

**Appendix E: Comparison of Goals and Strategies:
2003 Strategic Action Plan and 2007 Strategic Action Plan**

The purpose of this appendix is to demonstrate how the goals and strategies from the original strategic action plan evolved into the new, revised framework. The table below shows how each original goal and strategy was either reordered, reframed, renumbered, deleted, and/or unchanged, and which goals and strategies are entirely new to the plan (these actions can be found in the ‘Action’ column). In the ‘Goal/Strategy’ column each crossed-off section indicates language from the original plan that was either reframed or deleted altogether.

Action	Goal/Strategy
<i>Reframed and Reordered</i>	<p>Goal 3: Work to prevent new episodes of homelessness within the HHS clientele</p> <p>Goal 1: Prevent episodes of homelessness within the HHS clientele, including individuals and families</p>
<i>Reframed and Renumbered</i>	<p>Strategy 3.1 Identify risk and protective factors to prevent future episodes of chronic homelessness</p> <p>Strategy 1.1 Identify risk and protective factors to prevent episodes of homelessness for at-risk populations</p> <p>Strategy 1.2 Identify risk and protective factors to prevent chronic homelessness among persons who are already homeless</p>
<i>Reframed and Renumbered</i>	<p>Strategy 3.2 Promote the use of effective, evidence-based homelessness prevention interventions</p> <p>Strategy 1.3 Develop, test, disseminate, and promote the use of evidence-based homelessness prevention interventions</p>

Action	Goal/Strategy
<i>Reframed and Reordered</i>	<p>Goal 1: Help eligible, chronically homeless individuals receive health and social services</p> <p>Goal 2: Help eligible, homeless individuals and families receive health and social services</p>
<i>Renumbered</i>	Strategy 2.1 Strengthen outreach and engagement activities
<i>Renumbered</i>	Strategy 2.2 Improve the eligibility review process
<i>Renumbered</i>	Strategy 2.3 Explore ways to maintain program eligibility
<i>Reframed and Renumbered</i>	<p>Strategy 1.4 — Improve the transition of clients from homeless-specific programs to mainstream service providers</p> <p>Strategy 2.4 Examine the operation of HHS programs, particularly mainstream programs that serve both homeless and non-homeless persons, to improve the provision of services to persons experiencing homelessness</p>
<i>Reframed and Renumbered</i>	Strategy 2.5 Foster coordination across HHS to address the multiple problems of individuals and families experiencing homelessness
<i>New</i>	Strategy 2.6 Explore opportunities with federal partners to develop joint initiatives related to homelessness, including chronic homelessness and homelessness as a result of a disaster

Change	Goal/Strategy
<i>Reframed and Reordered</i>	<p>Goal 2: Empower our state and community partners to improve their response to people experiencing chronic homelessness</p> <p>Goal 3: Empower our state and community partners to improve their response to individuals and families experiencing homelessness</p>
<i>Reframed and Renumbered</i>	<p>Strategy 2.1 — Use state Policy Academies to help states develop specific action plans to respond to chronic homelessness</p> <p>Strategy 3.1 Work with states and territories to effectively implement Homeless Policy Academy Action Plans</p>
<i>New</i>	<p>Strategy 3.2 Work with governors, county officials, mayors, and tribal organizations to maintain a policy focus on homelessness, including homelessness as a result of disasters</p>
<i>Reframed and Renumbered</i>	<p>Strategy 2.2 — Permit flexibility in paying for services that respond to the needs of persons with multiple problems</p> <p>Strategy 3.3 Examine options to expand flexibility in paying for services that respond to the needs of persons with multiple problems</p>
<i>Reframed and Moved to Goal 2</i>	<p>Strategy 2.3 — Reward coordination across HHS assistance programs to address the multiple problems of chronically homeless people</p>
<i>Reframed and Renumbered</i>	<p>Strategy 2.4 — Provide incentives for states and localities to coordinate services and housing</p> <p>Strategy 3.4 Encourage states and localities to coordinate services and housing</p>

Change	Goal/Strategy
<i>Renumbered</i>	Strategy 3.5 Develop, disseminate and use toolkits and blueprints to strengthen outreach, enrollment, and service delivery
<i>Reframed and Renumbered</i>	<p>Strategy 2.6 Provide training and technical assistance on chronic homelessness to mainstream service providers</p> <p>Strategy 3.6 Provide training and technical assistance on homelessness, including chronic homelessness, to mainstream service providers at the state and community level</p>
<i>Deleted</i>	Strategy 2.7 Establish a formal program of training on chronic homelessness
<i>Deleted</i>	Strategy 2.8 Address chronic homelessness in the formulation of future HHS budgets or in priorities for using a portion of expanded resources
<i>Reframed (basis for new Goal 4 and Strategies 4.1 - 4.4)</i>	Strategy 2.9 Develop an approach for baseline data, performance measurement, and the measurement of reduced chronic homelessness within HHS
<i>Deleted</i>	Strategy 2.10 Establish an ongoing oversight body within HHS to direct and monitor the plan

Change	Goal/Strategy
<p><i>New (based on old Strategy 2.9)</i></p>	<p>Goal 4: Develop an approach to track Departmental progress in preventing, reducing, and ending homelessness for HHS clientele</p> <p>Strategy 4.1 Inventory data relevant to homelessness currently collected in HHS targeted and mainstream programs; including participant’s housing status</p> <p>Strategy 4.2 Develop an approach for establishing baseline data on the number of homeless individuals and families served in HHS programs</p> <p>Strategy 4.3 Explore a strategy by which to track improved access to HHS mainstream and targeted programs for persons experiencing homelessness, including individuals experiencing chronic homelessness</p> <p>Strategy 4.4 Coordinate HHS data activities with other federal data activities related to homelessness</p>