman	1,250	50,000	40.0
OREGON					
070105490	Columbia County	Clatskanie	1,000	928,000	928.0
070105524	Gilliam County	Condon	920	8,000	8.7
070105498	Rogue Community College	White City	1,000	23,550	23.6
PENNSYLVANIA					
010108068	CCPI	Meadville	420	12,000	28.6
010108013	Columbia Alliance	Bloomsburg	1,000	13,500	13.5
010108026	Crispus Attucks Assoc	York	1,000	2,500	2.5
010108014	LVIP	Bethlehem	2,000	50,000	25.0
010107960	Slibco	Scranton	750	16,500	22.0
017908047	CTBC	Coal (Township of)	1,123	27,950	24.9
017908048	Moshannon Valley EDP	Philipsburg	600	13,000	21.7
PUERTO RICO					
010107970	Caguas	Caguas	1,900	36,000	18.9
010108079	PRIDCO	Mayaguez	2,500	59,000	23.6
RHODE ISLAND					
010108053	PPAC	Providence	1,000	28,800	28.8
SOUTH CAROLINA					
040105422	Greer Comm of Public Wrk	Greer	1,500	67,000	44.7
040105479	Kershaw County	Camden	1,000	11,000	11.0
040105359	Westminster, City of	Westminster	1,000	41,000	41.0
047905463	Orangeburg, City of	Orangeburg	700	53,000	75.7
SOUTH DAKOTA					
050103946	Yankton City of	Yankton	350	9,300	26.6
057904070	Vermillion City of	Vermillion	367	60,000	163.6
TENNESSEE					
040105424	City of Harriman	Harriman	510	11,300	22.2
040105487	ETSU	Johnson City	1,000	25,000	25.0
040105349	IDB of Jackson	Gainesboro	400	2,500	6.3

Projected Private Sector Investment - FY 04 Approvals

Construction and RLF Investments by State - October 1, 2003 to September 30, 2004

Project #	Grantee	Location	EDA \$(000)	Proj Priv Inv\$(000)	PI Ratio
TENNESSEE					
040105471	Lane College	Jackson	1,000	5,117	5.1
040105446	MBF	Memphis	1,500	118,000	78.7
040105475	Oak Ridge IDB	Oak Ridge	800	40,000	50.0
040105379	Oneida	Oneida	1,340	2,250	1.7
047905427	Martin	Martin	353	7,000	19.8
TEXAS					
080103861	Andrews City of	Andrews	1,250	16,850	13.5
080103872	Bexar County	San Antonio	3,000	800,000	266.7
080103871	Frank Phillips College	Perryton	1,000	60,000	60.0
080103862	Grayson CC	Denison	1,000	1,250	1.3
080103863	Marlin	Marlin	1,000	7,000	7.0
080103891	Slaton	Slaton	560	7,100	12.7
080103922	Southwest Key	Austin	1,501	3,700	2.5
080103869	Temple Coll at Taylor Fn	Taylor	600	515	0.9
080103868	Temple Jr College Found	Temple	720	846	1.2
UTAH					
050103952	Cedar City	Cedar City	971	15,000	15.5
VERMONT					
010108031	Northern Enterprises	Multi City	2,000	49,000	24.5
VIRGINIA					
010108018	MBC	South Hill	6,000	143,000	23.8
010208065	South Hill CDA	South Hill	159	50,000	314.5
WASHINGTON					
070105465	Auburn	Auburn	2,000	46,000	23.0
070105351	Oracle	Seattle	1,500	1,600	1.1
070105473	SIRTI	Spokane	3,000	90,000	30.0
070105525	Seattle Biomedical	Seattle	1,250	44,500	35.6
077905520	SIRTI	Spokane	1,467	0	0.0
WEST VIRGINIA					
010108063	BCEDA	Philippi	1,280	36,000	28.1
010107822	Braxton County DA	Sutton	1,135	32,250	28.4
010108008	Moorefield	Moorefield	1,200	34,500	28.8
017908060	Fayette County URA	Fayetteville	1,477	30,000	20.3
WISCONSIN					
060104866	Darlington City of	Darlington	1,139	19,500	17.1
060104867	Mercer Town of	Mercer	1,156	3,830	3.3
060104899	Milwaukee City of BID#2	Milwaukee	2,500	8,125	3.3
060104892	Northeast Wi Tech Col	Green Bay	2,500	62,807	25.1
WYOMING					
050104050	Big Horn County	Basin	1,250	32,400	25.9

EDA Leveraging Goals for Private Sector in Fiscal Year 2004

The Economic Development Administration Reauthorization Act of 2004 revised Section 603 (b) (2) of the Public Works and Economic Development Act of 1965 to require EDA to include in its annual report to Congress a discussion of any private sector leveraging goal with respect to grants awarded to (a) rural and urban economically distressed areas; and (b) highly distressed areas. The following information is provided to respond to those requirements:

(a) EDA's private sector leveraging goal with respect to grants awarded to rural and urban economically distressed areas:

Since 2000, EDA has shown impressive results in attracting private capital investment in distressed communities. It increased the average ratio of private capital investment per every EDA dollar invested across its infrastructure projects portfolio by 405 percent from 8.7:1 to 42.9:1.

In rural areas, EDA increased that ratio 115 percent from 10.5:1 to 22.6:1. And, the percent of EDA's investments in rural areas has not changed to any statistically-significant degree (69 percent in 2000 versus 66 percent in 2004.)

Therefore, while the percent of EDA's funds invested in rural areas remains statistically consistent, the amount of private capital investment in rural areas has dramatically increased. This dramatic increase is a leading indicator of future increases in job creation.

(b) EDA's private sector leveraging goal with respect to grants awarded to highly distressed areas:

While EDA underscores the importance of significant private capital investment for successful economic development, it also recognizes the importance of maintaining significant flexibility to assist those communities that are taking the first steps toward economic growth.

Two-thirds of EDA's dollars invested from 2000 to 2004 have a 10:1 or less private-sector leverage ratio.

Thirty-seven percent of EDA's Fiscal Year 2004 investments were made to areas of highest distress.

Realized Private Sector Dollar to Federal Dollar Investment Ratio by State for Fiscal Year 2001

The Economic Development Administration Reauthorization Act of 2004 revised section 603 (b) (3) of the Public Works and Economic Development Act to require EDA to list in its annual report to Congress the realized private sector dollar to federal dollar investment ratio for each project, after the completion of a project. The federal dollar amount quoted in the following listing provides only EDA investment dollars for Fiscal Year 2001 construction and revolving loan fund investments.

To implement the Government Performance and Results Act of 1993, EDA collects data on realized private sector capital leveraged as a result of EDA's investment in three year increments after the date of award. Therefore, for investments awarded in Fiscal Year 2001, data are collected during Fiscal Year 2004 and the first complete report is available in Fiscal Year 2005. EDA anticipates that projected private sector capital, which is leveraged by the grant award, will only be fully realized nine years after award as many EDA investments have four or five year construction horizons.

The following chart provides projected private sector investment ratios reported for EDA investments approved in Fiscal Year 2001, the first year for which such data is available. Since Fiscal Year 2001 was the first year in which investment recipients were required to provide projected private investment dollars, data is incomplete for some projects. EDA anticipates that this data will be increasingly robust in future years as this reporting requirement becomes standard operating procedure. The following chart also provides realized private sector investment ratios as of September 30, 2004, with the understanding that all projects listed are not necessarily construction complete. The three-year realized private investment ratios reported here reflect a twenty-five percent discount to provide a margin of attrition for the possible change in economic conditions over the nine-year performance evaluation period, pending final review and analysis of performance data reported by EDA investment recipients.

In future annual reports, EDA will report realized private sector investment ratios, in three-year increments as data become available.

Realized Private Sector Investment Reported for FY 2001 Approvals

Construction and RLF Investments by State

Discounted Three-year data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
ALABAMA							
040104839	Calhoun Com College	Athens	1,500	31,500	21.0	188	0.1
040104679	City of Winfield	Winfield	974	7,350	7.5	750	0.8
040104792	Lincoln City of	Lincoln	2,000	240,000	120.0	318,750	159.4
ARIZONA							
070104805	Yavapai College	Prescott	1,200			3	0.0
CALIFORNIA							
070104929	Agr & Land Bsd Trng Assn	Salinas	392			263	0.7
070104926	County of Merced	Merced	4,681	10,000	2.1	38	0.0
070104951	Dinuba City of	Dinuba	3,250	1,000	0.3	30,750	9.5
070105019	Eye Institute	Los Angeles	680	3,000	4.4	3,750	5.5
070104894	Homeboy	Los Angeles	1,550	1,138	0.7	1,859	1.2
COLORADO							
050103654	Pueblo City of	Pueblo	600	101	0.2	76	0.1
050103543	San Juan Cnty Hist. Soc	Silverton	603	300	0.5	225	0.4
057903661	San Luis Valley DRG	Alamosa	494	1,400	2.8	1,050	2.1
FLORIDA							
040104945	Bay County SBI	Lynn Haven	180			563	3.1
040104805	Hardee County	Wauchula	932	7,000	7.5	2,446	2.6
GEORGIA							
040104874	Fitzgerald Commission	Fitzgerald	450	1,500	3.3	1,451	3.2
040104788	Morehouse College	Atlanta	2,000			750	0.4
040104963	Moultrie, City of	Moultrie	1,000	69,250	69.3	1,125	1.1
040104816	Peach County	Fort Valley	949	6,135	6.5	6,675	7.0
040104873	Stephens County	Toccoa	892	17,000	19.1	12,563	14.1
047904976	Red Cross (Glynn Co.)	Multi City	83			121	1.5
HAWAII							
070105045	Volcano Art Center	Hawaii National Park	650	500	0.8	176	0.3
IDAHO							
070104923	Boise State University	Nampa	1,990	5,000	2.5	1,500	0.8
ILLINOIS							
060104503	Flora City of	Flora	1,085	12,500	11.5	3,221	3.0
060104594	Marion City of	Marion	1,565	20,000	12.8	164,250	105.0
060104556	Sparta City of	Sparta	717	16,500	23.0	3,000	4.2
060104459	Thomson Village of	Thomson	417			416	1.0
060104477	West Frankfort City of	West Frankfort	921	600	0.7	545	0.6
INDIANA							
060104474	Hammond City of	Hammond	1,200	30,000	25.0	11,813	9.8
060104538	Perry County Port Auth	Tell City	600	5,575	9.3	9,000	15.0

Realized Private Sector Investment Reported for FY 2001 Approvals

Construction and RLF Investments by State

Discounted Three-year data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
IOWA							
050103631	Des Moines City of	Des Moines	1,000	19,000	19.0	1,425	1.4
050103480	Wapello County	Eddyville	600	110,000	183.3	34,650	57.8
057903546	Region 6 Planning Comm	Marshalltown	150	150	1.0	113	0.8
KANSAS							
050103535	Arkansas City	Arkansas City	750	95,650	127.5	1,500	2.0
050103545	Elk County	Howard	433	1,400	3.2	4,200	9.7
057903557	Lincoln Center	Lincoln Center	181	144	0.8	68	0.4
057903658	Russell, City of	Russell	394	27,000	68.5	25,950	65.9
KENTUCKY							
040104749	City of Somerset	Somerset	1,500	55,000	36.7	46,500	31.0
040104866	Grayson City of	Grayson	1,000			375	0.4
040104906	Madisonville	Madisonville	664	19,000	28.6	36,000	54.2
047904940	Jackson Co. Water Assoc	Tyner	500	1,075	2.2	2,308	4.6
047904957	SE Kentucky Ind. Auth.	Corbin	500			500	1.0
LOUISIANA							
080103517	Grtr Lafourche Port Comm	Galliano	1,500	4,750	3.2	3,750	2.5
MAINE							
017907565	Maine Potato Board	Presque Isle	644	150,000	232.9	60,000	93.2
MARYLAND							
010107445	Allegany Cnty Commission	Cumberland	1,000	14,000	14.0	9,000	9.0
010107352	Maryland Econ Dev Corp	Baltimore	1,075	1,000	0.9	326	0.3
MASSACHUSETTS							
010107424	Montague Town of	Turners Falls	585	5,000	8.5	1,698	2.9
010107400	Taunton City of	Taunton	1,200	80,000	66.7	6,237	5.2
MICHIGAN							
060104479	Alcona County EDC	Harrisville	293	50	0.2	14	0.0
06010300901	Cadillac City of	Cadillac	1,194			9,000	7.5
060104559	Gladwin City of	Gladwin	639			3,371	5.3
060104552	Hamtramck City of	Hamtramck	1,770			225	0.1
060104506	Keweenaw Bay Indian Cmty	Baraga	759	1,390	1.8	150	0.2
060104524	South Haven City of	South Haven	1,299	25,000	19.2	1,283	1.0
060104531	Wyoming City of	Wyoming	540	2,200	4.1	2,908	5.4
MINNESOTA							
060104600	Cold Spring City of	Cold Spring	1,352	235	0.2	176	0.1
060104562	Hoyt Lakes City of	Hoyt Lakes	250	4,250	17.0	1,738	6.9
067904605	Granite Falls City of	Multi City	1,855	26,200	14.1	150	0.1
MISSISSIPPI							
040104942	Coahoma County	Clarksdale	1,500	130,000	86.7	3,940	2.6

Realized Private Sector Investment Reported for FY 2001 Approvals

Construction and RLF Investments by State Discounted Three-year data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
MISSISSIPPI							
040104877	Forrest County	Hattiesburg	270	20,000	74.1	15,000	55.6
040104862	Picayune, City of	Picayune	1,684	2,700	1.6	2,078	1.2
MISSOURI							
050103623	Center for Emerging Tech	St. Louis	520	8,000	15.4	6,000	11.5
050103609	Lebanon City of	Lebanon	292	1,000	3.4	750	2.6
05010342301	Malden City of	Malden	210	2,000	9.5	1,500	7.1
050103656	Marceline City of	Marceline	486	3,310	6.8	5,783	11.9
050103544	Troy City of	Troy	817	134,000	164.0	68,400	83.7
MONTANA							
050103505	Anaconda Local Dev Corp	Anaconda-Deer Lodge Cty.	52	8,000	154.4	5,884	113.6
050103568	Assiniboine & Sioux Trbs	Poplar	410	6,000	14.6	3,948	9.6
050103537	Chester Town of	Chester	348	1,484	4.3	1,113	3.2
050103610	Great Falls Bus Imp Dist	Great Falls	558	360	0.6	270	0.5
050103527	MonTec	Missoula	1,500			304	0.2
057903632	Phillips Cnty Hosp Assn	Malta	856	1,531	1.8	71	0.1
NEBRASKA							
050103621	Wahoo City of	Wahoo	497	2,350	4.7	1,500	3.0
050103520	Winnebago Tribe of Nebr	Winnebago	490	240	0.5	180	0.4
NEW JERSEY							
010107499	Buena Boro	Minotola	1,000	430	0.4	135	0.1
010107603	Wildwood City of	Wildwood	1,000	5,800	5.8	750	0.8
NEW YORK							
010107399	Chautauqua County IDA	Mayville	768	2,000	2.6	431	0.6
010107425	Chemung County	Chemung	454	50,000	110.1	37,500	82.6
NORTH CAROLINA							
040104747	Brunswick County	Bolivia	1,000	15,000	15.0	15,000	15.0
040104897	Franklin County	Louisburg	1,500	600,000	400.0	10,919	7.3
047904811	UDI CDC	Durham	257	404	1.6	303	1.2
NORTH DAKOTA							
050103536	Dunseith City of	Dunseith	496	80	0.2	60	0.1
050103624	Historical Society of ND	Williston	203	250	1.2	188	0.9
057903485	Grand Forks Growth Fund	Grand Forks	500	780	1.6	2,859	5.7
OHIO							
060104505	Highland County Comm	Leesburg	573			0	0.0
060104595	Mansfield-Richland Incub	Mansfield	819	1,505	1.8	750	0.9
060104576	Monroe County	Woodsfield	900	750	0.8	293	0.3
060104476	Monroeville Village of	Monroeville	253			83	0.3

Realized Private Sector Investment Reported for FY 2001 Approvals

Construction and RLF Investments by State

Discounted Three-year data

Project #	Grantee	Location	EDA\$ (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
OKLAHOMA							
080103564	Ardmore City of	Ardmore	750	35,000	46.7	62,250	83.0
080103524	Guthrie, OK	Guthrie	1,000	10,500	10.5	3,750	3.8
OREGON							
077905051	Southern Oregon Regnl ED	Medford	316			413	1.3
PENNSYLVANIA							
010107483	Altoona-Blair CDC	Claysburg	500	15,000	30.0	16,875	33.8
010107452	Bradford Econ Dev Corp	Bradford	500	1,770	3.5	165	0.3
010107442	Ch of Bus & Ind Centre	Bellefonte	500	2,800	5.6	6,000	12.0
010107512	Coaldale Borough	Coaldale	550	3,500	6.4	5,282	9.6
010107441	DuBois City of	DuBois	500	2,400	4.8	8,550	17.1
010107592	Phila Auth for Ind Dev	Philadelphia	2,000	475,000	237.5	27,000	13.5
PUERTO RICO							
010107587	Villalba Mun of	Villalba	1,000	300	0.3	1,500	1.5
RHODE ISLAND							
010107427	Providence City of	Providence	1,000	3,000	3.0	169	0.2
SOUTH CAROLINA							
040104759	Chester Metro District	Chester	1,200	27,000	22.5	25,200	21.0
040104849	Fort Mill, Town of	Fort Mill	895	18,000	20.1	27,000	30.2
040104817	N. Eastern Tech. Coll.	Cheraw	1,170	5,600	4.8	3,150	2.7
047904893	Tri-County Econ Dev All	Bamberg	2,000	186,750	93.4	56,250	28.1
SOUTH DAKOTA							
05010336101	Cheyenne River Sioux	Eagle Butte	53	255	4.8	353	6.7
050103613	Rapid City Econ Dev Fdn	Rapid City	615	1,500	2.4	1,125	1.8
050103538	Yankton City of	Yankton	789	22,275	28.2	2,925	3.7
057903547	Black Hills Cmty Dev Inc	Lead	300	200	0.7	693	2.3
TENNESSEE							
040104880	Dunlap	Dunlap	740	25,000	33.8	22,950	31.0
040104949	Morristown	Morristown	1,500	49,000	32.7	45,375	30.3
TEXAS							
080103535	Hamlin City of/Hamlin ED	Hamlin	800			750	0.9
080103534	Laredo City of	Laredo	1,000	2,083	2.1	113	0.1
080103512	Rio Grande City City of	Rio Grande City	1,500			2,054	1.4
080103600	Wharton city of	Wharton	800	5,500	6.9	4,200	5.3
UTAH							
050103486	Blanding City of	Blanding	600	150	0.3	17	0.0
050103465	Salina City of	Salina	735	500	0.7	375	0.5
050103617	Snow College Foundation	Ephraim	584	200	0.3	150	0.3
050103655	Utah State of	Salt Lake City	500	520	1.0	390	0.8

Realized Private Sector Investment Reported for FY 2001 Approvals

Construction and RLF Investments by State

Discounted Three-year data

Project #	Grantee	Location	EDAS (\$000)	Projected Priv Inv (\$000)	Projected Priv Inv Ratio	Realized Priv Inv (\$000)	Realized Priv Inv Ratio
VIRGIN ISLANDS							
010107435	Virgin Islands Port Auth	Charlotte Amalie	1,500	5,000	3.3	2,775	1.9
VIRGINIA							
010107379	Floyd County	Floyd	1,000	1,000	1.0	2,761	2.8
WASHINGTON							
070104957	Port of Benton	Richland	331	375	1.1	889	2.7
077904965	Trico Econ Dev District	Colville	880	220	0.3	45	0.1
WEST VIRGINIA							
010107418	Midland Public Serv Dist	Elkins	434	600	1.4	450	1.0
010107476	North Beckley PSD	Beckley	900	1,000	1.1	60,000	66.7
010107450	Tucker Co Dev Auth	Davis	980	1,000	1.0	1,125	1.1
010107511	Tyler County Commission	Ben's Run	1,600	2,000	1.3	619	0.4
010107417	Upper Kanawha Valley EDC	Montgomery	1,325	2,000	1.5	566	0.4
010107451	Vandalia Heritage Fnd	Thomas	2,000	1,000	0.5	188	0.1
WISCONSIN							
060104537	Ladysmith City of	Ladysmith	947			563	0.6
06010295501	Ladysmith City of	Ladysmith	60	250	4.2	38	0.6
060104593	Northwest Reg Plan Comm	Iron River	752			825	1.1
067904541	Racine County EDC	Racine	466	1,332	2.9	4,183	9.0
WYOMING							
050103561	Riverton City of	Riverton	795	3,300	4.2	2,475	3.1



AMERICAN JOBS ★ AMERICAN VALUES