

DEPARTMENT OF ENERGY ANNUAL REPORT TO THE SECRETARY SMALL BUSINESS PROGRAMS FISCAL YEAR (FY) 2006 Table of Contents

I.	INTRODUCTION	Page 3
II.	DEPARTMENT OF ENERGY (DOE) MISSION	Page 3
III.	OFFICE of SMALL and DISADVANTAGED BUSINESS UTILIZAT (OSDBU)	TION Page 3
IV.	LAWS & REGULATIONS	Page 3
V.	DEPARTMENT OF ENERGY BUSINESS MODEL A. Facility Management Contractors (FMC) B. Non-FMCs	Page 4
VI.	SMALL BUSINESS GOALS A. Government Statutory Goals B. FY 2006 DOE Negotiated Goals	Page 5
VII.	 PRIME CONTRACT SMALL BUSINESS ACHIEVEMENTS A. 8(a) and Small & Disadvantaged Business (SDB) B. Women-Owned Small Business (WOSB) C. HUBZone Small Business D. Service Disabled Veteran-Owned Business (SDVOSB) 	Page 7
VIII.	SUBCONTRACT SMALL BUSINESS ACHIEVEMENTS A. Women-Owned Small Business B. HUBZone Small Business C. Service Disabled Veteran-Owned Business D. 8(a) and Small and Disadvantaged Business	Page 9
IX.	FY 2006 DEPARTMENTAL OBJECTIVES	Page 12
X.	SMALL BUSINESS RESEARCH & TECHNOLOGY PROGRAMS	Page 15
XI.	SUCCESS STORIES	Page 15
	EXHIBITS 1. Success Stories 2. DOE Small Business Conference Agenda 3. DOE OSDBU Events Calendar 4. DOE Mentor Protégé Teams	Page 17 Page 18 Page 24 Page 26 Page 33

Department of Energy Annual Report to the Secretary on Small Business Programs Fiscal Year 2006

I. INTRODUCTION

The <u>Report to the Secretary of Energy on the U.S. Department of Energy's Small Business</u> <u>Programs</u> is prepared annually to document activities and achievements during each fiscal year. The report includes small business participation in prime contracting, subcontracting, innovative research, and technology transfer.

II. DOE MISSION

The Department of Energy (DOE) has an overarching mission to advance the national, economic and energy security of the United States; to promote scientific and technological innovation in support of that mission; and to ensure the environmental cleanup of the national nuclear weapons complex.

III. OFFICE of SMALL and DISADVANTAGED BUSINESS UTILIZATION (OSDBU)

The OSDBU was established in 1979 pursuant to Public Law 95-507. The specific duties of this office are identified in 15 U.S.C. 644 (k). The OSDBU program is headed by a Director who reports directly to the Secretary or his Deputy, and is responsible for carrying out Sections 8 and 15 of the Small Business Act. The OSDBU is responsible for administering the DOE small business program and for promoting small business participation through the tasks listed below:

- Negotiates the Department's annual small business goals with the Small Business Administration (SBA);
- Monitors and tracks small business goals from the Information Data Warehouse (IDW);
- Reports performance against goals to the Secretary and to Congress;
- Counsels small businesses regarding DOE's procurement processes, opportunities and challenges;
- Assists and counsels departmental prime contractors regarding subcontract goals and requirements; and
- Assists and counsels departmental offices regarding small business goals and requirements.

For more information about OSDBU programs and activities, visit http://smallbusiness.doe.gov

IV. LAWS AND REGULATIONS

All small business activities at DOE are conducted in response to the following Federal

statutes, laws and regulations and departmental initiatives:

- Federal Acquisition Regulation (FAR), Part 19 (48 CFR Chapter 1)
- Department Of Energy Acquisition Regulation (DEAR), supplement to the FAR (48 CFR part 970)
- Code of Federal Regulations (CFR)
- Executive Orders (EO)
- The Small Business Act, as amended (15 U.S.C. 631 et seq.)
- The Federal Acquisition Streamlining Act of 1994 (Public Law 103-355)
- Small Business Administration Reauthorization and Amendment Act of 1994 (Public Law 103-403)
- Energy Policy Act of 1992 (Public Law 102-486, Section 3021)
- Prompt Payment Act Amendments of 1988 (Public Law 100-496, Section 12)
- Business Opportunity Development Reform Act of 1988 (Section 501)
- The HUBZone Act of 1997 (Public Law 105-135, Title VI)
- The Veterans Entrepreneurship and Small Business Development Act of 1999 (Public Law 106-50)
- Veteran Benefit Act of 2003 (Public Law 108-183, Section 308)
- Federal Acquisition Reform Act (Public Law 104-106)
- Women's Business Ownership Act of 1988 (Public Law 100-533, Section 502)
- Executive Order 12138
- Executive Order 13157
- Executive Order 13170
- Executive Order 13360
- Energy Policy Act of 2005 (Public Law 109-58)
- Emergency Supplemental Appropriations for Defense, the Global War on Terror and Tsunami Relief 2005 (Public Law 109-13)
- Acquisition Letter (AL) 2005-06
- Acquisition Letter (AL) 2005-08

V. DOE BUSINESS MODEL

A. Facility Management Contracts (FMC)

The DOE business model is designed to outsource a major portion of its work. This model has resulted in contracts to operate facilities and national laboratories known as Management and Operating contracts (M&Os), Management and Integration contracts (M&Is), and Environmental Restoration and Waste Management Contracts (ERWMCs). These contracts are also known as Facility Management Contracts (FMCs). These FMC contracts are generally awarded to large businesses, educational institutions and non-profit organizations and represent 84.4 % of the DOE procurement base.

B. Non- FMC contracts

The remaining 15.6% of the total procurement base is used to fund non-FMC contracts. Many of the non-FMC contracts are also awarded to large businesses; however, DOE has made a commitment to consider all new contracts not designated for M&O contracts for small business set-asides unless a compelling reason can be shown to do otherwise.

VI. SMALL BUSINESS GOALS

A. Government-wide Statutory Goals

Under statutory authority, of the Small Business Act 15 U.S.C. 644 (g)(1), the President establishes annual government-wide goals for small business participation in providing goods and services to the Federal Government. Below are the government-wide statutory goals:

- 23 % of prime contracts for small businesses;
- 5 % of prime and subcontracts for small disadvantaged businesses;
- 5 % of prime and subcontracts for women-owned small businesses;
- 3 % of prime contracts for HUBZone small businesses;
- 3 % of prime and subcontracts for service-disabled, veteran-owned small businesses.

B. FY 2006 DOE Negotiated Goals

Section 15(g) of the Small Business Act, 15 U.S.C. 644(g), authorizes each agency to establish realistic goals for the award of contracts to small businesses. Listed below are the DOE negotiated goals for FY 2006, as well as the individual program office goals:

	Prime goal	Subcontract goal
Small business	4.34%	41.3 %
 Small disadvantaged business 	1.6 %	6.3 %
 Women-owned business 	0.3 %	5.8 %
HUBZone business	0.1 %	2.2 %
• Service-disabled veteran business	0.0 %	1.3 %

Government-wide		data ana da	23.0%		Elast.	r r	0	ı r	Think	r r	Farmel
FY 2006 SBA Neg	otiated Department-w	vide goals	4.34% Total		First Quarter		Second Quarter		Third Quarter		Fourth Quarter
			SB		SB		SB		SB		SB
Program Element	Procurement Base	SB Goal \$\$	Goal %	First Quarter \$\$	Goal %	Second Quarter \$\$		Third Quarter \$\$	Goal %	Fourth Quarter \$\$	Goal %
CI (BD)	\$104,400	\$32,400	31.03%	\$0	0.00%	\$22,400	21.46%	\$10,000	9.58%	\$0	0.00%
CN (ND)	\$30,515,609	\$280,744	0.92%		0.00%	\$0	0.00%	\$140,372	0.46%	\$140.372	0.46%
EI (ND)	\$28,298,040	\$13,299,310	47.00%		0.75%	\$3,874,100	13.69%	\$3,981,820	14.07%	\$5,231,000	18.49%
ED (ND)	\$690,000	\$687,000	99.57%		0.00%	\$675,000	97.83%	\$0	0.00%	\$12,000	1.74%
EE (ND)	\$516,290,882	\$29,958,000	5.80%	\$5,852,000	1.13%	\$7,402,000	1.43%	\$7,702,000	1.49%	\$9,002,000	1.74%
EH (SN)	\$7,895,834	\$2,600,000	32.93%	\$250,000	3.17%	\$500,000	6.33%	\$850,000	10.77%	\$1,000,000	12.66%
EM (BD)	\$6,200,000,000	\$207,900,000	3.35%	\$23,000,000	0.37%	\$33,000,000	0.53%	\$2,000,000	0.03%	\$149,900,000	2.42%
FE (ND)	\$328,186,575	\$90,367,925	27.54%	\$30,282,019	9.23%	\$19,404,610	5.91%	\$19,307,623	5.88%	\$21,373,673	6.51%
GC (<mark>BD</mark>)	\$769,000	\$460,000	59.82%	\$10,000	1.30%	\$10,000	1.30%	\$10,000	1.30%	\$430,000	55.92%
HG (<mark>SN</mark>)	\$348,524	\$180,000	51.65%	\$45,000	12.91%	\$45,000	12.91%	\$45,000	12.91%	\$45,000	12.91%
IG (SN)	\$9,324,000	\$500,000	5.36%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$500,000	5.36%
IM (BD)	\$71,259,648	\$33,542,280	47.07%	\$1,000	0.00%	\$3,312,000	4.65%	\$11,514,789	16.16%	\$18,714,491	26.26%
IN (ND)	\$22,056,851	\$2,041,000	9.25%	\$925,000	4.19%	\$475,000	2.15%	\$179,000	0.81%	\$462,000	2.09%
LM (MV)	\$47,805,000	\$28,202,000	58.99%	\$5,600,000	11.71%	\$18,900,000	39.54%	\$2,702,000	5.65%	\$1,000,000	2.09%
ME-DIR (<mark>BD</mark>)	\$11,162,000	\$7,666,000	68.68%	\$650,000	5.82%	\$2,817,000	25.24%	\$2,855,000	25.58%	\$1,344,000	12.04%
ME-WCF (BD)	\$23,318,000	\$21,000,000	90.06%	\$1,000,000	4.29%	\$5,000,000	21.44%	\$6,000,000	25.73%	\$9,000,000	38.60%
NNSA (<mark>SN</mark>)	\$8,461,987,000	\$237,592,724	2.81%	\$20,954,918	0.25%	\$14,744,118	0.17%	\$34,412,718	0.41%	\$167,480,970	1.98%
NE (BD)	\$384,176,856	\$7,470,000	1.94%	\$302,000	0.08%	\$1,000,000	0.26%	\$2,500,000	0.65%	\$3,668,000	0.95%
PA (<mark>BD</mark>)	\$151,600	\$31,100	20.51%	\$0	0.00%	\$21,600	14.25%	\$9,500	6.27%	\$0	0.00%
PI (SN)	\$5,214,000	\$286,770	5.50%	\$0	0.00%	\$25,000	0.48%	\$206,770	3.97%	\$55,000	1.05%
RW (BD)	\$542,982,259	\$21,393,501	3.94%	. ,	0.05%	\$3,040,700	0.56%	\$8,687,716	1.60%	\$9,393,501	1.73%
SC (ND)	\$2,150,000,000	\$39,035,252	1.82%		0.21%	\$7,650,429	0.36%	\$10,268,301	0.48%	\$16,616,522	0.77%
SP (ND)	\$112,802,760	\$33,180,000	29.41%	. ,	0.53%	\$650,000	0.58%	\$13,250,000	11.75%	\$18,680,000	16.56%
OE (MV)	\$60,158,437	\$1,205,000	2.00%	\$10,000	0.02%	\$10,000	0.02%	\$10,000	0.02%	\$1,175,000	1.95%
WAPA (MV)	\$63,700,000	\$43,381,701	68.10%	\$3,095,821	4.86%	\$5,567,380	8.74%	\$11,268,530	17.69%	\$23,449,970	36.81%
SWPA (MV)	\$12,457,038	\$6,542,436	52.52%	\$100,000	0.80%	\$700,000	5.62%	\$1,600,000	12.84%	\$4,142,436	33.25%
Total	\$19,091,654,313	\$828,835,143	4.34%	\$97,661,639	0.51%	\$128,846,337	0.67%	\$139,511,139	0.73%	\$462,815,935	2.42%

U. S. Department of Energy FY 2006 Final Small Business Goals By Quarter

Yellow highlighted program elements have not submitted in writing their SB Goaling form.

Numbers and percentages entered in "red" indicate that goaling form has not been signed by element director. This revision contains LM SB goal change from 100% to 58 99% Numbers and percentages entered in "black" indicate that goaling form was signed by element director. This revision contains LM SB goal change from 100% to 58.99%

VII. PRIME CONTRACT SMALL BUSINESS ACHIEVEMENTS

The small business prime contracting achievement in FY 2006 was \$1,206,041,000 or 5.5% of total obligations. From FY 2001 through FY 2006, DOE has increased its small business prime contract achievements from \$538,334,000 to \$1,206,041,000 which is an increase of \$667,707,000. DOE achieved its small business socioeconomic goals in most social economic categories, including women owned small business, HUBZone small businesses, and service disabled veteran owned small business. However, DOE did not achieve its small business goals in 8(a). To review a sample of some success stories with prime contracts, see **Exhibit 1** on page 18.

DEPARTMENT OF ENERGY FY 2006 SMALL BUSINESS GOALS AND ACHIEVEMENTS (Dollars in Thousands)

``````````````````````````````````````	III IIIousullu.	,			
	FY 200	6	FY 2006		
	SB Goa	ls	Achievement		
Category	\$	%	\$	%	
Prime Contracting Base	\$19,087,417		\$21,904,208		
Small Business	\$828,742	4.3%	\$1,206,041	5.5%	
8(a)	\$242,261	1.3%	\$235,816	1.1%	
Other SDB	\$65,905	0.3%	\$120,681	0.6%	
Total SDB	\$308,166	1.6%	\$356,497	1.6%	
Women-owned Small Business	\$65,116	0.3%	\$160,084	0.7%	
HUBZone Businesses	\$16,592	0.1%	\$48,003	0.2%	
Service-Disabled Veteran	\$8,424	0.0%	\$156,421	0.7%	
Subcontracting Base	\$10,575,313				
Small Business	\$4,362,877	41.3%		0.0%	
Small Disadvantaged Business	\$668,930	6.3%		0.0%	
Women-owned Small Business	\$608,800	5.8%		0.0%	
HUBZone Businesses	\$234,378	2.2%		0.0%	
Service-Disabled Veteran	\$132,679	1.3%		0.0%	
Total Prime and Subcontracting	\$5,191,619		\$1,206,041		
Small Business Awards	φο, τοτ, στο		ψ1,200,0 <del>1</del> 1		

FY 2006 Subcontracting Achievements are not available from the electronic Subcontracting Reporting System (eSRS).

A narrative of DOE achievements in the various small business socioeconomic programs is provided below:

#### A. 8(a) and Small & Disadvantaged Business (SDB)

In FY 2006, DOE awarded \$356,497,000 in prime awards to 8(a) and SDBs. This

amount represents 1.6% of total obligations. The OSDBU has worked closely with this socioeconomic group including having 8(a) and SDB associations as members of the DOE Small Business Advisory Team. Information on this program can be accessed at <u>http://smallbusiness.doe.gov</u>.

### B. Women-Owned Small Business (WOSB)

In FY 2006, DOE awarded \$160,084,000 prime awards to women-owned small businesses. This represents .7% of total obligations. The OSDBU featured a panel of women-owned businesses at the 6th DOE Annual Small Business Conference held this year in Seattle, Washington. To review the conference agenda see **EXHIBIT 2** on page 24. Additionally, the OSDBU has participated in various women-owned small business related conferences, worked closely with the U.S. Women's Chamber of Commerce (who are an active member of the DOE Small Business Advisory Team). **EXHIBIT 3** on page 26 of this report reflects specifics on some of these prime contract awards.

Information on DOE's Women Small Business Programs can be found at <u>http://smallbusiness.doe.gov/Small_Business_Programs/WomenOwned_Business/women-owned_business.html</u>.

### C. HUBZone Small Business

In FY 2006, DOE awarded \$48,003,000 in prime contracts to HUBZone businesses. This represents .2% of total obligations at DOE. In outreaching to HUBZone firms, the OSDBU participated in conferences targeting HUBZone small businesses and has HUBZone association representation on the DOE Small Business Advisory Team. **EXHIBIT 1** on page 18 reflects specific examples on some of these HUBZone awards.

For more information on the DOE HUBZone Empowerment Contracting Program, visit <a href="http://smallbusiness.doe.gov/Small_Business_Programs/HUBZones/hubzones.html">http://smallbusiness.doe.gov/Small_Business_Programs/HUBZones/hubzones.html</a>.

#### D. Service Disabled Veteran-Owned Small Business (SDVOSB)

The SDVOSB FY 2006 DOE award was \$156,421,000, which represents .7% of total obligations. The SDVOSB group has had the largest increase in prime contracting achievement of all of the socio-economic small business groups from FY 2005 to FY 2006. In outreaching to SDVOSB firms, DOE took the following actions:

- Sponsor a veterans panel at its annual small business conference consisting of several SDVOSB executives informing the audience on business development practices.
- Provide small business program managers as exhibitors to support SDVOSB conferences.

For more information about the SDVOSB Program, please visit http://smallbusiness.doe.gov/Small_BusinessPrograms/ServiceDisabledVeterans-Owned/servicedisabledveterans-owned.html.

### VIII. SUBCONTRACT SMALL BUSINESS ACHIEVEMENTS

The Electronic Subcontract Reporting System (eSRS), which collects subcontracting achievements government-wide, provides data after the DOE Small Business Annual Report is due. Therefore, this year the OSDBU will be reporting the FY 2005 data not the FY 2006 data.

In FY 2005, DOE's prime contractors awarded a total of \$3,924,067,000 to small business or 45.6% of their total contracts. A list of DOE's subcontract achievements for the individual socioeconomic programs is listed below, followed by a chart on page 11. Examples of small business subcontract success stories can be found in **EXHIBIT 1** on page 18.

### A. Women-Owned Small Business (WOSB)

In FY 2005, DOE awarded \$668,362,000 subcontract awards to women-owned small businesses which represent 7.8% of total obligations. The FY 2005 goal for subcontract awards to women-owned small businesses was 10%; therefore, the amount obligated was 2.2% below goal.

#### **B. HUBZone Small Business**

The goal for HUBZone subcontracts awarded to small business in FY 2005 was 3.0%. In FY 2005, DOE achieved its goal of 3.0% which is \$255,343,000 in subcontracts to HUBZone businesses.

#### C. Service Disabled Veteran-Owned Small Business

The subcontracting goal for SDVOSB small businesses for FY 2005 was 1.5%. In FY 2005, SDVOSB small businesses were awarded \$44,796,000 in subcontracts from DOE representing .5% of total obligations.

#### D. The 8(a) Pilot and Small & Disadvantaged Business (SDB)

In FY 2005, DOE's prime contractors awarded \$660,847,000 in subcontracts to 8(a) firms and other SDBs. This amount represents 7.7% of all subcontracts.

Currently, there are 31 prime contractors participating in the 8(a) Pilot Program. In FY 2006, there were two new additions.

#### Department of Energy's 8(a) Pilot Program

The Department of Energy's "8(a) Pilot Program," hereafter referred to as "the Program," was established in FY 1991 to: 1) target 8(a) businesses for DOE procurement opportunities at the subcontract level; 2) allow flexibility to DOE's major prime contractors in awarding subcontracts to 8(a) business concerns; and 3) create additional ways for 8(a) businesses to access the economic mainstream of American society. The Program strengthens DOE's support of the Federal 8(a) Program administered by the U.S. Small Business Administration (SBA). The Program, which is voluntary to DOE's major prime contractors, awarded a total of \$167,182 to 8(a) businesses in 1991, its first year of operation. The Program's achievement has grown to more than \$150 million today.

#### Benefits of the Program

The Program mimics the SBA 8(a) Program, except that it is applicable only when DOE prime contractors subcontract with 8(a) firms.

- DOE prime contractors can award sole-source contracts to 8(a) firms up to \$3 million for goods and services, and \$5 million for manufacturing.
- DOE prime contractors can limit subcontracts to 8(a) firms on competitive procurements above \$3 million for goods and services, and above \$5 million for manufacturing.

For more information on the 8(a) Pilot Program small business contractors that are 8(a) certified and interested in seeking 8(a) business opportunities with DOE's major prime contractors, access: <u>http://smallbusiness.doe.gov</u>.

#### DEPARTMENT OF ENERGY FY 2000 through FY 2006 SMALL BUSINESS ACHIEVEMENT (Dollars in Thousands)

		2001			2002		F	Y 2003		F	Y 2004			2005			2006	
	No. Prime	Achieven	nent	No. Prime	Achieven	nent	No. Prime	Achievem	ent	No. Prime	Achievem	ent	No. Prime	Achieve	ment	No. Prime	Achiever	ment
Category	Actions	\$	%															
Prime Contracting Base		\$18,598,697			\$19,005,018			\$21,085,020			\$22,083,169			\$21,480,845			\$21,904,208	
Small Business	8,933	\$538,334	2.89%	8,075	\$591,273	3.11%	7,726	\$859,374	4.08%	12,141	\$902,974	4.28%	5,206	\$955,305	4.45%	5,967	\$1,206,041	5.51%
8(a)	909	\$148,716	0.80%	1,019	\$181,772	0.96%	1,072	\$165,194	0.78%	908	\$281,853	1.34%	974	\$180,971	0.84%	1,153	\$235,816	1.08%
non- 8(a) SDB	621	\$85,164	0.46%	601	\$106,707	0.56%	614	\$113,842	0.54%	1,084	\$15,466	0.07%	758	\$120,499	0.56%	843	\$120,681	0.55%
Total SDB	1,530	233,880	1.26%	1,620	288,479	1.52%	1,686	279,036	1.32%	1,992	297,319	1.41%	1,732	301,470	1.40%	1,996	356,497	1.63%
Women-owned Small Business	854	\$72,771	0.39%	885	\$98,566	0.52%	9,212	\$314,375	1.49%	1,456	\$106,402	0.50%	1,105	\$127,699	0.59%	1,293	\$160,084	0.73%
HUBZone Businesses	86	\$11,831	0.06%	123	\$29,083	0.15%	1,784	\$72,601	0.34%	326	\$25,333	0.12%	291	\$42,451	0.20%	466	\$48,003	0.22%
Service-Disabled Veteran	N/A			17	\$1,350	0.01%	50	\$27,886	0.13%	56	\$9,488	0.04%	116	\$47,631	0.22%	178	\$156,421	0.71%
Subcontracting Base		\$6,409,347			\$7,548,561			\$7,344,657			\$7,230,453			\$8,606,677				
Small Business		\$3,030,376	47.3%		\$3,688,204	48.9%		\$3,533,768	48.1%		\$3,281,452	45.4%		3,924,067	45.6%			0.0%
Small Disadvantaged Business		\$633,918	9.9%		\$705,245	9.3%		\$582,098	7.9%		\$561,470	7.8%		660,847	7.7%			0.0%
Women-owned Small Business		\$501,417	7.8%		\$573,584	7.6%		\$608,262	8.3%		\$551,685	7.6%		668,362	7.8%			0.0%
HUBZone Businesses		\$45,859	0.7%		\$105,361	1.4%		\$127,439	1.7%		\$164,746	2.3%		255,343	3.0%			0.0%
Service-Disabled Veteran		\$7,829	0.1%		\$3,458	0.0%		\$11,928	0.2%		\$15,434	0.2%		44,796	0.5%			0.0%
Total Prime and Subcontracting Small Business Awards		\$3,568,710			\$4,279,477			\$4,393,142			\$4,184,426			\$4,879,372			\$1,206,041	

The FY 2001 through 2003 prime contracting achievement numbers are from the FPDS.

The FY 2004 prime contracting achievement numbers are from the FPDS-NG.

The subcontracting numbers are from DOE's Subcontracting Reporting System (SRS) and eSRS

The FY 2005 prime contract numbers are from the FPDS-NG lot 10/27/05.

The FY 2006 prime contract numbers are from the FPDS-NG lot 10/17/06.

### **IX. FY 2006 DEPARTMENTAL OBJECTIVES**

DOE included several objectives to increase small business contracting in its FY 2006 Small Business Strategic Plan. Listed below are actions taken throughout the year to achieve these objectives.

#### A. Periodically meet with the SBA to discuss small business goals

The OSDBU staff met with several senior leaders of the SBA, including the Administrator and the Associate Administrator, Office of Government Contracting and Business Development, as well other key SBA staff. Various issues were discussed such as Prime and Subcontracting Goals, the 8(a) Mentor Protégé Program, the DOE/SBA MOU and Study, and the SBA Partnership Agreement.

#### **B.** Establish and track small business goals and achievements

#### 1. Prime Contracts

The annual goaling workshop was conducted on July 13, 2005 to review and explain the prime contracts goaling process using the SBA's guide titled "Goaling Guidelines for Small Business Preference Programs." The DOE program elements were required to submit goals that cumulatively result in a Department wide goal. These goals were then reported to the Deputy Secretary for his review/approval and submitted to the SBA for their review and concurrence.

Small Business achievements were tracked and reported on a quarterly basis for each program element using DOE's "Standard Accounting and Reporting System" (STARS).

#### 2. Subcontracts

The subcontract annual goaling process includes surveying the DOE's prime contractors. Once the subcontract goals are submitted to the OSDBU for review, the goals are tallied and reported to the Deputy Secretary for his review and approval. Once approved, the Departmental subcontract goals are submitted to the SBA for review and concurrence. The FY 2006, subcontracting process began in August, 2006 and was completed in October 2006.

#### C. Publish and maintain a Department-wide procurement forecast

The OSDBU is responsible for managing the Department's procurement forecast of potential prime and subcontracting opportunities. The forecast is prepared by program offices on a real-time basis by the small business program managers, and can be found at <u>https://hqlnc.doe.gov/registration</u>.

#### D. Review acquisition requests over \$3 million not set aside for small business

DOE has in place a process which requires that all acquisitions over \$3 million not awarded to small business be reviewed and signed by the OSDBU. A sampling of some of the reviews conducted in FY 2006 is provided below.

- Western Area Power Administration (WAPA) Architectural Engineering Services for Eastern Plains Project
- AMES National Laboratory Recompete
- Pacific Northwest National Laboratory (PNNL) Recompete
- FERMI National Laboratory Recompete
- NETL Albany, Oregon NETL A-76 competition
- Ultra-Deep-Water Project for NETL
- WAPA Rocky Mountain IT Services to Chickasaw Native American Indians
- Savannah River Site Recompete
- Hanford Central Plateau
- MOAB Tailings Environmental project
- Management Support Services Contract currently being performed by Booze Allen Hamilton

#### E. Advanced Acquisition Planning Team (AAPT) Meetings

DOE has initiated a process whereby proposed acquisitions will be reviewed for small business participation prior to the issuance of a Request for Proposal (RFP). The AAPT meetings are held on the first Wednesday of every month to address specific proposed acquisitions for consideration of small business prime/subcontract opportunities. There is also general discussions on various other small business issues including the DOE/SBA goaling process and small business award tracking and reporting, the APAT process/structure, GAO recommendations, agreements with the SBA, and the DOE Annual Small Business Conference, and other small business policies and procedures. In FY 2006, the Advanced Acquisition Planning Team held meetings on the following dates: 1) 11/2/05, 2)12/7/05, 3) 1/4/06, 4) 3/8/06, 5) 5/3/06, 6) 6/7/06 and 7) 7/6/06.

#### F. Outreach and Technical Assistance

The OSDBU staff participated in numerous small business conferences and technical assistance workshops, including the SBA Matchmaking Conferences across the country and the 7th Annual DOE Small Business Conference in Seattle, Washington on June 27-30, 2006. There were approximately 1,500 attendees at the conference which included workshops, exhibitors and a 'Matchmaking' Forum. DOE's prime contractors brought in over \$1 billion in possible subcontracting opportunities for small businesses and participated in approximately 1,200 appointments to make this the most successful Matchmaking Forum to date. At this time, it is reported that \$3.4 million has been awarded to small businesses. For a list of the DOE OSDBU events calendar see **EXHIBIT 3** on page 26.

### **G. Assist in developing Implementation Plans**

Due to the lack of funds, the Department of Energy has been unable to develop implementation plans for potential breakout of M&O subcontracts.

### H. Conduct subcontract reviews of M&O Prime Contractors

Due to the lack of funds, DOE has not been able to conduct subcontract reviews of any M&O contracts.

### I. DOE Mentor-Protégé Program

The Department's Mentor-Protégé Program strives to increase subcontracting opportunities by utilizing DOE prime contractors to mentor small businesses. The DOE Mentor-Protégé Program provides all prime contractors with the ability to serve as a mentor. This process allows the prime contractor, as a mentor, to negotiate subcontracts directly with 8(a), SDB, WOSB and HUBZone firms without competition and with <u>no</u> limits to the size of the subcontract. It further provides that a protégé can be accessed by any prime contractors serving as a mentor.

The DOE OSDBU was pro-active in reaching out to the prospective mentors about the Mentor-Protégé Program. As a result of these efforts, six (6) new Mentor-Protégé Agreements between DOE's prime contactors and small businesses were established.

In FY 2006, DOE had a total of 57 protégés participating in the DOE Mentor-Protégé Program. For a complete list of DOE Mentor Protégés see **<u>EXHIBIT 4</u>** on page 33.

# J. SBA Mentor-Protégé Program

DOE continues to work with the SBA to increase the number of SBA Mentor-Protégé agreements. The result of these efforts will be the increased ability of the small business to serve as prime contractors at DOE. In FY 2006, DOE reported 31 firms that received awards as SBA 8(a) Mentor-Protégés.

# K. OSDBU Small Business Database

The OSDBU database was developed to identify small businesses that have indicated an interest in doing work with DOE. This database is a customized list that can assist the DOE program offices and procurement staffers identify potential bidders both at the prime and subcontract levels. In FY 2006, DOE added approximately 200 new small businesses to the database. Currently, the database has approximately 2,000 small businesses. The DOE small business database can be accessed at https://hqlnc.doe.gov/registration.

### L. Prepare Small Business Annual Report to the DOE Secretary and the SBA Administrator

DOE has gathered the necessary information for the preparation and submission of the FY 2006 Annual Report.

# X. SMALL BUSINESS RESEARCH & TECHNOLOGY PROGRAMS

In addition to contracting with small businesses, other opportunities involving research and development, technology development and transfer technology are targeted to small business. The inclusion of this achievement provides a more accurate view of the Department's overall efforts on behalf of small business.

### A. Small Business Innovation Research Program (SBIR)

The SBIR is managed by the Department's Office of Science, and supports small businesses with strong research capabilities in science or engineering areas critical to Departmental missions. In FY 2006, the SBIR program obligated about \$99,967,019 to small businesses to perform research and development of innovative advanced concepts aimed at addressing scientific or engineering problems.

For a list of SBIR projects, please visit http://www.science.doe.gov/sbir/newweb/awards.htm

# **B. Small Business Technology Transfer Program (STTR)**

The STTR is a competitively awarded, three-phase Federal Government program, designed to stimulate technological innovation and provide opportunities for small businesses. The STTR is managed by the Office of Science. It supports small businesses with strong research capabilities, and issues grants that involve substantial cooperative research collaboration between a small business and a non-profit research institution.

The total STTR agency obligations for FY 2006 amounted to \$12,162,300. Of this total, \$9,220,796 was for small businesses. The STTR projects were selected to cover a broad spectrum of energy-related research and development in the areas of electric transmission and distribution; biological and environmental research; fossil, fusion, and renewable energy; energy efficiency; high energy and nuclear physics; advance scientific and computing research; and basic energy sciences.

For a list of projects and additional information, visit: <u>http://www.science.doe.gov/sbir</u>.

# XI. SMALL BUSINESS AWARDS AND SUCCESS STORIES

DOE has a variety of programs geared to support small business. The chart below reflects the total dollar value of small business awards made by the Department of Energy, followed by success stories of some of the awardees.

Activity/Programs	Value
Small Business Prime Contracts	\$ 1,206,041,000
Small Business Subcontracts	\$ 3,924,067,000
Small Business Innovation Research Program (SBIR)	\$ 99,967,000
Small Business Technology Transfer Program (STTR)	\$ 9,220,796
Total	\$ 5,239,295,815

#### **DOE FY 2005 Total Small Business Contributions**

Small Businesses are making great strides at DOE in the development of their business and technical lines, achievements which are not always reflected by statistics. They are often innovators and pacesetters in new technologies. Whether as a prime contractor or subcontractor, a protégé in a Mentor-Protégé relationship, or as a member of a team, these small businesses provide outstanding contributions to the DOE mission, often achieving savings and efficiencies for DOE. **EXHIBIT 1** includes a sampling of some of the premier small businesses with superior performance.

***END***

# **EXHIBITS**

#### EXHIBIT 1

#### **DOE Small Business Success Stories**

1 Source Consulting, Inc. 7501 Forbes Boulevard Suite 101 Seabrook, MD 20706-2252 <u>www.1-sc.com</u> DUNS: 127896384 Certifications: SB, SDB, 8(a)

In December, 2005, DOE awarded a 7 year, \$1 billion award to Energy Enterprise Solutions, LLC (EES) in partnership with the Department of Energy's Most Efficient Organization (MEO), to support the Department's IT requirements as a result of the recently completed DOE A-76 IT Competitive Sourcing Study. EES, a small busine ss joint venture, was between 1 Source Consulting, Inc. (<u>http://www.1-sc.com</u>) and 8(a) firm RS Information Systems (<u>http://www.rsis.com</u>) as part of an SBA certified Mentor Protégé agreement.

1 Source was formed in May 1999 and was certified by the US Small Business Administration as an 8(a) company in July 2000. Its corporate headquarters are located in Seabrook, Maryland, with satellite offices in Germantown, Maryland, and Washington, DC. It offers mission-critical Program Management and Oversight, Business Transformation, Software Engineering and Applications Development, Network Engineering and Management, Help Desk/Call Center and End-User Technical Support, and Systems Engineering and Technical Assistance.

The first contract ever awarded to 1 Source was in 1999 supporting the Department's Office of Science, providing application development and maintenance support. Since that time, 1 Source has provided support to a number of programs within DOE including: Office of Mathematical, Informational and Computational Sciences (ESNet Support and Maintenance), Office of the Chief Information Officer (Project eXCITE), Office of Environmental Management (Help Desk), Office of Independent and Oversight Assurance (Tier I, II, III support), Office of Science (ePME & Streamlining Departmental Grants Processes Initiative).

In conjunction with the DOE Federal IT workforce, this single integrated Federal/contractor solution is providing consolidated IT services, simple access, effective management, strengthened security, and improved performance by delivering services on time and with exemplary quality throughout DOE, its Federal stakeholder communities, and the American public. EES will support DOE in a wide range of information technology areas including enterprise architecture and capital investment planning, cybersecurity, applications/ web design and engineering for DOE corporate systems, and technical support for the DOE IT Infrastructure and operations, including telecommunications, network engineering and operations, applications hosting, desktop management and user support services. EES leads an integrated team of experienced DOE contractors including ASRC Airfield and Range Services Corporation, CNSI, and DSD Laboratories, Science Applications International Corporation (SAIC), Booz Allen Hamilton, Computer Sciences Corporation, e-Management, Highland Technology Services Inc., Project Performance Corporation and many others.

Fluid Controls and Components, Inc. 455 St. Helens Avenue Tacoma, WA 98404-2433 (253)383-3224 www.fluidcontrols.net DUNS: 128932303 Certifications: SB, SDB, HUBZone, Women Owned

Fluid Controls and Components, Inc. (FCCI), serves as a subcontractor to Bechtel National, Inc., at the Hanford Nuclear Reservation. As of 2006, FCCI contracted values are in the range of \$2.5 to \$3.5 million.

Fluid Controls and Components Inc. (FCCI) was formed in the spring of 2003. Individuals such as Carrie Brittain, Bechtel Small Business Advocate, helped educate, direct and encourage FCCI as well as other small companies to participate with Bechtel on the River Protection Project-Waste Treatment Plant (RPP-WTP) located on the Hanford Nuclear Reservation. After fulfilling the registration requirements for Bechtel National Inc., FCCI attended various supplier forums held at the project office. Each discipline was represented by specific individuals responsible for developing meaningful business relationships, with emphasis on small business arrangements.

Shortly thereafter, FCCI received its first inquiry and prepared a response which resulted in a \$900 purchase order for forged steel pipe. Although the profit was only \$90, this transaction eventually lead to a multi-million dollar contract.

Bechtel's involvement has assisted FCCI in developing relationships with other companies regarding similar industrial requirements. These groups include DOE, DOD, Parsons, Fluor and Worley Parsons. FCCI is currently exporting materials to Iraq for numerous reconstruction projects via these groups and supporting their North American requirements as well.

Integrated Solutions & Services, Inc. 318 N Gay St. Suite 202 Knoxville, TN 37917-7515 (865) 524-5223 www.intsolutions.net DUNS: 067943477 Certifications: SB, HUBZone, Women Owned

On October 4, 2005, Oak Ridge Associated Universities (ORAU) extended a Mentor-

Protégé agreement to Integrated Solutions and Services, Inc. (ISS), a woman-owned small business located in a HUBZone in Knoxville, TN. ISS owner Vickie Dyer, ISS president Tom Jones and ORAU president Ron Townsend signed an agreement initiating a support relationship as provided under the U.S. Department of Energy's (DOE) Mentor-Protégé program.

Recently, ISS was awarded a \$1 million, one year waste management blanket contract with the M&O contractor at a DOE national security complex. Due to funding requirements, the project was fast tracked, and the first phase was completed in three weeks, a reduction from the estimated 15 week forecast. The scope of the project included establishing an assembly line where individual chemicals could be brought from all points inside the complex. The chemicals would be received and sorted for compatibility, packaged and loaded for transportation and disposed. The assembly line concept was so efficient that the customer management and the end users expanded the project scope and funded an additional half million to this project. Over 3,000 containers in total were sorted packaged and shipped in the three week period substantially reducing the administrative management cost to the national security complex customer.

ISS has been doing work with ORAU for the past year and supports several ORAU programs for both DOE and other government agencies. ISS's technical capabilities have increased tremendously over the last year. The firm has developed capabilities in several very complex service areas, such as health physics, toxicological services and modeling, and event planning/meeting management services. ISS is astute in recognizing specific capabilities required and ensuring that resources are made available to meet those requirements, even when the requirements necessitate staff expansion by nominee subcontractor.

KQ Services, Inc. 7274 Bankhead Hwy. Suite B Douglasville, GA 30134-1643 (770)489-0244 DUNS: 613387240 SBA Certifications: SB, SDB

KQ Services, Inc., is a Small Disadvantaged Business recently graduated from the Section 8(a) Program. They provide janitorial and building maintenance services and have been a Protégé of Washington Savannah River Co. (WSRC) since 2005.

KQ Services received a subcontract with Savannah River with a one year term and one option year. The total estimated cost for this scope was \$2.9 Million. Based upon KQ Services' performance during this subcontract, a Mentor-Protégé Agreement was entered into between KQ Services and WSRC.

During the term of the subcontract, a decision was made to restructure the subcontract to include additional scope. Since WSRC had a Mentor-Protégé Agreement in place with

KQ Services, a noncompetitive award was made to KQ Services to provide the additional scope and add three additional option years to the subcontract. The total estimated price for the additional scope and option years is \$11.4 Million.

This relationship has been very successful for both WSRC and KQ Services. Through the team effort, KQ Services has been afforded skills and opportunities in a strong safety oriented program that has allowed them to hone their skills in OSHA reporting requirements and other safety related programs. Based on customer satisfaction and their ability to meet deadlines, along with recommendations from SRS, KQ Services was recently awarded a subcontract at Fort Steward Army Base located in Fort Steward, Georgia, to provide janitorial services, including floor care services. The subcontract is a one year base with three option years. The total estimated price of the subcontract is \$1.8 Million.

KQ Services recently completed a contract at Fort Gordon, Georgia, in December 2005. They have had contracts at Fort Bragg, NC, Tyndall Air Force Base in Florida and Hurl Burt AFB in Florida. Based upon documentation received from KQ Services, the assistance given to KQ's business partners and the business relationship that KQ has established with their Mentor, WSRC has put KQ over the top and in position to be awarded the future contracts.

Randolph Construction Services, Inc 116 W. Bonneville Street Pasco, WA 99301-5331 www.randolphcs.com DUNS: 063864623 SBA Certifications: SB, SDB, 8(a)

Randolph Construction Services Inc. is a Small Disadvantaged, Woman-Owned, Veteran-Owned, 8(a), full service general construction firm that specializes in projects with unique requirements such as difficult site conditions, occupancy requirements and or extremely fast track schedules. Randolph demonstrates the skills and the philosophy that Fluor looks for in a small business, to groom to be a long term partner. In March of 2005, Fluor adopted Randolph in a formal DOE Mentor-Protégé Agreement. The relationship was carefully structured to ensure that it would provide real long term benefits to Randolph.

2005 was a year of tremendous growth for Randolph. Through this growth, Fluor has provided mentoring and assistance to Randolph in areas including: government cost accounting, general business and long term planning, development of a website, marketing assistance and proposal review, bonding capacity, and general business acumen. Specific areas of success are:

• Fluor provided Randolph's with an opportunity to embed themselves for an apprenticeship in a project management organization on one of Fluor's key initiatives. Randolph gained first hand experience in project management on a larger scale.

- With an introduction provided by Fluor Hanford, Randolph has secured a teaming arrangement on a large Air Force contract which Fluor was awarded. Randolph is a partner on a number of other proposals which Fluor is currently preparing.
- Randolph was awarded \$523K contract dollars in FY05. For FY06, pending funding approval, FH is poised to award a design build contract in excess of \$1 million dollars, and another similar project of approximately \$1.5M. Randolph has proven its ability to add value to our projects, which is leading to this increase in Hanford business volume.

In 2005, Randolph more than doubled its business from \$4.4 to \$10.4 million in annual sales. Such rapid growth for any company is difficult; for a small business, it can be fatal. Thanks to the tenacity of the woman in the President's chair, and in part to the guiding hand of Fluor, Randolph has survived and is growing ever stronger. Sales for 2006 are already at \$8M. Randolph was awarded the Mid-Columbia Small Business of the Year Silver Award in 2005 and 2006. Fluor is very proud of its Protégé, and is excited to see them grow into a valuable partner in our government arena.

White Shield, Inc. 2515 W. Falls Avenue Kennewick, WA 99339-3041 (509)734-0789 <u>www.whiteshield.com</u> DUNS: 097242234 SBA Certifications: SB, SDB, 8(a)

Under a \$6.5 Million Dollar subcontract with Bechtel National, White Shield Inc., is providing construction-surveying services for the Waste Vitrification Plant at the Hanford Nuclear Reservation. The project started October 2001 and is expected to last 10 years with an overall price tag over \$10 billion. This contract has permitted White Shield, Inc., to employ ten (10) experienced survey crews, survey managers and CADD support personnel to provide technical support for the industrial construction layout, GPS layout, and CADD operations.

White Shield, Inc. is supporting the construction of the Pretreatment Building, High-Level Waste Building, Low Activity Waste Building, Laboratories, in addition to the support and balance of facilities for this Department of Energy, River Protection Project. Due to the complex nature of this project, the surveying services require a high degree of competence and experience in industrial construction and GPS surveying techniques for the construction layout and the as-builds. Because the project is a nuclear processing facility the surveying is governed by the Price Anderson Act (PAAA) commission requirements, and the rigorous Nuclear Quality Assurance (NQA-1) standards. White Shield, Inc., is a Native American owned land surveying and environmental consulting firm established in 1978. The firm is owned and managed by Stuart Fricke, a member of the Arikara Tribe from Fort Berthold, North Dakota. The firm employs a staff of over thirty-five personnel located throughout the Pacific Northwest within two office locations. Experienced personnel include project managers, surveyors, construction inspectors, environmental engineers, licensed hydrologists and geologists, environmental assessors, quality assurance professionals, CADD technicians and administrative support staff.

White Shield Inc. is Washington State Certified MBE, DBE and SBA 8(a) Certified and is active in various minority organizations such as the American Indian Council of Architects and Engineers (AICAE), The Northwest Minority Business Council and the Northwest Minority Supplier Development Council.

#### Environmental Management (EM) Large Contract Awards to Small Businesses

In FY 2006, EM made awards to the following small business firms:

October 2005	A \$4.5 million small business set-aside contract was awarded to <u>Pecos Management Services, Inc.</u> , to provide independent reviews and evaluations of the design, construction and operation of the Waste Isolation Pilot Plant in Carlsbad, New Mexico.
October 2005	A \$19.4 million Indefinite Delivery/Indefinite Quantity contract task order was awarded to <u>LATA-Sharp</u> for the completion of cleanup activities at the Ashtabula Closure Project in Ashtabula, Ohio. LATA-Sharp is a service-disabled veteran owned small business firm.
December 2005	A \$191.6 million small business set-aside contract was awarded to <u>Paducah Remediation Services, LLC</u> , a joint venture between <u>Portage Environmental, Inc.</u> , an 8(a) small disadvantaged business, and Shaw Environmental, Inc. The contract is for environmental remediation and waste management at the Department's Paducah Gaseous Diffusion Plan in Paducah, Kentucky.

# EXHIBIT 2

THESDAY, JUNE 27, 2006		
4:00 p.m 8:00 p.m.	Registration	North Lobby
6:00 p.m 8:00 p.m.	"Welcome to Seattle" Reception	Hall 4D
	Cyber Café: We invite you to visit our cyber café, located near the regist	ration area.
WEDNESDAY, JUNE 28, 2005		
7:00 a.m 7:00 p.m.	Registration	North Lobby
7:30 a m - 8:30 a.m.	Continental Breakfast	Hall 4D
8:30 a.m 10:30 a.m.	Plenary Session	Hall 4F
8:30 p.m 9:00 a.m.	Opening Session - Welcoming Remarks	
9:00 a m = 9.45 s m	Doing Business with the U.S. Department of Energy (DOI	5)
9:45 a.m 10:30 a.m	Subcontracting Opportunities with DOE/NNSA Prime Contractors (Part I)	
10:30 e.m.	Business Expo Ribbon-Cutting Ceremony	Hall 4E
10:30 a.m 12:30 p.m.	Business Expo	Hall 4E
12:30 p.m. – 1:30 p.m.	DOE Small Business Awards Luncheon + Presentation of 2005 Secretary's Small Business Awards	Hall 4F
	Keynote Speaker: Ms. Theress Alvillar-Speake, Director, Office of Economic Impact and Diversity, U.S. Department of Energy	
1:30 p.m 5:30 p.m.	Business Expo	Hall 4E
2:00 p.m 3:30 p.m.	Breakout Session:	
	Procurement Protest Process     A Rule Devices Execution (Part 1)	Room 4C-1 Room 4C-2
	<ul> <li>Busic Project Execution (Part I)</li> <li>Procurement Opportunities with Other Federal Agencies</li> </ul>	Room 4C-3
	Technology Transfer	Room 4C-4
3:45 p.m 5:00 p.m.	Breakout Session:	
	* Basic Project Execution (Part II)	Room 4C-2
	Service-Disabled Veteran-Owned Business Opportunities     Women-Owned Business Opportunities	Room 4C-3 Room 4C-4
6:00 p.m 8:00 p.m.	Small Business Reception & Buffet Dinner	Hall 4F

7:00 a.m 5:00 p.m.	Registration	North Lobby
7:30 a.m 8:30 a.m.	Continental Breakfast	Hall 4D
8:30 a.m 11:30 a.m.	Plenary Session	Hall 4F
8:30 a.m 9:30 a.m.	DOE Mentor-Protégé Program	
9:30 a.m 10:00 a.m.	Energy Efficiency Panel	
10:00 a.m 10:45 a.m.	Subcontracting Opportunities with DOE/NNSA	
10:45 a.m 11:30 a.m.	Prime Contractors (Part II) Subcontracting Opportunities with DOE/NNSA Prime Contractors (Part III)	
10:30 a.m 12:30 p.m.	Business Expo	Hall 4E
12:30 p.m. – 1:30 p.m.	NNSA Small Business Awards Luncheon Presentation of the 2005 NNSA Small Business Awards	Hall 4F
	Keynote Speaker: Michael C. Kane, Associate Administrator for Management and Administration National Nuclear Security Administration	i i
1:30 p.m 3:30 p.m.	Business Expo	Hall 4E
2:00 p.m 4:00 p.m.	Breakout Session:	Room 4C-2 Room 4C-3
2:00 p.m 5:00 p.m.	DOE/Prime Contractors Small Business Program Managers' Meeting	Room 4C-4
EVENING ON OWN		
1AY, JUNE 30, 2006		
Matchmaking Forum	Please note that the Matchmaking forum is limited to registered buyers and sellers only	
7:30 a.m 12:00 p.m.	Matchmaking Registration	North Lobby
7:30 a.m. — 8:30 a.m.	Continental Breakfast	North Lobby
8:30 a.m 12:00 p.m.	Matchmaking Forum	Hall 4C
12:00 p.m 1:00 p.m.	Matchmaking Luncheon Keynote Speaker: Stephen Galvan, Chief of Staff & COO. U.S. Small Business Administration	Hall 4D
1:00 p.m 5:00 p.m.	Matchmaking Forum	Hall 4C
EVENING ON DWN		

25

# EXHIBIT 3

# **OSDBU Events Calendar**

AS OF DEC. 2006	2006			
DATE	CONFERENCE & EVENTS	LOCATION	PROGRAM OFFICE	STATUS
FEB. 6-7	RES 2006 Reservation Economic Summit & Business Trade Fair www.ncaied.org	Las Vegas, NE Las Vegas Hilton Director Speake participated in Federal procurement roundtable	ED-3	Attended
FEB. 8	Las Vegas Chamber of Commerce	Las Vegas, NV Director Keynote Speaker	ED-3	Attended
FEB. 9	American Business Radio; Ask the Expert Series – www.infoGOVonline.com	Washington, DC Director Speake participated and spoke on small business panel	ED-3	Attended
FEB. 9	LATINA Style 50 www.latinastyle.com	Washington, DC OSDBU participated	ED-3	Attended
FEB. 13	Small Business Administration (SBA) Small Business Matchmaking Event Series www.sba.gov	Oakland, CA OSDBU participated	ED-3	Attended
FEB. 20	National Association of Women Business Owners (NAWBO) – Public Policy Days	Pentagon City - Ritz Carlton Networking Session – Director	ED-3	Attended

	Conference national@nawbo.org	Speake represented DOE Small Business Office.		
FEB. 22-23	Minority Business & Professional Network "Economic Empowerment & National Women's Leadership Conference" Info@mbpn.org	Washington, DC OSDBU participated Theresa Speake, Director, to receive Small Business Advocate Award.	ED-3	Attended
MAR. 2	"Ask the Expert" Session	Internet conference – Director Speake featured	ED-3	Attended
MAR. 14	Congressman Moran's Procurement Conference	Fairfax, VA OSDBU participated	ED-3	Attended
MAR. 17	Oakridge National Lab Subcontracting Awards	Oakridge, TN Director Speake keynote and awards presenter.	ED-3	Attended
MAR. 20	Women Construction Owners & Executives, USA	Washington, DC OSDBU Staff Participated	ED-3	Attended
MAR 22	Service Disabled and Veteran-Owned Small Business Conference www.nmsbdc.org	Las Cruces, New Mexico Director participated in "Small Business Teaming Panel"	ED-3	Attended
MAR. 23	Minority Business & Professional Network Business Fair and Procurement Conference. info@mbda.org	Washington, DC OSDBU participated	ED-3	Attended
MAR. 29- 30th	US Women's Chamber of Commerce Procurement Summit <u>www.nationalprocurementcouncil.org</u>	Hotel Washington, DC OSDBU staff participated	ED-3	Attended
APR. 5	U.S. Hispanic Legislative Conference – Small Business	Washington, DC Director Speake made remarks and promoted Seattle Small Business conference.	ED-3	Attended

APR. 6	National Association of Professional	Bethesda, MD		
	Asian American Women	Director Speake participated in	ED3	Attended
	www.napaw.org	Federal procurement panel and		
		OSDBU participated in EXPO.		
	DOE 7 th Annual Small Business	Seattle, WA		
APR. 7-8	Conference – Seattle Site Visit	Associate Director, participated	ED-3	Attended
APR. 12-13	SBA EXPO 2006	Washington, DC	ED-3	Attended
AFR. 12-13	www.sba.gov/expo	OSDBU participated	LD-3	Allenueu
	GSA 15th Annual OSDBU Procurement	Upper Marlboro, MD		
APR. 20	Conference <u>www.GSA.gov</u>	OSDBU staff participated.	ED-3	Attended
A R. 20	WWW.05A.gov	Director Speake interviewed on		Attended
		"Meet the OSDBU's"		
	2006 Idaho Hispanic Youth Symposium	Sun Valley, Idaho		
APR. 28-30	http://www.inel.gov/community/hi	Director participated. Trip	ED-1	Attended
	spanic_youth.shtml	included visit to Idaho		
		Operations Office, INEE Lab		
		and meeting small business		
		program managers.		

MAY 3 -4	Veterans Biz Journal and California Disabled Business Alliance – "Keeping the Promise" www.vobexpo.com	Anaheim, CA OSDBU supported event and sent 2 regional small business program mangers.	ED3	Attended
MAY 10-12	U.S. Chamber of Commerce Small Business Summit ACCESS 2006 www.uschamber.com	Washington, DC OSDBU participated with the small business exhibit.	ED-3	Attended
MAY 11	DC Chamber of Commerce - Business Seminar	Washington, DC Associate Director participated in Federal procurement panel	ED3	Attended
MAY 11	U.S. Department of Housing & Urban Development –Small Business Conference	L' Enfant Plaza, Washington, DC OSDBU Staff participated in Small Business EXPO	ED3	Attended
MAY 15-17	Celebr <i>Asian</i> 2005 U.S. Pan Asian American Chamber of Commerce <u>www.uspaacc.com</u>	Chicago, IL Regional Small Business Program Manager attended and promoted the DOE Annual small Business Conference in Seattle	ED-3	Attended
JUNE 12	U.S. Congresswoman Melissa Hart/SBA Business Matchmaking Workshop	Cranberry, PA Regional Learning Alliance Pittsburg Office Attending	ED-3	Attended
JUNE 12	U.S. Small Business Administration National Business Woman's Conference Matchmaking Event www.wbiznet.biz/wbc/home.htm	Washington, DC JW Marriott Hotel OSDBU participated	ED-3	Attended
JUNE 13	Congressman Ruben Hinojosa - Economic Development Issues Conference	Washington, DC Director Speake participating in Issues Conference LJ119 Jefferson Building	ED-3	Attended

JUNE 27- 30	The 7th Annual DOE Small Business Conference Expo & Matchmaking Forum SB Program Managers Meeting www.smallbusiness- outreach.doe.gov	Seattle, WA Seattle Convention Center OSDBU and Director hosted and conducted national Confernece	ED3	Attended
JUNE 26- 29	The National Veterans Small Business Conference	Las Vegas, NV Greg Gonzales, SBPM/NNSA, representing DOE.	ED-3	Attended
JULY 31	Senator Lindsey Graham's Small Business Seminar MANA National Hermanitas Summer	Columbia, SC Director Speake participating Crystal City, VA	ED-3	Attended
JULY 19	Institute <u>www.hermana.org</u>	Director participated	ED-3	Attended
JULY 26-28	Texas Association of Mexican American Chamber of Commerce (TAMACC) El Paso Chamber	El Paso, TX Had Regional support who participated in Expo	ED-3	Attended
AUG. 10	Illinois Hispanic Chamber of Commerce Business Expo	Chicago, IL Regional Support	ED-3	Attended
AUG. 16	US Women's Chamber of Commerce- National Procurement Council www.nationalprocurementcouncil.org	Washington, DC OSDBU participated	ED-3	Attended
AUG. 21	Senate Committee on Indian Affairs "Roundtable on Federal Contracts and Indian Tribes"	Bismark, ID Regional participation	ED-3	Attended
AUG. 29- SEPT. 1	MED WEEK (Dept. of Commerce) Minority Business Development Agency (MBDA) <u>www.commerce.gov</u>	OMNI Shoreham Hotel, Washington, DC OSDBU participated	ED-3	Attended

AUG. 24-25	Veteran's Business Journal Veteran-	Annapolis, MD	ED-3	Attended
	owned Business Expo	OSDBU participated		
SEPT. 7-9	Latina Style National Symposium-Small	Washington, DC	ED-3	Attended
	Business	OSDU participated		
SEPT. 11-	Women Impacting Public Policy Expo	Washington, DC	ED-3	Attended
12		OSDBU participated		
	27 TH USHCC Annual National Convention	Philadelphia, PA		
SEPT. 22-	& Business Expo	Director participated	ED-3	Attended
23				
SEPT. 21-	Veteran Owned Business East Expo	Hampton, VA	ED-3	Attended
22		VOB East Expo		
		Regional participation		
SEPT. 29	Ohio Hispanic Chamber of Commerce-	Columbus, OH	ED-3	Attended
	Business Awards	Director Speake was the keynote		
OCT. 5-6	GSA-Service Disabled Small Business	Albuquerque, NM	ED-3	Attended
	Conference www.GSA.gov	Regional Support		
OCT. 11	Association of Procurement Technical	Bethesda, MD	ED-3	Attended
	Assistance Conference	Director Speake participated		
	U.S. Indian American Chamber of	Washington DC		
OCT. 11	Commerce (USIACC) – U.S. Department	OSDBU and Senior DOE staff	ED-3	Attended
	of Energy "Business Network" Reception	participated		
OCT. 12	U.S. Indian American Chamber of	Washington, DC	ED-3	Attended
	Commerce (USIACC) Expo	Renaissance Hotel		
		Director Speake on panel and		
		OSDBU staff participated		
OCT. 25-26	Diversity & Women's Leadership	Washington, DC	ED-3	Attended
	Summit and Gala	Organization of States Buildings		
	<u>www.bwni.com</u>	Director participated		

OCT. 31	Women Impacting Public Policy Leadership Conference Call (WIPP) <u>www.wipp.org</u>	Washington, DC Director Speake participated in Procurement Conference call	ED-3	Attended
NOV. 30	US Women's Chamber of Commerce National Procurement Council-Virtual Network	Washington, DC OSDBU staff & NNSA participated	ED-3	Attended
DEC. 12-13	GSA "Opening Doors" Veteran-Owned, Disabled Veteran Owned & HUBZone Outreach Conference. <u>www.gsa.gov</u>	Indian Wells, CA Regional Support	ED-3	Attended

# EXHIBIT 4

#### Department of Energy Listing of Mentors and Protégés Mentor-Protégé Program

	Mentor - Fronge Frogram			Decemb	er 11, 2006	
Mentor	Protégé	Protégé SB Status	Expiration	Program Contracting Activity	SBPM(s)	Status of Mentoring Agreement
1. Advanced Resource Technologies, Inc. 2800 Eisenhower Avenue, 4 th Fl. Alexandria, VA 22314 Charles Anderson (703)836-8811	Performance-based Solutions, Inc. (PbSi) 1800 Diagonal Road Center, Suite 600 Alexandria, VA 22314 Jacqueline Woodard, President/CEO (703) 836-4092	SB, SDB, 8(a), WOSB	7/29/08	EM/Savannah River	Kay Rash/ David Hepner	Active
charles.anderson@teamarti.com	jwoodard@taskpbsi.com					
2. Bechtel Jacobs Company, LLC East Tennessee Technology Park Hwy. 58 P.O. Box 4699 Oak Ridge,TN 37831 McArthur Moore (865)576-3847 mzo@bjcllc.org	Restoration Services, Inc. 100 Westview Lane Oak Ridge, TN 37831 Richard D. Ferguson, Vice President (865) 241-1148 <u>rferguson@rsienv.com</u>	SB,	12/17/07	EM/Oak Ridge	Kay Rash/ Freda Hopper	Active
3. Bechtel BWXT Idaho, LLC 2525 North Fremont Avenue, Idaho Falls, ID 83415 Michelle Wiest 208-526-0634 michelle.wiest@inl.gov Cathy L. Salazar (SBPM) 208-526-3072	North Wind, Inc. 545 Shoup Avenue, Suite 200 Idaho Falls, ID 83405 Sylvia Medina, President 208-528-8718 <u>smedina@nwindenv.com</u> (Natalie Packer)	SB, SDB, 8(a), WOSB	6/24/07	EM/ Idaho	Kay Rash/ Maria Mitchell	Active
4. Bechtel National, Inc. Hanford Waste Treatment 2435 Stevens Center Pkwy. Richland, WA 99352	Timberline Process and Controls, Inc. 44208 SE 159 th Street	SB, SDB	1/17/07	EM/Office of River Protection	Kay Rash/	Active

Ronald F. Naventi	North Bend, WA 98045					
509-371-2330	(425) 888-3335					
Carrie Brittain	Randy Tweten, President					
<u>cjbritta@bechtel.com</u>	rtweten@msn.com					
5. Bechtel National, Inc.	Tempo Fabricators, Inc.			EM/Office of River	Kay Rash/	Active
Hanford Waste Treatment	3436 Airport Dr.	SB,	11/23/07	Protection	Kay Kasii/	
2435 Stevens Center Pkwy.	Bellingham, WA 98226	SDB		Protection		
Richland, WA 99352	Pete Chapman	~				
Ronald F. Naventi	-					
509-371-2330	360-734-3600 ex.3323					
Carrie Brittain	pchapman@dbnw.com					
cjbritta@bechtel.com						
6. BWXT-Y-12, LLC	<b>Tennessee State University</b>	HBCU	6/01/07	NNSA/ Oak Ridge	Gary Lyttek/	Active
P.O. Box 2002	3500 John Merritt Blvd.	IIBCU	0/01/07	MINDA/ Oak Kluge	Freda	Acuve
Oak Ridge, TN 37831	Nashville, TN 37209-1561				Hopper	
Gloria D. Mencer	Dr. Maria Thompson				nopper	
865-576-2090	615-963-7644					
mencergd@y12.doe.gov	mthompson@tnstate.edu					
7. BWXT-Y-12, LLC	Legacy Resource Consulting	SB,	4/11/07	NNSA/ Oak Ridge	Gary Lyttek/	Active
P.O. Box 2002	Corporation	SD, SDB,	4/11/07	ININGA/ Oak Kluge	Freda	Acuve
Oak Ridge, TN 37831	137 Union Valley Road	SDВ, 8(а),				
lwa@y12.doe.gov	Oak Ridge, TN 37830	WOSB			Hopper	
Gloria D. Mencer (SBPM)	Chiquita Young, President/CEO	WUSD				
865-576-2090	615-776-1537					
mencergd@y12.doe.gov	615-776-1547 (Fax)					
	legacyrcc@comcast.net					
8. BWXT-Y-12, LLC	MS Technology, Inc.	SB,	8/11/07	NNSA/ Oak Ridge	Gary Lyttek/	Active
P.O. Box 2002	137 Union Valley Road	SD, SDB,	0/11/0/	MINDA/ Uak Kinge	Freda	Acuve
Oak Ridge, TN 37831	Oak Ridge, TN 37830	500,			Hopper	
Robert Waters	Harbans Singla, President				riopper	
865-576-8500	865-483-0895					
lwa@y12.doe.gov	865-482-5396 (Fax)					
Gloria D. Mencer (SBPM)	hsingla@mstechnology.com					
865-576-2090						
mencergd@y12.doe.gov						
9. BWXT-Y-12, LLC	Haselwood Enterprises, Inc.	SB,			Gary Lyttek/	

P.O. Box 2002	1009 Commerce Park Drive, Suite 300A	SDB,	3/31/07	NNSA/ Oak Ridge	Freda	Active
Oak Ridge, TN 37831	Oak Ridge, TN 37830				Hopper	
Robert Waters	Rose Wood, President					
865-576-8500	865-483-7007					
lwa@y12.doe.gov	woodhasel@aol.com					
Gloria D. Mencer (SBPM)						
865-576-2090						
mencergd@y12.doe.gov						
10. BWXT-Y-12, LLC	South Carolina State University					
P.O. Box 2002	300 College St. NE		0/20/00		Gary Lyttek/	Active
Oak Ridge, TN 37831	Orangeburg, SC 29117	HBCU	9/30/08	NNSA/OAK	Freda	Renewal
Robert Waters	Dr. Kenneth Lewis			RIDGE	Hopper	signed on
865-576-8500	865-574-9879					August 31,
lwa@y12.doe.gov	KL1@y12.doe.gov					2006
Gloria D. Mencer (SBPM)						
865-576-2090						
mencergd@y12.doe.gov						
11. BWXT-Y-12, LLC	East Tennessee Mechanical Contractors,					
P.O. Box 2002	Inc.	SB,	3/31/07	NNSA/Oak	Gary Lyttek/	Active
Oak Ridge, TN 37831	109 Bertrand St. NE	SDB		Ridge	Freda	
Robert Waters	Knoxville, TN 37917				Hopper	
865-576-8500	Mark Deathridge					
Gloria D. Mencer (SBPM)	865-522-6108					
865-576-2090 mencergd@y12.doe.gov	etmccorp@etmc -inc.com					
12. BWXT-Y-12, LLC	G2 Engineering & Management Inc.					
P.O. Box 2002	101 Donner Drive	SB,	3/31/07	NNSA/Oak	Gary Lyttek/	Active
Oak Ridge, TN 37831	Oak Ridge, TN 37830	SDB		Ridge	Freda	
Robert Waters	Michael Twine			8	Hopper	
865-576-8500	865-482-4271					
Gloria D. Mencer (SBPM)	mike.twine@g2em.com					
865-576-2090	8					
mencergd@y12.doe.gov						
13. BWXT-Y-12, LLC	Fisk University		1		1	1
P.O. Box 2002	· ·	HBCU	9/18/08	NNSA/Oak	Gary Lyttek/	Acti ve
Oak Ridge, TN 37831				Ridge	Freda	
Robert Waters				8	Hopper	

865-576-8500 Gloria D. Mencer (SBPM) 865-576-2090 mencergd@y12.doe.gov						
14. BWXT-Y-12, LLC P.O. Box 2002 Oak Ridge, TN 37831 Robert Waters 865-576-8500 Gloria D. Mencer (SBPM) 865-576-2090 mencergd@y12.doe.gov	American Defense Services, Inc. 3333 West Napoleon Avenue, Suite 104 Metairie, LA 70001-2882 Ralph L. Person, Pres. (504) 837-4109	SB, SDVO SBSB	9/15/07	NNSA/Oak Ridge	Gary Lyttek/ Freda Hopper	Active
15. BWXT-Y-12, LLC P.O. Box 2002 Oak Ridge, TN 37831 Robert Waters 865-576-8500 Gloria D. Mencer (SBPM) 865-576-2090 mencergd@y12.doe.gov	Alabama State University P.O. Box 271 Montgomery, AL 36101-0271 Dr. Percy J. Vaughn, Jr., Dean (334) 229-4124	HBCU	9/15/07	NNSA/Oak Ridge	Gary Lyttek/ Freda Hopper	Active
16. CH2M Hill, Inc. 3190 George Washington Way, Richland, WA 99352 Leslie Wiberg (509) 372-3457 <u>leslie d wiberg@rl.gov</u>	Williams Professional Services, LLC 633 17th St. Suite 1600 Denver, CO 80202 Spencer Williams        	SB, SDB	2/25/07	EM/Office of River Protection,	Kay Rash/	Active
17. DynMcDermott Petroleum Operations Company 850 South Clearview Parkway New Orleans, LA 70123 Michael Vermeulen 504-734-4625 michael.vermeulen@spr.doe.gov	Gem Technology 2307 Douglas Rd., Fi fth Floor Miami, FL 33145-3056 Livia Arnaiz 305-447-1344 joeeaston@gemtechnology.com	SB, SDB,	3/31/06	FE/Strategic Petroleum Reserve	Anita Bedrosian/ Geralyn Champagne- Funk	Active
18. DynMcDermott Petroleum Operations Company	NU Technology, Inc. 11413 S. Easterlyn Circle	SB,	11/9/07	FE/Strategic	Anita	Active

850 South Clearview Parkway New Orleans, LA 70123	New Orleans, LA 70128 Arnold Fletcher, Jr.	SDB		Petroleum Reserve	Bedrosian/ Geralyn	
Michael Vermeulen	Chief Technical Officer				Champagne-	
504-734-4625	(504) 245-1244				Funk	
michael.vermeulen@spr.doe.gov	nutech@bellsouth.net					
19. DynMcDermott	BGI Contractors, Inc.	SB,				
Petroleum Operations Company	P.O. Box 22077	SDB	11/9/07	FE/Strategic	Anita	Active
850 South Clearview Parkway	Beaumont, TX 77720			Petroleum	Bedrosian/	
New Orleans, LA 70123	A.B. Bernard, Jr.			Reserve	Geralyn	
Michael Vermeulen	409-833-0303				Champagne-	
504-734-4625	mail@bgicontractors.com				Funk	
michael.vermeulen@spr.doe.gov						
20. Fluor Hanford, Inc.	Randolph Construction Services, Inc.	SB,	3/16/07	EM/Richland	Var	Active
2420 Stevens Center	116 West Bonneville	WOSB		ENI/Richland	Kay	Acuve
Richland, WA 99354	Pasco, WA 99301-1009				Rash/Melanie	
Susan Stein	Lori Cook				P. Fletcher	
509-376-6353	509-545-5404					
Ron Schumacher	Jamie					
509-372-0041	509-545-5404					
V.J. Meadows (SBPM)	jnadams@randolphcs.com					
21. Framatome ANP, Inc.	Porter House, Inc.	SB,	5/25/07	EM/Oal D'Ia	TZ -	
An AREVA and Siemens Company	211 Pleasant Home Rd. Ste.A-2	SDB		EM/Oak Ridge	Kay Rash/Freda	Active
7207 IBM Drive, CLT-ID	Augusta, GA 30907					
Charlotte, NC 28262	(706) 863-4662				Hopper	
(704) 805-2080	(706) 863-8835					
(704) 756-0481	David Porter					
robert.edmonds@framatome -anp.com	dporter@porterhouseinc.com					
22. Jacobs Engineering Group, Inc.	E2 Consulting Engineers				3.6	Active
125 Broadway Ave.	1900 Powell St., Suite 250	SB,	5/24/07	SC/	Martin	
Oak Ridge, TN 37831	Emeryville, CA 94608	SDB		Oak Ridge	Rubenstein/	
Steve Hodges	Hersh Saluja			0	Freda	
865-220-4837	510-652-1164				Hopper	
steve.hodges@jacobs.com	hersh.saluja@e2.com					
23. Oak Ridge Associated Universities	H&M Enterprises	GD				
P.O. Box 117	109 Bertrand Street	SB,	4/24/07	SC/Oak Ridge	Martin	Active
Oak Ridge, TN 37831	Knoxville, TN 37917	SDB			Rubenstein/	
Ernest Whitaker	Henry T. Perry, President				Freda	

865-241-4887 865-576-9385 (Fax) whitakee@orau.gov	865-522-6108 865-947-9602 <u>hm_enterprises@mindspring.com</u>				Hopper	
24. Oak Ridge Associated Universities P.O. Box 117 Oak Ridge, TN 37831 Ernest Whitaker 865-241-4887 865-576-9385 (Fax) whitakee@orau.gov	Integrated Solutions & Services, Inc. 318 North Gay Street, Suite 202 Knoxville, TN 37917 (865) 524-5223 (865) 524-5175 tjones@intsolutions.net	SB, SDB	6/2/07	SC/Oak Ridge	Martin Rubenstein/ Freda Hopper	Active
25. Oak Ridge Associated Universities P.O. Box 117 Oak Ridge, TN 37831 Ernest Whitaker 865-241-4887 865-576-9385 (Fax) whitakee@orau.gov	Cindy Zeng 1200 Colorado Bend Bogart, Georgia 30622 (770) 725-6540 (705) 202-3813 cindy.zeng@charter.net	SB, SDB	6/2/07	SC/Oak Ridge	Martin Rubenstein/ Freda Hopper	Active
26. Oak Ridge Associated Universities P.O. Box 117 Oak Ridge, TN 37831 Ernest Whitaker 865-241-4887 865-576-9385 (Fax) whitakee@orau.gov	StaffMe.Net	SB, SDB	8/31/08	SC/Oak Ridge	Martin Rubenstein/ Freda Hopper	Active
27. Pacific Northwest Nat'l Lab Battelle Memorial Institute Pacific Northwest Division P.O. Box 999 Richland, WA 99352 Andrea R. Melius (SBPM) 509-376-3721	ProWorks Corporation 61600 S.W. Western Blvd., Suite 230 Corvallis, OR 97333 Susan Prothero, V.P. of Operations 541-752-9885 <u>susan@proworks.com</u>	SB, SDB	3/1/07	SC/Oak Ridge	Martin Rubenstein/F reda Hopper	Active

andrea@pnl.gov						
28. Parsons Infrastructure &	Rem Engineering Services	~~~				
Technology Group, Inc.	3552 Collins Ferry Road	SB,	5/30/07	FE/Nat'l Energy	Maryjane	Active
Bldg. 93, Room 308	Morgantown, WV 26505	SDB		Technol-ogy Lab	Roland	
P.O. Box 618	Esmail Monazam				/Larry	
South Park, PA 15129	esmail.monazam@netl.doe.gov				Sullivan	
Debra Smerkol						
412-386-5759						
412-386-4542 (Fax)						
Debra.Smerkol@netl.doe.gov						
29. Sandia National Laboratories	Network Architechs	SB,	3/25/07	NNSA/	Gary Lyttek/	Active
P.O. Box 5800	1720 Louisiana Blvd NE	SDB,		Albuquerque	Gregory	
Albuquerque, NM 87185	Albuquerque, NM 87110	8(a)		Albuquelque	Gonzales/Lilli	
Nora Armijo	Debbie Maestas-Traynor				an Retallack	
mnarmij@sandia.gov	dmaestas@netarch.com				un recunuer	
Victor Chavez	(505) 256-9047					
vachave@sandia.gov						
(505) 845-9855						
30. Science Applications International	Software Control International	SB,	4/5/07	SC/Oak Ridge	Martin	Active
151 Lafayette Drive	801 North Fairfax Street, Suite 300	SDB,			Rubenstein	
P.O. Box 2501	Alexandria, VA 22314	<b>8</b> (a),			Freda	
Oak Ridge, TN 37831	(703) 739-6600 x3005	WOSB			Hopper	
(865) 425-5202	Gerald L. Pizer				1.opper	
Terrell L. Hicks	GPIZER@SCIWORLD.COM					
Terrell.L.Hicks@saic.com						
<b>31. Science Applications International Corp.</b>	Mele Associates, Inc.	SB,	12/17/07	SC/Oak Ridge	Martin	Active
151 Lafayette Drive	14660 Rothgeb Drive,	SDB			Rubenstein	
P.O. ox 2501	Suite 102				Freda	
Oak Ridge, TN 37831	Rockville, MD 20850				Hopper	
(865) 425-5202	(240) 453-6990				1.opper	
Terrell L. Hicks	Melvin H. Chiogioji, President					
Terrell.L.Hicks@saic.com	mel@meleassociates.com					
32. Sentech, Inc.	New West Technologies, LLC	SB,	3/15/07	EE/Golden Field	Turnetta	Active
7475 Wisconsin Avenue	383 Inverness Parkway	SDB		Office and Hdqtrs.	Cook/Aleta	
Ste. 900	Suite 330			Proc. Ofc.	Boylan	
Bethesda, MD 20814	Englewood, CO 80112					
(301) 654-7224	(303) 792-3736					

Rajat K. Sen, President	James S. Williamson, President					
rsen@sentech.org	jsw@newwesttech.us					
33. Strategic & Learning Services, Inc.	The Water Lady	SB,	8/01/07	NNSA/	Gary Lyttek/	Active
6100 Seagull Lane, NE	P.O. Box 91604	SDB		Albuquerque	Gregory	
Albuquerque, NM 87109	Albuquerque, NM 87199			mbuquerque	Gonzales/Lilli	
Vince Murphy	(505) 856-0033				an Retallack	
(505) 823-2000	anne@waterlady.biz				un Retunitek	
<u>vmurphy@slsinc.com</u>						
34. Technology & Management Services,	Performance Excellence Partners, Inc.	SB,	11/9/07	EE/	Turnetta	Active
Inc.	20911 Cabrillo Lane	SDB,			Cook/	
18757 North Frederick Road	Huntington Beach, CA 92646	<b>8</b> (a)				
Gaithersburg, MD 20879	(714) 374-1140					
(301) 670-6390, Ext. 167	Rachel E. Ramirez, President					
Vic Trunzo, Director of Consulting Services	Rachel.ramirez@verizon.net					
vtrunzo@tms -hq.com						
35. Tetra Tech, Inc.	AHTNA Government Services Corp.	SB,	4/11/07	EM/	Kay Rash/	Active
3200 George Washington Way, Suite G	3003 Minnesota Avenue, Suite. 301	SDB,		Richland	Linda	
Richland, WA 99352	Anchorage, AK 99503	8(a),		Kiemanu	Jarnigan	
Mark Gerboth	(916) 372-2000	Native			ouringun	
(509) 372-5800	Christopher R. Smith	Americ				
mark.gerboth@tteci.com	csmith@ahtnagov.com	an				
36. UT-Battelle, LLC	Information International Associates,	(TR)	6/16/07		3.5 .1	
Oak Ridge National Laboratory,	Inc.	SB,		SC/Oak Ridge	Martin	Active
One Bethel Valley Road	1009 Commerce Park Drive, Suite 150	WOSB			Rubenstein/	
Oak Ridge, TN 37831 Will D. Minter	P. O. Box 4219				Freda	
865-574-9803	Oak Ridge, TN 37831				Hopper	
Minterwd@ornl.gov	Bonnie C. Carroll, President					
	865-481-0388, ext. 112					
	bcarroll@infointl.com					
37. UT - Battelle, LLC	Precision Engineering Contracting	CD	9/22/09	60/0-1	Marth	
Oak Ridge National Laboratory	Services, Inc.	SB,	8/23/08	SC/Oak	Martin	Active
One Bethel Valley Road		SDB		Ridge/	Rubenstein/	
P.O. Box 2008,					Freda	
Oak Ridge, TN 37831					Hopper	
Will Minter						
(865-) 574-9803						

Minterwd@ornl.gov						
38. UT - Battelle, LLC	Brandan Enterprises, Inc.	CD	0/22/00	80/0-1	Marth	A
Oak Ridge Nati onal Laboratory		SB,	8/23/08	SC/Oak	Martin	Active
One Bethel Valley Road		SDB		Ridge/	Rube nstein/	
P.O. Box 2008,					Freda	
Oak Ridge, TN 37831					Hopper	
Will Minter						
(865-) 574-9803						
Minterwd@ornl.gov						
<b>39. UT - Battelle, LLC</b>	National Resource Management, LLC	SB,	8/23/08	SC/Oak	Martin	Active
Oak Ridge National Laboratory		SD, SDB	8/25/08		Rubenstein/	Acuve
One Bethel Valley Road		SDB		Ridge/	Freda	
P.O. Box 2008,					Hopper	
Oak Ridge, TN 37831					nopper	
Will Minter						
(865-) 574-9803						
Minterwd@ornl.gov						
40. UT - Battelle, LLC	Management Solutions, LLC	SB,	8/23/08	SC/Oak	Martin	Active
Oak Ridge National Laboratory		SD, SDB	0/23/00	Ridge/	Rubenstein/	Acuve
One Bethel Valley Road		SDB		Kluge/	Freda	
P.O. Box 2008,					Hopper	
Oak Ridge, TN 37831					nopper	
Will Minter						
(865-) 574-9803						
Minterwd@ornl.gov						
41. UT - Battelle, LLC	Spectrum, Inc.	SB,	8/23/08	SC/Oak	Martin	Active
Oak Ridge National Laboratory		SD, SDB	0/23/00	Ridge/	Rubenstein/	Acuve
One Bethel Valley Road		500		Kluge/	Freda	
P.O. Box 2008,					Hopper	
Oak Ridge, TN 37831					nopper	
Will Minter						
(865-) 574-9803						
Minterwd@ornl.gov						

42. Washington Closure Hanford, LLC	TerranearPMC, LLC	SB, SDB	11/21/07	EM/Richland	Kay Rash/Linda Jarnigan	Active
43. Washington Closure Hanford, LLC		SB SDB	11/21/07	EM/Richland	Kay Rash/Linda Jarnigan	Active
44. Washington Group International, Inc. Energy and Environment 106 New Berry Street, SW Aiken, SC 29801 David A. Pethick, Sr. V.P. (803) 502-9972 david.pethick@wgint.com	Innovative Technical Solutions, Inc. 2730 Shadelands Drive, Suite 100 Walnut Creek, CA 94598 Devendra (Dev) K. Shukla, President (925) 946-3109	SB, SDB, 8(a)	3/30/07	EM/Savannah River	Kay Rash/David Hepner	Active
45. Washington Group International, Inc. Energy and Environment 106 New Berry Street, SW Aiken, SC 29801 David A. Pethick, Sr. V.P. (803) 502-9972 david.pethick@wgint.com	E2, Inc. 1000 Commerce Park Drive Oak Ridge, TN 37830 Richard D. Sain, Bus. Dev. Mgr. (865) 482-2021	SB, SDB	8/10/07	EM/Savannah River	Kay Rash/David Hepner	Active
46. Washington TRU Solutions LLC P.O. Box 2078 Carlsbad, NM 88221 Robert Prentiss, C.P.M. 505-234-3264 bob.prentiss@wipp.ws	Hall Machine & Welding Company 102 W. Mermod Carlsbad, NM 88220 505-887-1143 505-887-1146 David Hall, President davidhall@hallmachine.com	SB, SDB	12/3/07	EM/Ohio	Kay Rash/ Mary Jones	Active
47. Washington Savannah River Company Aiken, SC 29808 Robert Harris	Beta South Technology 999 Windy Hill Road Smyrna, GA 30080	SB, SDB	10/17/07	EM/ Savannah River	Kay Rash/ David	Active

803-952-6162	(770) 436-5666				Hepner	
bob.harris@srs.gov	Keith Hollman, President					
	Keith.hollman@betasouth.net					
48. Washington Savannah River Company	Diversified Supply, Inc.	SB,	10/17/07	EM/	Kay Rash/	Active
Aiken, SC 29808	210 N. Highland Street	SDB		Savannah River	David	
Robert Harris	Chattanooga, TN 37404				Hepner	
803-952-6162	(423) 698-1551				incplier	
bob.harris@srs.gov	(423) 698-1554 (Fax)					
	1-800-865-1551					
	Dan K. Anderson, President					
	dkanderson@diversifiedsupply.com					
49. Washington Savannah River Company	VEETech, P.C.	CD	10/17/07		V. D. l./	A
Aiken, SC 29808	942 Millbrook Avenue,	SB, SDB	10/17/07	EM/ NNSA/	Kay Rash/ Gary Lyttek/	Active
Robert Harris	Suite 6	SDB		Savannah River	David	
803-952-6162	Aiken, SC 29803				2000	
bob.harris@srs.gov	Amitava Sarkar, P.E., President				Hepner	
	803-641-0085					
	803-641-9006 (Fax)					
	asarkar@veetechpc.com					
50. Washington Savannah River Company	Emery Corporation	an a	10/15/05			
Aiken, SC 29808	Highway 181 North	SB,	10/17/07	07 EM/ NNSA/ Savannah River	Kay Rash/	Active
Robert Harris	P.O. Box 1104	SDB			Gary Lyttek/	
803-952-6162	Morganton, NC 28655				David	
bob.harris@srs.gov	(800) 255-0537				Hepner	
	Mark Emery, President					
	emerycorp@charter.net					
51. Washington Savannah River Company	Janeice Products Company	SB, SDB	,	EM/ NNSA/ Savannah River	Kon Doch/	Active
Aiken, SC 29808	1084 Williston Road				Kay Rash/	Acuve
Robert Harris	Aiken, SC 29803				Gary Lyttek/ David	
803-952-6162	(803) 652-3025				20110	
bob.harris@srs.gov	(803) 652-3026 (Fax)				Hepner	
	Willie Kelly, President					
	williekelly@janeiceproducts.com					

52. Washington Savannah River Company Aiken, SC 29808 Robert Harris 803-952-6162 bob.harris@srs.gov	Clark Atlanta University 223 James P. Brawley Dr., SW Atlanta, GA 303 404-880-8501 404-880-8995 Walter D. Broadnax, President <u>kbota@cau.edu</u> (Dr. K. Bota) Conrad Ingram CIngram@cau.edu	HBCU	10/17/07	EM/ NNSA/ Savannah River	Kay Rash/ Gary Lyttek/ David Hepner	Active
53. Washington Savannah River Company Bldg. 730-4B, 2143 Aiken, South Carolina 29808 Diane B. Still 803-952-61723 Robert Harris 803-952-6162 bob.harris@srs.gov	KQ Services, Inc. 7274 Bankhead Hwy, St. B Douglasville, GA 30134 Jerome Millender, President 770-489-0244 Jerome@kqservices.com	SB, SDB	3/1/07	EM/Savannah River	Kay Rash/Dave Hepner	Active
54. Washington Savannah River Bldg. 730-4B, 2143 Aiken, SC 29808 Diane B. Still 803-952-6172 ex.3 Robert Harris 803-952-6162 bob.harris@srs.com	J&B Construction & Services, Inc. 3550 Gordon Highway Grovetown, GA 30801 H. Jerome Jones 706-650-1512 JBConstSvc@aol.com	SB. SDB	6/14/07	NNSA/ EM/ Savannah River	Gary Lyttek/ Kay Rash/ David Hepner	Active
55. Washington Savannah River Company Bldg. 730-4B, 2143 Aiken, SC 29808 Diane B. Still 803-952-6172 ex.3 Robert Harris 803-952-6162 bob.harris@srs.com	G.A. Brown Welding & Construction 911 Bath Edie Rd. Blythe, GA 30805 George A. Brown 706-592-2273 <u>brown.george@worldnet.att.net</u>	SB. SDB	8/14/07	EM/ NNSA/ Savannah River	Kay Rash/ David Hepner Gary Lyttek	Active
56. Washington Savannah River Company Bldg. 730-4B, 2143	Astrid Contract Technical Services, Inc.	SB,	8/23/08	EM/ NNSA/ Savannah River	Kay Rash/	Active

Aiken, SC 29808 Diane B. Still 803-952-6172 ex.3 Robert Harris 803-952-6162 <u>bob.harris@srs.com</u>	797 S. Main Street New Ellenton, SC 29809 Astrid A. Stuard, Pres. (803) 652-8600 astrid@actsincorporated.com	SDB			David Hepner Gary Lyttek	
57. Washington Savannah River Company Bldg. 730-4B, 2143 Aiken, SC 29808 Diane B. Still 803-952-6172 ex.3 Robert Harris 803-952-6162 bob.harris@srs.com	Still Water Tool & Manufacturing Co. 375 Cannon Bridge Road P.O. Box 464 Orangeburg, SC 29115 Kim McCuney (803) 534-8555	SB, SDB	8/23/08	EM/ NNSA/ Savannah River	Kay Rash/ David Hepner Gary Lyttek	Active

Note: Expiration dates are for internal use only.