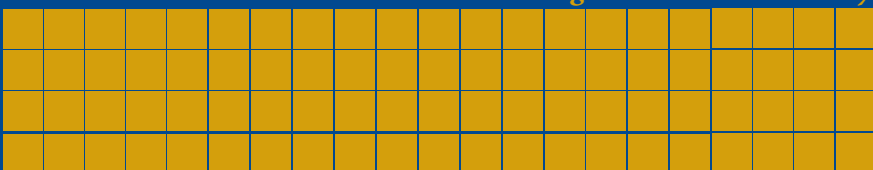


Final Strategic Plan for FY 2007–FY 2011

Measuring the Nation's Economy.





DRIVEN BY A MISSION...



The Bureau of Economic Analysis (BEA) promotes a better understanding of the U.S. economy by providing the most timely, relevant, and accurate economic accounts data in an objective and cost-effective manner.

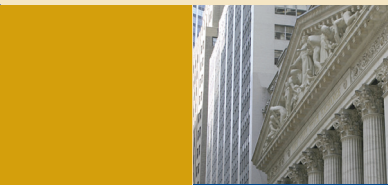
INSPIRED BY A VISION...



To be the world's most respected producer of economic accounts.

GUIDED BY OUR VALUES...

- ☐ Integrity
- ☐ Quality
- ☐ Excellence
- ☐ Responsiveness
- ☐ Innovation



Challenges Facing BEA for FY 2007-FY 2011

- ☐ Measuring the 21st Century knowledge economy.
- ☐ Maintaining the accuracy of BEA's economic accounts.
- ☐ Moving beyond excellence in management.

BEA's Strategic Objectives for FY 2007-FY 2011

- Strategic Objective 1: CUSTOMERS → Make BEA's economic accounts and services more responsive to the needs of its customers and partners.
- Strategic Objective 2: EMPLOYEES → Attract, develop, and retain a highly qualified, diverse workforce prepared to innovate and improve BEA's statistics.
- Strategic Objective 3: MANAGEMENT → Upgrade resource management to support BEA's mission.
- Strategic Objective 4: STATISTICS → Upgrade BEA's economic statistics by improving statistical methodologies and source data and by using new technologies.

BEA's 2007 Performance Measures

Measure	Target
<i>Timeliness:</i> Reliability of delivery of economic data	> 95%
<i>Relevance:</i> Customer satisfaction	> 4.0 survey rating
<i>Accuracy:</i> Percent of GDP estimates correct	> 85% accuracy
Measuring the knowledge economy (Budget-related)	Successful completion of strategic plan related milestones
Improving GDP and the economic accounts (Budget-related)	
Accelerating economic estimates (Budget-related)	
Meeting U.S. international obligations (Budget-related)	

**Programs and New Initiatives
FY 2007-FY 2011**

BEA Strategic Plan for FY 2007-FY 2011

National Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
CUSTOMERS						
1.1	Communications About the National Income and Product Accounts (NIPAs)	Conduct NIPA data users' conference. Develop frequently asked questions (FAQs) for website.	Develop FAQs for website.	Develop FAQs for website.	Conduct NIPA data users' conference. Develop FAQs for website.	Develop FAQs for website.
1.2	Methodology Papers/ Documentation	Release updated "Introduction to National Accounting" and a guide for new users of the national accounts.	Begin drafting NIPA Concepts and Methods.	Complete and release NIPA Concepts and Methods.	Provide additional NIPA documentation.	Provide additional NIPA documentation.
1.3	NIH Biomedical Research & Development (R&D) Price Index	Prepare estimates of chain-type research and development (R&D) biomedical prices indexes for National Institutes of Health (NIH) under reimbursable contract.	Prepare estimates of chain-type R&D biomedical prices indexes for NIH under reimbursable contract.	Prepare estimates of chain-type R&D biomedical prices indexes for NIH under reimbursable contract.	Prepare estimates of chain-type R&D biomedical prices indexes for NIH under reimbursable contract.	Prepare estimates of chain-type R&D biomedical prices indexes for NIH under reimbursable contract.
EMPLOYEES						
1.4	National Accounts Training	Implement new employee orientation process. Conduct training on U.S. national accounts and on System of National Accounts (SNA).	Incorporate improvements to new employee orientation process. Incorporate improvements to the U.S. national accounts training. Develop online training for employees.	Implement online training. Conduct U.S. national accounts training.	Incorporate improvements to online training. Conduct U.S. national accounts training.	Conduct U.S. national accounts training.
MANAGEMENT						
1.5	Modernize and improve national accounts processes and systems	Continue to migrate income-side current estimates and test NIPA central system for these estimates. Evaluate results of NIPA central system for benchmark revisions. Begin to develop private and government capital stock processing systems modeled on the NIPA central system. Continue FAME conversions for current and annual estimates.	Use new systems to begin compiling NIPA comprehensive revision.	Continue to use new systems to compile NIPA comprehensive revision.	Continue FAME conversion for current-estimate and revision processing.	Evaluate processing systems and consider opportunities for modernization.

BEA Strategic Plan for FY 2007-FY 2011

National Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
1.6	Improve Major NIPA Revisions	Internal Steering Committee evaluates major methodological and definitional internal proposals for the comprehensive NIPA revision. Industry and national accounts teams test major internal proposals in the two account frameworks. Initial framework and proposals for flexible annual revisions are developed and reviewed.	Internal Steering Committee monitors implementation of major methodological and conceptual internal proposals for the NIPA comprehensive revision. Continue to develop procedures for flexible annual revisions in off-line systems.	Complete and release comprehensive NIPA revision. Internal Steering Committee monitors implementation of internal proposals for the comprehensive NIPA revision, continues to develop flexible annual revision procedures, and evaluates major proposals for the 2010 annual revision.	Implement flexible annual revision procedures. Internal Steering Committee monitors implementation of internal proposals for the 2010 annual NIPA revision and evaluates proposals for the 2011 annual NIPA revision.	Internal Steering Committee monitors implementation of internal proposals for the 2011 annual NIPA revision and evaluates internal proposals for the 2012 annual NIPA revision. Evaluate and improve flexible annual revision procedures as needed.
STATISTICS						
Programs						
1.7	National Income and Product Accounts (NIPA) Estimates	Prepare quarterly and annual estimates of GDP and NIPA tables for 2004–2007.	Prepare quarterly and annual estimates of GDP and NIPA tables for 2005–2008; prepare to incorporate the 2002 input-output (I-O) table.	Prepare quarterly estimates of GDP and NIPA tables. Complete and release comprehensive NIPA revision estimates for 1929–2009, incorporating 2002 I-O table.	Prepare quarterly estimates of GDP and NIPA tables.	Prepare quarterly estimates of GDP and NIPA tables.
1.8	Monthly Personal Income and Outlays	Prepare monthly estimates of personal income and outlays for 2004–2007.	Prepare monthly estimates of personal income and outlays for 2005–2008. Prepare to incorporate the 2002 I-O table.	Prepare monthly estimates of personal income and outlays. Complete and release comprehensive NIPA revision estimates for 1959–2009, incorporating 2002 I-O table.	Prepare monthly estimates of personal income and outlays.	Prepare monthly estimates of personal income and outlays.
1.9	Fixed Assets and Consumer Durable Goods	Prepare annual estimates of fixed assets and consumer durable goods for 2004–2006.	Prepare annual estimates of fixed assets and consumer durables for 2005–2007. Prepare to incorporate 2002 I-O table and 2002 capital flow table.	Complete and release comprehensive revision. Incorporate 2002 capital flow table. Prepare annual estimates of fixed assets and consumer durables for 1925–2008.	Prepare annual estimates of fixed assets and consumer durable goods for 2007–2009.	Prepare annual estimates of fixed assets and consumer durables for 2008–2010.

BEA Strategic Plan for FY 2007-FY 2011

National Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
1.10	International Submissions	Update NIPA and fixed asset estimates consistent with 1993 SNA for Organisation for Economic Cooperation and Development (OECD) including, for the first time, estimates by OECD product type and by International Standard Industrial Classification (ISIC). Prepare 2003–2006 Government Finance Statistics and quarterly International Financial Systems (IFS) for Treasury to submit to International Monetary Fund (IMF).	Update NIPA and fixed asset estimates consistent with 1993 SNA for OECD. Prepare 2004–2007 GFS and quarterly IFS for Treasury to submit to IMF.	Update NIPA and fixed asset estimates consistent with 1993 SNA for OECD. Prepare historical GFS and quarterly IFS estimates through 2008 for Treasury to submit to IMF.	Update NIPA and fixed asset estimates consistent with 1993 SNA for OECD. Prepare 2006–2009 GFS and quarterly IFS for Treasury to submit to IMF.	Update NIPA and fixed asset estimates consistent with 1993 SNA for OECD. Prepare 2007–2010 GFS and quarterly IFS for Treasury to submit to IMF.
Addressing Data Gaps and Other Shortcomings						
1.11	Extend research and development (R&D) satellite account into NIPAs	Develop prototype R&D satellite account.	Depending on the availability of funding, participate in update and research of R&D satellite account.	Depending on the availability of funding, participate in update and research of R&D satellite account.	Depending on the availability of funding, begin preparing for incorporation of R&D estimates into the NIPAs.	Depending on availability of funding, prepare proposal for incorporation into the NIPAs.
1.12	Improve Estimates Using Real-Time Data	Evaluate real-time scanner data from alternative sources; if the evaluation warrants, prepare an internal proposal to incorporate scanner data into PCE goods estimates. Continue work with Census on exact-match study.	If internal proposal is accepted, prepare PCE goods estimates incorporating real-time scanner data. Update measures of taxpayer nonfiling.	Release comprehensive revision. Update PCE goods estimates with real-time scanner data. Prepare internal proposals to use real-time registration data for new cars and light trucks.	Update PCE goods estimates with real-time scanner data. If internal proposals are accepted, prepare estimates using real-time registration data for new car and light truck estimates.	Update PCE goods estimates with real-time scanner data. Update motor vehicle estimates.

BEA Strategic Plan for FY 2007-FY 2011

National Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
1.13	Improve Income Estimates	Review most recent National Research Program and exact-match tabulations. Prepare improved industry estimates of noncompliance. Prepare a report that evaluates alternative approaches for extrapolating wages and salaries based on indicators such as tax collections, stock prices (to account for stock options), or other methods. Review pensions data from various sources and analyze the differences.	Begin to prepare industry estimates on a NAICS 2002 basis. Incorporate improved industry estimates for noncompliance for business transfer payments, health, pensions, and workers' compensation. Based on research, prepare and implement improvements to rental income and housing estimates.	Review the most recent measures of stock option activity and evaluate the impact of changes in financial reporting guidelines. If feasible, prepare separate measures for S corporations. Evaluate the accuracy of current-estimate wages. Assess the available IRS corporate informational returns and propose improvements to adjustments.	Continue evaluation of stock option measures. Prepare improved estimates of adjustments to corporate profits based on the evaluation of IRS corporate informational returns. Prepare a report that evaluates the accuracy of alternative current-estimate measures of corporate profits. If feasible, prepare income-side measures for SNA sectors. Evaluate income-side methodologies and identify overly complex elements.	If feasible, prepare and incorporate improved stock option measures. If approved, incorporate improved current-estimate measures of corporate profits. Propose streamlined methodologies for overly complex estimates.
1.14	Improve Estimates of Personal Consumption Expenditures	Review and reconcile 2002 Input-Output table for PCE estimates. For motor vehicle output, investigate consistency of unit production data and net export data. For motor vehicles, investigate price indexes used in private fixed investment and change in private inventories. Based on research outcomes, propose any needed improvements to motor vehicles estimates. Prepare internal proposal on air transport prices. Research methodology for insurance deflation and improvements to estimates of nonprofit institutions.	Begin to prepare comprehensive revision estimates. Prepare to incorporate the 2002 benchmark input-output estimates and Census merchandise line sales on a best-level basis for the comprehensive revision. If research warrants, finalize and implement internal proposal for real estimates of insurance.	Release comprehensive revision estimates, incorporating improvements and new classification. Update merchandise line sales data, and estimates of motor vehicles, nonprofit institutions, and air transport prices. If internal proposals are accepted, prepare estimates for additional uses of quarterly services survey (QSS) data.	Update estimates using QSS and merchandise line sales data, and estimates of motor vehicles, nonprofit institutions, and air transport prices. Prepare internal proposal for medical and hospitalization insurance benefits.	Update estimates using QSS and merchandise line sales data, and estimates of medical and hospitalization insurance benefits, motor vehicles, nonprofit institutions, and air transport prices.

BEA Strategic Plan for FY 2007-FY 2011

National Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
1.15	Improve Estimates of Private Investment	Critically evaluate contractor's final report on software prices and test alternative models for estimating custom and own-account software. Pending outcome of research, prepare internal proposals to incorporate improved custom and own-account software price indexes. Incorporate new inventory price weights for selected industries.	If internal proposals are accepted, develop and begin to incorporate new estimation methods for software prices.	Release comprehensive revision results. Conduct research on prices for multi-family structures and for high-tech equipment. Research expanded use of annual input-output estimates in private equipment estimates.	Conduct research on prices for multi-family structures and for high-tech equipment.	Research alternative indicators for private equipment.
1.16	Improve Government Sector Estimates	Prepare internal proposals and estimates on government property and casualty insurance, territorial adjustments, pension benefit guaranty corporation, and strategic petroleum reserve.	If internal proposals are accepted, begin to incorporate revised estimates of government property and casualty insurance programs, territorial adjustments, pension benefit guaranty corporation, and strategic petroleum reserve.	Release comprehensive revision results. Continue research on government inventories.	Based on research, prepare estimates of government inventories. Conduct research on nonprofit institutions and improving government functional classification.	Prepare internal proposals on nonprofit institutions and improved government functional classification.
1.17	Improve Fixed Asset Estimates	Evaluate the results of the research on nonresidential building contract data. Begin review of methodology for residential fixed assets. Research ways to improve investment by industry and by legal form.	Continue research on fixed asset issues. Propose and implement methodological changes to residential fixed assets as needed. Research ways to improve investment by industry and by legal form.	Research theory of used-asset valuation for motor vehicles in the NIPA and fixed asset estimates.	Reconcile net transactions in used assets in NIPA and fixed-asset accounts.	Continue research on fixed asset issues.

BEA Strategic Plan for FY 2007-FY 2011

National Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Improving Consistency and Integration With Other Accounts						
1.18	Improve Integration of National Accounts with Other U.S. Agency Statistics	Prepare a joint article with the Federal Reserve Board reconciling flow of funds and NIPA measures. Prepare a joint article with BLS describing differences between BEA's personal consumption deflator and BLS' consumer price index. Investigate differences between BEA and BLS estimates of employment and hours.	Investigate differences between the NIPAs and BLS productivity statistics; consider methods to reduce the differences. Update comparison of NIPAs and flow of funds measures. Prepare an article on conceptual issues in the design of a health satellite account. Continue research on data sources and methods for the development of a health satellite account.	Continue efforts to reconcile differences between the NIPAs and BLS productivity statistics. Update comparison of NIPAs and flow of funds measures.		
1.19	Research on National Accounts Concepts and Methods	Report on results for defined benefit pension plans and consider options for the NIPAS.	Based on outcome of research on defined pension plans, prepare estimates either as supplemental estimates or improved NIPA estimates.			
1.20	Improve Integration of National and Industry Accounts	Based on industry and national accounts feedback, prepare and evaluate improved prototype estimates within the two accounting frameworks. Industry and national accounts teams test major internal proposals in the two account frameworks.	Develop procedures for flexible annual revisions in off-line systems.	Continue to develop flexible annual revision procedures. Incorporate feedback from the industry and national accounts.	Implement flexible annual revision procedures. Incorporate feedback from the industry and national accounts.	Incorporate feedback from the industry and national accounts. Evaluate and improve flexible annual revisions procedures.
1.21	Improve Integration of Fixed Assets Estimates	Publish reconciliation of private fixed investment by type of asset. Conduct research and, if feasible, prepare internal proposals on harmonizing the classifications of structures.	Prepare additional internal proposals, as needed.	Incorporate harmonized classification for nonresidential structures along with incorporation of 2002 capital flow table.	Review and implement internal revision proposals.	Review and implement internal revision proposals. Continue research on capital stock.

BEA Strategic Plan for FY 2007-FY 2011

National Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Improving Consistency With International Standards						
1.22	Research and Update PCE Classifications	Prepare historical estimates consistent with recommendations for updated PCE classification; prepare internal proposal to update NIPA tables.	Begin to prepare comprehensive revision estimates using the new PCE classification.	Release comprehensive revision estimates based on the new PCE classification	Continue preparing estimates based on new classification. Prepare stock of consumer durable goods consistent with the new PCE classification.	Continue preparing estimates based on new classification.
1.23	Improve Government Sector Estimates	Conduct research on enterprise and pension plan sectoring, on positive returns to government capital, and on real output measures.		Release comprehensive revision results. Resume research on enterprise and pension plan sectoring, on real output measures, and on positive returns to government capital.	Prepare an internal proposal on positive returns to government capital. Conduct research on enterprise and pension plan sectoring and on real output measures.	Prepare internal proposals on enterprise and pension plan sectoring and on real output measures of government.
1.24	Improve Consistency with International Standards of Fixed Assets	Conduct research and, if feasible, prepare an internal proposal on reclassifying disaster adjustments from depreciation (in NIPA income components) to "other changes in volume of assets" (in fixed assets). Conduct research on capitalizing acquisition costs of residential dwellings.	If internal proposal is accepted, reclassify disaster adjustments from depreciation to "other changes in volume of assets." If feasible, develop a proposal on capitalizing acquisition costs.	If approved, implement internal proposal on capitalizing acquisition costs. Conduct research on the capitalization of movies and sound recordings.	Continue research on capital stock and on the capitalization of movies and sound recordings.	Review and implement internal revision proposals. Continue research on capital stock.
1.25	Implement North American Industry Classification System (NAICS) and North American Product Classification System (NAPCS)	Prepare for conversion of fixed assets estimates to 2002 NAICS.	Begin conversion of fixed assets estimates to 2002 NAICS. Begin to prepare income by industry estimates using 2002 NAICS.	Convert fixed assets estimates to 2002 NAICS and incorporate 2002 capital flow table.	Prepare to incorporate new NAPCS-based services into PCE.	Incorporate new NAPCS-based services into PCE.
1.26	Participate in SNA Revision	Continue to participate in SNA Advisory Expert Group. Review final recommendations for SNA revision.	Evaluate impact of the SNA revision for the NIPAs.			

BEA Strategic Plan for FY 2007-FY 2011

Industry Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
CUSTOMERS						
2.1	External Communication Enhancements for Industry Accounts	Continue to enhance external communication with data users through outreach, presentations at conferences, new products, and website improvements.	Continue to enhance external communication with data users through outreach, presentations at conferences, new products, and website improvements.	Continue to enhance external communication with data users through outreach, presentations at conferences, new products, and website improvements.	Continue to enhance external communication with data users through outreach, presentations at conferences, new products, and website improvements.	Continue to enhance external communication with data users through outreach, presentations at conferences, new products, and website improvements.
2.2	Communication about the Industry Accounts	Continue to increase user knowledge of Industry Accounts estimates through conferences and training sessions with various Federal agencies and foreign delegates.	Continue to increase user knowledge of Industry Accounts estimates through conferences and training sessions with various Federal agencies and foreign delegates.	Continue to increase user knowledge of Industry Accounts estimates through conferences and training sessions with various Federal agencies and foreign delegates.	Continue to increase user knowledge of Industry Accounts estimates through conferences and training sessions with various Federal agencies and foreign delegates.	Continue to increase user knowledge of Industry Accounts estimates through conferences and training sessions with various Federal agencies and foreign delegates.
EMPLOYEES						
2.3	New Employee Training	Continue new employee training on the Industry Accounts. Explore the development of an internal Industry Accounts Division (IAD) mentoring program.	Continue IAD training for new employees.	Continue IAD training for new employees.	Continue IAD training for new employees.	Continue IAD training for new employees.
MANAGEMENT						
2.4	IT Reengineering and Documentation	Continue to improve and integrate the processing systems for the annual I-O, GDP-by-industry, and benchmark I-O accounts; continue the documentation of these processing systems and related operating procedures.	Continue to improve and integrate the processing systems for the annual I-O, GDP-by-industry, and benchmark I-O accounts; continue the documentation of these processing systems and related operating procedures.	Continue to improve and integrate the processing systems for the annual I-O, GDP-by-industry, and benchmark I-O accounts; continue the documentation of these processing systems and related operating procedures.	Continue to improve and integrate the processing systems for the annual I-O, GDP-by-industry, and benchmark I-O accounts; continue the documentation of these processing systems and related operating procedures.	Continue to improve and integrate the processing systems for the annual I-O, GDP-by-industry, and benchmark I-O accounts; continue the documentation of these processing systems and related operating procedures.

BEA Strategic Plan for FY 2007-FY 2011

Industry Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
2.5	Improve Processes for Revising the Industry and National Accounts	Internal Steering Committee evaluates major methodological and conceptual proposals for the comprehensive NIPA revision. Industry and national accounts teams evaluate major proposals across the full set of accounts. Proposals for more flexible annual revisions are prepared and reviewed; initial framework is developed.	Internal Steering Committee monitors implementation of major methodological and conceptual proposals for the NIPA comprehensive revision. Continue to develop procedures for flexible annual revisions into off-line systems.	Internal Steering Committee monitors implementation of proposals for the comprehensive NIPA revision and evaluates major proposals for the 2010 annual revision. Continue to develop flexible annual revisions procedures.	Internal Steering Committee monitors implementation of proposals for the 2010 annual NIPA revision and evaluates proposals for the 2011 annual NIPA revision. Implement flexible annual revision procedures.	Internal Steering Committee monitors implementation of proposals for the 2011 annual NIPA revision and evaluates proposals for the 2012 annual NIPA revision. Flexible annual revision procedures continue to be evaluated and revised as needed.
STATISTICS						
2.6	2002 and 2007 Benchmark Input-Output (I-O) Accounts	In collaboration with the national economic accounts, review and reconcile all GDP final demand categories with those from the NIPAs, and finalize the 2002 benchmark I-O accounts and publish results.	Prepare 2002 capital flow table as a supplement to the 2002 benchmark I-O accounts.	Incorporate NIPA comprehensive revisions into 2002 Benchmark I-O Accounts. Identify and evaluate options for producing the 2007 benchmark I-O accounts more efficiently. For options accepted, modify 2007 benchmark I-O production plans accordingly, and develop final estimating framework.	Incorporate 2007 Economic Census data into the Benchmark I-O framework as data are available from the Census Bureau. Prepare and release preliminary detailed estimates of gross output.	Prepare estimates of intermediate purchase and value added gross product for all industries, and review with estimates from the annual industry accounts. Prepare preliminary estimates of all GDP final demand categories.
2.7	Annual Industry Accounts (GDP-by-Industry and Annual I-O)	Prepare and release all estimates for 2005 and revised estimates for 2003 and 2004.	Prepare and release all estimates for 2006 and revised estimates for 2004 and 2005.	Prepare and release all estimates for 2007 and revised estimates for 2005 and 2006. Prepare for comprehensive revision based on 2002 benchmark I-O accounts and comprehensive revision of the NIPAs.	Prepare and release all estimates for 2008 and revised estimates for earlier years based on comprehensive revision.	Prepare and release all estimates for 2009 and revised estimates for 2007 and 2008.

BEA Strategic Plan for FY 2007-FY 2011

Industry Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
2.8	Advance GDP-by-Industry Estimates	Prepare and release advance estimates of GDP-by-industry for 2006.	Prepare and release advance estimates of GDP-by-industry for 2007.	Prepare and release advance estimates of GDP-by-industry for 2008.	Prepare and release advance estimates of GDP-by-industry for 2009 based on comprehensive revision.	Prepare and release advance estimates of GDP-by-industry for 2010.
2.9	GDP-by-Industry Estimates for the International Community	Prepare update of GDP-by-industry estimates for 2003-2005.	Prepare update of GDP-by-industry estimates for 2004-2006.	Prepare update of GDP-by-industry estimates for 2005-2007.	Prepare GDP-by-industry estimates for 2008 and earlier years consistent with the comprehensive revision of the annual industry accounts and the 1993 SNA for OECD, and for international comparisons by BEA data users.	Prepare update of GDP-by-industry estimates for 2007-2009.
2.10	Travel and Tourism Satellite Accounts (TTSA)	Release 2006 and revised 2003-2005 annual estimates of the TTSA and quarterly estimates of tourism commodity sales and tourism industry employment.	Release 2007 and revised 2004-2006 annual estimates of the TTSA and quarterly estimates of tourism commodity sales and tourism industry employment.	Release 2008 and revised 2005-2007 annual estimates of the TTSA and quarterly estimates of tourism commodity sales and tourism industry employment.	Release 2009 and revised TTSA for 1998-2008 and quarterly estimates based on comprehensive revision to annual industry accounts.	Release 2010 and revised 2007-2009 annual estimates of the TTSA and quarterly estimates of tourism commodity sales and tourism industry employment.
Assessing and Enhancing the Benchmark Input-Output Accounts						
2.11	Improved Estimates of Final Uses in the Benchmark I-O Accounts	Incorporate approved changes into the 2002 Benchmark I-O Accounts.		Conduct research to identify new data sources and estimating methods for selected final uses categories.	Conclude research to identify new data sources and estimation methods for selected final uses categories; prepare papers and presentation summarizing results.	Evaluate results of research; if project is approved, begin to incorporate into the 2007 Benchmark I-O accounts.
2.12	Improved Estimates of Taxes on Production and Imports in the Benchmark I-O Accounts	In conjunction with the regional economic accounts, continue research to improve estimates of taxes on production and imports.	In conjunction with the regional economic accounts, continue research to improve estimates of taxes on production and imports, evaluate results of research.	If proposed changes are approved, begin incorporating into the 2007 Benchmark I-O accounts.	If proposed changes are approved, incorporate into the 2007 Benchmark I-O accounts.	Complete incorporation of approved changes in the 2007 Benchmark I-O accounts.

BEA Strategic Plan for FY 2007-FY 2011

Industry Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
2.13	Improved Estimates of Value Added by Industry in the Input-Output Accounts	Develop methodology to reconcile estimates of gross operating surplus in the Benchmark I-O accounts; evaluate reconciled Benchmark I-O estimates of gross operating surplus with estimates from the Annual Industry Accounts; incorporate reconciled results in the 2002 Benchmark I-O accounts.	Review methodology to reconcile estimates of gross operating surplus in Benchmark I-O accounts. Modify methodology, where appropriate, to incorporate results from the comprehensive revision of the NIPAs for purposes of preparing estimates for the Annual Industry Accounts. Prepare and evaluate prototype estimates.	Incorporate results from the comprehensive revision of the NIPAs as part of reconciling Benchmark estimates of gross operating surplus with estimates from the Annual Industry Accounts.		
Assessing and Enhancing the Annual Input-Output and GDP-by-Industry Accounts						
2.14	Quarterly GDP-by-Industry Estimates	Test and evaluate experimental estimates for reliability and consistency.	Test and evaluate experimental estimates for reliability and consistency.	Announce release and revision schedule; develop systems for quarterly estimates; begin preparing initial quarterly GDP-by-industry estimates.	Complete preparation and release the quarterly GDP-by-industry estimates for the four quarters of 2009 and the first quarter of 2010.	Prepare and release quarterly GDP-by-industry estimates for the second, third, and fourth quarters of 2010 and the first quarter of 2011.
2.15	Improved Advance GDP-by-Industry Estimates	Evaluate advance estimates for 2005; prepare prototype advance estimates for 2005 and 2006 incorporating a double-deflation methodology; prepare current-dollar and real estimates for gross output and intermediate inputs.	Evaluate advance and prototype advance estimates for 2005 and 2006; update prototype advance estimates for 2007, publish if meets quality standards; continue to improve quantity indexes and price indexes for gross output and intermediate inputs.	Evaluate advance estimates for 2007; continue to improve quantity indexes and price indexes for gross output and intermediate inputs.	Evaluate advance estimates for 2008; continue to improve quantity indexes and price indexes for gross output and intermediate inputs.	Evaluate advance estimates for 2009; continue to improve quantity indexes and price indexes for gross output and intermediate inputs.

BEA Strategic Plan for FY 2007-FY 2011

Industry Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
2.16	Improved Estimates for Annual Industry Accounts	Develop new methodologies for improved estimates as part of the comprehensive revision of the annual industry accounts. Develop methodology to interpolate annual estimates between benchmark year estimates; prepare and evaluate prototype estimates of intermediate inputs by industry based on new expense estimates from Census annual surveys; develop reclassification framework for PCE categories to agree with NIPAs.	Continue to develop new methodologies for improved estimates as part of the comprehensive revision of the annual industry accounts. Prepare and evaluate prototype annual estimates based on interpolation between benchmark year estimates; prepare and evaluate prototype estimates of intermediate inputs by industry based on new expense estimates from Census annual surveys; continue to develop reclassification framework for PCE categories to agree with NIPAs.	Begin to incorporate new methodologies for improved estimates as part of the comprehensive revision of the annual industry accounts. Begin to incorporate annual estimates based on interpolation between benchmark year estimates; continue to prepare and evaluate prototype estimates of intermediate inputs by industry based on new expense estimates from Census annual surveys; continue to develop reclassification framework for PCE categories to agree with NIPAs.	Finalize incorporation of new methodologies for improved estimates as part of the comprehensive revision of the annual industry accounts. Finalize the interpolations of annual estimates between benchmark year estimates; incorporate expense estimates from Census Services Annual Survey (SAS); evaluate prototype estimates of intermediate inputs by industry based on Census Annual Survey of Manufacturers (ASM); incorporate PCE reclassification.	Continue incorporating expense estimates from Census SAS and ASM.
2.17	Detailed Estimates for Annual Industry Accounts	Continue publishing detailed estimates assessed to be of high quality.	Continue publishing detailed estimates assessed to be of high quality.	Continue publishing detailed estimates assessed to be of high quality.	Continue publishing detailed estimates assessed to be of high quality.	Continue publishing detailed estimates assessed to be of high quality.
Assessing and Enhancing Satellite Accounts (TTSA and R&D)						
2.18	Improved Annual and Quarterly Travel and Tourism Estimates	Incorporate measures for the rental of vacation homes and use of gasoline. Research developing more timely estimates of quarterly employment.				
2.19	Development of Satellite Research and Development (R&D) Account	Develop revised R&D satellite account, and continue research into the feasibility of creating industry-level R&D satellite accounts.	Dependent on the availability of funding, develop preliminary industry-level R&D satellite account.	Dependent on the availability of funding, develop industry-level R&D satellite account.	Dependent on the availability of funding, begin incorporating into 2007 benchmark I-O accounts.	Support the Implementation of R&D as investment in the 2007 I-O table.

BEA Strategic Plan for FY 2007-FY 2011

Industry Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Integration with BLS Productivity Estimates						
2.20	Review and Reconcile Output with Comparable Bureau of Labor Statistics (BLS) Measures	Continue to work with BLS to implement proposals to harmonize measures of industry output.	Continue to work with BLS to implement proposals to harmonize measures of industry output and to produce papers that document these efforts.	Continue developing harmonized measures of industry output with BLS and continue to produce papers documenting the joint effort.	Continue developing harmonized measures of industry output with BLS and continue to produce papers documenting the joint effort.	Continue developing harmonized measures of industry output with BLS and continue to produce papers documenting the joint effort.
Integration with National Economic Accounts						
2.21	Improve Integration of National and Industry Accounts	Based on industry and national accounts feedback, prepare and evaluate improved prototype estimates within the two accounting frameworks. Industry and national accounts teams test major proposals in the two account frameworks.	Develop procedures in off-line systems for flexible annual revisions.	Continue to develop flexible annual revision procedures. Feedback between the industry and national accounts is incorporated as applicable.	Implement flexible annual revision procedures. Feedback between the industry and national accounts is incorporated as applicable.	Feedback between the industry and national accounts is incorporated as applicable. Evaluate and improve flexible annual revision procedures as needed.

BEA Strategic Plan for FY 2007-FY 2011

International Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
CUSTOMERS						
3.1	Analyses and Articles	Prepare regular articles and analyses.	Prepare regular articles and analyses.	Prepare regular articles and analyses.	Prepare regular articles and analyses.	Prepare regular articles and analyses.
3.2	Prepare Special Studies	Prepare special studies to extend analyses of international accounts data, including contributing to research on the R&D satellite account.	Prepare special studies to extend analysis of international accounts data.	Prepare special studies to extend analysis of international accounts data.	Prepare special studies to extend analysis of international accounts data.	Prepare special studies to extend analysis of international accounts data.
3.3	Electronic Data Collection and Dissemination	Maintain and update the international accounts Web site and the electronic reporting system.	Maintain and update the international accounts Web site and the electronic reporting system.	Maintain and update the international accounts Web site and the electronic reporting system.	Maintain and update the international accounts Web site and the electronic reporting system.	Maintain and update the international accounts Web site and the electronic reporting system.
3.4	Presentations	Present research and analysis at outside conferences.	Present research and analysis at outside conferences.	Present research and analysis at outside conferences.	Present research and analysis at outside conferences.	Present research and analysis at outside conferences.
3.5	Special Sworn Employees Program	Expand special sworn employees program and provide information on their research results on BEA's web site and in occasional articles in the <i>Survey of Current Business</i> .	Expand special sworn employees program and provide information on their research results on BEA's web site and in occasional articles in the <i>Survey of Current Business</i> .	Expand special sworn employees program and provide information on their research results on BEA's web site and in occasional articles in the <i>Survey of Current Business</i> .	Expand special sworn employees program and provide information on their research results on BEA's web site and in occasional articles in the <i>Survey of Current Business</i> .	Expand special sworn employees program and provide information on their research results on BEA's web site and in occasional articles in the <i>Survey of Current Business</i> .
EMPLOYEES						
3.6	Reorganize Directorate	Reorganize the directorate to improve communication, broaden areas of employee responsibilities, and promote cross training.	Continue to foster the goals of the reorganization, including improved communication, integration, and efficiency.	Continue to foster the goals of the reorganization, including improved communication, integration, and efficiency.	Continue to foster the goals of the reorganization, including improved communication, integration, and efficiency.	Continue to foster the goals of the reorganization, including improved communication, integration, and efficiency.
3.7	Cross-Divisional Teams	Expand the use of cross-divisional teams to work on special projects, including improving survey sample frames.	Continue to use cross-divisional teams to work on special or ongoing projects, as appropriate.	Continue to use cross-divisional teams to work on special or ongoing projects, as appropriate.	Continue to use cross-divisional teams to work on special or ongoing projects, as appropriate.	Continue to use cross-divisional teams to work on special or ongoing projects, as appropriate.

BEA Strategic Plan for FY 2007-FY 2011

International Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
3.8	Hiring and Succession Planning	Replace staff when openings occur as quickly as feasible. Continue and expand developmental assignments for staff, such as providing opportunities for them to give outside presentations, serve on committees, and complete assignments in new areas.	Continue and expand initiatives to quickly replace staff when openings occur, provide developmental assignments for staff, etc.	Continue and expand initiatives to quickly replace staff when openings occur, provide developmental assignments for staff, etc.	Continue and expand initiatives to quickly replace staff when openings occur, provide developmental assignments for staff, etc.	Continue and expand initiatives to quickly replace staff when openings occur, provide developmental assignments for staff, etc.
MANAGEMENT						
3.9	International Statistical Leadership	Assist other nations seeking support in upgrading and modernizing their statistics, especially in the areas of foreign direct investment and international services.	Assist other nations seeking support in upgrading and modernizing their statistics, especially in the areas of foreign direct investment and international services.	Assist other nations seeking support in upgrading and modernizing their statistics, especially in the areas of foreign direct investment and international services.	Assist other nations seeking support in upgrading and modernizing their statistics, especially in the areas of foreign direct investment and international services.	Assist other nations seeking support in upgrading and modernizing their statistics, especially in the areas of foreign direct investment and international services.
3.10	Reorganize Directorate	Restructure organization to consolidate similar activities, better focus staff to respond to new challenges, and provide for improved succession planning.	Complete implementation of reorganization. Focus on creating streamlined and better focused organization.	Continue to foster the goals of the reorganization.	Continue to foster the goals of the reorganization.	Continue to foster the goals of the reorganization.
3.11	Modernization of IT systems for international accounts	Work with outside contractors to modernize the IT systems for the international accounts and related survey processing systems.	Continue working with outside contractors to modernize the IT systems for the international accounts and related survey processing systems.	Continue working with outside contractors to modernize the IT systems for the international accounts and related survey processing systems.	Continue working with outside contractors to modernize the IT systems for the international accounts and related survey processing systems.	Complete final work with outside contractors to modernize the IT systems for the international accounts and related survey processing systems.
STATISTICS						
3.12	International Transactions Accounts (ITAs)	Prepare estimates for the ITAs.	Prepare estimates for the ITAs.	Prepare estimates for the ITAs.	Prepare estimates for the ITAs.	Prepare estimates for the ITAs.

BEA Strategic Plan for FY 2007-FY 2011

International Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
3.13	International Investment Position (IIP) Accounts	Prepare annual estimates of the IIP.	Prepare annual estimates of the IIP.	Prepare annual estimates of the IIP.	Prepare annual estimates of the IIP.	Prepare annual estimates of the IIP.
3.14	Benchmark and Annual Financial and Operating (F&O) Data	Prepare F&O estimates.	Prepare F&O estimates.	Prepare F&O estimates.	Prepare F&O estimates.	Prepare F&O estimates.
3.15	International Services	Prepare estimates of international services transactions.	Prepare estimates of international services transactions.	Prepare estimates of international services transactions.	Prepare estimates of international services transactions.	Prepare estimates of international services transactions.
New Initiatives						
3.16	Research and Improve Estimates of Trade in Goods	With Census Bureau assistance, report on results of efforts to improve goods trade data.	Implement improvements in data collection and/or estimation to the extent feasible and appropriate.	Continue using the improved methods in data collection and/or estimation.	Continue using the improved methods in data collection and/or estimation.	Continue using the improved methods in data collection and/or estimation.
3.17	Research and Improve Estimates of Affiliated and Unaffiliated Services Trade	Compare BEA's cross-border services methodologies and UK methodologies; add questions to Census Bureau Company Organization Survey and work to obtain data from Census Bureau and/or IRS for BEA sample frame improvement; and/or take other measures to improve estimates of services imports and exports.	Use Census Bureau data to improve BEA sample frames. Report on results of US-UK services methodology comparison project; identify and begin implementing any improvements in methodologies or sample frame construction that may be suggested by this project. Conduct research into improving statistical techniques, such as improved statistical sampling and estimation methods.	Maintain, update, and expand the sources and methods that were developed to improve the services trade estimates.	Maintain, update, and expand the sources and methods that were developed to improve the services trade estimates.	Maintain, update, and expand the sources and methods that were developed to improve the services trade estimates.
3.18	Derivatives	Incorporate results from the Department of Treasury's new quarterly derivatives surveys in the ITAs and the IIP accounts.	Include survey results in the ITAs and IIP accounts.	Include survey results in the ITAs and IIP accounts.	Include survey results in the ITAs and IIP accounts.	Include survey results in the ITAs and IIP accounts.

BEA Strategic Plan for FY 2007-FY 2011

International Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
3.19	Quarterly Surveys of International Services Transactions	Combine coverage of affiliated and unaffiliated services on the same survey instruments, to improve accuracy and usefulness. Conduct these new quarterly services surveys beginning with the 1st quarter of 2007, and incorporate data in the ITAs.	Continue conducting quarterly services surveys and incorporating data in the ITAs.	Continue conducting quarterly services surveys and incorporating data in the ITAs.	Continue conducting quarterly services surveys and incorporating data in the ITAs.	Continue conducting quarterly services surveys and incorporating data in the ITAs.
3.20	Benchmark Surveys of International Services Transactions	Conduct the redesigned 2006 survey of selected services and intangible assets, which will close data gaps and for the first time cover both affiliated and unaffiliated services with the same level of detail.	Consider appropriateness of designing a new benchmark survey of international insurance transactions covering transactions in 2008. Incorporate results of the 2006 benchmark survey of selected services in the ITAs.	Conduct new 2008 benchmark survey of insurance transactions and include data in the ITAs. Design 2009 benchmark survey of financial services transactions, covering affiliated and unaffiliated transactions.	Conduct redesigned 2009 benchmark survey of financial services transactions, and incorporate data in the ITAs.	Design benchmark survey of selected services and intangible assets for 2011.
3.21	Exports of Services by State	Study the feasibility of producing estimates of exports of services by State. The study will ultimately conclude whether new data collection efforts or the use of Census Bureau or other outside source data are needed, and the costs associated with the production of these data. It will also examine and report on issues associated with any public release of these data, such as confidentiality issues.	If resources are available, implement steps necessary to provide estimates of State-level exports of services. This may include designing new surveys, collecting additional data on existing surveys, linking BEA data to Census Bureau or other data sets, and/or other activities.	Compile and publish estimates of State exports of services.	Compile and publish estimates of State exports of services.	Compile and publish estimates of State exports of services.

BEA Strategic Plan for FY 2007-FY 2011

International Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
3.22	Utilize Statistical Sampling Techniques	Conduct both the annual foreign direct investment in the U.S. (FDIUS) and U.S. direct investment abroad (USDIA) surveys using appropriate sampling techniques.	Consider feasibility of using such techniques more extensively on annual surveys.	Conduct appropriate surveys using sampling techniques.	Conduct appropriate surveys using sampling techniques.	Conduct appropriate surveys using sampling techniques.
3.23	Monitor and Contribute to the Work of International Organizations in Updating Statistical Standards	Contribute as appropriate to the work of groups involved with updating international statistical standards, such as the IMF, OECD, United Nations, and/or others.	Contribute as appropriate to work of groups involved with updating international statistical standards.	Contribute as appropriate to work of groups involved with updating international statistical standards.	Contribute as appropriate to work of groups involved with updating international statistical standards.	Contribute as appropriate to work of groups involved with updating international statistical standards.
3.24	Update Statistical Methods	Work on identifying areas where BEA statistical practices may deviate from the most recent or expected international recommendations, or where data quality may be improved.	Implement improvements to the international accounts, in light of the most recent international recommendations.	Implement further improvements to the international accounts, in light of the most recent international recommendations.	Implement further improvements to the international accounts, in light of the most recent international recommendations.	Implement further improvements to the international accounts, in light of the most recent international recommendations.
3.25	New, Improved, and/or More Timely Data on Multinational Companies (MNC) Operations	Obtain OMB clearance to cover bank activities annually on BEA's annual surveys of U.S. direct investment abroad, beginning with data year 2007.	Conduct the 2007 annual survey of U.S. direct investment abroad, including coverage of bank activities. Obtain OMB clearance to cover bank activities on BEA's annual surveys of foreign direct investment in the U.S., beginning with data year 2008.	Conduct the 2008 annual surveys of U.S. direct investment abroad and of foreign direct investment in the U.S., including coverage of bank activities.	Continue collecting data on activities of banks on an annual basis (on BEA's benchmark or annual surveys, as appropriate).	Continue collecting data on activities of banks on an annual basis (on BEA's benchmark or annual surveys, as appropriate).

BEA Strategic Plan for FY 2007-FY 2011

International Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
3.26	Supplemental Classifications for Holding Companies	On an experimental basis, allocate estimates of USDIA in foreign affiliate holding companies to the countries and industries of operations. Share results with the international community.	If feasible, begin presenting supplemental estimates annually.	Continue presenting supplemental estimates annually.	Continue presenting supplemental estimates annually.	Continue presenting supplemental estimates annually.
3.27	Cognitive Redesign of Surveys	Implement the new survey design on the quarterly survey of foreign direct investment in the U.S. Consider expanding the survey design improvements to other BEA surveys.	Extend the survey design improvements to other BEA surveys.	Extend the survey design improvements to other BEA surveys.	Extend the survey design improvements to other BEA surveys.	Extend the survey design improvements to other BEA surveys.
3.28	Interagency Data Sharing Projects	Conduct interagency data sharing projects with Census (on foreign direct investment), National Science Foundation and Census (on R&D), BLS, and/or others, to improve the quantity or quality of data on direct investment, R&D spending, international outsourcing, or other	Continue supporting data sharing projects.	Continue supporting data sharing projects.	Continue supporting data sharing projects.	Continue supporting data sharing projects.
3.29	Improvements to Travel Estimates with Credit Card Data	Design an exploratory survey of passengers to determine their modes of paying for travel, as a building block in improving BEA's estimates of travel.	Seek OMB approval for new or expanded survey of credit card companies. Implement survey of passengers. Continue researching methods to improve travel estimates.	Begin conducting credit card surveys. Utilize credit card data in constructing the travel estimates in the ITAs.	Utilize credit card data in constructing the travel estimates in the ITAs.	Utilize credit card data in constructing the travel estimates in the ITAs.

BEA Strategic Plan for FY 2007-FY 2011

Regional Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
CUSTOMERS						
4.1	External Communication Enhancements for the Regional Program	Continue external outreach by organizing a user conference with external partners, holding user training workshops, and presenting at regional economics conferences.	Continue external outreach by organizing a user conference with external partners, holding user training workshops, and presenting at regional economics conferences.	Continue external outreach by organizing a user conference with external partners, holding user training workshops, and presenting at regional economics conferences.	Continue external outreach by organizing a user conference with external partners, holding user training workshops, and presenting at regional economics conferences.	Continue external outreach by organizing a user conference with external partners, holding user training workshops, and presenting at regional economics conferences.
4.2	RIMS Online Systems	Implement and evaluate the RIMS Web-based ordering and delivery system, making changes as needed. Begin development of a RIMS online training capability.	Evaluate technology for further improving the RIMS Web-based ordering and estimate delivery system. Continue development of a RIMS online training capability.	If previous evaluation indicates, make enhancements to the RIMS Web-based ordering and delivery system. Inaugurate RIMS online training, evaluate effectiveness and seek customer feedback.	Monitor customer feedback on RIMS systems, implementing changes as needed.	Monitor customer feedback on RIMS systems, implementing changes as needed.
4.3	Personal Income Mapping	Implement a test-version of an interactive Web-based state and county personal income mapping application. Evaluate user feedback.	Implement full version of interactive mapping software. Modify mapping application as indicated by user feedback.	Continue to monitor user feedback and technology, modifying mapping application as appropriate.	Continue to monitor user feedback and technology, modifying mapping application as appropriate.	Continue to monitor user feedback and technology, modifying mapping application as appropriate.
4.4	User Handbooks and Methodology Volumes	Begin development of a revised RIMS User Handbook. Release a detailed GDP-by-state methodology volume.	Continue development of a revised RIMS User Handbook. As needed, update and release personal income and GDP-by-state methodology volumes.	Release revised RIMS User Handbook. As needed, update and release personal income and GDP-by-state methodology volumes.	Update and release personal income and GDP-by-state methodology volumes, as needed.	Update and release personal income and GDP-by-state methodology volumes, as needed.
EMPLOYEES						
4.5	Staff Professional Development	Continue to provide staff with opportunities to develop professionally. Continue in-house Regional speaker series. Update basic Regional Economics course.	Continue to provide staff with opportunities to develop professionally. Continue in-house Regional speaker series. If demand is sufficient, offer basic Regional Economics course.	Continue to provide staff with opportunities to develop professionally. Continue in-house Regional speaker series. Update and/or offer basic Regional Economics course.	Continue to provide staff with opportunities to develop professionally. Continue in-house Regional speaker series. Update and/or offer basic Regional Economics course.	Continue to provide staff with opportunities to develop professionally. Continue in-house Regional speaker series. Update and/or offer basic Regional Economics course.

BEA Strategic Plan for FY 2007-FY 2011

Regional Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
4.6	Team Building	Continue team building exercises. Provide a follow-up one-day session on the DISC assessment.	Continue team building exercises. Provide a follow-up one-day session on the DISC assessment.	Continue team building exercises. Provide a follow-up one-day session on the DISC assessment.	Continue team building exercises. Provide a follow-up one-day session on the DISC assessment.	Continue team building exercises. Provide a follow-up one-day session on the DISC assessment.
4.7	Mentoring/ Sponsoring	Update New Employee Handbook as needed, provide new employee orientation, and continue with sponsorship program. Participate in BEA mentoring program.	Update New Employee Handbook as needed, provide new employee orientation, and continue with sponsorship program. Participate in BEA mentoring program.	Update New Employee Handbook as needed, provide new employee orientation, and continue with sponsorship program. Participate in BEA mentoring program.	Update New Employee Handbook as needed, provide new employee orientation, and continue with sponsorship program. Participate in BEA mentoring program.	Update New Employee Handbook as needed, provide new employee orientation, and continue with sponsorship program. Participate in BEA mentoring program.
MANAGEMENT						
4.8	Manage BEA's Staff	Attract, recruit, and retain a highly qualified, diverse workforce.	Attract, recruit, and retain a highly qualified, diverse workforce.	Attract, recruit, and retain a highly qualified, diverse workforce.	Attract, recruit, and retain a highly qualified, diverse workforce.	Attract, recruit, and retain a highly qualified, diverse workforce.
4.9	Manage BEA's Budget	Ensure the Regional Program meets or exceeds all budget requirements or constraints.	Ensure the Regional Program meets or exceeds all budget requirements or constraints.	Ensure the Regional Program meets or exceeds all budget requirements or constraints.	Ensure the Regional Program meets or exceeds all budget requirements or constraints.	Ensure the Regional Program meets or exceeds all budget requirements or constraints.
4.10	Manage BEA's IT Infrastructure	Integrate RIMS multiplier estimation system into Web ordering and delivery system. Continue to improve the regional pages of the BEA website. Update estimation systems and documentation as needed.	Monitor performance of integrated RIMS estimation and Web ordering and delivery system, making changes as needed. Continue to improve the regional pages of the BEA website. Update estimation systems and documentation as needed.	Continue to improve the regional pages of the BEA website. Update estimation systems and documentation as needed.	Continue to improve the regional pages of the BEA website. Update estimation systems and documentation as needed.	Continue to improve the regional pages of the BEA website. Update estimation systems and documentation as needed.
4.11	Manage Inter-divisional and Inter-agency communications	Participate in Bureau-wide Change committees. Participate in interagency quarterly meetings with Census, IRS, and BLS. Share Regional Bi-Weekly report with BEA Directorates.	Participate in Bureau-wide Change committees. Participate in interagency quarterly meetings with Census, IRS, and BLS. Share Regional Bi-Weekly report with BEA Directorates.	Participate in Bureau-wide Change committees. Participate in interagency quarterly meetings with Census, IRS, and BLS. Share Regional Bi-Weekly report with BEA Directorates.	Participate in Bureau-wide Change committees. Participate in interagency quarterly meetings with Census, IRS, and BLS. Share Regional Bi-Weekly report with BEA Directorates.	Participate in Bureau-wide Change committees. Participate in interagency quarterly meetings with Census, IRS, and BLS. Share Regional Bi-Weekly report with BEA Directorates.

BEA Strategic Plan for FY 2007-FY 2011

Regional Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
STATISTICS						
Base Program						
4.12	Annual/Benchmark State Personal Income (SPI) Including Disposable SPI	Release annual 2006 SPI with NAICS 2002 industries.	Release annual 2007 SPI with NAICS industries.	Release annual 2008 SPI with NAICS industries. Release benchmark estimates of state personal income consistent with NIPA benchmark.	Release annual 2009 SPI with NAICS industries. Complete release of historical estimates consistent with benchmarked NIPAs.	Release annual 2010 SPI with NAICS industries.
4.13	Annual/Benchmark Gross Domestic Product (GDP) by state	Release annual revision for 2003-2005 on a NAICS basis.	Release annual revision for 2004-2006 on a NAICS basis.	Release annual revision for 2005-2007 on a NAICS basis.	Release GDP- by-state comprehensive revision for 1963-97 on a SIC basis and 1997-2008 on a NAICS basis.	Release annual revision for 2007-2009 on NAICS basis.
4.14	Quarterly SPI	Release quarterly SPI with NAICS 2002 industries.	Release quarterly SPI with NAICS industries.	Release quarterly SPI with NAICS industries. Release benchmark quarterly estimates of state personal income consistent with NIPA benchmark.	Release quarterly SPI with NAICS industries. Complete release of historical estimates consistent with benchmarked NIPAs	Release quarterly SPI with NAICS industries.
4.15	Annual Local Area Personal Income (LAPI)	Release annual 2005 LAPI with NAICS 2002 industries and new area definitions.	Release annual 2006 LAPI with NAICS industries and new area definitions.	Release annual 2007 LAPI with NAICS industries and new area definitions. Release benchmark estimates of local area personal income consistent with benchmarked state personal income and with NIPA benchmark.	Release annual 2008 LAPI with NAICS industries and new area definitions.	Release annual 2009 LAPI with NAICS industries and new area definitions.
4.16	Regional Input-Output Multipliers	Incorporate 2005 national annual I-O table and local area data.	Dependent on timing of Industry Accounts benchmark release, incorporate 2007 national benchmark I-O table and local area data. Otherwise, incorporate 2006 annual I-O table and local area data.	If benchmark I-O table is not incorporated in FY 2008, incorporate 2007 national benchmark I-O table and local area data.	Incorporate 2008 national annual I-O table and local area data.	Incorporate 2009 national annual I-O table and local area data.
4.17	Implementation of NAICS for GDP by state	Continue research to extend NAICS-based GDP by state back to 1992.	If feasible, release NAICS-based GDP by state back to 1992.			

BEA Strategic Plan for FY 2007-FY 2011

Regional Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
4.18	Implementation of NAICS for Personal Income (PI)	Report on the feasibility of producing NAICS-based LAPI for 1990–2000.	If feasible, produce and release NAICS-based LAPI for 1990–2000.			
Accelerated Estimates						
4.19	Accelerated Quarterly State Personal Income	Implement one week acceleration of the 2007:2 release of quarterly state personal income in September 2007.				
4.20	Accelerated Metropolitan Area Personal Income (MAPI)	Accelerate the release of preliminary annual 2006 MAPI by an additional month. Evaluate the quality of these accelerated estimates.	Release accelerated preliminary annual 2007 MAPI. Complete quality evaluation. If quality is sufficient, make acceleration permanent.	Release accelerated preliminary annual 2008 MAPI.	Release accelerated preliminary annual 2009 MAPI.	Release accelerated preliminary annual 2010 MAPI.
4.21	Accelerated GDP by state	Monitor revisions in advance estimates. Modify procedures and/or source data as appropriate. Release advance total and sector-level GDP by state for 2006.	Release advance total and sector-level GDP by state for 2007. Dependent on evaluation of revisions, make acceleration permanent.	Release advance total and sector-level GDP by state for 2008.	Release advance total and sector-level GDP by state for 2009.	Release advance total and sector-level GDP by state for 2010.
4.22	Accelerated County-Level Personal Income and Components	Research the feasibility of accelerating the release of county compensation by NAICS sector to 8 months after the reference year from the current 12 months after the reference year. Continue to release 2006 county compensation by NAICS subsector 12 months after the reference year.	If feasible, release accelerated 2007 county compensation by NAICS sector 8 months after the reference year.	If feasible, release accelerated 2008 county compensation by NAICS sector 8 months after the reference year.	If feasible, release accelerated 2009 county compensation by NAICS sector 8 months after the reference year. Compare results with county compensation by NAICS subsector.	Release accelerated 2010 county compensation by NAICS sector 8 months after the reference year.

BEA Strategic Plan for FY 2007-FY 2011

Regional Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
New Estimates and Area Definitions						
4.23	Disposable Metropolitan Area Personal Income (MAPI)	Release prototype estimates of metro area disposable personal income for 2003. If feasible, extend years estimated prior to 2001. Research and evaluate producing estimates for more recent years.	Research and evaluate producing disposable MAPI on same schedule as local area personal income.	If feasible, release 2008 disposable MAPI on same schedule as local area personal income.	If feasible, make the estimation of disposable MAPI a permanent part of the regional accounts.	
4.24	Alternative Measures of Income by State	If feasible, produce prototype alternative measures of income and continue to produce prototype estimates of pension receipts. Evaluate pension estimates, modifying procedures and/or source data as appropriate.	If feasible, release alternative measures of income and pension receipts by state. Evaluate estimates, modifying procedures and/or source data as appropriate.	If feasible, continue to release alternative measures of income and pension receipts by state.	If feasible, continue to release alternative measures of income and pension receipts by state.	If feasible, make the estimation of alternative measures of income and pension receipts by state a permanent part of the regional accounts.
4.25	Substate Gross Product	Release top-down prototype estimates of GDP for metropolitan areas. Continue research on preparing bottom-up prototype estimates of GDP for metropolitan areas.	Release top-down prototype estimates of GDP for metropolitan areas and monitor revisions to previous prototype estimates. Continue research on preparing bottom-up prototype estimates of GDP for metropolitan areas.	If feasible, release bottom-up estimates of GDP for metropolitan areas.	If feasible, make the estimation of substate gross product a permanent part of the regional accounts.	
4.26	Revised BEA Economic Areas	Begin assessing the use of American Community Survey (ACS) and LEHD commuting patterns data for future revisions to BEA economic areas.	Continue assessing the use of ACS and LEHD commuting patterns data for future revisions to BEA economic areas.	Undertake research to revise the BEA economic areas based on the ACS and/or LEHD commuting data.	Continue research to revise the BEA economic areas based on the ACS and/or LEHD commuting data.	If feasible, revise BEA economic areas with ACS commuting patterns data.
Program Improvements						
4.27	Enhancements to RIMS Multipliers	Implement and evaluate new regionalization methods, revising methods as needed. Continue research into estimating interregional flows.	Continue to implement new regionalization methods. Evaluate the feasibility of incorporating interregional flows into RIMS.	If feasible, incorporate interregional flows into RIMS.		

BEA Strategic Plan for FY 2007-FY 2011

Regional Economic Accounts						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
4.28	Improved Consistency of BEA's Economic Accounts	If feasible, incorporate value-added multipliers as a standard output of the RIMS system.	Investigate source data and methods to produce gross output measures in the GDP-by-state accounts, further integrating the GDP-by-state and regional I-O accounts.	If feasible, prepare and release prototype estimates of gross output by state and industry.	If feasible, incorporate estimates of gross output by state and industry as a permanent part of the regional accounts.	
4.29	New Source Data for GDP by state and Personal Income Estimates	Research more recent tabulations of IRS information returns data and evaluate its use in state personal income. Research new data sources for improving the accuracy of the advance GDP-by-state estimates.	Investigate and, as appropriate, incorporate new source data into personal income. Research new data sources for improving the accuracy of the advance GDP-by-state estimates.	Investigate and, as appropriate, incorporate new source data into personal income. Research new data sources for improving the accuracy of the advance GDP-by-state estimates.	Investigate and, as appropriate, incorporate new source data into personal income. Research new data sources for improving the accuracy of the advance GDP-by-state estimates.	Investigate and, as appropriate, incorporate new source data into personal income. Research new data sources for improving the accuracy of the advance GDP-by-state estimates.

BEA Strategic Plan for FY 2007-FY 2011

Statistical and Methodological Support						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
STATISTICS						
5.1	Program Support	Expand data sharing opportunities with Census Bureau, BLS, and Internal Revenue Service.	Expand data sharing opportunities with Census Bureau, and BLS. Work with the Internal Revenue Service on implementing new regulations.	Expand data sharing opportunities with Census Bureau, and BLS. Work with the Internal Revenue Service on implementing new regulations.	Expand data sharing opportunities with Census Bureau, and BLS. Work with the Internal Revenue Service on implementing new regulations.	Expand data sharing opportunities with Census Bureau, and BLS. Work with the Internal Revenue Service on implementing new regulations.
5.2	External Sessions	Organize sessions to showcase recent BEA research, such as sessions at Allied Social Sciences Association (ASSA) and International Association for Research in Income and Wealth (IARIW).	Organize sessions to showcase recent BEA research, such as sessions at ASSA, IARIW and National Bureau of Economic Research (NBER).	Organize sessions to showcase recent BEA research, such as sessions at ASSA, IARIW and NBER.	Organize sessions to showcase recent BEA research, such as sessions at ASSA, IARIW and NBER.	Organize sessions to showcase recent BEA research, such as sessions at ASSA, IARIW and NBER.
5.3	Research	Support and foster research across BEA, working jointly with program staff.	Support and foster research across BEA, working jointly with program staff.	Support and foster research across BEA, working jointly with program staff.	Support and foster research across BEA, working jointly with program staff.	Support and foster research across BEA, working jointly with program staff.
5.4	Maintenance and Improvement of Source Data	Work with Census Bureau on 2007 economic census questionnaire.	Work with Census Bureau to improve Manufacturers' Shipments, Inventories, and Orders (M3); Annual Survey of Manufacturers (ASM); and the Business Expenditures Survey (BEA).	Work with Census Bureau to improve M3, ASM and BES.	Work with Census Bureau to improve M3, ASM and BES.	Work with Census Bureau to improve M3, ASM and BES.
5.5		Expand Services Annual Survey (SAS) for expenses and work with Census to maintain the overall industry detail.	Expand SAS for expenses and work with Census to maintain the overall industry detail.	Expand SAS for expenses and work with Census to maintain the overall industry detail.	Expand SAS for expenses and work with Census to maintain the overall industry detail.	Expand SAS for expenses and work with Census to maintain the overall industry detail.
5.6				Work with Census on establishing delivery and processing schedule for 2007 Economic Census.	Work with Census on establishing delivery and processing schedule for 2007 Economic Census.	
5.7		Reviewing NAICS for future changes	Reviewing NAICS for future changes	Reviewing NAICS for future changes	Reviewing NAICS for future changes	
5.8		Continue development of NAPCS.	Continue development of NAPCS.	Continue development of NAPCS.	Continue development of NAPCS.	Continue development of NAPCS.

BEA Strategic Plan for FY 2007-FY 2011

Statistical and Methodological Support						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
5.9	Maintenance and Improvement of Source Data (Cont.)	Incorporate Quarterly Services Survey (QSS) and work with Census on the expansion of QSS.	Incorporate QSS and work with Census on the expansion of QSS.	Incorporate QSS and work with Census on the expansion of QSS.	Incorporate QSS and work with Census on the expansion of QSS.	Incorporate QSS and work with Census on the expansion of QSS.
5.10	Maintaining Quality of Estimates	Maintain information under the Information Quality Guidelines (IQG) and address any concerns.	Maintain information under the IQG and address any concerns.	Maintain information under the IQG and address any concerns.	Maintain information under the IQG and address any concerns.	
5.11	Conduct Research for Satellite Accounts	Develop final prototype R&D satellite account, and continue research into the feasibility of creating industry-level R&D satellite accounts.	Dependent on the availability of funding, develop preliminary industry-level R&D satellite account.	Dependent on the availability of funding, develop industry-level R&D satellite account.	Dependent on the availability of funding, begin incorporating into 2007 benchmark I-O accounts.	Support the Implementation of R&D as investment in the 2007 I-O table.
5.12	Establish Relationships with the Research Community	Maintain contacts with the research community. When the budget allows, fund research related to BEA program areas.	Maintain contacts with the research community. When the budget allows, fund research related to BEA program areas.	Maintain contacts with the research community. When the budget allows, fund research related to BEA program areas.		
5.13	Advisory Committees	Seek advice from experts through meetings of the BEA advisory committee and Federal Economic Statistics Advisor Committee (FESAC).	Seek advice from experts through meetings of the BEA advisory committee and FESAC.	Seek advice from experts through meetings of the BEA advisory committee and FESAC.		

BEA Strategic Plan for FY 2007-FY 2011

Management						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
CUSTOMERS						
Sustaining and Enhancing BEA's External Communications						
6.1	Public Web Site	Continue implementing improvements identified in the FY 2007 website customer satisfaction survey, with input from BEA program areas.	Conduct an evaluation of the Web site, including baseline usability testing across the current site, to determine the scope of a redesign.	Continue implementing improvements identified in the FY 2008 website customer satisfaction survey, with input from BEA program areas.	Continue implementing improvements identified in the FY 2009 website customer satisfaction survey, with input from BEA program areas.	Continue implementing improvements identified in the FY 2010 website customer satisfaction survey, with input from BEA program areas.
6.2	Survey of Current Business	Conduct evaluation of the presentation and content of the <i>Survey of Current Business</i> , with input from BEA program areas.	Implement improvements to the <i>Survey of Current Business</i> identified in FY 2008 evaluation.	Conduct evaluation of the presentation and content of the <i>Survey of Current Business</i> , with input from BEA program areas.	Conduct evaluation of the presentation and content of the <i>Survey of Current Business</i> , with input from BEA program areas.	Conduct evaluation of the presentation and content of the <i>Survey of Current Business</i> , with input from BEA program areas.
6.3		Provide writing and editorial guidance for all written matter printed in the <i>Survey</i> .	Provide writing and editorial guidance for all written matter printed in the <i>Survey</i> .	Provide writing and editorial guidance for all written matter printed in the <i>Survey</i> .	Provide writing and editorial guidance for all written matter printed in the <i>Survey</i> .	Provide writing and editorial guidance for all written matter printed in the <i>Survey</i> .
6.4		Provide design expertise for all charts, graphics and ads printed in the <i>Survey</i> .	Provide design expertise for all charts, graphics and ads printed in the <i>Survey</i> .	Provide design expertise for all charts, graphics and ads printed in the <i>Survey</i> .	Provide design expertise for all charts, graphics and ads printed in the <i>Survey</i> .	Provide design expertise for all charts, graphics and ads printed in the <i>Survey</i> .
6.5		Manage the production of the <i>Survey</i> .	Manage the production of the <i>Survey</i> .	Manage the production of the <i>Survey</i> .	Manage the production of the <i>Survey</i> .	Manage the production of the <i>Survey</i> .
6.6	Exhibit Services	Create FY 2007 conference schedule to connect with data users and reinforce existing alliances. Solicit Bureau-wide participation and create Intranet page.	Evaluate FY 2007 conference schedule for effectiveness. Create FY 2008 schedule. Solicit Bureau-wide participation and maintain Intranet page.	Evaluate FY 2008 conference schedule for effectiveness. Create FY 2009 schedule. Solicit Bureau-wide participation and maintain Intranet page.	Evaluate FY 2009 conference schedule for effectiveness. Create FY 2010 schedule. Solicit Bureau-wide participation and maintain Intranet page.	Evaluate FY 2010 conference schedule for effectiveness. Create FY 2011 schedule. Solicit Bureau-wide participation and maintain Intranet page.
6.7	Communications Planning	Develop a comprehensive communications plan. Implement improvements identified in FY 2006 evaluation.	Implement improvements identified in FY 2007 evaluation. Increase integrated outreach efforts to all customers, stakeholders and partners. Identify specific improvements.	Continue implementation of external communications plan. Evaluate effectiveness of external communications strategy and plan.	Continue implementation of external communications plan. Evaluate effectiveness of external communications strategy and plan. Identify specific improvements.	Continue implementation of external communications plan. Evaluate effectiveness of external communications strategy and plan. Identify specific improvements.
6.8	Graphic Design Services	Design presentation aids (e.g., PowerPoint Presentations and posters) for all directorates, as needed.	Design presentation aids (e.g., PowerPoint Presentations and posters) for all directorates, as needed.	Design presentation aids (e.g., PowerPoint Presentations and posters) for all directorates, as needed.	Design presentation aids (e.g., PowerPoint Presentations and posters) for all directorates, as needed.	Design presentation aids (e.g., PowerPoint Presentations and posters) for all directorates, as needed.

BEA Strategic Plan for FY 2007-FY 2011

Management						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
6.9	Graphic Design Services (Cont.)	Design exhibit and promotional items (e.g. fact sheets and Web usage brochures) for all directorates, as needed.	Design exhibit and promotional items (e.g. fact sheets and Web usage brochures) for all directorates, as needed.	Design exhibit and promotional items (e.g. fact sheets and Web usage brochures) for all directorates, as needed.	Design exhibit and promotional items (e.g. fact sheets and Web usage brochures) for all directorates, as needed.	Design exhibit and promotional items (e.g. fact sheets and Web usage brochures) for all directorates, as needed.
6.10	Placeholder for evolving programmatic efforts					
6.11	Editorial Services	Provide writing and editorial services to all directorates, as needed.	Provide writing and editorial services to all directorates, as needed.	Provide writing and editorial services to all directorates, as needed.	Provide writing and editorial services to all directorates, as needed.	Provide writing and editorial services to all directorates, as needed.
6.12		Maintain and update BEA's editorial style guide.	Maintain and update BEA's editorial style guide.	Maintain and update BEA's editorial style guide.	Maintain and update BEA's editorial style guide.	Maintain and update BEA's editorial style guide.
6.13	Publication Services	Provide layout, desktop publishing, and production services for Bureau publications, e.g., data booklets, CD-ROMs, and DVDs.	Provide layout, desktop publishing, and production services for Bureau publications, e.g., data booklets, CD-ROMs, and DVDs.	Provide layout, desktop publishing, and production services for Bureau publications, e.g., data booklets, CD-ROMs, and DVDs.	Provide layout, desktop publishing, and production services for Bureau publications, e.g., data booklets, CD-ROMs, and DVDs.	Provide layout, desktop publishing, and production services for Bureau publications, e.g., data booklets, CD-ROMs, and DVDs.
6.14	Organizational Branding	Maintain and update BEA's visual style guide. Ensure a consistent "look and feel" for all products disseminated by BEA.	Maintain and update BEA's visual style guide. Ensure a consistent "look and feel" for all products disseminated by BEA.	Maintain and update BEA's visual style guide. Ensure a consistent "look and feel" for all products disseminated by BEA.	Maintain and update BEA's visual style guide. Ensure a consistent "look and feel" for all products disseminated by BEA.	Maintain and update BEA's visual style guide. Ensure a consistent "look and feel" for all products disseminated by BEA.
Providing Opportunities for User Feedback						
6.15	Customer Surveys	Continue to conduct website customer survey. Continue to act on survey results, with input from BEA program areas and the Web Steering Committee.	Continue website customer survey. Evaluate effectiveness of survey tool.	Continue to conduct website customer survey. Continue to act on survey results, with input from BEA program areas and the Web Steering Committee.	Continue website customer survey. Evaluate effectiveness of survey tool.	Continue to conduct website customer survey. Continue to act on survey results, with input from BEA program areas and the Web Steering Committee.
6.16		Evaluate results of the FY 2006 survey, circulate results, and create action plan for CD-applicable outcomes. Provide feedback to survey respondents. Conduct FY 2007 survey, write report, and share findings with the Bureau.	Evaluate results of the FY 2007 survey, circulate results, and create action plan for CD-applicable outcomes. Provide feedback to survey respondents. Conduct FY 2008 survey, write report, and share findings with the Bureau.	Evaluate results of the FY 2008 survey, circulate results, and create action plan for CD-applicable outcomes. Provide feedback to survey respondents. Conduct FY 2009 survey, write report, and share findings with the Bureau.	Evaluate results of the FY 2009 survey, circulate results, and create action plan for CD-applicable outcomes. Provide feedback to survey respondents. Conduct FY 2010 survey, write report, and share findings with the Bureau.	Evaluate results of the FY 2010 survey, circulate results, and create action plan for CD-applicable outcomes. Provide feedback to survey respondents. Conduct FY 2011 survey, write report, and share findings with the Bureau.

BEA Strategic Plan for FY 2007-FY 2011

Management						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
New Initiatives						
6.17	Outreach to New Audiences	Evaluate results from the FY 2006 Report on Customer Satisfaction. Create a FY 2007 outreach plan for reaching new audiences.	Begin implementing the FY 2007 outreach plan. After evaluation of results from the FY 2007 Report on Customer Satisfaction and of FY 2007 outreach efforts, refine outreach activities and create a FY 2008 plan for reaching target audiences.	Begin implementing the FY 2008 outreach plan. After evaluation of results from the FY 2008 Report on Customer Satisfaction and of FY 2008 outreach efforts, refine outreach activities and create a FY 2009 plan for reaching target audiences.	Begin implementing the FY 2009 outreach plan. After evaluation of results from the FY 2009 Report on Customer Satisfaction and of FY 2009 outreach efforts, refine outreach activities and create a FY 2010 plan for reaching target audiences.	Begin implementing the FY 2010 outreach plan. After evaluation of results from the FY 2010 Report on Customer Satisfaction and of FY 2010 outreach efforts, refine outreach activities and create a FY 2011 plan for reaching target audiences.
EMPLOYEES						
Sustaining and Enhancing BEA's Internal Communications						
6.18	Intranet	Continue implementing plan to enhance internal communications through improvements to the BEA Intranet based on organizational assessment process. Evaluate effectiveness. Identify further improvements to BEA Intranet.	Handle daily updates to the BEA intranet. See item 6.14 about Intranet redesign process.	Handle daily updates to the BEA intranet. See item 6.14 about Intranet redesign process.	Handle daily updates to the BEA intranet. See item 6.14 about Intranet redesign process.	Handle daily updates to the BEA intranet. See item 6.14 about Intranet redesign process.
6.19	Newsletters	In support of the DWG, manage the writing, editing, design, and production of the Diversity Newsletter on a quarterly basis.	In support of the DWG, manage the writing, editing, design, and production of the Diversity Newsletter on a quarterly basis.	In support of the DWG, manage the writing, editing, design, and production of the Diversity Newsletter on a quarterly basis.	In support of the DWG, manage the writing, editing, design, and production of the Diversity Newsletter on a quarterly basis.	In support of the DWG, manage the writing, editing, design, and production of the Diversity Newsletter on a quarterly basis.
6.20	Newsletters	Manage the writing, editing, design, and production of BEA Details on a quarterly basis.	Manage the writing, editing, design, and production of BEA Details on a quarterly basis.	Manage the writing, editing, design, and production of BEA Details on a quarterly basis.	Manage the writing, editing, design, and production of BEA Details on a quarterly basis.	Manage the writing, editing, design, and production of BEA Details on a quarterly basis.
6.21	Meetings	Manage Bureau-wide meetings and events, including the Annual Awards Ceremony, the Diversity Town Hall Meetings, and special roll-outs and kickoffs.	Manage Bureau-wide meetings and events, including the Annual Awards Ceremony, the Diversity Town Hall Meetings, and special roll-outs and kickoffs.	Manage Bureau-wide meetings and events, including the Annual Awards Ceremony, the Diversity Town Hall Meetings, and special roll-outs and kickoffs.	Manage Bureau-wide meetings and events, including the Annual Awards Ceremony, the Diversity Town Hall Meetings, and special roll-outs and kickoffs.	Manage Bureau-wide meetings and events, including the Annual Awards Ceremony, the Diversity Town Hall Meetings, and special roll-outs and kickoffs.

BEA Strategic Plan for FY 2007-FY 2011

Management						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
New Initiatives						
6.22	Newly-designed Intranet	Responsibility of main BEA Intranet site to the Web staff. Using results of the OAS survey and incorporating best practices, redesign the BEA Intranet. Begin posting updated content.	Complete posting updated content. Conduct formal and informal surveys on the Intranet. Evaluate and review results. Institute new improvements.	Conduct formal and informal surveys on the Intranet. Evaluate and review results. Institute new improvements.	Conduct formal and informal surveys on the Intranet. Evaluate and review results. Institute new improvements.	Conduct formal and informal surveys on the Intranet. Evaluate and review results. Institute new improvements.
Assessing and Improving BEA's Organizational Climate						
6.23	Organizational Assessment	Publish results of FY 2006 employee survey change committee recommendations approved by Executive Staff and initiate recommendations	Conduct FY 2008 employee survey and publish results of the survey and focus groups.	Publish results of FY 2008 employee survey change committees recommendations approved by Executive Staff and initiate recommendations.	Conduct FY 2010 employee survey and publish results of the survey and focus groups.	Publish results of FY 2010 employee survey change committees recommendations approved by Executive Staff and initiate recommendations.
6.24	Quality of Work Life Program	Implement improvements to Quality of Work Life program identified in FY 2006 evaluation.	Evaluate effectiveness of Quality of Work Life Program and identify processes to be improved.	Implement improvements to Quality of Work Life program identified in FY 2008 evaluation.	Evaluate effectiveness of Quality of Work Life Program and identify processes to be improved.	Implement improvements to Quality of Work Life program identified in FY 2010 evaluation.
Managing BEA's Workforce Toward Effective Accomplishment of the Mission						
6.25	Workforce Development	Analyze and evaluate workforce development programs with data identified in 2006 OAS, change committee, and program evaluations. Develop improvements to the comprehensive workforce development programs. Complete IT Specialists core competencies. Implement Economist and Accountant core competencies.	Implement workforce development programs revised from 2007 developments. Implement IT Specialist core competencies. Evaluate workforce development programs.	Implement improvements to the comprehensive workforce development program identified in FY 2008 evaluation. Conduct a comprehensive evaluation of strategies based on core competencies.	Identify skill gaps in entire workforce. Identify strategies for addressing skill gaps. Evaluate workforce development programs.	Implement improvements to the comprehensive workforce development program identified in FY 2010 evaluation. Implement strategies identified for closing skill gaps throughout the entire workforce.
6.26	Workforce Management	Evaluate effectiveness of the recruitment, retention, and succession efforts and identify processes to be improved.	Implement improvements to the recruitment, retention, and succession efforts identified in FY 2007 evaluation.	Evaluate effectiveness of recruitment, retention, and succession efforts and identify processes to be improved.	Implement improvements to recruitment, retention, and succession efforts identified in FY 2009 evaluation.	Evaluate effectiveness of the recruitment, retention, and succession efforts and identify processes to be improved.

BEA Strategic Plan for FY 2007-FY 2011

Management						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Sustaining and Enhancing Workforce Safety and Security						
6.27	Security Programs	Implement improvements to security program and to physical security measures identified in FY 2006 review. Review the OEP and evaluate effectiveness of the plan.	Evaluate effectiveness of security programs and evaluate physical security measures to ensure workplace safety. Implement improvements to OEP identified in FY 2007 evaluation.	Implement improvements to security programs and to physical security measures identified in FY 2008 review. Review the OEP and evaluate effectiveness of the plan.	Evaluate effectiveness of security programs and evaluate physical security to ensure workplace safety. Implement improvements to OEP identified in FY 2009 evaluation.	Implement improvements to security program and to physical security measures identified in FY 2010 review. Review the OEP and evaluate effectiveness of the plan.
6.28	Safety & Health Programs	Assess effectiveness of safety and health program.	Implement improvements to safety and health program identified in FY 2007 review.	Assess effectiveness of safety and health program.	Implement improvements to safety and health program identified in FY 2009 review.	Assess effectiveness of safety and health program.
MANAGEMENT						
Ensuring the Continuation of BEA's Mission and Essential Functions in an Emergency						
6.29	Continuity of Operations (COOP)	Evaluate effectiveness of the COOP. Continue annual testing.	Implement improvements to COOP identified in FY 2008 evaluation. Continue annual testing. Provide training to employees.	Evaluate effectiveness of the COOP. Continue annual testing.	Evaluate effectiveness of the COOP. Continue annual testing.	Evaluate effectiveness of the COOP. Continue annual testing.
Sustaining and Enhancing the Management and Integration of BEA's Resources						
6.30	Freedom of Information Act (FOIA)	Serve as central contact point for all FOIA requests. Gather information for, respond to, and record all FOIA requests.	Serve as central contact point for all FOIA requests. Gather information for, respond to, and record all FOIA requests.	Serve as central contact point for all FOIA requests. Gather information for, respond to, and record all FOIA requests.	Serve as central contact point for all FOIA requests. Gather information for, respond to, and record all FOIA requests.	Serve as central contact point for all FOIA requests. Gather information for, respond to, and record all FOIA requests.
6.31	Advisory Committee Management	Implement improvements identified in FY 2006 review to advisory committee process. Conduct BEA advisory committee meetings. Renew committee charter. Review appointment terms.	Conduct BEA advisory committee meetings. Review procedures and processes for improvements to process. Review appointment terms.	Implement improvements identified in FY 2008 review to advisory committee process. Conduct BEA advisory committee meetings. Renew committee charter. Review appointment terms.	Conduct BEA advisory committee meetings. Review procedures and processes for improvements to process. Review appointment terms.	Conduct BEA advisory committee meetings. Review procedures and processes for improvements to process. Review appointment terms.

BEA Strategic Plan for FY 2007-FY 2011

Management						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
6.32	Financial Management	Review budget execution processes. Evaluate automated budget execution support provided to customers. Develop and implement Management Information Systems (MIS) Phase II budget formulation and execution applications. Prepare FY 2008 BEA President's budget submission. Prepare FY 2009 Secretarial and OMB budget submissions.	Implement improvements to budget execution processes identified in FY 2007 review. Develop enhanced automated budget execution reports and downloads for customer use. Assess MIS Phase II budget formulation and execution applications. Prepare FY 2009 BEA President's budget submission. Prepare FY 2010 Secretarial and OMB budget submissions.	Review budget execution processes. Evaluate automated budget execution support provided to customers. Evaluate the need for future MIS enhancement applications. Prepare FY 2010 BEA President's budget submission. Prepare FY 2011 Secretarial and OMB budget submissions.	Implement improvements to budget execution processes identified in FY 2009 review. Develop enhanced automated budget execution reports and downloads for customer use. Develop and implement MIS enhancement applications identified in FY 2009 review. Prepare FY 2011 BEA President's budget submission. Prepare FY 2012 Secretarial and OMB budget submissions.	Review budget execution processes. Evaluate automated budget execution support provided to customers. Assess enhanced MIS applications. Prepare FY 2012 BEA President's budget submission. Prepare FY 2013 Secretarial and OMB budget submissions.
6.33	Acquisition Management	Review internal procurement service operation for areas of improvement. Review level of procurement services from external service provider.	Implement improvements identified in FY 2007 review of procurement operations. Work with external service provider to ensure that BEA procurements are completed in an accurate and timely manner.	Review internal procurement service operation for areas of improvement. Review level of procurement services from external service provider. Develop 5-year plan for lease/space options in 2013.	Implement improvements identified in FY 2009 review of procurement operations. Work with external service provider to ensure that BEA procurements are completed in an accurate and timely manner. Complete FY 2010 milestones of 5-year plan for lease/space options in 2013.	Review internal procurement service operation for areas of improvement. Review level of procurement services from external service provider. Complete FY 2011 milestones of 5-year plan for lease/space options in 2013. Evaluate validity of 5-year plan; adjust plan as appropriate.
STATISTICS						
6.34	Central Publishing System (CPS)	Use the CPS for submission of BEA data for publication. Continue evaluation of and improvements to the CPS. Evaluate and renew support contract.	Use the CPS for submission of BEA data for publication. Continue evaluation of and improvements to the CPS. Evaluate and renew support contract.	Use the CPS for submission of BEA data for publication. Continue evaluation of and improvements to the CPS. Evaluate and renew support contract.	Use the CPS for submission of BEA data for publication. Continue evaluation of and improvements to the CPS. Evaluate and renew support contract.	Use the CPS for submission of BEA data for publication. Continue evaluation of and improvements to the CPS. Evaluate and renew support contract.

BEA Strategic Plan for FY 2007-FY 2011

Information Technology						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Efficiently Manage IT Investments in Support of BEA's Mission, Vision, and Strategic Objectives.						
MANAGEMENT						
7.1	Information Technology (IT) Planning & Architecture	Update BEA Strategic Plan, Strategic IT plan, Operational IT Plan, and Enterprise IT Architecture (EA).	Update BEA Strategic Plan, Strategic IT plan, Operational IT Plan, and Enterprise IT Architecture.	Update BEA Strategic Plan, Strategic IT plan, Operational IT Plan, and Enterprise IT Architecture.	Update BEA Strategic Plan, Strategic IT plan, Operational IT Plan, and Enterprise IT Architecture.	Update BEA Strategic Plan, Strategic IT plan, Operational IT Plan, and Enterprise IT Architecture.
7.2		Complete/update Capital Planning and Investment Control (CPIC) and EA maturity models-self assessments.	Complete/update CPIC and EA maturity models-self assessments.	Complete/update CPIC and EA maturity models-self assessments.	Complete/update CPIC and EA maturity models-self assessments.	Complete/update CPIC and EA maturity models-self assessments.
7.3	Department of Commerce Chief Information Officer (DOC CIO)	Liaison with DOC OCIO and prepare reports such as Office of Management and Budget's (OMB) exhibit 300 for the FY 2009 budget submission.	Liaison with DOC OCIO and prepare reports such as OMB's exhibit 300 for the FY 2010 budget submission.	Liaison with DOC OCIO and prepare reports such as OMB's exhibit 300 for the FY 2011 budget submission.	Liaison with DOC OCIO and prepare reports such as OMB's exhibit 300 for the FY 2012 budget submission.	Liaison with DOC OCIO and prepare reports such as OMB's exhibit 300 for the FY 2013 budget submission.
7.4	IT Security	Conduct IT security maturity model self assessment.	Conduct IT security maturity model self assessment.	Conduct IT security maturity model self assessment.	Conduct IT security maturity model self assessment.	Conduct IT security maturity model self assessment.
7.5		Conduct IT security awareness training.	Conduct IT security awareness training.	Conduct IT security awareness training.	Conduct IT security awareness training.	Conduct IT security awareness training.
7.6		Maintain and revise security plan and policies as needed. Address Plans of Actions and Milestones (POA&MS) as appropriate.	Maintain and revise security plan and policies as needed.	Maintain and revise security plan and policies as needed. Certify and accredit all BEA IT systems.	Maintain and revise security plan and policies as needed.	Maintain and revise security plan and policies as needed.
7.7		Complete penetration testing of BEA network.	Complete penetration testing of BEA network.	Complete penetration testing of BEA network.	Complete penetration testing of BEA network.	Complete penetration testing of BEA network.
7.8		Conduct monthly vulnerability scanning of network infrastructure.	Conduct monthly vulnerability scanning of network infrastructure.	Conduct monthly vulnerability scanning of network infrastructure.	Conduct monthly vulnerability scanning of network infrastructure.	Conduct monthly vulnerability scanning of network infrastructure.
EMPLOYEES						
7.9	IT Training	Maintain an effective IT Training Program. Provide necessary IT training to Bureau staff.	Maintain an effective IT Training Program. Provide necessary IT training to Bureau staff.	Maintain an effective IT Training Program. Provide necessary IT training to Bureau staff.	Maintain an effective IT Training Program. Provide necessary IT training to Bureau staff.	Maintain an effective IT Training Program. Provide necessary IT training to Bureau staff.

BEA Strategic Plan for FY 2007-FY 2011

Information Technology						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Redesign Core Systems and Applications to Improve Timeliness, Accuracy, and Comprehensiveness of Bureau Outputs						
CUSTOMERS						
7.10	Electronic Survey Reporting	Support ASTAR operations.	Continue to enhance 2nd generation electronic survey data collection (eFile) & extend to other IID/BPD surveys.	Continue to enhance 2nd generation electronic survey data collection (eFile) & extend to other IID/BPD surveys.	Continue to enhance 2nd generation electronic survey data collection (eFile) & extend to other IID/BPD surveys.	Continue to enhance 2nd generation electronic survey data collection (eFile) & extend to other IID/BPD surveys.
7.11	Regional Systems	Implement and support the RIMS web-based ordering/delivery system.	Support the RIMS web-based ordering/delivery system.	Support the RIMS web-based ordering/delivery system.	Support the RIMS web-based ordering/delivery system.	Support the RIMS web-based ordering/delivery system.
EMPLOYEES						
7.12	Commercial Off-The-Shelf (COTS) Software	Upgrade/Add various COTS software as funded.	Upgrade/Add various COTS software as needed.	Upgrade/Add various COTS software as needed.	Upgrade/Add various COTS software as needed.	Upgrade/Add various COTS software as needed.
SOFTWARE						
7.13	Office Automation Software	Support office automation upgrades as funded.	If approved, upgrade OS and office automation suite.	Research OS and office automation upgrades.	Research OS and office automation upgrades.	If approved, upgrade OS and office automation suite.
STATISTICS						
7.14	System for Tabling and Aggregating Time Series (STATS) (GDP System)	Support and upgrade STATS, as appropriate.	Support and upgrade STATS, as appropriate, & prepare for NIPA benchmark revision.	Support and upgrade STATS, as appropriate.	Support and upgrade STATS, as appropriate.	Support and upgrade STATS, as appropriate.
7.15	Industry System	Support the production and publication of the 2002 Benchmark I-O. Support other industry accounts systems as appropriate.	Support industry accounts systems as appropriate.	Support industry accounts systems as appropriate.	Support industry accounts systems as appropriate.	Support industry accounts systems as appropriate.
7.16	FAME & Econometric / Statistical Software	Continue to support limited conversion to FAME.	Continue to support conversion to FAME.	Continue to support conversion to FAME.	Continue to support conversion to FAME.	Continue upgrade of econometric/statistical analysis tools, if necessary.
7.17	International Systems Modernization	Complete functional/technical requirements for the modernization of international systems.	Continue modernization of international systems.	Continue modernization of international systems.	Continue modernization of international systems.	Continue modernization of international systems.

BEA Strategic Plan for FY 2007-FY 2011

Information Technology						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Standardize Data Structures and Databases to Use Web Technologies to Improve the Collection, Access, and Dissemination of Data						
CUSTOMERS						
7.18	Web Applications	Support interactive data dissemination web applications as funded.	Support and upgrade interactive data dissemination web applications as appropriate.	Support and upgrade interactive data dissemination web applications as appropriate.	Support and upgrade interactive data dissemination web applications as appropriate.	Support and upgrade interactive data dissemination web applications as appropriate.
EMPLOYEES						
7.19	Intranet Support	Support implementation of approved Bureau Task Force recommendations for Intranet modernization.	Support BEA intranet home page, as needed.	Support BEA intranet home page, as needed.	Support BEA intranet home page, as needed.	Support BEA intranet home page, as needed.
STATISTICS						
7.20	Database	Begin migration to SQL 2005. Maintain and upgrade database structure and platform standards and principles; apply to application re-engineering efforts as funded.	Complete migration to SQL 2005. Maintain & update database structure and platform standards and principles; apply to application re-engineering efforts as appropriate.	Maintain & update database structure and platform standards and principles; apply to application re-engineering efforts as appropriate.	Maintain & update database structure and platform standards and principles; apply to application re-engineering efforts as appropriate.	Maintain & update database structure and platform standards and principles; apply to application re-engineering efforts as appropriate.
Maintain Infrastructure to Ensure Reliability and Security.						
CUSTOMERS						
7.21	Internet Support	Provide technical support for BEA internet infrastructure as funded	Provide technical support for BEA internet infrastructure.	Provide technical support for BEA internet infrastructure.	Provide technical support for BEA internet infrastructure.	Provide technical support for BEA internet infrastructure.
EMPLOYEES						
7.22	HelpDesk	Enhance HelpDesk tracking system software features.	Investigate HelpDesk tracking system software features.	If approved, implement HelpDesk tracking system software features.	Investigate HelpDesk tracking system software features.	If approved, implement HelpDesk tracking system software features.
7.23	HelpDesk	Evaluate and implement appropriate suggestions from OCIO customer satisfaction survey.	Complete OCIO customer satisfaction survey.	Evaluate and implement appropriate suggestions from OCIO customer satisfaction survey.	Complete OCIO customer satisfaction survey.	Complete OCIO customer satisfaction survey.
7.24	Voice Mail System	Complete voice mail system upgrade.	Evaluate/Investigate potential upgrades to voice mail system.	Evaluate/Investigate potential upgrades to voice mail system.	Evaluate/Investigate potential upgrades to voice mail system.	Evaluate/Investigate potential upgrades to voice mail system.

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Information Technology						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
7.25	Desktop Management System Software	Maintain desktop management system software.	Maintain desktop management system software.	Research and If approved upgrade/replace desktop management system software.	Maintain desktop management system software.	Maintain desktop management system software.
7.26	Desktop and Laptop	Replace limited desktop and laptop computers as funded. Investigate new client workstation.	Replace up to 1/3 desktop and laptop computers. If approved, implement new client workstation.	Replace up to 1/3 desktop and laptop computers. Investigate new client workstation.	Replace up to 1/3 desktop and laptop computers. If approved, implement new client workstation.	Replace up to 1/3 desktop and laptop computers. Investigate new client workstation.
7.27	E-Mail System	Implement Instant Messaging.	Research new messaging technologies.	If approved, procure and implement messaging new software.	Research new messaging technologies.	If approved, procure and implement new messaging software.
7.28	Mobile Technology	Continue to support mobile technology. Test and implement mobile security.	Continue to investigate and, if appropriate, implement new mobile technology.	Continue to investigate and, if appropriate, implement new mobile technology.	Continue to investigate and, if appropriate, implement new mobile technology.	Continue to investigate and, if appropriate, implement new mobile technology.
7.29	Printers	Replace limited network and personal printers.	Replace 1/3 network and personal printers.	Replace 1/3 network and personal printers.	Replace 1/3 network and personal printers.	Replace 1/3 network and personal printers.
7.30	WebCasting	Implement IPTV technology.	Support webcast operations and enhance as necessary.	Support webcast operations and enhance as necessary.	Support webcast operations and enhance as necessary.	Support webcast operations and enhance as necessary.
MANAGEMENT						
7.31	Virus Protection Software	Evaluate and upgrade virus protection, spam and content filtering, and related software as needed.	Evaluate and upgrade virus protection, spam and content filtering, and related software as needed.	Evaluate and upgrade virus protection, spam and content filtering, and related software as needed.	Evaluate and upgrade virus protection, spam and content filtering, and related software as needed.	Evaluate and upgrade virus protection, spam and content filtering, and related software as needed.
7.32	Network Servers	Replace limited local area network (LAN) server hardware as funded.	Replace up to 1/3 of LAN server hardware.	Replace up to 1/3 of LAN server hardware.	Replace up to 1/3 of LAN server hardware.	Replace up to 1/3 of LAN server hardware.
7.33		Continue preparations for migration to Internet Protocol version 6 (IPv6).	Complete migration to IPv6.	Investigate and, as appropriate, enhance IPv6 implementation.		
7.34	Network Bandwidth	Evaluate higher bandwidth access to the Internet.	Evaluate higher bandwidth access to the Internet.	If accepted, implement higher bandwidth access to the Internet.	Investigate higher bandwidth access to the Internet.	Investigate higher bandwidth access to the Internet.
7.35	Remote Access	Upgrade remote access infrastructure as funded.	Review LAN remote access capabilities for possible upgrade.	Review LAN remote access capabilities for possible upgrade.	If accepted, upgrade remote access infrastructure.	If accepted, upgrade remote access infrastructure.
7.36	Data Storage	Upgrade SAN capabilities. Perform SAN health check and space upgrade as funded.	Expand LAN space allocations based on current need.	Expand LAN space allocations based on current need.	If approved, upgrade SAN capabilities.	If approved, upgrade SAN capabilities.

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Information Technology						
Programs and New Initiatives: FY 2007-FY 2011						
No.	Programs	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
STATISTICS						
7.37	Disaster Recovery Systems	Test & upgrade disaster recovery services to meet expanding Bureau needs.	Test & upgrade disaster recovery services to meet expanding Bureau needs.	Test & upgrade disaster recovery services to meet expanding Bureau needs.	Test & upgrade disaster recovery services to meet expanding Bureau needs.	Test & upgrade disaster recovery services to meet expanding Bureau needs.
7.38	LAN backup system	Investigate enhancement or replacement to the tape backup system.	Enhance/replace the tape backup system if necessary.	Investigate enhancement or replacement to the tape backup system.	Investigate enhancement or replacement to the tape backup system.	Investigate enhancement or replacement to the tape backup system.
7.39	Perimeter Security/Firewall System	Investigate upgrades to perimeter firewalls and security systems and recommend alternatives.	If accepted, implement the upgrades to perimeter firewalls and security systems.	Investigate upgrades to perimeter firewalls and security systems and recommend alternatives.	If accepted, implement the upgrades to perimeter firewalls and security systems.	If accepted, implement the upgrades to perimeter firewalls and security systems.



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