

Enron Documents 1994

U.S. DEPARTMENT OF ENERGY
CORRESPONDENCE CONTROL FORM
OFFICE OF THE EXECUTIVE SECRETARIAT

ACTIVITY ADD DO NOT DETACH FROM ORIGINAL CORRESPONDENCE 05/03/94 10:08

SOURCE CODE PM PUBLIC MAIL

PEC INT: _____ CONTROL NO: ES94-012853
DATE CORR: 04/25/94 DATE RECD: 05/02/94 DATE CNTRL: 05/03/94 DATE DUE: NONE
LETTER: X MEMO: TWX: OTHER: TO: SECY: X DEP SEC: UN SEC: OTHER:

FROM: LAY, KENNETH L TX 0
ENRON CORP.

REMARKS: RELATES TO ES94-009882.

SUBJECT: PUBLIC INFORMATION
NATIONAL PETROLEUM COUNCIL
ACCEPTS INVITATION TO CONTINUE
TO SERVE AS A MEMBER OF THE
NATIONAL PETROLEUM COUNCIL

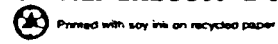
FOR USE BY ACTION OFFICE ONLY				
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ACTION TO: FE TYPE ACTION: Appropriate action SIG OF: _____

CURRENCY:
FORMATION: ES1 D04
FILE CODE: PMLAY-ES94012853

CONTROL ANALYST: B. Mackall...6-4261

ALL DOCUMENTS FOR THE OFFICE OF THE SECRETARY
MUST BE FORWARDED TO THE OFFICE OF THE EXECUTIVE SECRETARIAT FOR FINAL PROCESSING



ES
DEPT OF ENERGY
MAY -3 P 12:56

Kenneth L. Loy
Chairman and
Chief Executive Officer

P. O. Box 1188
Houston, Texas 77251-1188
(713) 853-6773

April 25, 1994

The Honorable Hazel R. O'Leary
The Secretary of Energy
Department of Energy
1000 Independence Avenue, SW
Washington, DC 20585

Dear Hazel:

I'm delighted to accept your invitation to continue serving on the National Petroleum Council through November 23, 1995.

The NPC has played a significant role in formulating our nation's energy policy for many years. I am pleased to be a part of that great tradition.

I look forward to working with you and the NPC in this important capacity.

Sincerely,



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U.S. DEPARTMENT OF ENERGY
CORRESPONDENCE CONTROL FORM
OFFICE OF THE EXECUTIVE SECRETARIAT

ACTIVITY ADD DO NOT DETACH FROM ORIGINAL CORRESPONDENCE 05/04/94 16:39
SOURCE CODE PM PUBLIC MAIL
SPEC INT: CONTROL NO: ES94-013156
DATE CORR: 04/25/94 DATE RECD: 05/04/94 DATE CNTRL: 05/04/94 DATE DUE:
LETTER: X MEMO: TWX: OTHER: TO: SECY: DEP SEC: X UN SEC: OTHER:

FROM: LAY, KENNETH L TX 0
ENRON CORP

REMARKS:

SUBJ: PUBLIC INFORMATION
VIEWS
ENJOYED READING THE DS'S
TESTIMONY BEFORE THE SENATE
ENERGY AND NATIONAL RESOURCES
COMMITTEE HEARING

FOR USE BY ACTION OFFICE ONLY

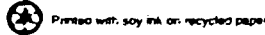
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CONCURRENCE:
INFORMATION: CI1 CI50 PO ES1 D02
FILE CODE: PMLAY-ES94013156

CONTROL ANALYST: B Atcherson 6-2255

ALL DOCUMENTS FOR THE OFFICE OF THE SECRETARY
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U.S. DEPARTMENT OF ENERGY
CORRESPONDENCE CONTROL FORM
OFFICE OF THE EXECUTIVE SECRETARIAT

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08-93)

ACTIVITY ADD DO NOT DETACH FROM ORIGINAL CORRESPONDENCE 05/23/94 15:03
SOURCE CODE PM PUBLIC MAIL

SPEC INT: CONTROL NO: ES94-014785

DATE CORR: 05/10/94 DATE RECD: 05/23/94 DATE CNTRL: 05/23/94 DATE DUE: NONE
LETTER: MEMO: TWX: OTHER: TO: SECY: DEP SEC: UN SEC: OTHER:

FROM: MARK, REBECCA P TX 0
ENRON DEVELOPMENT CORP.

REMARKS: RELATES TO ES94-010853, COPY ATTACHED.

UBJ: APPOINTMENT SCHEDULING
GENERAL
PLEASED THE DEPUTY SECRETARY
WILL DELIVER THE OPEN ADDRESS
AT THE INSTITUTE OF THE
AMERICAS' ANNUAL CONFERENCE

FOR USE BY ACTION OFFICE ONLY

	ACTION REFERRED TO	DATE	RETURN TO	DUE DATE
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ACTION TO: USE/WHITE TYPE ACTION: For your information SIG OF: _____

PRECEDENCE:
INFORMATION: OS/MOORE PO EE ES1 D02

FILE CODE: PMMARK-ES94014785

CONTROL ANALYST: B Atcherson 6-2255

ALL DOCUMENTS FOR THE OFFICE OF THE SECRETARY
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SEARCHED
SERIALIZED
INDEXED
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**U.S. DEPARTMENT OF ENERGY
CORRESPONDENCE CLOSE-OUT (BY MEETING OR TELEPHONE)**
(Forward to ES (7E-054 Forrestal) with original of incoming to close out action)

ES CENTRAL FILE COPY

ES94-014994
FILE CODE *W. Bowmister*

CONTROL NO. ASSIGNED TO CORRESPONDENCE ES94-014994	DATE OF CORRESPONDENCE 5/16/94	DATE RESPONSE DUE 6/7/94
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RESPONSE FROM (SIGNED BY) Reply Direct	ON BEHALF OF (AFFILIATION OR CONSTITUENT)
---	---

SUBJECT
Fossil Pipelines proposed pipeline project from Santa Cruz, Bolivia to South-Eastern Brazil

<input type="checkbox"/> MEETING OR <input checked="" type="checkbox"/> TELECON PARTICIPANTS	DATE 6/6/94
--	----------------

NAME(S)	AFFILIATION OR OFFICE	TELEPHONE NUMBER(S)
David Hillings	HNRON Development Corp	202/828-3366

DOE PERSONNEL		
NAME(S)	AFFILIATION OR OFFICE	TELEPHONE NUMBER(S)
David Pumphrey	Office Energy Assessments	6-6832

REMARKS
Mr. Hillings thank me for my input.

David Pumphrey
(SIGNATURE)

DS-72
(Routing Symbol)

66832
(Phone Number)

DATE CLOSED OUT 6

CORRESPONDENCE CONTROL FORM
OFFICE OF THE EXECUTIVE SECRETARIAT

file
06/30/94 12:0

ACTIVITY CHANGE DO NOT DETACH FROM ORIGINAL CORRESPONDENCE

SOURCE CODE PM PUBLIC MAIL

SPEC INT: MR

CONTROL NO: E594-018301

DATE CORR: 06/30/94 DATE RECD: 06/30/94 DATE CNTRL: 06/30/94 DATE DUE: NONE

LETTER: MEMO: TWX: OTHER: CARD TO: SECY: X DEP SEC: UN SEC: OTHER:

FROM: INDEPENDENT PETROLEUM
ASSOCIATION OF AMERICA

REMARKS:

Regretted 7/15/94

SUBJ: APPOINTMENT SCHEDULING
INVITATION
INVITATION TO ATTEND THE
THIRD ANNUAL "WILDCATTERS'
ROUNDUP AND ROADHOUSE ROMP"
ON JULY 22, 1994

FOR USE BY ACTION OFFICE ONLY

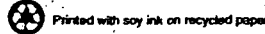
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CONCURRENCE:
INFORMATION: ES1

FILE CODE: PMNDNAME-E594018301 *Closed* CONTROL ANALYST: C. Carpenter 6-9

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MUST BE FORWARDED TO THE OFFICE OF THE EXECUTIVE SECRETARIAT FOR FINAL PROCESSING



U.S. GOVERNMENT PRINTING OFFICE: 1990-007-100

5

Independent Petroleum Association of America

American Association of Professional Landmen	Cray Research, Inc.
Anadarko Petroleum Corporation	Department of Energy
Association of Oilwell Servicing Contractors	Dugan Production Corp.
California Independent Petroleum Association	Enron Corp.
Independent Oil & Gas Association of West Virginia	Enserch Exploration, Inc.
Independent Petroleum Association of New Mexico	Gas Research Institute
Interstate Natural Gas Association of America	Landmark Graphics
Kansas Independent Oil & Gas Association	The Louisiana Land & Exploration Co.
National Association of Royalty Owners	Lufkin Industries, Inc.
National Stripper Well Association	Meridian Oil Inc.
North Texas Oil & Gas Association	Oryx Energy Company
Ohio Oil & Gas Association	Pennzoil Company
Petroleum Equipment Suppliers Association	Schlumberger
Texas Independent Producers & Royalty Owners Association	Seagull Energy Corporation
American Petroleum Institute (API)	Sonat Exploration Company
Apache Corporation	Vastar Resources, Inc.
Baker Hughes, Inc.	Waco Oil and Gas Co.
BDM Oklahoma	Walter Oil and Gas Corporation
BP America	Western Atlas Geophysical
Chesterfield Energy Corporation	

We're roundin' up all of our friends
for the Third Annual

Wildcatters' Roundup and Roadhouse Romp

Friday, July 22, 1994

7:00 p.m.

Zed Restaurant and Public House

6151 Richmond Highway (Route 1) Alexandria, Va.

Music provided by
City Slicker

Casual attire

Non-transferable

r.s.v.p. card enclosed or call (202) 857-4722 Fax (202) 857-4799

5A

U.S. DEPARTMENT OF ENERGY
CORRESPONDENCE CONTROL FORM
OFFICE OF THE EXECUTIVE SECRETARIAT

ACTIVITY CHANGE **DO NOT DETACH FROM ORIGINAL CORRESPONDENCE** 07/08/94 16:49
SOURCE CODE PM PUBLIC MAIL

SPEC INT: _____ CONTROL NO: ES94-018919
DATE CORR: 07/08/94 DATE RECD: 07/08/94 DATE CNTRL: 07/08/94 DATE DUE: NONE
LETTER: MEMO: TWX: OTHER: FAX TO: SECY: X DEP SEC: UN SEC: OTHER:

FROM: MARK, REBECCA P TX 0
ENRON DEVELOPMENT CORP.

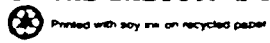
REMARKS:

SUBJ: PUBLIC INFORMATION
VIEWS
COUNTER GUARANTEES TO FOREIGN
INVESTORS FOR PRIVATE POWER
PROJECTS

FOR USE BY ACTION OFFICE ONLY				
	ACTION REFERRED TO	DATE	RETURN TO	DUE DATE
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ACTION TO: PD TYPE ACTION: Appropriate action SIG OF: _____
CONCURRENCE:
INFORMATION: S OS/RAINEY FE EE ES1 D02
FILE CODE: PMMARK-ES94018919 CONTROL ANALYST: B Atcherson 6-2255

ALL DOCUMENTS FOR THE OFFICE OF THE SECRETARY
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EXECUTIVE SECRETARIAT
DISPATCH
07/08/94

6

U.S. DEPARTMENT OF ENERGY
CORRESPONDENCE CONTROL FORM
OFFICE OF THE EXECUTIVE SECRETARIAT

ACTIVITY CHANGE DO NOT DETACH FROM ORIGINAL CORRESPONDENCE 07/29/94 10:01

SOURCE CODE PM PUBLIC MAIL

SPEC INT:

CONTROL NO: ES94-020686

DATE CORR: 07/25/94 DATE RECD: 07/26/94 DATE CNTRL: 07/29/94 DATE DUE: NONE

LETTER: X MEMO: TWX: OTHER: TO: SECY: DEP SEC: X UN SEC: OTHER:

FROM: HILLINGS, E JOSEPH DC 0
ENRON CORP

REMARKS: THIS IS THE DEPUTY SECRETARY'S
COPY OF A LETTER TO GARY
ESCOBAR. RELATES TO ES94-
013077.

SUBJ: PUBLIC INFORMATION
THANK YOU/APPRECIATION
ENRON'S PROGRAM TO BRING 60-80
STROYTRONGAS NATURAL GAS CON-
STRUCTION WORKERS TO THE U.S.-
D/CC

FOR USE BY ACTION OFFICE ONLY

	ACTION REFERRED TO	DATE	RETURN TO	DUE DATE
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ACTION TO: PD TYPE ACTION: For your information SIG OF:

CONCURRENCE:

INFORMATION: DS FE EE GC ES1 D02

FILE CODE: PMHILLINGS-ES94020686

CONTROL ANALYST: B Atcherson 6-2255

ALL DOCUMENTS FOR THE OFFICE OF THE SECRETARY
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EXECUTIVE SECRETARIAT
DISPATCH UNIT
JUL 29 1994

7

ENRON CORP

E. Joseph Hillings
Vice President
Federal Government Affairs

750 17th Street, N. W., 4th Fl.
Washington, D. C. 20006-4607
(202) 878-3366
Fax: (202) 878-3372

July 25, 1994

VIA FAX: 7-502-224-1106

Mr. Gary Escobar
Vice Counsel
United States Counsellor Officer
Embassy of the United States
Moscow, Russia

Dear Mr. Escobar:

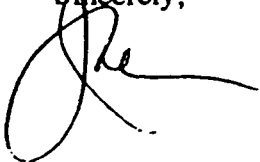
Thank you for discussing Enron's program to bring 60-80 Stroytrongas natural gas construction workers to the United States as part of the pipeline expansion program of our Northern Natural Gas Pipeline Company in Nebraska, which was outlined in U.S. Department of Energy Deputy Secretary Bill White's letter to Enron Chairman Ken Lay.

During our discussion, I raised a question relating to the issuing of visas to an advance group of welders who will be receiving training regarding the U.S. pipeline welding standards prior to beginning work in Nebraska. You advised me that, recognizing the short time remaining before that group is to leave Moscow for the Lincoln Electric Co. training facility in Cleveland, Ohio, you would be glad to work with those assisting in the filing of visa applications on an expedited basis.

Mr. Andrew Lowenstein and Ms. Larissa Kozinova who are Enron employees located in Moscow are coordinating this effort. They are being assisted by Coleen Raker, an attorney in our Houston office and outside counsel in Houston, Harry Gee, Jr.

Your interest in Enron's program to further advance U.S.-Russia commercial ties, as manifested by the Gore-Chernomyrdin Commission is deeply appreciated. Many thanks to you, Mr. Slaght and Mr. Schewchuck for your help.

Sincerely,



cc: Deputy Secretary Bill White, DOE
Ambassador Thomas Simon/Marcia Wong, DOS
Andrew Lowenstein/Larissa Kozinova
Dale Slaght, Senior Commercial Counselor, Moscow
George Griffin, Acting Director Business Affairs, DOS

7A



The Deputy Secretary of Energy
Washington, DC 20585

OLMMULTI
& St. copy

ES CENTRAL FILE COPY OLMMULTI FILE CODE: ES11-021197
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July 28, 1994

Mr. Kenneth L. Lay
Enron Corp.
P.O. Box 1188
Houston, TX 77251-1188

Dear Ken:

It was good to see you at the National Petroleum Council meeting in Washington last Wednesday. When you have the opportunity, let's resume our discussion on Gazprom. I would also like to talk to you about Pakistan.

Sincerely,

Bill White

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OLPM MAIL 85 94-022 485

08/19/94



The Secretary of Energy
Washington, DC 20585

ES CENTRAL FILE COPY
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FILE CODE OLPM Mailto

OK

August 2, 1994

Mr. Fred C. Schulte
President and Chief Executive Officer
Elgin National Industries
120 South Riverside
Chicago, IL 60606

Dear Mr. Schulte:

A profound sense of accomplishment remains with me as a result of our Presidential Mission on Sustainable Energy and Trade to India. Our mission was the first of its kind for the Department of Energy and sets a new standard for excellence. We forged a strong bond between the governments of India and the United States and developed trusting partnerships with our industry allies and non-governmental organizations.

The President envisioned a mission which would build on his meeting with Prime Minister Rao. I feel privileged to have led a delegation which realized his vision through hard work, professionalism, and good humor. We all celebrate this success.

The Department of Energy team looks forward to implementing the actions identified during the visit. Your support is instrumental to our continued success.

As promised, here are:

- the trip report, a complete list of the delegation members (business and government), a final itinerary, and a complete set of news clips; and
- a bound copy of the collection of Carl Stoiber's cartoons which speaks volumes.

Again, it was a pleasure to work with you. I look forward to a continuing partnership.

Sincerely,

Hazel R. O'Leary
Hazel R. O'Leary

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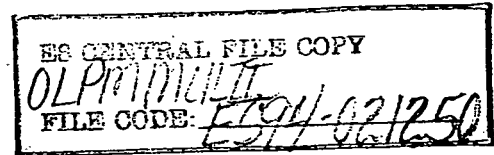


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The Secretary of Energy
Washington, DC 20585



August 2, 1994

Mr. Terence H. Thorn
Senior Vice President, Government Affairs
Enron Corp.
P.O. Box 1188
Houston, TX 77251

Dear Mr. Thorn:

A profound sense of accomplishment remains with me as a result of our Presidential Mission on Sustainable Energy and Trade to India. Our mission was the first of its kind for the Department of Energy and sets a new standard for excellence. We forged a strong bond between the governments of India and the United States and developed trusting partnerships with our industry allies and non-governmental organizations.

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Sincerely,


Hazel R. O'Leary

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The Secretary of Energy
Washington, DC 20585

August 2, 1994

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Senior Vice President, Government Affairs
Enron Corp.
P.O. Box 1188
Houston, TX 77251

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Sincerely,


Hazel R. O'Leary



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The Deputy Secretary of Energy

1000 Independence Avenue., S.W.
Washington, D.C. 20585
(202) 586-5500 • FAX (202) 586-0148

CHM/Kay 2574-022185

EE CENTRAL FILE COPY
2574-022185
FILE CODE *CHM-Kay*

August 15, 1994

Kenneth Lay
Chairman
Enron Corporation
1200 Smith
Houston, Texas 77002

Dear Ken:

Two weeks ago I visited senior Mexican energy officials. I think there will be much opportunity after the election. Enclosed all frontrunners for positions as Energy Secretary and Director General of Pemex are progressive, and market-oriented.

Of particular importance to improved Mexican air quality and increased market for natural gas is adoption of the electricity planning document referred to as the "Prospectiva." Enclosed is a copy. It is not yet translated into English.

I talked to Rojas and Lozoya specifically about Enron.

Sincerely,

Bill

Bill White

Enclosure

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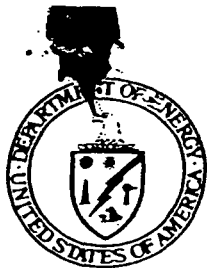
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**U.S. DEPARTMENT OF ENERGY
OFFICE OF THE EXECUTIVE SECRETARY
DOCUMENT TRANSMITTAL FORM**

CONTROL NO. ES- 94-021959		ACTS NO.		DATE SENT 8/15/94		DATE DUE	
TYPE OF DOCUMENT/ADDRESSEE Information Memorandum to the Deputy Secretary				SUBJECT Meeting with Robert C. Kelly of the Enron Corporation			
FROM FM/Pearman							
TO		ACTION COPY TO	INFO COPY TO	TO		ACTION COPY TO	INFO COPY TO
THE SECRETARY (S)				POLICY AND EVALUATION (PE)			
DEPUTY SECRETARY (DS)		X		INTERNATIONAL AFFAIRS (IA)			
UNDER SECRETARY (US)				CONSERVATION & SOLAR ENERGY (CS)			
CHIEF FINANCIAL OFFICER (CF)				NUCLEAR ENERGY (NE)			
THE SPECIAL ASSISTANT (SA)				FOSSIL ENERGY (FE)			
THE EXECUTIVE ASSISTANT (EA)				DEFENSE PROGRAMS (DP)			
DIR., OFFICE OF THE SECRETARY (DOSE)				ENVIRONMENT (EV)			
PUBLIC AFFAIRS (PA)				RESOURCE APPLICATIONS (RA)			
LEGISLATIVE AFFAIRS (LA)				ENERGY RESEARCH (ER)			
INTERGOVERNMENTAL AFFAIRS (IR)				INSPECTOR GENERAL (IG)			
CONSUMER AFFAIRS (CA)				ADMINISTRATION (AD)			
GENERAL COUNSEL (GC)				CONTROLLER (CR)			
ENERGY INFORMATION ADMINISTRATION (EI)				PROCUREMENT & CONTRACTS MGMT. (PR)			
ECONOMIC REGULATORY ADMIN. (RG)				EQUAL EMPLOYMENT OPPORTUNITY (EO)			
SPECIAL COUNSEL (SC)				MINORITY ECONOMIC IMPACT (MI)			
HEARINGS AND APPEALS (HG)				BOARD OF CONTRACT APPEALS (CB)			
ACTION REQUIRED (ES USE ONLY)				STAFF ACTION SUMMARY			
SIGNATURE				OFFICE	NAME/INITIALS	DATE	
APPROVAL				1			
X	INFORMATION			2			
CONCURRENCE				3			
COMMENTS AND/OR RECOMMENDATIONS				4			
OTHER (SEE REMARKS)				5			
REMARKS:				6			
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				10			
ES CONTACT: Desk I 6-9586				<div style="font-size: 2em; font-weight: bold; display: inline-block;">INFORMATION MEMO</div> <div style="font-size: 4em; font-weight: bold; display: inline-block; vertical-align: middle;">13</div>			

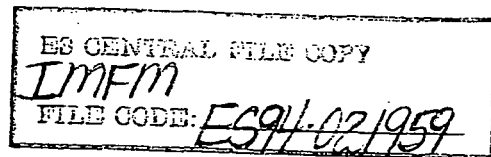
**U.S. DEPARTMENT OF ENERGY
OFFICE OF THE EXECUTIVE SECRETARY
DOCUMENT TRANSMITTAL FORM**

CONTROL NO. ES- 94-021959		ACTS NO.		DATE SENT 8/15/94		DATE DUE	
TYPE OF DOCUMENT/ADDRESSEE Information Memorandum to the Deputy Secretary FROM FM/Pearman				SUBJECT Meeting with Robert C. Kelly of the Enron Corporation			
TO		ACTION COPY TO	INFO COPY TO	TO		ACTION COPY TO	INFO COPY TO
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DEPUTY SECRETARY (DS)		X		INTERNATIONAL AFFAIRS (IA)			
UNDER SECRETARY (US)				CONSERVATION & SOLAR ENERGY (CS)			
CHIEF FINANCIAL OFFICER (CF)				NUCLEAR ENERGY (NE)			
THE SPECIAL ASSISTANT (SA)				FOSSIL ENERGY (FE)			
THE EXECUTIVE ASSISTANT (EA)				DEFENSE PROGRAMS (DP)			
DIR., OFFICE OF THE SECRETARY (DOSE)				ENVIRONMENT (EV)			
PUBLIC AFFAIRS (PA)				RESOURCE APPLICATIONS (RA)			
LEGISLATIVE AFFAIRS (LA)				ENERGY RESEARCH (ER)			
INTERGOVERNMENTAL AFFAIRS (IR)				INSPECTOR GENERAL (IG)			
CONSUMER AFFAIRS (CA)				ADMINISTRATION (AD)			
GENERAL COUNSEL (GC)				CONTROLLER (CR)			
ENERGY INFORMATION ADMINISTRATION (EI)				PROCUREMENT & CONTRACTS MGMT. (PR)			
ECONOMIC REGULATORY ADMIN. (RG)				EQUAL EMPLOYMENT OPPORTUNITY (EO)			
SPECIAL COUNSEL (SC)				MINORITY ECONOMIC IMPACT (MI)			
HEARINGS AND APPEALS (HG)				BOARD OF CONTRACT APPEALS (CB)			
ACTION REQUIRED (ES USE ONLY)				STAFF ACTION SUMMARY			
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X	INFORMATION			2			
CONCURRENCE				3			
COMMENTS AND/OR RECOMMENDATIONS				4			
OTHER (SEE REMARKS)				5			
REMARKS:				6			
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				8			
				9			
				10			
				10			
				REMARKS:			
				INFORMATION MEMO			
ES CONTACT: Desk I 6-9586							



Department of Energy
Washington, DC 20585

August 11, 1994



MEMORANDUM FOR WILLIAM H. WHITE
DEPUTY SECRETARY OF ENERGY

FROM: DONALD W. PEARMAN, JR. *Donald W. Pearman, Jr.*
ACTING ASSOCIATE DEPUTY SECRETARY
FOR FIELD MANAGEMENT

SUBJECT: Information: Meeting with Mr. Robert C. Kelly of the Enron Corporation

On July 28, 1994, representatives of my utilities' staff had the opportunity to meet with Mr. Robert C. Kelly, Executive Vice President of the Enron Corporation, and President of Enron Emerging Technologies, Inc., a subsidiary with interests in developing technologies such as photovoltaics. Representatives of Energy Efficiency and Renewable Energy's Office of Solar Energy Conversion, and Office of Federal Energy Management Programs, the Office of General Counsel for Technology Transfer and Procurement, and the Office of Procurement, Assistance, and Property also participated in the meeting. The meeting permitted Mr. Kelly to inform us of Enron's proposal to participate in Nevada's Solar Enterprise Zone.

The Nevada Solar Enterprise Zone is being pursued to promote environmental and energy efficiency, develop new technologies for export, and to provide economic opportunity for the Las Vegas area. Enron's proposal is in response to a Nevada Operations Office Request for Concepts for solar projects at the Nevada Test Site. Enron's response is one of about 25 received. The Golden Field Office will assist the Nevada Operations Office in evaluating the proposals.

Enron proposes to build, finance and operate a 10 megawatt photovoltaic facility at the Jackass Flats section of the Nevada Test Site, adding five to ten megawatts per year to reach 100 megawatts in about 15 years. They propose selling power to DOE and other Federal agencies at rates competitive to the local utility. In return, Enron would require certain commitments from DOE, such as a 30-year lease of DOE property, providing a market for the power produced, and indemnification against pre-existing environmental liabilities at the site. Additionally, Enron proposes to construct a production facility in the Las Vegas area that would employ 50 to 100 people.

Upon completion of the subject meeting, Mr. Kelly stated that he was going to the House of Representatives to brief the Nevada congressional delegation, and that on Saturday, July 30, he would give the same briefing at a public meeting in Las Vegas, with the attendance of DOE, local, and State government officials expected.

BA

As the process of establishing a Nevada Solar Enterprise Zone progresses, my staff is ready to provide utilities and real estate technical support, and to team with other organizations to achieve the desired outcome.


CC:

C. Ervin, EE-1
R. Nordhaus, GC-1
A. Durham, HR-1
N. Aquilina, Manager, NVO

13A

2

U.S. DEPARTMENT OF ENERGY
OFFICE OF THE EXECUTIVE SECRETARIAT
DISPATCH DOCUMENT TRANSMITTAL FORM

CONTROL NO. ES- 94-021959		ACCRYS NO.		DATE SENT 8/16/94		DATE DUE	
TYPE OF DOCUMENT/ADDRESSEE Information Memo for the Deputy Secretary				SUBJECT Meeting with Mr. Robert C. Kelly Of the Enron Corporation			
FROM EXECUTIVE SECRETARIAT							
TO		ACTION COPY TO	INFO COPY TO	TO		ACTION COPY TO	INFO COPY TO
THE SECRETARY				HEARINGS AND APPEALS (HG)			
DEPUTY SECRETARY				HUMAN RESOURCES AND ADMINISTRATION (HR)			
UNDER SECRETARY				INTELLIGENCE AND NATIONAL SECURITY (IS)			
BONNEVILLE POWER ADMINISTRATION (BPA)				INSPECTOR GENERAL (IG)			
CONGRESSIONAL 1, 1B, 2B, 3B, 4B AND 5B				LABORATORY MANAGEMENT (LM)			
CHIEF FINANCIAL OFFICER (CR)				NUCLEAR ENERGY (NE)			
DEFENSE PROGRAMS (DP)				PUBLIC AND CONSUMER AFFAIRS (PA)			
ECONOMIC IMPACT AND DIVERSITY (ED)				POWER MARKETING LIAISON OFFICE (PMA)			
ENERGY EFFICIENCY AND RENEWABLE ENERGY (EE)				POLICY, PLANNING AND PROGRAM EVALUATION (PO)			
ENERGY INFORMATION ADMINISTRATION (EI)				CIVILIAN RADIOACTIVE WASTE MANAGEMENT (RW)			
ENERGY RESEARCH (ER)				SCIENCE, EDUCATION AND TECHNICAL INFORMATION (ET)			
ENVIRONMENT, SAFETY AND HEALTH (EH)				MIS DIVISION			
ENVIRONMENTAL RESTORATION AND WASTE MANAGEMENT (EM)							
FIELD MANAGEMENT (FM)							
FOSSIL ENERGY (FE)							
GENERAL COUNSEL (GC)							
Field Management			X				
ACTION REQUIRED (ES USE ONLY)				STAFF ACTION SUMMARY			
SIGNATURE				OFFICE	NAME/INITIALS	DATE	
APPROVAL				1			
INFORMATION				2			
CONCURRENCE				3			
COMMENTS AND/OR REMARKS				4			
X OTHER (SEE REMARKS)				5			
REMARKS: The attached info memo was seen by the Office of the Deputy Secretary, and returned to the Office of the Executive Secretariat for close out. This action is closed in ES files.				6			
				7			
				8			
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				10			
				REMARKS:			
 							
ES CONTACT: ARLENE MITCHELL 6X8924 LE							

14

U.S. DEPARTMENT OF ENERGY
OFFICE OF THE EXECUTIVE SECRETARIAT
DISPATCH DOCUMENT TRANSMITTAL FORM

CONTROL NO. ES- 94-021959		ACCRYS NO.		DATE SENT 8/16/94		DATE DUE					
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CONGRESSIONAL 1, 1B, 2B, 3B, 4B AND 5B				LABORATORY MANAGEMENT (LM)							
CHIEF FINANCIAL OFFICER (CR)				NUCLEAR ENERGY (NE)							
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ENVIRONMENT, SAFETY AND HEALTH (EH)				MIS DIVISION							
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GENERAL COUNSEL (GC)											
Field Management			X								
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				REMARKS:							
ES CONTACT: ARLENE MITCHELL 6X8924				LE							



ES 94-021959

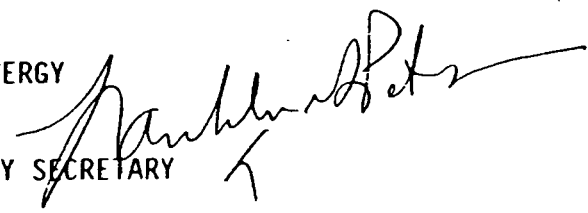
copy

Department of Energy
Washington, DC 20585

ES CENTRAL FILE COPY
IMFM
FILE CODE: ES94-021959

August 11, 1994

MEMORANDUM FOR WILLIAM H. WHITE
DEPUTY SECRETARY OF ENERGY

FROM: DONALD W. PEARMAN, JR. 
ACTING ASSOCIATE DEPUTY SECRETARY
FOR FIELD MANAGEMENT

SUBJECT: Information: Meeting with Mr. Robert C. Kelly of the Enron Corporation

On July 28, 1994, representatives of my utilities' staff had the opportunity to meet with Mr. Robert C. Kelly, Executive Vice President of the Enron Corporation, and President of Enron Emerging Technologies, Inc., a subsidiary with interests in developing technologies such as photovoltaics. Representatives of Energy Efficiency and Renewable Energy's Office of Solar Energy Conversion, and Office of Federal Energy Management Programs, the Office of General Counsel for Technology Transfer and Procurement, and the Office of Procurement, Assistance, and Property also participated in the meeting. The meeting permitted Mr. Kelly to inform us of Enron's proposal to participate in Nevada's Solar Enterprise Zone.

The Nevada Solar Enterprise Zone is being pursued to promote environmental and energy efficiency, develop new technologies for export, and to provide economic opportunity for the Las Vegas area. Enron's proposal is in response to a Nevada Operations Office Request for Concepts for solar projects at the Nevada Test Site. Enron's response is one of about 25 received. The Golden Field Office will assist the Nevada Operations Office in evaluating the proposals.

Enron proposes to build, finance and operate a 10 megawatt photovoltaic facility at the Jackass Flats section of the Nevada Test Site, adding five to ten megawatts per year to reach 100 megawatts in about 15 years. They propose selling power to DOE and other Federal agencies at rates competitive to the local utility. In return, Enron would require certain commitments from DOE, such as a 30-year lease of DOE property, providing a market for the power produced, and indemnification against pre-existing environmental liabilities at the site. Additionally, Enron proposes to construct a production facility in the Las Vegas area that would employ 50 to 100 people.

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14A

As the process of establishing a Nevada Solar Enterprise Zone progresses, my staff is ready to provide utilities and real estate technical support, and to team with other organizations to achieve the desired outcome.

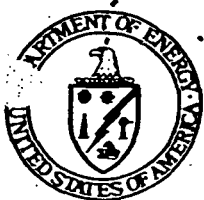
cc:

C. Ervin, EE-1

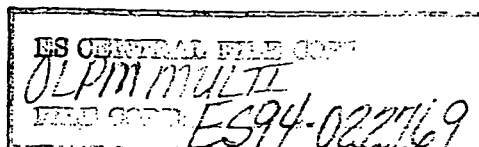
R. Nordhaus, GC-1

A. Durham, HR-1

N. Aquilina, Manager, NVO



The Deputy Secretary of Energy
Washington, DC 20585



August 22, 1994

Mr. Bill Burton
Jones, Day, Reavis and Pogue
310 Congress Avenue
Suite 1200
Austin, TX 78701

Dear Bill:

I would like to thank you for moderating the discussion on "International Trade Issues in Energy Resources and Technology" at the Austin public meeting on energy policy. The panel discussion that you facilitated provided an excellent discussion.

The Department will use this information in the development of the National Energy Policy Plan.

Sincerely,

Bill White

*Lets think of what we might do to
solve the problem we discussed at
Lunch.*



The Deputy Secretary of Energy
Washington, DC 20585

August 22, 1994

Mr. Terry Thorn
Senior Vice President
Government Affairs and Public Policy
ENRON, Inc.
Houston, TX 77251-1188

Dear Terry:

I would like to thank you for your participation in the discussion on "International Trade Issues in Energy Resources and Technology" at the Austin public meeting on energy policy. The Administration will use this information in the development of the National Energy Policy Plan.

Because time limitations may not have allowed you to address the full range of issues, please feel free to submit additional materials for our use.

Sincerely,

A handwritten signature in cursive script that reads "Bill".

Bill White

I hope you can go on a trade mission with me to Pakistan - maybe early Dec. I have strong personal relationships with the existing government.

* BOLDED NAMES = new additions that need to be invited.

9/19/94

9/18/94

LIST OF U.S. GOVT/BUSINESS MEMBERS TO INDIA

Mr. David A. Behnke
Managing Director
J.P. Morgan & Co.
60 Wall Street
New York, NY 10260
Note: Tel: 212-648-7114;
Fax: 212-648-5025

Mr. William Cavitt
Department of Commerce
International Economic Policy
14th & Constitution Avenue, NW
Room 3033
Washington, DC 20230
Tel: 202 482-3103
Fax: 202 482-4736

Ms. Nancy Bacon
Vice President, Finance
Energy Conversion Devices
1675 West Maple Road
Troy, MI 48084
Note: Tel: 810-280-1900;
Fax: 810-280-1456

Mr. Charles T. Condy
President & CEO
Proven Alternatives
601 California St., 22nd Floor
San Francisco, CA 94108
Note: Tel: 415-781-2001;
Fax: 415-781-0552

Mr. Dennis Bakke
President and CEO
AES Corporation
1001 North 19th Street, Suite
2000
Arlington, VA 22209
Note : Tel: 703-522-1315;
Fax: 703-528-4510

Ms. Eileen Claussen -
Special Assistant to the
President and Senior Director
for Global and Environmental
Affairs
National Security Council
1600 Pennsylvania Avenue, NW
Room 365
Washington, DC 20500
Tel: 202 395-4985
Fax: 202 456-2219

Mr. Harry Barnes
Senior Fellow
World Wildlife Fund
Hapenny Road
Peacham, VT 05862
Note: Tel: 802-592-3206;
Fax: same as telephone

Mr. James W. Cook
President, CEO
CMS Generation
330 Town Center Drive
Dearborne, MI 48126
Note: Tel: 313-436-9242;
Fax: 313-436-9533

Mr. Scott Bayman
President
GE - India
1299 Pennsylvania Ave., N.W.
Suite 1100W
Washington, D.C. 20004
Note: Tel: 202-637-4269;
Fax: 202-637-429

Dr. Subhash Dhar
President
Ovonic Battery Company
1707 Northwood
Troy, MI 48084
Note: Tel: 810-362-1750;
Fax: 81062-0332

Ms. Deborah L. Bleviss
President
International Institute for
Energy Conservation
750 First Street, N.E., Suite
940
Washington, D.C. 20002
Note: Tel: 202-842-3388;

810-362-0332

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message
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202-842-1565

17

Mr. Dan Dudek
Senior Economist
Environmental Defense Fund
257 Park Avenue, South
New York, NY 10010
Note: Tel: 212-505-2100;
Fax: 212-505-2375

The Honorable E. Gail de
Planque
Commissioner
U.S. Nuclear regulatory
Commission
Mail Stop 16H3
Washington, DC 20555
Tel: 301 504-1800
Fax: 301 504 3509

Sonja Ebron, Ph.D.
President
Solar Power & Light
2267 Macedo Road
Palm Bay, FL 32907
Note: Tel: 407-723-4404;
Fax: Same as telephone

Mr. Robert Eggleston
President
EFH Coal Company
P.O. Box 1600, West North End
Station
Willkes-Barre, PA 18705
Note: Tel: 717-823-7664;
Fax: 412-452-1044

Mr. Charles Frederick Goff
President and CEO
Destec Energy, Inc.
2500 City West Blvd., Suite
150
Houston, TX 77042
Note: Tel: 713-735-4317;
Fax: 713-735-4208

Ms. Lisa Gued
Vice President
Solar Power & Light, Inc
2267 Macedo Road
Palm Bay, FL 32907
Tel/Fax: 407 723-4404

Mr. Robert Halligan
International Division
Rural Electric Cooperative
Association
1800 Massachusetts Avenue,
N.W.
Washington, D.C. 20036
Note: Tel: 202-857-9500;
Fax: 202-857-4150

Mr. Walter Hesse
President and CEO
ENTECH, Incorporated
P.O. Box 612246
DFW Airport, TX 75216
Note: Tel: 214-456-0900;
Fax: 214-456-0904

Mr. Harvey Himberg
Investment Development
Department
Overseas Private Investment
Corporation
1100 New York Avenue, NW
Washington, DC 20527
Tel: 202 336-8614
Fax: 202 408-5145

Mr. David Jhirad
Agency of International
Development
New Executive Office Building
Examiners & Staff Specialists
Washington, DC 20503
Tel: 202 396-4594
Fax: 202 395-3888

Mr. Paul Johnson
President
South Asia Region
Martin Marietta International, Inc.
240 Tanjong Pagas Road
GE Tower #08-00
Singapore 0208
Note: Tel: 65-328-3365; Fax:
65-326-3378

*Filed via
Communication
International*

Mr. Martin Klepper
Partner
Skadden, Arps, State, Meagher
and Flom
1440 New York Avenue, N.W.
Washington, D.C. 20005
Note: Tel: 202-371-7000;
Fax: 202-393-5760

Mr. Ramesh V. Kapur
MED-TECH
Medical-Technical Gasses, Inc.
20 Hall Street
Medford, MA 02155
Note: Tel: 617-395-1946;
Fax: 617-395-9098

Mr. Vello Kuuskraa
President
Advanced Resources
International
1110 North Glebe Road, Suite
600
Arlington, VA 22201
Note: Tel: 703-528-8420;
Fax: 703-528-0439

Mr. Kenneth Langer
Manager, Environmental and
Energy Infrastructure
Tropical Research &
Development Inc.
1133 20th Street, NW
Suite 300
Washington, DC 20036
Tel: 202 835-0333; Fax: 202
835-0366

Mr. Richard P. Lavin
President
Hindustan Power Plus Limited
Mathagondapalli
Hosur Taluk 636 114
Tamil Nadu, INDIA
Note: Tel: 91-43-44-2378 or
80-226-9898
Fax: 91-80-226-4941

Mr. Reinier HJH Lock, Esq.
LeBoeuf, Lamb, Greene, &
MacRae
1875 Connecticut Avenue, N.W.
Washington, D.C. 20009-5728
Note: Tel: 202-986-8024, ext.
8128; Fax: 202-986-8102

Mr. Roger Little
President and CEO
The Spire Corporation
1 Patriots Park
Bedford, MA 01730
Note: Tel: 617-275-6000;
Fax: 617-275-7470

Ms. Linda A. Marvin
Acting President
Lockheed Environmental Systems
and Technologies Company
1200 Smith Suite 800
Houston, TX 77002-4309
Note: Tel: 713-0654-4833;
Fax: 713-654-4850

Mr. Arjun Makhijani
President
Institute for Energy &
Environmental Research
6935 Laurel Avenue
Takoma Park, MD 20912
Note: Tel: 301-270-5500;
Fax: 301-270-3029

Ms. Amal Mansour
CEO
Manufacturing & Technology
Conversion International,
Inc.
Post Office Box 21
Columbia, MD 21045
Note: Tel: 301-982-1292;
Fax: 301-997-6980

Mr. Peter McChesney
Director of Business
Development
Community Energy Alternatives
1200 East Ridgeview
Ridgeview, NJ 07540
Note: Tel: 201-652-2772;
Fax: 201-652-8354

*joined via
Common Ctr
International*

*ARPA Code
301-997-6980*

W. H. ...
Ms. Janet McFarland
Senior Policy Advisor to the
Assistant Administrator for
Air & Radiation
U.S. EPA
401 M Street, SW
Washington, DC 20460
Tel: 202 260-1634
Fax: 202 260-5155

Mr. Bharat Mulchandani
Oxford Consultants
19118 Forrest Brook Road
Germantown, MD 20874
Tel: 301 916-1292

Memorandum
Mr. Thomas Scott-Morey
GE Capital
1600 Summer Street
Stanford, CT 06927
Note: Tel: 203-357-4008;
Fax: 203-357-6289

Mr. Louis Martarano
Director, Strategic Advisory
Services, Global Power
Merrill Lynch & Company
250 Vessy Street
World Financial Center
New York, NY 10281
Tel: 212-449-1287
Fax: 212-449-8636

Mr. Gerry S. Norton
Vice President
Ventures and Licensing
The Babcock & Wilcox Company
20 S. Van Buren Avenue
Barberton, OH 44203

Mr. Brian O'Sullivan
Managing Director
Cannon Power Corporation
P.O. Box 1457
Tehacapi, CA 93581
Tel: 805-822-7524; Fax: 805-
822-8394

Mr. Larry Papay
Vice President
Bechtel Corporation
50 Beale Street
San Francisco, CA 94105-1895
Note: Tel: 415-768-0275;
Fax: 415-768-0503

Mr. Daniel R. Radack
Manager
International Business
Development
SRC International
111 Presidential Boulevard,
Suite 127
Bala Cynwyd, PA 19004
Note: Tel: 610-667-2160;
Fax: 610-667-5593

Dr. Mohan Rao
Vice President, International
Projects
Spectrum Technologies USA,
Inc.
133 Wall Street
Schenectady, NY 12305
Note: Tel: 518-382-0056;
Fax: 518-382-0283

Mr. Lewis Reade
Director General
US-Asia Environmental
Partnership
320 21st Street, NW
Room 3319
Washington, DC 20523-0047
Tel: 202 647-9969
Fax: 202 ~~647-4921~~ 647-1805

Ms. Ellen Roy
Vice President, Government
Relations
Intercontinental Energy
Corporation
350 Lincoln Place, Suite 111
Hingham, MA 02043
Note: Tel: 617-749-9800;
Fax: 617-740-1281

Dr. George W. Roland
President and CEO
Siemens Solar Industries
4650 Adohr Lane
Camarillo, CA 93010
Note: Tel: 805-482-6800;
Fax: 805-388-6395

Mr. Isaq M. Shahryar
President and CEO
Solec International, Inc.
12533 Chadron Avenue
Hawthorn, CA 90250
Note: Tel: 310-970-0065;
Fax: 310-970-1065

Mr. Niranjan S. Shah
Chairman
Globetrotters Engineering Co.
300 South Wacker Drive, Suite
200
Chicago, IL 60606
Note: Tel: 312-922-6400;
Fax: 312-922-2953

Mr. Fred Schulte
Chairman
Elgin National Industries
120 South Riverside Plaza
Chicago, IL 60606-3919
Note: Tel: 312-454-1900;
Fax: 312-236-2668

Mr. George Sterzinger
Future Energy Resources
Company
1615 M Street, N.W., Suite 800
Washington, D.C. 20036
Note: Tel: 202-467-6376;
Fax: 202-467-6379

Mr. Carlton Stoiber
Director, Office of
International Programs
U.S. Nuclear Regulatory
Commission
Mail Stop 17F2
Washington, DC 20555
Tel: 301 504 1780
Fax: 301 504-2400

Mr. Richard L. Thompson
Chief Executive, Engine
Division
Caterpillar, Inc.
100 NE Adams Street
Peoria, IL 61629
Note: Tel: 309-675-4419;
Fax: 201-652-8354

Mr. Terence Thorn
Senior Vice President
ENRON Oil & Gas Company
1400 Smith Street
Houston, TX 77023-7269
Note: Tel: 713-853-3071;
Fax: 713-646-4831

Mr. Charles Trabandt
Chairman, Strategic Advisory
Services for Global Power
Merrill Lynch
250 Vesey Street, 27th Floor
New York, New York 10281
Note: Tel: 212-449-9793;
Fax: 212-449-8636

Mr. Thomas Wilbanks
Oak Ridge National Laboratory
PO Box 2008
Oak Ridge, TN 37831
Tel: ~~615-574-5517~~ 574-5515

App: 615-574-2943

U.S. DEPARTMENT OF ENERGY
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FROM: HILLINGS, E JOSEPH DC 0
ENRON CORP

REMARKS: THIS IS IMPORTANT

J: LEGAL
LEGISLATION
ENCLOSES A LETTER IN SUPPORT
OF GATT IMPLEMENTING LEGISLA-
TION

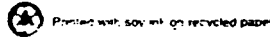
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FORMATION: ES1 TL2
FILE CODE: PMHILLINGS-ES94025781 CONTROL ANALYST: B Atcherson 6-2255

ALL DOCUMENTS FOR THE OFFICE OF THE SECRETARY
MUST BE FORWARDED TO THE OFFICE OF THE EXECUTIVE SECRETARIAT FOR FINAL PROCESSING



ES
OFFICE OF ENERGY
1994 SEP 30 A 11:52

ENRON CORP

E. Joseph Hillings
Vice President
Federal Government Affairs

750 17th Street, N. W., 4th Fl.
Washington, D. C. 20006-4607
(202) 828-3366
Fax: (202) 828-3372

September 26, 1994

The Honorable Hazel R. O'Leary
Secretary of Energy
Room 7A-257
1000 Independence Avenue, SW
Washington, DC

Dear Secretary O'Leary:

Ken Lay, Enron's Chairman and CEO, sent the attached letter to approximately 200 Members of Congress on our system in support of GATT Implementing Legislation. I thought this would be of interest to you.

Sincerely,



A

ENRON CORP

Kenneth L. Loy
Chairman and
Chief Executive Officer

P. O. Box 1188
Houston, Texas 77251-1188
(713) 853-6773

September 26, 1994

The Honorable Jeff Bingaman
United States Senate
110 Hart Senate Office Building
Washington, DC 20510-3102

Dear Jeff:

I wrote to you earlier this year to explain Enron's international development strategy for pipelines, power plants, exploration and marketing of natural gas. Our successes have been aided by worldwide changing attitudes that privatization and open markets are positive for all concerned countries.

Hopefully, the full Senate soon will have an opportunity to consider the implementing legislation necessary for the United States' approval of the GATT (Uruguay Round). We ask you to vote in favor of this important trade agreement because a liberalized trading system could result in more nations opening their infrastructure development not only to large corporations such as Enron, but also to tens of thousands of United States subcontractors.

You may be interested in a few recent Enron examples which we believe give reason to conclude that the world wants United States produced goods and services. At this time, 54 Russian pipeline construction workers are learning our pipeline construction methods, including stringent safety and environmental standards, while training on Enron's Northern Natural Gas Pipeline in Nebraska. When they complete their training assignment, they will export our techniques to their own system. We believe it highly probable that they may buy the same U.S. manufactured equipment they presently are using.

Further, Enron recently announced an agreement to build a power plant in China and a natural gas pipeline between Bolivia and Brazil, and we soon should be producing oil and gas at an off-shore site in Bombay, India, for use in their domestic market.

The market for energy facilities and clean energy is maturing rapidly, and U.S. companies have the capability to win contracts to build, operate and own facilities worldwide. Demand growth for U.S. goods and services by other countries is projected to be as high as 96%, and meeting that demand through GATT will foster long-term economic and political relationships among nations which are just beginning to fully understand the value of liberalized trading systems and privatization. Passage of the GATT (Uruguay Round) Implementing Legislation strongly reinforces the value of such free market policies and builds upon the successes of other free trade agreements, including NAFTA.

Your prompt and favorable consideration of the GATT legislation would be deeply appreciated.

Sincerely,





OL-7M LAY 94-025834
see

The Deputy Secretary of Energy

1000 Independence Avenue., S.W.
Washington, D.C. 20585
(202) 586-5500 • FAX (202) 586-0148
September 28, 1994

ES CENTRAL FILE COPY
OLPMLAY
FILE CODE: EG94-025834

Mr. Ken Lay
Enron Corporation
P.O. Box 1188
Houston, Texas 77251-1188

Dear Ken:

Enclosed find three maps, showing the extent of the power grid of the Western Area Power Administration, the excess transmission capacity in each area, and potential sources of alternative energy that might be accessible to its power lines. We are shaping up WAPA to be a renewables highway, and to best utilize for the benefits of everyone, including its customers, its tremendous transmission resource. If you have any questions, do not hesitate to call Kyle or me.

Sincerely,

Bill White

Enclosure

cc: Kyle Simpson



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Department of Energy
Office of the Secretary

Autopen Authorization

Date: 10/14/94

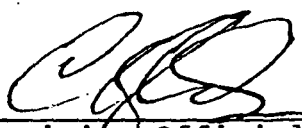
94-027666

Memo Certif. Directive Other

Signature requested:

Bill White

Bill



Authorizing Official Signature

Vice President & Director, R&D
The Dow Chemical Company

Mr. Paul J. deWaal
Manager Director
SIERRA Instruments

Mr. Sidney L. Earsley
President
Boiler Supply Corporation

Dr. Marvin Fields
Manager, New Technology
Aristech Chemical Corporation

Dr. Nicholas Fiore
Vice President, Research
Carpenter Technology Corporation

Mr. Louis Fiorentini
Regional Sales Manager
MEGGITT Controls

Dr. Michael Fisher
Director of Technology
Partnership for Plastics Progress

Mr. Joseph S. Fitzpatrick
EUA Cogenex Corporation
Boott Mills South

Mr. Patrick F. Flynn
Cummins Engine Company, Inc.

Ms. Marion F. Freeman
Manager, International Sales
Kessler-Ellis Products Company

General Electric Company
Director, Current Motor & Generators Department

Mr. Clifford Gilpin
Intermediates Department
Allied-Signal Corporation

Mr. Sameul Goldberg
President
INCO United States, Inc.

Mr. Rodney E. Hanneman
Vice President
Corporate Quality Assurance
and Technology Operations

Mr. K. Lanier Hickman
Executive Director
Solid Waste Association of North America

A

IFC Kaiser

**IFC Kaiser Russian Office
IFC/EKO Kaiser - Moscow, Russia**

**Dr. Robert B. Issacson
Vice President, Technology
Advanced Technology Group**

**Mr. James Kennedy
President/CEO
National Starch & Chemical Corporation**

**Mr. Dilip R. Limaye
International Energy Services Company**

**Mr. John Long
Director of Research
Archer Daniels Midland Company**

**Dr. William Long
Technical Advisor
Babcock & Wilcox, Inc.**

**Mr. F. Lang Marks
Vice President and General Manager
Brickmont Contractors**

**Mr. Joe Martin
Vice President
Diversified Businesses
USX Engineers & Consultant, Inc.**

**Meggitt Controls
Delta F Corporation**

**Mr. Ernest Micek
President
Corn Milling Division
Cargill, Inc.**

**Mr. John Palmisano
Director, Environmental Policy
ENRON Corporation**

**Mr. Ronald Petersen
General Manager, Company Operations
Armstrong Europe Services
Armstrong House**

Mr. Robert Pojaseic
Vice President
DRI Consultants

Dr. Delmar R. Raymond
Director, Equipment & Process Technology Division
Weyerhaeuser Paper Company

Dr. James F. Rhodes
President
Advanced Composite Materials

Mr. Ronald A. Robertson
Heatac Systems & Energy Services

Mr. Joseph Rokop
President
Rokop Corporation

Dr. Brian M. Rushton
Senior Vice President, R&D
Air Products & Chemicals, Inc.

Mr. Len Sabo
Sales Director
Rokop Corporation

Dr. Maxine Savitz
General Manager
Allied Signal Aerospace
Ceramic Components

Mr. Andrew Sharkey, III
President
American Iron and Steel Institute

Dr. Gideon Shavit
Chief Fellow
Commercial Buildings Group
Honeywell, Inc.

Mr. Larry Simpson
Advertising Representative
Siemens Energy & Automation, Inc.

Mr. Scott Sklar
Solar Energy Industries Association

Mr. Dan Steinmeyer
Engineering Fellow
Monsanto Research Corporation

Mr. Charles R. Velzy
President
Charles R. Velzy Associates, Inc.

Dr. Blake Wallace
Allison Engine Company

Mr. Frank Wang
Decker Energy International
Johnson Controls

Mr. Dennis Watson
Energy Performance Services, Inc. (ENSERV)

Mr. James K. Wessel
Director, Federal Business Development

Mr. K. Glenn White
Vice President, Operations
Dupont-Lanxide Electronic Co.

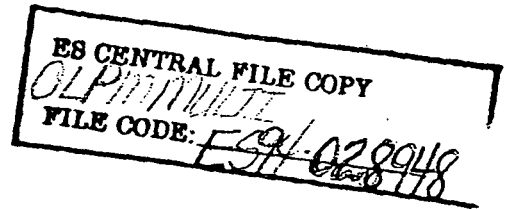
Mr. Brad Wolf
Davy International, Inc.

Mr. James L. Wolf
Vice President, Energy and Environmental Market
Honeywell, Inc.



The Deputy Secretary of Energy

1000 Independence Avenue., S.W.
Washington, D.C. 20585
(202) 586-5500 • FAX (202) 586-0148



October 25, 1994

Mr. Doug Divine
Director of Planning
PLANERGY, Inc.
1008 West Ave.
Austin, TX 78701

Dear Doug:

Secretary O'Leary has asked me to lead a trade mission to Pakistan following up on the successful Presidential Mission on Energy Investments. I will be travelling to Pakistan, December 11-18, 1994.

Similar to the mission Secretary O'Leary led in September, we will promote U.S. energy and environmental interests in Pakistan's expanding and emerging markets. On this mission there will be a special emphasis on oil & gas and coal-related projects.

We are in the process of selecting a business delegation for the mission. The Department has been informed that your company may be interested in participating. In order to evaluate potential delegation members, we are asking each organization to contact Rob Task in my office. Please provide us with the information we may need detailing your organization's interest in Pakistan by Thursday, October 27. Mr. Task may be reached at 202-586-5500.

Following the receipt of information from all organizations that are interested, we will be considering each submission while determining the optimal make-up of the delegation. Invitations to those selected to participate will be sent by Wednesday, November 2. Additionally, if you have any questions regarding the mission please contact Mr. Task at 202-586-5500.

I look forward to hearing of your interest in this mission.

Sincerely,

Bill White





The Deputy Secretary of Energy

1000 Independence Avenue., S.W.

Washington, D.C. 20585

(202) 586-5500 • FAX (202) 586-0148

October 25, 1994

Mr. Howard Karen
President
Enron Exploration Comp.
1400 Smith Street, Suite 1867
Houston, TX 77002

Dear Howard:

Secretary O'Leary has asked me to lead a trade mission to Pakistan following up on the successful Presidential Mission on Energy Investments. I will be travelling to Pakistan, December 11-18, 1994.

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I look forward to hearing of your interest in this mission.

Sincerely,

A handwritten signature in cursive script that reads "Bill White".

Bill White





The Deputy Secretary of Energy

1000 Independence Avenue., S.W.
Washington, D.C. 20585
(202) 586-5500 • FAX (202) 586-0148

October 25, 1994

Mr. Richard D. Kinder
President & CEO
Enron Corp.
1400 Smith Street
Houston, TX 77002

Dear Richard:

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I look forward to hearing of your interest in this mission.

Sincerely,

A handwritten signature in cursive script that reads "Bill White".

Bill White





The Deputy Secretary of Energy

1000 Independence Avenue., S.W.

Washington, D.C. 20585

(202) 586-5500 • FAX (202) 586-0148

October 25, 1994

Mr. Terence Thorn
Senior Vice President
Government Affairs and Public Policy
ENRON Corporation
P.O. Box 1188
1400 Smith Street
Houston, TX 77002

Dear Terry:

Secretary O'Leary has asked me to lead a trade mission to Pakistan following up on the successful Presidential Mission on Energy Investments. I will be travelling to Pakistan, December 11-18, 1994.

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I look forward to hearing of your interest in this mission.

Sincerely,

A handwritten signature in black ink that reads "Bill White". The signature is written in a cursive, flowing style.

Bill White



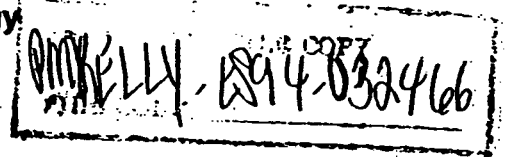
A large, handwritten mark or signature in the bottom right corner of the page, possibly a stylized letter 'C' or a similar symbol.



The Deputy Secretary of Energy

Washington, DC 20585

January 24, 1995



Mr. Robert C. Kelly
President
Enron
Emerging Technologies, Inc.
P.O. Box 1188
Houston, Texas 77251-1188

Dear Mr. Kelly:

Thank you for your letter dated November 22, 1994, expressing your support for the Nevada Solar Enterprise Zone. I agree that the solar enterprise zone is a tremendous opportunity to commercialize solar energy technology. Moreover, I am aware of the importance of long-term market commitments, the availability of tax exempt financing, and site access.

During the December 6, 1994, task force meeting in Las Vegas, Nevada, the task force voted unanimously to establish an independent, non-profit development authority. In the short term, this authority will issue a Request for Proposal that includes at least 100 MW of solar projects to be located in the solar enterprise zone, along with the other recommendations accepted by the task force. The task force, recognizing that this initial 100 MW is only the beginning, made recommendations that could stimulate long-term commercialization of solar technologies. The task force recommendations are enclosed.

I am hopeful that the new authority and its procurement actions, as well as its long-term agenda, will address your concerns and the concerns of the entire solar industry. The Department of Energy is looking forward to working in cooperation with the authority and welcomes your continued support.

Sincerely,

Bill White

Enclosure

Bob - I am keeping after this to make something happen and am being briefed on the availability of markets this week. Bill 1/24

NEVADA SOLAR ENTERPRISE ZONE TASK FORCE RECOMMENDATIONS

I. Task Force Findings and Recommendations

Whereas the Task Force reviewed the initial Solar Enterprise Zone (SEZ) feasibility study and conducted a six month in-depth analysis for developing 1000 MW of solar projects at the SEZ in Nevada, the Task Force finds that:

- The SEZ will provide the State of Nevada and the nation with environmental benefits from solar technologies;
- The SEZ will enhance local and national economic development by helping to build a competitive, growing solar energy industry in Nevada;
- The SEZ will advance the solar industry and technology development to achieve cost-competitive solar energy and expand domestic and export markets;
- There are no insurmountable barriers to proceeding with SEZ.

Accordingly, the Task Force members intend to establish an independent, non-profit development authority with the following charter:

- Obtain and leverage a broad portfolio of public and private resources for solar energy development, including low-cost financing, Federal and State funding, and foundation development funds;
- Structure supports provided by the public sector to provide for a payback to the public from successful commercialization efforts;
- Develop market commitments sufficient to commercialize solar technologies, with 1000 MW of new capacity as a concrete objective;
- Develop a master plan for employing the resources made available for the SEZ.

II. Short-Term Requirements

The Task Force finds that sufficient market, land, and finance opportunities for developing a near-term 100 MW solar project exist; therefore, we urge that as soon as possible after the establishment of the independent, non-profit development Authority, the Authority issue a Request for Proposal (RFP) that includes at least 100 MW of solar projects to be located in the Solar Enterprise Zone and the following support negotiated by the Authority and offered to

A.

prospective developers:

- Land, environmental assessment and mitigation, and site preparation assistance for solar project development provided by the Department of Energy Nevada Operations Office (DOE/NV);
- Market for at least 100 MW structured in yearly increments provided by federal authorities, Western Area Power Administration (Western) and other organizations (the RFP should offer as firm a contract as possible to potential developers);
- Industry use of DOE/NV equipment and labor to assist in project construction on competitive, incremental cost terms that:
 - account for opportunities for the Solar Enterprise Zone to use Nevada Test Site (NTS) resources that would otherwise be idle or underemployed, and thus reduce the overall costs of continuing defense program missions at the NTS by paying for the incremental costs of downtime; and
 - will help provide skilled labor and specialized equipment at a low incremental cost for Solar Enterprise Zone development by making dual use of labor and equipment at the NTS that are already fully paid for by DOE;
- Defense Conversion funding, applied for from existing appropriations based on the SEZ's ability to assist in worker and community transition;
- Power transmission, administration, load shaping, storage and marketing assistance to the SEZ provided by DOE and Western;
- Ten million dollars in Industrial Development Bond (IDB) financing available for solar project development, obtained from the State of Nevada to provide start-up support until other financing options can be developed;
- Tax exempt financing available for project developers obtained by the Authority contingent upon IRS approval.

III. Long-Term Requirements

In addition to the near-term actions, the Task Force recognizes that the initial RFP is only the beginning of a long-term commercialization effort; therefore, the Task Force recommends that:

In cooperation with the State of Nevada, Department of Business and Industry, the Authority file for 501(c)3 non-profit status and seek the authority to issue \$150 million in

tax-exempt bond financing to support solar projects, displace reliance on State IDB financing, and enhance the State's capability to expand economic development;

- **DOE Defense Programs and Energy Efficiency and Renewable Energy Programs allocate \$150 million over five years to support projects developed at the SEZ;**
- **DOE coordinate the efforts and resources of the Office of Defense Programs and the Office of Energy Efficiency and Renewable Energy to make funds and technical resources available to support the development organization while it develops the first solar projects;**
- **The Authority work with Western, utilities, state public service commissions, and the DOE/NV, to identify and secure market commitments for solar projects;**
- **Nevada agencies coordinate with the Authority to assist solar industry development;**
- **DOE support initial operations of the Authority until it can establish sufficient funding and returns on project investment to sustain its own operations.**

IV. Organization and Management

The Task Force directs that Task Force members Senator Richard Bryan, William Martin, Claude Evans, Tim Carlson (for the Governor of Nevada), Rose McKinney-James, Scott Sklar, Dina Titus, and Nick Aquilina reconstitute themselves as the founding Board of Directors for the Authority in order to legally incorporate the Authority and establish a permanent Board of Directors.

The Task Force directs that the Authority be organized according to the following guidelines:

- **Acting as a Board of Directors for the Authority, Task Force members will establish rules for nominating and confirming a permanent Board of Directors;**
- **Nominations for board membership will be solicited from private industry, and not less than one-half of the board members will be from the private sector;**
- **Other board members will be selected to represent participating Federal and State agencies, consistent with Federal and State laws and regulations;**
- **The Acting Board of Directors will develop conflict of interest standards for Board members to prevent gaining unfair advantage or directly benefiting from Board activities.**

V. Legislative Long-Term

In addition to establishing the Authority and charging it with both short- and long-term tasks, the Task Force recognizes that critical changes to current statutes could greatly expand the capabilities of the Authority; given the overriding importance and benefits of the Authority, the Task Force directs the following legislation be examined:

- A "bullet" exemption from Internal Revenue Code restrictions to allow the Authority to use its 501(c)3 status to:
 - issue bonds beyond the \$150 million cap,
 - relax restriction on benefits to private, for-profit entities, and
 - expand options for combining Federal funds and bond proceeds for project development without jeopardizing tax-exempt status;

- Legislation to make solar tax credits, accelerated depreciation, and other incentives offered to assist renewable energy development available to for-profit project developers assisted by the Authority;
- Legislation to make the 10 percent solar investment tax credit available to a utility that builds a project in the SEZ;
- Legislation to permit DOE to make long-term power purchase commitments beyond the current 10-year limit;
- Legislation to allow/require Federal agencies to purchase renewable power from the SEZ if its price is less than 10 percent over market rates;
- Nevada legislation supporting renewable energy that assists in the development of the SEZ.

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The Secretary of Energy
Washington, DC 20585

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FILE CODE: ES94033195

December 7, 1994

Ms. Thora M. Johannson
Regional Exploration Manager
Occidental Petroleum
P.O. Box 12021
1200 Discovery Drive
Bakersfield, CA 93389

Dear Ms. Johannson :

When we received the invitation from Prime Minister Bhutto to visit Pakistan to promote trade opportunities, we recognized an opportunity for tremendous success for both Pakistan and the United States. My expectations were surpassed dramatically. We returned with \$4 billion of investment opportunities in the private sector and a genuine expansion of the relationship between two great nations.

Your comprehensive knowledge of the oil and gas industry, especially exploration, helped to shape the issues and formulate the strategy for removing barriers and creating partnerships. Thank you for your commitment, hard work, and professionalism. Our new government and industry alliances provided the foundation for a successful Presidential Mission on Energy Investment to Pakistan.

As we committed, the Department of Energy Team looks forward to working with you as we complete our follow up on the Mission. To complete your mission file, attached are:

- the trip report;
- a complete list of delegation members (government and business);
- a final itinerary;
- a complete set of news clips;
- a copy of the "Power: Climb to a Resilient Economy" presentation overheads;
- a trip photo; and
- copies of all of the Government-to-Government agreements.

Again, it was a pleasure to work with you. I look forward to continued cooperation to reach our mutual goals.

Sincerely,

Hazel R. O'Leary
Hazel R. O'Leary



The Secretary of Energy
Washington, DC 20585

December 7, 1994

Ms. Rebecca Mark
Chairman and Chief Executive Officer
ENRON Power Development Corp.
P.O. Box 1188
1400 Smith Street
Houston, TX 77251

Dear Ms. Mark:

When we received the invitation from Prime Minister Bhutto to visit Pakistan to promote trade opportunities, we recognized an opportunity for tremendous success for both Pakistan and the United States. My expectations were surpassed dramatically. We returned with \$4 billion of investment opportunities in the private sector and a genuine expansion of the relationship between two great nations.

Your contribution, through the Chenab River project activity, helped to shape the issues, formulate the strategy for removing barriers and create partnerships. Thank you for your commitment, hard work, and professionalism. Our new government and industry alliances provided the foundation for a successful Presidential Mission on Energy Investment to Pakistan.

As we committed, the Department of Energy Team looks forward to working with you as we complete our follow up on the Mission. To complete your mission file, attached are:

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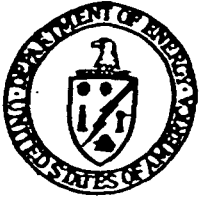
Sincerely,

A handwritten signature in cursive script that reads "Hazel R. O'Leary".

Hazel R. O'Leary



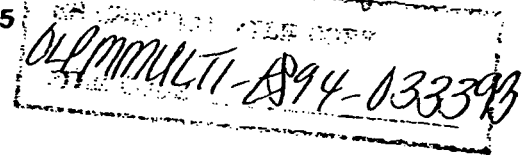
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The Secretary of Energy
Washington, DC 20585

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December 9, 1994

Ms. Judy Kilachand
Asia Society
725 Park Avenue
New York, New York 10022

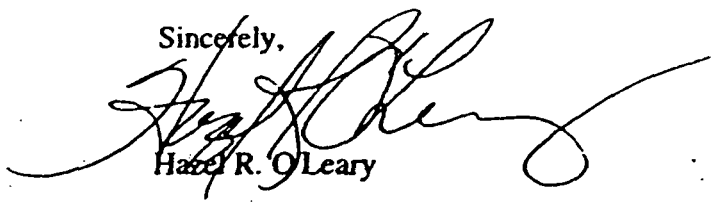
Dear Ms. Kilachand:

Thank you for joining our team to make Power Minister N.K.P. Salve's visit to the United States both memorable and productive. Meeting with non-resident Indians was an important aspect of the Minister's trip. The lunch hosted by you and the Asia Society November 17, enhanced the cooperative spirit of the entire Indo-US delegation.

Minister Salve's visit builds on the evolving partnership between the United States and India to promote sustainable development in energy, environment and trade. Minister Salve and I are pleased with our progress in both the government and private relationships developed and strengthened as a part of this initiative.

Thank you again for helping to further an important alliance that mutually benefits India and the United States.

Sincerely,


Hazel R. O'Leary



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The Secretary of Energy
Washington, DC 20585

OLPM MULTI-594-033393

December 9, 1994

Ms. Judy Kilachand
Asia Society
725 Park Avenue
New York, New York 10022

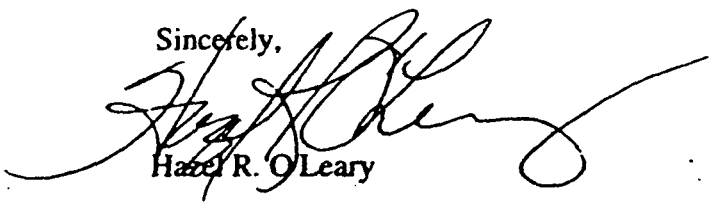
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Sincerely,



Hazel R. O'Leary



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The Secretary of Energy
Washington, DC 20585

December 9, 1994

Ms. Rebecca Mark
Chairman
ENRON Development Corporation
P.O. Box 1188
Houston, Texas 77251-1188

Dear Ms. Mark:

Rebecca

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Sincerely

Hazel R. O'Leary
Hazel R. O'Leary

25



The Secretary of Energy
Washington, DC 20585

December 9, 1994

Ms. Rebecca Mark
Chairman
ENRON Development Corporation
P.O. Box 1188
Houston, Texas 77251-1188

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Rebecca

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A