



**United States Department of State  
and the Broadcasting Board of Governors  
Office of Inspector General**

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## **Review of the Office of the U.S. Global AIDS Coordinator**

In its four years of existence, the Office of the U.S. Global AIDS Coordinator (S/GAC) had made impressive progress in combating HIV/AIDS around the world under the President's Emergency Plan for AIDS Relief (PEPFAR) and was on track to meet most targets for prevention of the pandemic and the treatment and care of its victims.

S/GAC had forged exceptionally successful interagency coordination and cooperation by creating a "one-U.S. government" approach to decision making and program implementation at the policy, technical, and managerial levels. S/GAC should develop flexible guidelines about core competencies to resolve residual frictions between implementing agencies. In comparison to other U.S. development assistance programs, PEPFAR was very well funded, sometimes dwarfing other initiatives that reflected high-priority U.S. strategic interests.

The U.S. Global AIDS Coordinator inspired high performance from his team of health and development professionals. Because of concerns about control over certain health-related assistance funds outside of PEPFAR accounts, the Coordinator and the Department of State's Director of U.S. Foreign Assistance should agree on which bureau will administer each funding stream, reaching agreement in advance of further congressional action on reauthorization of the PEPFAR program. Additionally, S/GAC and the Office of U.S. Foreign Assistance should make further efforts to harmonize their processes to increase transparency, aid decision making, and reduce workload.

S/GAC attracted favorable attention in part because its elaborate statistical methodology demonstrated quantifiable results and accountability. Information gathering and program planning, however, consumed staffers' time in Washington and in the field and needed further streamlining. S/GAC provided the bulk of PEPFAR funds to several U.S. implementing agencies, each with its own inspector general. Regular overall financial audits of PEPFAR funds, coordinated among these inspectors general, would improve accountability.

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OIG Report ISP-I-08-23, Review of the Office of the U.S. Global AIDS Coordinator[

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