



Acquisition Directorate



Coast Guard Acquisition Directorate (CG-9) Fact Sheet

September 2007

“The American people expect the Coast Guard to respond to crises; to protect our natural resources and territorial interests; to provide for maritime homeland security; and to help defend the United States in time of war. The fundamental mission of the Coast Guard acquisition enterprise remains: to deliver the assets, systems and services that provide our customers (the operating forces) with the best means with which to execute their missions in the nation’s service.”

—RADM Gary T. Blore, Assistant Commandant for Acquisition

Vision

The Coast Guard Acquisition Directorate empowers a workforce motivated by leadership, integrity, and teamwork to deliver the assets and systems that increase operational readiness, enhance mission performance and create a safer working environment.

Mission

Acquire and deliver more-capable, interoperable assets and systems, and high quality, timely services that support Coast Guard operational forces in executing missions effectively and efficiently.

Who We Are

The Coast Guard’s Acquisition Directorate (CG-9), reorganized and established on July 13, 2007, is part of the Commandant’s vision to create a “model for mid-size federal agency acquisition and procurement.” CG-9 is responsible for a \$27 billion investment portfolio that includes more than 20 major projects that deliver platforms and mission systems to the Coast Guard’s operational forces. This level of investment in modernization and recapitalization helps ensure that the Coast Guard has the platforms and mission systems necessary to be the preeminent service for maritime safety, security and natural resources stewardship.

What We Do

In addition to developing and procuring the next generation of platforms and mission systems, the Acquisition Directorate also provides professional acquisition and contracting services, as well as management and oversight of the programs and projects that support Coast Guard operational force’s mission readiness.

CG-91 Head of the Contracting Activity

The Head of the Contracting Activity strengthens the Coast Guard’s acquisition enterprise by ensuring that program requirements, laws and regulations, executive orders and other procedures are met in program and project contracts. CG-91, led by the Director of Contracting and Procurement, includes contract operations and oversight. They also provide procurement policy Coast Guard wide, including over 660 contractors in the field.

CG-92 Director of Acquisition Services

The Director of Acquisition Services supports the operation of the acquisition directorate and its programs. CG-92’s expertise includes new-starts, cost estimation, risk assessment financial management, corporate outreach, training and certification and other tasks that occur throughout a program or project’s life cycle. CG-92 consists of the Director for Acquisition Services (dual-hat as the Deputy Assistant Commandant for Acquisition) and offices for workforce management; international programs (Foreign Military Sales [FMS]); acquisition support; strategic planning & communications; research, developmental test and evaluation (which includes a field activity, the USCG Research & Development Center); and resource management.

CG-93 Director of Acquisition Programs

The Director of Acquisition Programs is responsible for all aspects of program and project management and execution; this is the heart of CG-9, supported by CG-91 and CG-92. The Program Director relies upon the directorate’s core capabilities in organizational leadership, workforce skills and certification, knowledge management and policies and processes to enable successful contract and project execution. CG-93 includes the Program Director and the program/product line managers, which oversee projects in the surface, aviation, and command, control, communications, computers and information technology (C4IT) domains. The Program Director also serves as the Program Executive Officer, Integrated Deepwater System.

Mission execution begins here.

Organizational Alignment and Leadership

The Coast Guard's acquisition enterprise functions as a crucial part of a broader mission support organization. The consolidated Acquisition Directorate subsumes all aspects of acquisition support such as contracting, program management, business analysis, research and development, procurement, test and evaluation. The Acquisition Directorate supports mission execution by aligning the acquisition enterprise within the broader context of mission support, to acquire and deliver safer, more efficient and more effective assets to the operational forces.

The Coast Guard's Acquisition Directorate depends upon a variety of technologies and tools for knowledge and information management to help managers and staff make well-informed decisions in the course of executing their programs. The directorate has successfully adapted the Deepwater Performance Measurement System (DPMS) and lessons learned database. Results obtained through the use of these tools will allow all acquisition program managers to ensure that the overarching goals of maximizing operational effectiveness, minimizing total ownership cost and achieving customer satisfaction are attained. Other knowledge management tools at the directorate's disposal include the Earned Value Management System and the Contract Information Management System.

Acquisition Programs & Projects

- National Security Cutter*
- Fast Response Cutter*
- Offshore Patrol Cutter*
- Long Range Interceptor*
- Short Range Prosecutor*
- HC-130H/J Long Range Surveillance Aircraft*
- HC-144A Medium Range Surveillance Aircraft*
- HH/MH-65C Multi-mission Cutter Helicopter*
- HH/MH-60T Helicopter Upgrade*
- Command, Control, Communications, Computers, Intelligence, Surveillance and Reconnaissance (C4ISR)*
- Platform and Facility Upgrades
- Mission Effectiveness Project*
- Great Lakes Ice Breaker Replacement
- Nationwide Automatic Identification System
- Rescue 21
- Response Boat Medium
- Response Boat Small

*Indicates funding through the Integrated Deepwater System.
(IDS) program

Organizational Chart of Full Operational Capability of CG-9, FY09

