

2751 **PART 8. COMMUNICATING UNCERTAINTY**

2752 It is often argued that one should not try to communicate about uncertainty to non-technical
2753 audiences, because laypeople won't understand and decision makers want definitive answers –
2754 what Senator Muskie referred to as the ideal of receiving advice from "one armed scientists"³³.

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2756 We do not agree, non-technical people deal with uncertainty, and statements of probability all the
2757 time. They don't always reason correctly about probability, but they can generally get the gist
2758 (Dawes, 1988). While they may make errors about the details, for the most part they manage to
2759 deal with probabilistic precipitation forecasts from the weather bureau, point spreads at the track,
2760 and similar probabilistic information. The real issue is to frame things in familiar and
2761 understandable terms.

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2763 There has been considerable discussion in the literature about whether it is best to present
2764 uncertainties to laypeople in terms of odds (*e.g.*, 1 in 1000) or probabilities (*e.g.*, $p = 0.001$)
2765 (Fischhoff *et al.*, 2002). Baruch Fischhoff provides the following summary advice:

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- 2767 • Either will work, if they're used consistently across many presentations.
 - 2768 • If you want people to understand one fact, in isolation, present the result both in terms of
2769 odds and probabilities.
 - 2770 • In many cases, there's probably more confusion about what is meant by the specific events
2771 being discussed than about the numbers attached to them.

³³The reference, of course, being to experts who always answered his questions "on the one hand...but on the other hand..." the phrase is usually first attributed to Senator Edmund Muskie.

2772 Ibrek and Morgan (1987) reached a similar conclusion in their study of alternative simple
2773 graphical displays for communicating uncertainty to non-technical people, arguing for the use of
2774 more than one display when communicating a single uncertain result. They also report that "rusty
2775 or limited statistical knowledge does not significantly improve the performance of semi-technical
2776 or laypersons in interpreting displays that communicate uncertainty." (Morgan and Henrion,
2777 1990)

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2779 Patt and Schrag (2003) studied how undergraduate respondents interpret both probabilities and
2780 uncertainty words that specifically relate to climate and weather. They found that these
2781 respondents mediated their probability judgments by the severity of the event reported (*e.g.*,
2782 hurricane versus snow flurries). They conclude that "in response to a fixed probability scale,
2783 people will have a tendency to over-estimate the likelihood of low-magnitude events, and under-
2784 estimate the likelihood of high-magnitude events." This is because, "intuitively people use such
2785 language to describe both the probability and the magnitude of risks, and they expect
2786 communicators to do the same." They suggest that unless analysts make it clear that they are not
2787 adjusting their probability estimates up and down depending on the severity of the event
2788 described, policy makers' response to assessments are "...likely to be biased downward, leading
2789 to insufficient efforts to mitigate and adapt to climate change." (Patt and Schrag, 2003)

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2791 The presence of high levels of uncertainty offers people with an agenda an opportunity to "spin
2792 the facts." Dowlatabadi reports that when he first started showing probabilistic outputs from
2793 Carnegie Mellon's Integrated Climate Assessment Model (ICAM) to staff on Capitol Hill, many
2794 of those who thought that climate change was not happening or was not important, immediately

2795 focused in on the low impact ends of the model's probabilistic outputs. In contrast, many of
2796 those who thought climate change was a very serious problem immediately focused in on the
2797 high impact ends of the model's probabilistic outputs.

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2799 This does not mean that one should abandon communicating about uncertainty, there will always
2800 be people who wish to distort the truth. However it does mean that communicating uncertainty in
2801 key issues requires special care, so that those who really want to understand can do so.

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2803 Recipients will process any message they receive through their previous knowledge and
2804 perception of the issues at hand. Thus, in designing an effective communication, one must first
2805 understand what folks who will receive that message already know and think about the topics at
2806 hand. One of the clearest findings in the empirical literature on risk communication is that there
2807 is no such thing as an expert who can design effective risk communication messages without
2808 some empirical evaluation and refinement of those messages with members of the target
2809 audience.

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2811 In order to support the design of effective risk communication messages, Morgan *et al.* (2002)
2812 and colleagues developed a "mental model" approach to risk communication. Using open-ended
2813 interview methods, subjects are asked to talk about the issues at hand, with the interviewer
2814 providing as little structure or input to the interview process as possible. After a modest number
2815 of interviews have been conducted, typically twenty or so, an asymptote is reached in the
2816 concepts mentioned by the interviewees and few additional concepts are encountered. Once a set
2817 of key issues and perceptions have been identified, a closed form survey is developed which can

2818 be used to examine which of the concepts are most prevalent, and which are simply the
2819 idiosyncratic response of a single respondent. The importance of continued and iterative
2820 empirical evaluation of the effectiveness of communication is stressed.

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2822 One key finding in this literature is that there is no such thing as an expert in communication – in
2823 the sense of someone who can tell you ahead of time how a message should be framed, or what it
2824 should say. Empirical study is absolutely essential to the development of effective
2825 communication.

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2827 Using this method, Bostrom *et al.* (1994) and Read *et al.* (1994) examined public understanding
2828 and perception of climate change. On the basis of their findings, a communication brochure for
2829 the general public was developed, and iteratively refined using read-aloud protocols and focus
2830 group discussions (Morgan and Smuts, 1994). Using less formal ethnographic methods,
2831 Kempton (1991; Kempton *et al.*, 1995) has conducted studies of public perceptions of climate
2832 change and related issues, obtaining results that are very similar to those of the mental model
2833 studies. More recently Reiner *et al.* (2006) have conducted a cross-national study of some similar
2834 issues.

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2836 While the preceding discussion has dealt with communicating uncertainty in situations in which
2837 it is possible to do extensive studies of the relative effectiveness of different communication
2838 methods and messages, much of the communication about uncertain events that all of us receive
2839 comes from reading or listening to the press.

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2841 Philip M. Boffey (quoted in Friedman *et al.*, 1999), editorial page editor for *The New York*
2842 *Times*, argues that "uncertainty is a smaller problem for science writers than for many other
2843 kinds of journalists." He notes that there is enormous uncertainty about what is going on in
2844 China or North Korea and that "economics is another area where there is great uncertainty." In
2845 contrast, he notes:

2846 With science writing, the subjects are better defined. One of the reasons why
2847 uncertainty is less of a problem for a science journalist is because the scientific
2848 material we cover is mostly issued and argued publicly. This is not North Korea
2849 or China. While it is true that a journalist cannot view a scientist's lab notes or sit
2850 on a peer review committee, the final product is out there in the public. There can
2851 be a vigorous public debate about it and reporters and others can see what is
2852 happening.

2853 Boffey goes on to note that "one of the problems in journalism is to try to find out what is really
2854 happening." While this may be easier than in some other fields, because of peer-reviewed
2855 articles, consensus panel mechanisms such as NRC reports, "there is the second level problem of
2856 deciding whether these consensus mechanisms are operating properly...Often the journalist does
2857 not have time to investigate...given the constraints of daily journalism." However he notes:

2858 ...these consensus mechanisms do help the journalist decide where the
2859 mainstream opinion is and how and whether to deal with outliers. Should they be
2860 part of the debate? In some issues, such as climate change, I do not feel they
2861 should be ignored because in this subject, the last major consensus report showed
2862 that there were a number of unknowns, so the situation is still fluid....

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2864 While it is by no means unique, climate change is perhaps the prototypical example of an issue
2865 for which there is a combination of considerable scientific uncertainty, and strong short-term
2866 economic and other interests at play. Uncertainty offers the opportunity for various interests to
2867 confuse and divert the public discourse in what may already be a very difficult scientific process
2868 of seeking improved insight and understanding. Combine this with the limited scientific
2869 background of many reporters, the tendency of the press to seek conflict and report "on the one

2870 hand, on the other hand" and do so in just a few words and with very short deadlines, it is small
2871 wonder that there are problems.

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2873 Chemist and noble laureate Sherry Roland (quoted in Friedman *et al.*, 1999) notes that
2874 "...scientists reputations depend on their findings being right most of the time. Sometimes,
2875 however, there are people who are wrong almost all the time and they are still quoted in the
2876 media 20 years later very consistently."

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2878 Despite continued discourse within scientific societies and similar professional circles about the
2879 importance of scientists interpreting and communicating their findings to the public and to
2880 decision makers, freelance environmental writer Dianne Dumanoski (quoted in Friedman *et al.*,
2881 1999) is correct when she observes that "strong peer pressure exists within the scientific
2882 community against becoming a visible scientist who communicates with the media and the
2883 public." Combined with an environment in which there is high probability that many statements
2884 a scientist makes about uncertainties will immediately be seized upon by advocates in an
2885 ongoing public debate, it is small wonder that many scientists choose to just keep their heads
2886 down, do their research, and limit their communication to publication in scientific journals and
2887 presentations at professional scientific meetings.

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2889 The problems are well illustrated in an exchange between biological scientist Rita Colwell (then
2890 Director of the National Science Foundation), Peggy Girsham of NBC (now with NPR) and
2891 Sherry Roland reported by Friedman *et al.* (1999). Colwell noted that when a scientist talks with
2892 a reporter they must be very careful about what they say, especially if they have a theory or

2893 findings that run counter to conventional scientific wisdom... "it is very tough to go out there,
2894 talk to a reporter, lay your reputation on the line and then be maligned by so called authorities in
2895 a very unpleasant way." She noted that this problem is particularly true for women scientists,
2896 adding "I have literally taken slander and public ridicule from a few individuals with clout and
2897 that has been very unpleasant..." NBC's Girsham (now with NPR) noted that in a way scientist
2898 in such a situation cannot win "because if you are not willing to talk to a reporter, then we [in the
2899 press] will look for someone who is willing and may be less cautious about expressing a point of
2900 view." Building on this point, Rowland noted that in the early day of the work he and Mario
2901 Molina did on stratospheric ozone depletion "Molina and I read *Aerosol Age* avidly because we
2902 were the 'black hats' in every issue. The magazine even went to far as to run an article calling us
2903 agents of the Soviet Union's KGB, who were trying to destroy American industry... what was
2904 more disturbing was when scientists on the industry side were quoted by the media, claiming our
2905 calculations of how many CFCs were in the stratosphere were off by a factor of 1,000... even
2906 after we won the Nobel Prize for this research, our politically conservative local
2907 newspaper... [said that while the] theory had been demonstrated in the laboratory... scientists
2908 with more expertise in atmospheric science had shown that the evidence in the real atmosphere
2909 was quite mixed. This ignored the consensus views of the world's atmospheric scientists that the
2910 results had been spectacularly confirmed in the real atmosphere." Clearly, even when a scientist
2911 is as careful and balanced as possible, communicating with the public and decisions makers
2912 about complex and politically contentious scientific issues is not for the faint hearted!

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